



Preliminary Placement Document
Not for Circulation
Serial Number: [●]
Strictly Confidential

AANCHAL ISPAT LIMITED

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Our Company was incorporated as 'Vinita Projects Private Limited' a private limited company under the Companies Act, 1956 pursuant to Certificate of Incorporation dated January 30, 1996 issued by the Registrar of Companies, West Bengal. The name of our Company was changed to 'Aanchal Ispat Private Limited' pursuant to fresh certificate of incorporation consequent upon change of name dated November 29, 2012, issued by the Registrar of Companies, West Bengal. Our Company was converted into a public limited company under the Companies Act and the name of our Company was changed to 'Aanchal Ispat Limited' pursuant to certificate of incorporation consequent upon conversion to public limited company dated August 21, 2014, issued by the Registrar of Companies, West Bengal. The Company's Equity shares were listed on Stock Exchange in the year 2014.

Our Company is issuing up to [●] equity shares of face value ₹10 each (the "Equity Shares") at a price of ₹ [●] per Equity Share (the "Issue Price"), including a premium of ₹ [●] per Equity Share, aggregating up to ₹ [●] Lakhs (the "Issue"). For further details, see "Summary of the Issue" on page 29 of this Preliminary Placement Document.

THIS ISSUE IS BEING UNDERTAKEN IN RELIANCE UPON CHAPTER VI OF THE SECURITIES AND EXCHANGE BOARD OF INDIA (ISSUE OF CAPITAL AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2018, AS AMENDED (THE "SEBI ICDR REGULATIONS") AND SECTION 42 OF THE COMPANIES ACT, 2013 READ WITH RULE 14 OF THE COMPANIES (PROSPECTUS AND ALLOTMENT OF SECURITIES) RULES, 2014, EACH AS AMENDED (THE "PAS RULES"), AND OTHER APPLICABLE PROVISIONS OF THE COMPANIES ACT, 2013 AND THE RULES MADE THEREUNDER, EACH AS AMENDED ("THE COMPANIES ACT").

OUR COMPANY HAS PREPARED THIS PRELIMINARY PLACEMENT DOCUMENT SOLELY FOR PROVIDING INFORMATION IN CONNECTION WITH THE PROPOSED ISSUE. THE ISSUE AND THE DISTRIBUTION OF THIS PRELIMINARY PLACEMENT DOCUMENT TO ELIGIBLE QIBs (AS DEFINED BELOW) IS BEING DONE IN RELIANCE UPON SECTION 42 OF THE COMPANIES ACT, AND OTHER APPLICABLE PROVISIONS OF THE COMPANIES ACT, 2013 AND THE RULES MADE THEREUNDER AND CHAPTER VI OF THE SEBI ICDR REGULATIONS. THIS PRELIMINARY PLACEMENT DOCUMENT IS PERSONAL TO EACH PROSPECTIVE INVESTOR AND DOES NOT CONSTITUTE AN OFFER OR INVITATION OR SOLICITATION OF AN OFFER TO THE PUBLIC OR ANY OTHER PERSON OR CLASS OR CATEGORY OF INVESTORS WITHIN OR OUTSIDE INDIA OTHER THAN ELIGIBLE QIBs. THIS PRELIMINARY PLACEMENT DOCUMENT SHALL BE CIRCULATED ONLY TO SUCH QIBs WHOSE NAMES ARE RECORDED BY OUR COMPANY PRIOR TO MAKING AN INVITATION TO SUBSCRIBE TO THE EQUITY SHARES.

YOU MAY NOT AND ARE NOT AUTHORIZED TO (1) DELIVER THIS PRELIMINARY PLACEMENT DOCUMENT TO ANY OTHER PERSON; OR (2) REPRODUCE THIS PRELIMINARY PLACEMENT DOCUMENT IN ANY MANNER WHATSOEVER; OR (3) RELEASE ANY PUBLIC ADVERTISEMENT OR UTILISE ANY MEDIA, MARKETING OR DISTRIBUTION CHANNELS OR AGENTS TO INFORM THE PUBLIC AT LARGE ABOUT THE ISSUE. ANY DISTRIBUTION OR REPRODUCTION OF THIS PRELIMINARY PLACEMENT DOCUMENT IN WHOLE OR IN PART IS UNAUTHORIZED. FAILURE TO COMPLY WITH THIS INSTRUCTION MAY RESULT IN VIOLATION OF THE SEBI ICDR REGULATIONS, THE COMPANIES ACT AND THE RULES MADE THEREUNDER OR OTHER APPLICABLE LAWS OF INDIA AND OTHER JURISDICTIONS.

INVESTMENTS IN EQUITY SHARES INVOLVE A HIGH DEGREE OF RISK AND PROSPECTIVE INVESTORS SHOULD NOT INVEST IN THE ISSUE UNLESS THEY ARE PREPARED TO TAKE THE RISK OF LOSING ALL OR PART OF THEIR INVESTMENT. PROSPECTIVE INVESTORS ARE ADVISED TO CAREFULLY READ THE SECTION "RISK FACTORS" BEGINNING ON PAGE 31 BEFORE MAKING AN INVESTMENT DECISION RELATING TO THE ISSUE. EACH PROSPECTIVE INVESTOR IS ADVISED TO CONSULT ITS OWN ADVISORS ABOUT THE PARTICULAR CONSEQUENCES OF AN INVESTMENT IN THE EQUITY SHARES TO BE ISSUED PURSUANT TO THIS PRELIMINARY PLACEMENT DOCUMENT AND THE PLACEMENT DOCUMENT (AS DEFINED HEREINAFTER). PROSPECTIVE INVESTORS SHALL CONDUCT THEIR OWN DUE DILIGENCE ON THE EQUITY SHARES AND OUR COMPANY. IF YOU DO NOT UNDERSTAND THE CONTENTS OF THIS PRELIMINARY PLACEMENT DOCUMENT AND/OR THE PLACEMENT DOCUMENT, YOU SHOULD CONSULT AN AUTHORIZED FINANCIAL ADVISOR AND/OR LEGAL ADVISOR.

The Equity Shares are listed on BSE Limited. The closing prices of the outstanding Equity Shares on BSE as on June 02, 2026 was ₹ 48.26 per Equity Share. In-principle approval pursuant to Regulation 28(1)(a) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, for listing of the Equity Shares to be issued pursuant to the Issue have been received from BSE on June 03, 2026. Our Company shall make application to the Stock Exchange for obtaining the final listing and trading approvals for the Equity Shares to be issued pursuant to the Issue. The Stock Exchange assume no responsibility for the correctness of any statements made, opinions expressed, or reports contained herein. Admission of the Equity Shares to be issued pursuant to the Issue for trading on the Stock Exchange should not be taken as an indication of the merits of our Company or of the Equity Shares.

A copy of this Preliminary Placement Document (which includes disclosures prescribed under Form PAS-4 (as defined hereafter) has been delivered to the Stock Exchange and a copy of the Placement Document (which shall also include disclosures prescribed under Form PAS-4) will be delivered to the Stock Exchange. Our Company shall also make the requisite filings with the Registrar of Companies, Kolkata (the "RoC"), within the stipulated period as prescribed under the Companies Act and the PAS Rules. This Preliminary Placement Document has not been reviewed by the Securities and Exchange Board of India ("SEBI"), the Stock Exchange, the RoC or any other regulatory or listing authority and is intended only for use by Eligible QIBs (as defined hereinafter). This Preliminary Placement Document has not been and will not be filed as a prospectus with the RoC, will not be circulated or distributed to the public in India or any other jurisdiction, and will not constitute a public offer in India or any other jurisdiction.

Invitations for subscription, offers and sales of Equity Shares to be issued pursuant to the Issue shall only be made pursuant to this Preliminary Placement Document together with the Application Form, the Placement Document and the Confirmation of Allocation Note (each as defined hereinafter). For further details, see "Issue Procedure" beginning on page 109 of this Preliminary Placement Document. The distribution of this Preliminary Placement Document or the disclosure of its contents without our Company's prior consent to any person, other than Eligible QIBs to whom this Preliminary Placement Document is specifically addressed, and persons retained by such Eligible QIBs to advise them with respect to their purchase of the Equity Shares is unauthorized and prohibited. Each prospective investor, by accepting delivery of this Preliminary Placement Document, agrees to observe the foregoing restrictions and to make no copies of this Preliminary Placement Document or any documents referred to in this Preliminary Placement Document.

The Equity Shares offered in the Issue have not been and will not be registered under the United States Securities Act of 1933, as amended (the "U.S. Securities Act"), or the securities laws of any state of the United States and may not be offered or sold within the United States except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act and any applicable state securities laws. The Equity Shares offered in the Issue are being offered and sold only outside the United States in "offshore transactions", as defined in and in reliance on Regulation S under the U.S. Securities Act ("Regulation S") and the applicable laws of the jurisdiction where those offers and sales are made. For the selling restrictions in certain other jurisdictions, please see "Selling Restrictions" on page 124 of this Preliminary Placement Document. Also see, "Transfer Restrictions" on page 132 of this Preliminary Placement Document for information about transfer restrictions that apply to the Equity Shares sold in the Issue.

The information on our Company's website or any website directly or indirectly linked to our Company's website or the websites of the BRLM (as defined thereunder) or any of their respective affiliates does not constitute nor form part of this Preliminary Placement Document and prospective investors should not rely on such information contained in, or available through any such websites for their investment in this Issue.

This Preliminary Placement Document is dated June 03, 2026



GYR Capital Advisors Private Limited
Lead Manager

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NOTICE TO INVESTORS

Our Company has furnished and accepts full responsibility for the information contained in this Preliminary Placement Document and confirms that to the best of its knowledge and belief, having made all reasonable enquiries, this Preliminary Placement Document contains all information with respect to our Company and the Equity Shares, which is material in the context of the Issue. The statements contained in this Preliminary Placement Document relating to our Company and the Equity Shares are, in all material respects, true and accurate and not misleading, and the opinions and intentions expressed in this Preliminary Placement Document with regard to our Company and the Equity Shares are honestly held, have been reached after considering all relevant circumstances, are based on reasonable assumptions and information presently available to our Company. There are no other facts in relation to our Company and the Equity Shares, the omission of which would, in the context of the Issue, make any statement in this Preliminary Placement Document misleading in any material respect. Further, our Company has made all reasonable enquiries to ascertain such facts and to verify the accuracy of all such information and statements. The information contained in this Preliminary Placement Document has been provided by our Company and other sources identified herein. Unless otherwise stated, all information in this Preliminary Placement Document is provided as of the date of this Preliminary Placement Document and neither our Company nor the BRLM has any obligation to update such information to a later date.

This Preliminary Placement Document is being furnished on a confidential basis solely for the purpose of enabling a prospective investor to consider subscribing for the particular securities described herein. Distribution of this Preliminary Placement Document to any person other than the Eligible QIBs specified by the Lead Manager or their representatives, and those persons, if any, retained to advise such investor with respect thereto, is unauthorized, and any disclosure of its contents, without prior written consent of our Company, is prohibited. Any reproduction or distribution of this Preliminary Placement Document, in whole or in part, and any disclosure of its contents to any other person is prohibited. Each prospective investor, by accepting delivery of this Preliminary Placement Document, agrees to observe the foregoing restrictions and make no copies of this Preliminary Placement Document or any offering material in connection with the Equity Shares.

GYR Capital Advisors Private Limited (the "**BRLM**") has not separately verified all of the information contained in this Preliminary Placement Document (financial, legal or otherwise). Accordingly, neither the BRLM nor any of their respective shareholders, employees, counsel, officers, directors, representatives, agents or affiliates make any express or implied representation, warranty or undertaking, and no responsibility or liability is accepted by the BRLM and/or any of their respective shareholders, employees, counsel, officers, directors, representatives, agents or affiliates as to the accuracy or completeness of the information contained in this Preliminary Placement Document or any other information (financial, legal or otherwise) supplied in connection with our Company and the Equity Shares or distribution of this Preliminary Placement Document. Each person receiving this Preliminary Placement Document acknowledges that such person has not relied either on the BRLM or on any of their respective shareholders, employees, counsel, officers, directors, representatives, agents or affiliates in connection with such person's investigation of the accuracy of such information or such person's investment decision, and each such person must rely on its own examination of our Company and the merits and risks involved in investing in the Equity Shares issued pursuant to the Issue.

No person is authorized to give any information or to make any representation not contained in this Preliminary Placement Document and any information or representation not so contained must not be relied upon as having been authorized by or on behalf of our Company or on behalf of the BRLM. The delivery of this Preliminary Placement Document at any time does not imply that the information contained in it is correct as at any time subsequent to its date.

The distribution of this Preliminary Placement Document and the issue of Equity Shares may be restricted in certain jurisdictions by applicable laws. As such, this Preliminary Placement Document does not constitute, and may not be used for or in connection with, an offer or solicitation by anyone in any jurisdiction in which such offer or solicitation is not authorized or to any person to whom it is unlawful to make such offer or solicitation. In particular, except for India, no action has been taken by our Company and the BRLM that would permit an offering of the Equity Shares or distribution of this Preliminary Placement Document in any jurisdiction, where action for that purpose is required. Accordingly, the Equity Shares may not be offered or sold, directly or indirectly, and neither this Preliminary Placement Document nor any offering material in connection with the Equity Shares may be distributed or published in or from any country or jurisdiction, except under circumstances that will result in compliance with any applicable rules and regulations of any such country or jurisdiction. For a description of the restrictions applicable to the offer of the Equity Shares in the Issue in certain jurisdictions, see "Selling Restrictions" and "Transfer Restrictions" on page 124 and 132, respectively.

The Equity Shares have not been approved, disapproved or recommended by any regulatory authority in any jurisdiction including the United States Securities and Exchange Commission, any other federal or

state authorities in the United States, the securities authorities of any non-United States jurisdiction or any other United States or non-United States regulatory authority. No authority has passed on or endorsed the merits of the Issue or the accuracy or adequacy of this Preliminary Placement Document. Any representation to the contrary may be a criminal offence in certain jurisdictions.

The Equity Shares have not been and will not be registered under the U.S. Securities Act, and may not be offered or sold within the United States except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act and applicable state securities laws. The Equity Shares offered in the Issue are being offered and sold only outside the United States in "offshore transactions", as defined in and in reliance on Regulation S under the U.S. Securities Act ("**Regulation S**") and the applicable laws of the jurisdiction where those offers and sales are made. For the selling restrictions in certain other jurisdictions, please see "Selling Restrictions" on page 124. Also see, "Transfer Restrictions" on page 132 for information about transfer restrictions that apply to the Equity Shares sold in the Issue.

In making an investment decision, the prospective investors must rely on their own examination of our Company and the Equity Shares and the terms of the Issue, including merits and risks involved. Prospective investors should not construe the contents of this Preliminary Placement Document as legal, business, tax, accounting or investment advice. Prospective investors should consult their own counsel and advisors as to business, investment, legal, tax, accounting and related matters concerning this Issue. In addition, our Company and the BRLM are not making any representation to any investor, purchaser, offeree or subscriber of the Equity Shares in relation to this Issue regarding the legality of an investment in the Equity Shares by such investor, purchaser, offeree or subscriber under applicable legal, investment or similar laws or regulations. The prospective investors of the Equity Shares should conduct their own due diligence on the Equity Shares and our Company. If you do not understand the contents of this Preliminary Placement Document, you should consult an authorized financial advisor and/or legal advisor.

Each investor, purchaser, offeree or subscriber of the Equity Shares in the Issue is deemed to have acknowledged, represented and agreed that it is an Eligible QIB and is eligible to invest in India and in our Company under applicable law, including Chapter VI of the SEBI ICDR Regulations, Section 42 of the Companies Act and other provisions of the Companies Act, and that it is not prohibited by SEBI or any other regulatory, statutory or judicial authority, in India or any other jurisdiction, from buying, selling or dealing in securities including the Equity Shares. Each investor, purchaser, offeree or subscriber of the Equity Shares in the Issue also acknowledges that it has been afforded an opportunity to request from our Company and review information relating to our Company and the Equity Shares.

The Company does not undertake to update the Placement Document to reflect subsequent events after the date of the Placement Document and thus it should not be relied upon with respect to such subsequent events without first confirming the accuracy or completeness with the Company. Neither the delivery of this Placement Document nor any issue of Equity Shares made hereunder shall, under any circumstances, constitute a representation or create any implication that there has been no change in the affairs of the Company since the date hereof.

Our Company and the BRLM are not liable for any amendment or modification or change to applicable laws or regulations, which may occur after the date of this Placement Document. QIBs are advised to make their independent investigations and satisfy themselves that they are eligible to apply. QIBs are advised to ensure that any single application from them does not exceed the investment limits or maximum number of Equity Shares that can be held by them under applicable law or regulation or as specified in the Preliminary Placement Document and this Placement Document. Further, QIBs are required to satisfy themselves that their Bids would not eventually result in triggering a tender offer under the Takeover Regulations and the QIBs shall be solely responsible for compliance with the provisions of the Takeover Regulations, SEBI Insider Trading Regulations and other applicable laws, rules, regulations, guidelines and circulars.

This Preliminary Placement Document contains summaries of certain terms of certain documents, which summaries are qualified in their entirety by the terms and conditions of such document. The information on our Company's website, viz, <https://www.aanchalispot.com/>, or any website directly or indirectly linked to our Company or on the website of the BRLM or any of their respective affiliates, does not constitute nor form part of this Preliminary Placement Document. Prospective investors should not rely on such information contained in, or available through, any such websites. The Company agrees to comply with any undertakings given by it from time to time in connection with the Equity Shares to the Stock Exchange and, without prejudice to the generality of foregoing, shall furnish to the Stock Exchange all such information as the rules of the Stock Exchange may require in connection with the listing of the Equity Shares on the Stock Exchange.

NOTICE TO INVESTORS IN CERTAIN OTHER JURISDICTIONS

This Preliminary Placement Document is not an offer to sell securities and is not soliciting an offer to subscribe to or buy securities in any jurisdiction where such offer, solicitation, sale or subscription is not permitted. For information to investors in certain other jurisdictions, see "*Selling Restrictions*" and "*Transfer Restrictions*" on page 124 and 132 respectively for information about transfer restrictions that apply to the Equity Shares sold in the Issue.

REPRESENTATIONS BY INVESTORS

All references herein to "you" or "your" in this section are to the prospective investors in the Issue. By bidding for and/or subscribing to any Equity Shares under this Issue, you are deemed to have represented, warranted, acknowledged and agreements set forth in the sections "**Notice to Investors**", "**Selling Restrictions**" and "**Transfer Restrictions**" on pages 4, 124 and 132, respectively, and to have represented, warranted, acknowledged to and agreed with our Company and the BRLM, as follows:

- You are a "**Qualified Institutional Buyer**" as defined in Regulation 2(1)(ss) of the SEBI ICDR Regulations and not excluded pursuant to Regulation 179(2)(b) of the SEBI ICDR Regulations, having a valid and existing registration under applicable laws and regulations of India, and undertake to (i) acquire, hold, manage or dispose of any Equity Shares that are Allotted (hereinafter defined) to you in accordance with Chapter VI of the SEBI ICDR Regulations, the Companies Act, 2013, and all other applicable laws; and (ii) comply with all requirements under applicable law in this relation, including reporting obligations, requirements/ making necessary filings, if any, in connection with the Issue or otherwise accessing capital markets;
- You are eligible to invest in India under applicable laws, including the FEMA Rules (as defined hereinafter) and any notifications, circulars or clarifications issued thereunder, and have not been prohibited by SEBI or any other regulatory authority, statutory authority or otherwise, from buying, selling, or dealing in securities or otherwise accessing capital markets in India;
- If you are not a resident of India, but a QIB, you are an Eligible FPI (and are not an individual, corporate body or a family office), having a valid and existing registration with SEBI under the applicable laws in India or a multilateral or bilateral development financial institution, and are eligible to invest in India under applicable law, including the SEBI FPI Regulations, FEMA Rules, and any notifications, circulars or clarifications issued thereunder, and have not been prohibited by SEBI or any other regulatory authority, from buying, selling, dealing in securities or otherwise accessing the capital markets. You confirm that you are not an FVCI;
- You are aware that in terms of the SEBI FPI Regulations and the FEMA Rules, the total holding by each FPI including its investor group (which means multiple entities registered as FPIs and directly or indirectly having common ownership of more than 50% or common control) shall be below 10% of the total paid-up Equity Share capital of our Company on a fully diluted basis and the total holdings of all FPIs put together shall not exceed the sectoral cap applicable to the sector in which our Company operates. In terms of the FEMA Rules, for calculating the total holding of FPIs in a company, holding of all registered FPIs shall be included. Hence, Eligible FPIs may invest in such number of Equity Shares in this Issue such that the individual investment of the FPI in our Company does not exceed 10% of the post-Issue paid-up Equity Share capital of our Company on a fully diluted basis and the aggregate investment by FPIs in our Company does not exceed the sectoral cap applicable to our Company. In case the holding of an FPI together with its investor group increases to 10% or more of the total paid-up Equity Share capital, on a fully diluted basis, such FPI together with its investor group shall divest the excess holding within a period of five trading days from the date of settlement of the trades resulting in the breach. If however, such excess holding has not been divested within the specified period of five trading days, the entire shareholding of such FPI together with its investor group will be re-classified as FDI, subject to the conditions as specified by SEBI and the RBI in this regard and compliance by our Company and the investor with applicable reporting requirements and the FPI and its investor group will be prohibited from making any further portfolio investment in our Company under the SEBI FPI Regulations;
- You will provide the information as required under the provisions of the Companies Act, 2013, the PAS Rules and applicable SEBI ICDR Regulations and rules for record keeping by our Company, including your name, complete address, phone number, e-mail address, permanent account number (if applicable) and bank account details and such other details as may be prescribed or otherwise required even after the closure of the Issue;
- If you are Allotted Equity Shares, you shall not, for a period of one year from the date of Allotment, sell the Equity Shares so acquired except on the floor of the Stock Exchanges;
- You are aware that this Preliminary Placement Document and the Placement Document has not been and will not be filed as a prospectus with the RoC under the Companies Act, the SEBI ICDR Regulations or under any other law in force in India and, no Equity Shares will be offered in India or overseas to the

public or any members of the public in India or any other class of investors, other than Eligible QIBs. This Preliminary Placement Document (which includes disclosures prescribed under Form PAS-4) has not been reviewed, verified or affirmed by the RBI, SEBI, the Stock Exchange, the RoC or any other regulatory or listing authority and is intended only for use by Eligible QIBs;

- You are aware that this Preliminary Placement Document has been filed, and the Placement Document will be filed, with the Stock Exchange for record purposes only and this Preliminary Placement Document and the Placement Document will be displayed on the websites of our Company and the Stock Exchange;
- You are permitted to subscribe for and acquire the Equity Shares under the laws of all relevant jurisdictions that apply to you and that you have fully observed such laws and you have necessary capacity, have obtained all necessary consents, governmental or otherwise, and authorisations and complied and shall comply with all necessary formalities, to enable you to participate in the Issue and to perform your obligations in relation thereto (including, without limitation, in the case of any person on whose behalf you are acting, all necessary consents and authorisations to agree to the terms set out or referred to in this Preliminary Placement Document), and will honour such obligations;
- You are aware that, our Company, the BRLM or any of their respective shareholders, directors, officers, employees, counsel, representatives, agents or affiliates are not making any recommendations to you or advising you regarding the suitability of any transactions that you may enter into in connection with the Issue and your participation in the Issue is on the basis that you are not, and will not, up to the Allotment, be a client of the BRLM. The BRLM or any of their respective shareholders, directors, officers, employees, counsel, representatives, agents, associates or affiliates do not have any duties or responsibilities to you for providing the protection afforded to their clients or customers or for providing advice in relation to the Issue and are not in any way acting in a fiduciary capacity;
- You confirm that, either: (i) you have not participated in or attended any investor meetings or presentations by our Company or its agents (the "**Company Presentations**") with regard to our Company or the Issue; or (ii) if you have participated in or attended any Company Presentations: (a) you understand and acknowledge that the BRLM may not have knowledge of the statements that our Company or its agents may have made at such Company Presentations and is therefore unable to determine whether the information provided to you at such Company Presentations may have included any material misstatements or omissions, and, accordingly you acknowledge that the BRLM have advised you not to rely in any way on any information that was provided to you at such Company Presentations, and (b) confirm that you have not been provided any material or price sensitive information relating to our Company and the Issue that was not publicly available;
- Your decision to subscribe to the Equity Shares to be issued pursuant to the Issue has not been made on the basis of any information, which is not set forth in this Preliminary Placement Document;
- You are subscribing to the Equity Shares to be issued pursuant to the Issue in accordance with applicable laws and by participating in this Issue, you are not in violation of any applicable law, including but not limited to the SEBI Insider Trading Regulations, the Securities and Exchange Board of India (Prohibition of Fraudulent and Unfair Trade Practices relating to Securities Market) Regulations, 2003, as amended, and the Companies Act;
- You understand that the Equity Shares issued pursuant to the Issue shall be subject to the provisions of the Memorandum of Association and Articles of Association of our Company and will be credited as fully paid and will rank pari passu in all respects with the existing Equity Shares including the right to receive dividend and other distributions declared;
- All statements other than statements of historical fact included in this Preliminary Placement Document, including, without limitation, those regarding our Company, or our financial position, business strategy, plans and objectives of management for future operations (including development plans and objectives relating to our Company's business), are forward-looking statements. You are aware that, such forward-looking statements involve known and unknown risks, uncertainties and other important factors that could cause actual results to be materially different from future results, performance or achievements expressed or implied by such forward looking statements. Such forward-looking statements are based on numerous assumptions regarding our Company present and future business strategies and environment in which our Company will operate in the future. You should not place undue reliance on forward-looking statements, which speak only as at the date of this Preliminary Placement Document. Neither our Company nor the BRLM or any of their respective shareholders, directors, officers, employees, counsel, representatives, agents or affiliates assume any responsibility to update any of the forward-looking

statements contained in this Preliminary Placement Document;

- You are aware and understand that the Equity Shares are being offered only to Eligible QIBs on a private placement basis and are not being offered to the general public, or any other category other than Eligible QIBs and the Allotment of the same shall be at the sole discretion of our Company, in consultation with the BRLM;
- You are aware that in terms of the requirements of the Companies Act, upon Allocation, our Company will be required to disclose names and percentage of post-Issue shareholding of the proposed Allottees in the Placement Document, as applicable. However, disclosure of such details in relation to the proposed Allottees in the Placement Document will not guarantee Allotment to them, as Allotment in the Issue shall continue to be at the sole discretion of our Company, in consultation with the BRLM;
- You are aware that if you are Allotted more than 5% of the Equity Shares in the Issue, our Company shall be required to disclose your name and the number of the Equity Shares Allotted to you to the Stock Exchange and the Stock Exchange will make the same available on their website and you consent to such disclosures;
- You have been provided a serially numbered copy of this Preliminary Placement Document and have read it in its entirety; including, in particular, "**Risk Factors**" on page no 31;
- In making your investment decision, you have (i) relied on your own examination of the Company, the Equity Shares and the terms of the Issue, including the merits and risks involved, (ii) made and will continue to make your own assessment of our Company, the Equity Shares and the terms of the Issue based solely on and in reliance of the information contained in this Preliminary Placement Document and no other disclosure or representation by our Company or any other party, (iii) consulted your own independent counsel and advisors or otherwise have satisfied yourself concerning, without limitation, the effects of local laws (including tax laws), (iv) received all information that you believe is necessary or appropriate in order to make an investment decision in respect of our Company and the Equity Shares, and (v) relied upon your own investigation and resources in deciding to invest in the Issue;
- Neither our Company nor the BRLM nor any of their respective shareholders, directors, officers, employees, counsel, representatives, agents or affiliates have provided you with any tax advice or otherwise made any representations regarding the tax consequences of purchase, ownership and disposal of the Equity Shares (including but not limited to the Issue and the use of the proceeds from the Equity Shares). You will obtain your own independent tax advice from a reputable service provider and will not rely on the BRLM or any of their shareholders, directors, officers, employees, counsel, representatives, agents or affiliates, when evaluating the tax consequences in relation to the Equity Shares (including, in relation to the Issue and the use of proceeds from the Equity Shares). You waive, and agree not to assert any claim against, our Company, the BRLM or any of their respective shareholders, directors, officers, employees, counsel, representatives, agents or affiliates, with respect to the tax aspects of the Equity Shares or as a result of any tax audits by tax authorities, wherever situated;
- You are a sophisticated investor and have such knowledge and experience in financial, business and investment matters as to be capable of evaluating the merits and risks of an investment in the Equity Shares. You are experienced in investing in private placement transactions of securities of companies in a similar nature of business, similar stage of development and in similar jurisdictions. You and any accounts for which you are subscribing for the Equity Shares (i) are each able to bear the economic risk of your investment in the Equity Shares, (ii) will not look to our Company and/or the BRLM or any of their respective shareholders, directors, officers, employees, counsel, advisors, representatives, agents or affiliates for all or part of any such loss or losses that may be suffered in connection with the Issue, including losses arising out of non-performance by our Company of any of its respective obligations or any breach of any representations and warranties by our Company, whether to you or otherwise, (iii) are able to sustain a complete loss on the investment in the Equity Shares, (iv) have no need for liquidity with respect to the investment in the Equity Shares, (v) have no reason to anticipate any change in your or their circumstances, financial or otherwise, which may cause or require any sale or distribution by you or them of all or any part of the Equity Shares; and (vi) are seeking to subscribe to the Equity Shares in the Issue for your own investment and not with a view to resell or distribute. You are aware that investment in Equity Shares involves a high degree of risk and that the Equity Shares are, therefore a speculative investment;
- If you are acquiring the Equity Shares to be issued pursuant to the Issue for one or more managed accounts, you represent and warrant that you are authorized in writing, by each such managed account to

acquire such Equity Shares for each managed account and hereby make the representations, warranties, acknowledgements, undertakings and agreements herein for and on behalf of each such account, reading the reference to "you" to include such accounts;

- You are not a "promoter" (as defined under the Companies Act and the SEBI ICDR Regulations) of our Company and are not a person related to any of our Promoters, either directly or indirectly and your Bid (hereinafter defined) does not directly or indirectly represent any of our 'Promoters', or members of our 'Promoter Group' (as defined under the SEBI ICDR Regulations) or persons or entities related thereto;
- You have no rights under a shareholders' agreement or voting agreement with the Promoters or members of the Promoter Group, no veto rights or right to appoint any nominee director on our Board, other than the rights acquired, if any, in the capacity of a lender not holding any Equity Shares;
- You will have no right to withdraw your Bid or revise your Bid downwards after the Bid/Issue Closing Date (as defined hereinafter);
- You are eligible to Bid for and hold the Equity Shares so Allotted, together with any Equity Shares held by you prior to the Issue. You further confirm that your aggregate holding after the Allotment of the Equity Shares shall not exceed the level permissible, as per any applicable regulation;
- The Bid made by you would not ultimately result in triggering an open offer under the SEBI Takeover Regulations (as defined hereinafter) and you shall be solely responsible for compliance, if any with all other applicable provisions of the SEBI Takeover Regulations;
- Your aggregate equity shareholding in our Company, together with other Allottees that belong to the same group or are under common control as you, pursuant to the Allotment under the Issue shall not exceed 50% of the Issue Size. For the purposes of this representation:
 - (i) Eligible QIBs "belonging to the same group" shall mean entities where (a) any of them controls, directly or indirectly, through its subsidiary or holding company, not less than 15% of the voting rights in the other; (b) any of them, directly or indirectly, by itself, or in combination with other persons, exercise control over the others; or (c) there is a common director, excluding nominee and independent directors, amongst an Eligible QIB, its subsidiary or holding company and any other Eligible QIB; and
 - (ii) 'Control' shall have the same meaning as is assigned to it by Regulation 2(1)(e) of the SEBI Takeover Regulations;
- You shall not undertake any trade in the Equity Shares credited to your beneficiary account until such time that the final listing and trading approvals for such Equity Shares to be issued pursuant to this Issue, are issued by the Stock Exchange;
- You are aware that (i) applications for in-principle approval, in terms of Regulation 28(1)(a) of the SEBI Listing Regulations, for listing and admission of the Equity Shares to be issued pursuant to the Issue and for trading on the Stock Exchange, were made and an in-principle approval has been received by our Company from each of the Stock Exchange, and (ii) the application for the final listing and trading approval will be made only after Allotment. There can be no assurance that the final listing and trading approvals for listing of the Equity Shares will be obtained in time or at all. Neither our Company nor the BRLM nor any of their respective shareholders, directors, officers, employees, counsel, representatives, agents or affiliates shall be responsible for any delay or non-receipt of such final listing and trading approvals or any loss arising from such delay or non-receipt;
- You are aware and understand that the BRLM have entered into a Placement Agreement with our Company whereby the BRLM have, subject to the satisfaction of certain conditions set out therein, undertaken to use their reasonable efforts to procure subscriptions for the Equity Shares on the terms and conditions set forth therein;
- You understand the contents of this Preliminary Placement Document are exclusively the responsibility of our Company and that neither the BRLM nor any person acting on its behalf or any of the counsel or advisors to the Issue has, or shall have, any liability for any information, representation or statement contained in this Preliminary Placement Document or any information previously published by or on behalf of our Company and will not be liable for your decision to participate in this Issue based on any information, representation or statement contained in this Preliminary Placement Document or otherwise. By accepting a participation in this Issue, you agree to the same and confirm that the only information

you are entitled to rely on, and on which you have relied in committing yourself to acquire the Equity Shares is contained in this Preliminary Placement Document, such information being all that you deem necessary to make an investment decision in respect of the Equity Shares, you have neither received nor relied on any other information, representation, warranty or statement made by or on behalf of the BRLM or our Company or any other person, and the BRLM or our Company or any of their respective affiliates, including any view, statement, opinion or representation expressed in any research published or distributed by them, the BRLM and their affiliates will not be liable for your decision to accept an invitation to participate in the Issue based on any other information, representation, warranty, statement or opinion;

- You understand that the BRLM or any of their respective shareholders, directors, officers, employees, counsel, representatives, agents or affiliates do not have any obligation to purchase or acquire all or any part of the Equity Shares purchased by you in the Issue or to support any losses directly or indirectly sustained or incurred by you for any reason whatsoever in connection with the Issue, including non-performance by our Company of any of its obligations or any breach of any representations or warranties by us, whether to you or otherwise;
- You are able to purchase the Equity Shares in accordance with the restrictions described in "Selling Restrictions" on page 124 and you have made, or are deemed to have made, as applicable, the representations, warranties, acknowledgements, undertakings and agreements in "Selling Restrictions" on page 124;
- You understand and agree that the Equity Shares are transferable only in accordance with the restrictions described in "Transfer Restrictions" on page 132 and you have made, or are deemed to have made, as applicable, the representations, warranties, acknowledgements, undertakings and agreements in "Transfer Restrictions" on page 132;
- You understand that the Equity Shares have not been and will not be registered under the U.S. Securities Act or any state securities laws of the United States and may not be offered, sold or delivered within the United States, except in reliance on an exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act and any applicable U.S. state securities laws. You are outside the United States and are subscribing to the Equity Shares in an "offshore transaction" as defined in and in reliance on, Regulation S and the applicable laws of the jurisdictions where those offers and sales are made;
- You are not acquiring or subscribing for the Equity Shares as a result of any "directed selling efforts" (as defined in Regulation S) and you understand and agree that offers and sales are being made in reliance on an exemption to the registration requirements of the U.S. Securities Act;
- You agree that any dispute arising in connection with the Issue will be governed by and construed in accordance with the laws of Republic of India, and the courts in West Bengal, India shall have exclusive jurisdiction to settle any disputes which may arise out of or in connection with this Preliminary Placement Document and the Placement Document;
- Each of the representations, warranties, acknowledgements and agreements set out above shall continue to be true and accurate at all times up to and including the Allotment, listing and trading of the Equity Shares in the Issue;
- You agree to indemnify and hold our Company, the BRLM and their respective directors, officers, employees, affiliates, associates, controlling persons and representatives harmless from any and all costs, claims, liabilities and expenses (including legal fees and expenses) arising out of or in connection with any breach of the foregoing representations, warranties, acknowledgements and undertakings made by you in this Preliminary Placement Document. You agree that the indemnity set out in this paragraph shall survive the resale of the Equity Shares by, or on behalf of, the managed accounts;
- You acknowledge that this Preliminary Placement Document does not, and the Placement Document shall not confer upon or provide you with any right of renunciation of the Equity Shares offered through the Issue in favour of any person;
- You will make the payment for subscription to the Equity Shares pursuant to this Issue from your own bank account. In case of joint holders, the monies shall be paid from the bank account of the person whose name appears first in the application;

- You confirm that neither is your investment as an entity of a country which shares land border with India nor is the beneficial owner of your investment situated in or a citizen of such country (in each which case, investment can only be through the Government approval route), and that your investment is in accordance with consolidated FDI Policy and press note no. 3 (2020 Series), dated April 17, 2020, issued by the Department for Promotion of Industry and Internal Trade, Ministry of Commerce and Industry, Government of India, and Rule 6 of the FEMA Rules;
- You are aware and understand that you are allowed to place a Bid for Equity Shares. Please note that submitting a Bid for Equity Shares should not be taken to be indicative of the number of Equity Shares that will be Allotted to a successful Bidder. Allotment of Equity Shares will be undertaken by our Company, in its absolute discretion, in consultation with the BRLM;
- You represent that you are not an affiliate of our Company or the BRLM or a person acting on behalf of such affiliate. However, affiliates of the BRLM, which are Eligible FPIs, may purchase, to the extent permissible under law, the Equity Shares in the Issue, and may issue Offshore Derivative Instruments in respect thereof. For further details, please see “*Offshore Derivative Instruments*” on page 13;
- Our Company, the BRLM, their respective affiliates, directors, officers, employees, shareholders, representatives, agents, controlling persons and others will rely on the truth and accuracy of the foregoing representations, warranties, acknowledgements and undertakings, and are irrevocable. It is agreed that if any of such representations, warranties, acknowledgements and undertakings are no longer accurate, you will promptly notify our Company and the BRLM; and
- You will make all necessary filings with appropriate regulatory authorities, including the RBI, as required pursuant to applicable laws.

OFFSHORE DERIVATIVE INSTRUMENTS

Subject to compliance with all applicable Indian laws, rules, regulations, guidelines and approvals in terms of Regulation 21 of the SEBI FPI Regulations, an Eligible FPI including the affiliates of the BRLM, which is registered as a category I FPIs may issue, subscribe to or otherwise deal in offshore derivative instruments (as defined under the SEBI FPI Regulations as any instrument, by whatever name called, which is issued overseas by a FPI against securities held by it in India, as its underlying, and all such offshore derivative instruments are referred to herein as "P-Notes"), and persons who are eligible for registration as Category I FPIs can subscribe to or deal in such P-Notes provided that in the case of an entity that has an investment manager who is from the Financial Action Task Force member country, such investment manager shall not be required to be registered as a Category I FPI. The above-mentioned category I FPIs may receive compensation from the purchasers of such instruments. In terms of Regulation 21 of SEBI FPI Regulations, P-Notes may be issued only by such persons who are registered as Category I FPIs and they may be issued only to persons eligible for registration as Category I FPIs subject to exceptions provided in the SEBI FPI Regulations and compliance with 'know your client' requirements, as specified by SEBI and subject to compliance with such other conditions as may be specified from the SEBI from time to time. An Eligible FPI shall also ensure that no transfer of any instrument referred to above is made to any person unless such FPIs are registered as Category I FPIs and such instrument is being transferred only to person eligible for registration as Category I FPIs subject to requisite consents being obtained in terms of Regulation 21 of SEBI FPI Regulations. Such P-Notes can be issued subject to compliance with the KYC norms and such other conditions as specified by SEBI from time to time, including payment of applicable regulatory fee. P-Notes have not been and are not being offered or sold pursuant to this Preliminary Placement Document. This Preliminary Placement Document does not contain any information concerning P-Notes or the issuer(s) of any P-Notes, including without limitation any information regarding any risk factors relating thereto.

Subject to certain relaxations provided under Regulation 22(4) of the SEBI FPI Regulations, investment by a single FPI including its investor group (multiple entities registered as FPIs and directly or indirectly, having common ownership of more than 50% or common control,) is not permitted to be 10% or above of our post-Issue Equity Share capital on a fully diluted basis ("**Investment Restrictions**"). The SEBI has issued the operational guidelines to facilitate implementation of the SEBI FPI Regulations. In terms of such FPI Operational Guidelines, the Investment Restrictions shall also apply to subscribers of offshore derivative instruments and two or more subscribers of offshore derivative instruments having common ownership, directly or indirectly, of more than 50% or common control shall be considered together as a single subscriber of the offshore derivative instruments. Further, in the event a prospective investor has investments as an FPI and as a subscriber of offshore derivative instruments, these Investment Restrictions shall apply on the aggregate of the FPI and offshore derivative instruments investments held in the underlying company.

Further, in accordance with Press Note No. 3 (2020 Series), dated April 17, 2020, read with Consolidated FDI Policy, issued by the Department for Promotion of Industry and Internal Trade, Government of India, investments where the entity is of a country which shares land border with India or where the beneficial owner of the Equity Shares is situated in or is a citizen of a country which shares land border with India, can only be made through the Government approval route, as prescribed in the Consolidated FDI Policy.

Further, in the event of transfer of ownership of any existing or future foreign direct investment in an entity in India, directly or indirectly, resulting in the beneficial ownership falling within the aforesaid restriction/ purview, such subsequent change in the beneficial ownership will also require approval of the Government of India. These investment restrictions shall also apply to subscribers of P-Notes.

Affiliates of the BRLM which are Eligible FPIs may purchase, to the extent permissible under law, the Equity Shares in the Issue, and may issue P-Notes in respect thereof. Any P-Notes that may be issued are not securities of our Company and do not constitute any obligation of, claims on or interests in our Company. Our Company has not participated in any offer of any P-Notes, or in the establishment of the terms of any P-Notes, or in the preparation of any disclosure related to any P-Notes. Any P-Notes that may be offered are issued by, and are the sole obligations of, third parties that are unrelated to our Company. Our Company and the BRLM do not make any recommendation as to any investment in P-Notes and do not accept any responsibility whatsoever in connection with any P-Notes. Any P-Notes that may be issued are not securities of the BRLM and does not constitute any obligations of or claims on the BRLM.

Prospective investors interested in purchasing any P-Notes have the responsibility to obtain adequate disclosure as to the issuer(s) of such P-Notes and the terms and conditions of any such P-Notes from the issuer(s) of such P-Notes. Neither SEBI nor any other regulatory authority has reviewed or approved any P-Notes or any disclosure related thereto. Prospective investors are urged to consult with their own financial, legal, accounting and tax advisors regarding any contemplated investment in P-Notes, including whether P-Notes are issued in compliance with applicable laws and regulations.

DISCLAIMER CLAUSE OF THE STOCK EXCHANGE

As required, a copy of this Preliminary Placement Document has been submitted to the Stock Exchange. The Stock Exchange do not in any manner:

1. warrant, certify or endorse the correctness or completeness of any of the contents of this Preliminary Placement Document;
2. warrant that the Equity Shares to be issued pursuant to this Issue will be listed or will continue to be listed on the Stock Exchange; or
3. take any responsibility for the financial or other soundness of our Company, our Promoters, our management or any scheme or project of our Company;

and it should not for any reason be deemed or construed to mean that this Preliminary Placement Document has been cleared or approved by the Stock Exchange. Every person who desires to apply for or otherwise acquire any Equity Shares of our Company may do so pursuant to an independent inquiry, investigation and analysis and shall not have any claim against the Stock Exchange whatsoever by reason of any loss which may be suffered by such person consequent to or in connection with such subscription/acquisition, whether by reason of anything stated or omitted to be stated herein or for any other reason whatsoever.

PRESENTATION OF FINANCIAL AND OTHER INFORMATION

Certain Conventions

In this Preliminary Placement Document, unless otherwise specified or the context otherwise indicates or implies, references to 'you', 'your', 'bidder(s)', 'offeree', 'purchaser', 'subscriber', 'recipient', 'investor(s)', 'prospective investor(s)' and 'potential investor(s)' are to the Eligible QIBs who are the prospective investors in the Issue, and references to 'our Company', 'Company', 'the Company' and the 'Issuer', are to Aanchal Ispat Limited and references to 'we', 'us' or 'our' are to our Company.

Currency and units of presentation

In this Preliminary Placement Document, references to 'US\$', 'USD' and 'U.S. dollars' are to the legal currency of the United States of America, references to '₹', 'INR', 'Rs.', 'Indian Rupees' and 'Rupees' are to the legal currency of Republic of India. All references herein to the 'US' or 'U.S.' or the 'United States' are to the United States of America and its territories and possessions. All references herein to "India" are to the Republic of India and its territories and possessions and all references herein to the 'Government' or 'GoI' or the 'Central Government' or the 'State Government' are to the Government of India, central or state, as applicable.

References to the singular also refer to the plural and one gender also refers to any other gender, wherever applicable.

All the numbers in this Placement Document have been presented in Lakhs, unless stated otherwise. The amounts derived from financial statements included herein are presented in Rs. Lakhs. Our Audited Financial Statements are presented in Rs. Lakhs.

Certain figures contained in this Preliminary Placement Document, including financial information, have been subject to rounding adjustments. In certain instances, (i) the sum or percentage change of such numbers may not conform exactly to the total figure given, and (ii) the sum of the figures in a column or row in certain tables may not conform exactly to the total figure given for that column or row. Any such discrepancies between the totals and the sum of the amounts listed are due to rounding off adjustments. All figures in decimals have been rounded off to the second decimal.

Unless otherwise specified, all financial numbers in parenthesis represent negative figures.

Page numbers

Unless stated otherwise, all references to page numbers in this Preliminary Placement Document are to the page numbers of this Preliminary Placement Document.

Financial Data and Other Information

Our Company publishes its financial statements in Indian Rupees. The financial year of our Company commences on April 1 of each calendar year and ends on March 31 of the following calendar year, and, unless otherwise specified or if the context requires otherwise, all references to a particular 'financial year', 'Fiscal Year', 'fiscal' or 'FY' are to the twelve-month period ended on March 31 of that year and references to a particular 'year' are to the calendar year ending on December 31 of that year.

Our Company has published its Audited Financial Statements for the Fiscal 2026, Fiscal 2025 and Fiscal 2024. As required under applicable regulations, and for the convenience of prospective investors, we have included the following in this Preliminary Placement Document:

- audited Financial Statements of our Company as at and for the financial years ended March 31, 2026, March 31, 2025 and March 31, 2024, prepared in accordance with the Accounting Standards as prescribed under Section 133 of the Act read with Companies (Indian Accounting Standards) Rules 2015, as amended and other accounting principles generally accepted in India and other relevant provisions of the Companies Act (collectively, the "**Audited Financial Statements**");

The Audited Financial Statements as at and for the Fiscals 2026, 2025 and 2024 have been audited by our statutory auditors M/s. Rajesh Jalan & Associates, Chartered Accountants on which they have issued audit reports dated April 27, 2026, May 30, 2025 and May 30, 2024 respectively.

The Audited Financial Statements should be read along with the respective audit reports.

Except as specifically indicated otherwise and unless the context requires otherwise, all the financial information included in this Preliminary Placement Document have been derived from the Audited Financial Statements.

Our Company prepares its financial statements in accordance with Ind AS. Ind AS differs from accounting principles with which prospective investors may be familiar in other countries, including IFRS and U.S. GAAP and the reconciliation of the financial information to other accounting principles has not been provided. No attempt has been made to explain those differences or quantify their impact on the financial data included in this Preliminary Placement Document nor does our Company provide a reconciliation of its financial statements to IFRS or U.S. GAAP. Investors should consult their own advisors regarding such differences and their impact on our Company's financial data. The degree to which the financial information included in this Preliminary Placement Document will provide meaningful information is entirely dependent on the reader's level of familiarity with Indian accounting policies and practices, Ind AS, the Companies Act and the SEBI ICDR Regulations. Any reliance by persons not familiar with Ind AS, the Companies Act, the SEBI ICDR Regulations and practices on the financial disclosures presented in this Placement Document should accordingly be limited.

All numerical and financial information as set out and presented in this Preliminary Placement Document, except for the information in the section "Industry Overview", for the sake of consistency and convenience have been rounded off or expressed in two decimal places. Accordingly, figures shown as totals in certain tables may not be an arithmetic aggregation of the figures which precede them and the sum or percentage change of such numbers may not conform exactly to the total figure given. The information on our Company's website shall not form a part of this Preliminary Placement Document.

Non-GAAP financial measures

Certain non-GAAP financial measures and certain other statistical information relating to our operations and financial performance such as net worth, overall coverage ratio, average total equity, average gross loans and net total income have been included in this Preliminary Placement Document. We compute and disclose such non-GAAP financial measures and such other statistical information relating to our operations and financial performance considering such information, as it relates to our businesses, to be useful measures of our businesses and financial performance. These non-GAAP financial measures and other statistical and other information relating to our operations and financial performance are supplemental measure of our performance and liquidity that is not required by, or presented in accordance with, Ind AS, Indian GAAP, IFRS or US GAAP. Further, these non-GAAP measures are not a measurement of our financial performance or liquidity under Ind AS, Indian GAAP, IFRS or US GAAP and should not be considered in isolation or construed as an alternative to cash flows, profit/ (loss) for the years or any other measure of financial performance or as an indicator of our operating performance, liquidity, profitability or cash flows generated by operating, investing or financing activities derived in accordance with Ind AS, Indian GAAP, IFRS or US GAAP. In addition, these non-GAAP measures are not standardised terms, hence a direct comparison of these non-GAAP Measures between companies may not be possible. Other companies may calculate these non-GAAP measures differently from us, limiting its usefulness as a comparative measure. Although such non-GAAP measures are not a measure of performance calculated in accordance with applicable accounting standards, our Company's management believes that they are useful to an investor in evaluating us as they are widely used measures to evaluate a company's operating performance. However, they may not be computed on the basis of any standard methodology that is applicable across our industries and therefore may not be comparable to financial measures and statistical information of similar nomenclature that may be computed and presented by other companies in our respective markets and are not measures of operating performance or liquidity defined by Ind AS, in the case of our Company and may not be comparable to similarly titled measures presented by other companies.

These non-GAAP financial measures have limitations as analytical tools. Some of these limitations are: they do not reflect our cash expenditures or future requirements for capital expenditures or contractual commitments; they do not reflect changes in, or cash requirements for our working capital needs; although depreciation and amortisation are noncash charges, the assets being depreciated and amortised may change in the future, and these measures do not reflect any cash requirements for such changes; and other companies in our industry may calculate such non-GAAP measures differently than we do, limiting their usefulness as comparative measures. Because of these limitations, such non-GAAP measures should not be considered in isolation or as a substitute for performance measures calculated in accordance with Ind AS. Therefore, these metrics should not be considered in isolation or construed as an alternative to Ind AS measures of performance or as an indicator of our operating performances, liquidity, profitability or results of operation. The presentation of these non-GAAP financial measures is not intended to be considered in isolation or as a substitute for the financial statements included in this Preliminary Placement Document for our Company. Prospective investors should read this information in conjunction with the financial statements included in "**Financial Information**" on page 151

INDUSTRY AND MARKET DATA

Information regarding market size, market share, market position, growth rates and other industry data pertaining to our business contained in this Preliminary Placement Document consists of estimates based on data reports compiled by governmental bodies, professional organizations and / or analysts and on data from other external sources, and on our knowledge of markets in which we compete. The statistical information included in this Placement Document relating to the sector in which we operate has been reproduced from various trade, industry and regulatory/ government publications and websites, more particularly described in “Industry Overview” on page 70.

Unless stated otherwise, statistical information, industry and / or market data used throughout this Preliminary Placement Document has been derived from publicly available sources. While our Company has taken reasonable care in the reproduction of the information from such publicly available sources. None of our Company, the BRLM, any of our Company’s or their respective affiliates or advisors or any other person connected with the Issue has independently verified data and statistics obtained from such publicly available sources. Industry sources and / or publications generally state that the information contained therein has been obtained from sources generally believed to be reliable, but that their accuracy, completeness and underlying assumptions are not guaranteed and their reliability cannot be assured.

Therefore, discussions of matters relating to India, its economy and the industry in which we currently operate are subject to the caveat that data and statistics upon which such discussions are based may be inaccurate, incomplete or unreliable. Statements from third-parties that involve estimates are subject to change, and actual amounts may differ materially from those included in this Preliminary Placement Document. Similarly, while we believe our internal estimates to be reasonable, such estimates have not been verified by any independent sources, and neither we nor the BRLM can assure potential Investors as to their accuracy.

This information is subject to change and cannot be certified with complete certainty due to limits on the availability and reliability of raw data and other limitations and uncertainties inherent in any statistical survey. Neither our Company nor any of the BRLM have independently verified the industry and market data and do not make any representation regarding accuracy or completeness of such data. In many cases, there is no readily available external information (whether from trade or industry associations, government bodies or other organizations) to validate market-related analysis and estimates, so our Company has relied on internally developed estimates. Similarly, while our Company believes its internal estimates to be reasonable, such estimates have not been verified by any independent sources and neither our Company nor any of the BRLM can assure Bidders as to their accuracy.

Accordingly, investors must rely on their independent examination of, and should not place undue reliance on, or base their investment decision solely information contained in this Preliminary Placement Document.

FORWARD-LOOKING STATEMENTS

Certain statements contained in this Preliminary Placement Document that are not statements of historical fact constitute 'forward-looking statements. Investors can generally identify forward-looking statements by terminology such as "aim", "anticipate", "believe", "continue", "can", "could", "estimate", "expect", "intend", "may", "will", "plan", "objective", "potential", "project", "pursue", "seek", "shall", "should", "will", "would", "will likely result", "will continue", "will achieve", "is likely" or other words or phrases of similar import. Similarly, statements that describe the strategies, objectives, plans or goals of our Company are also forward-looking statements. However, these are not the exclusive means of identifying forward-looking statements.

The forward-looking statements appear in a number of places throughout this Preliminary Placement Document and include statements regarding the intentions, beliefs or current expectations of our Company concerning, among other things, the expected results of operations, financial condition, liquidity, prospects, growth, strategies and dividend policy of our Company and the industry in which we operate. In addition, even if the results of operations, financial conditions, liquidity and dividend policy of our Company, and the development of the industry in which we operate, are consistent with the forward-looking statements contained in this Preliminary Placement Document, those results or developments may not be indicative of results or developments in subsequent periods.

All statements regarding our Company's expected financial conditions, results of operations, business plans and prospects are forward-looking statements. These forward-looking statements and any other projections include statements as to our Company's business strategy, revenue and profitability (including, without limitation, any financial or operating projections or forecasts), new business and other matters discussed in this Preliminary Placement Document regarding matters that are not historical facts. These forward-looking statements contained in this Preliminary Placement Document (whether made by our Company or any third party), are predictions and involve known and unknown risks, uncertainties, assumptions and other factors that may cause the actual results, performance or achievements of our Company to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements or other projections. All forward-looking statements are subject to risks, uncertainties and assumptions about our Company that could cause actual results to differ materially from those contemplated by the relevant forward-looking statement.

Important factors that could cause the actual results, performances and achievements of our Company to be materially different from any of the forward-looking statements include, among others:

1. We have, in the past, have been subjected to a Corporate Insolvency Resolution Plan. SRA, Sri Mukesh Goel is required to adhere to compliances with the various requirements as mandated under the Resolution Plan approved by the NCLT. Further, there can be no assurance that SRA would be in a position to comply with the requirements of the Resolution Plan or that the implementation of the Resolution Plan will successfully address our cash flow and liquidity concerns.
2. Our Company was admitted into corporate insolvency resolution process as per the Insolvency and Bankruptcy Code, 2016 and a resolution plan was submitted and approved. Pursuant to the Approved Resolution Plan, all litigation against our Company, stands extinguished and the debts have been restructured. If SRA default in compliance with the material provisions of the Approved Resolution Plan, we may have to undergo liquidation process as per the provisions of IBC, 2016.
3. Certain proceedings/applications relating to implementation of the approved Resolution Plan are pending before the Hon'ble NCLT and any adverse order or outcome may adversely affect the Company.
4. We primarily operate on a purchase order-based model and do not have long-term contractual arrangements with our customers, which may adversely affect the stability and predictability of our revenues.
5. Our Company is dependent on external suppliers for our raw material requirements.
6. Our business is dependent on our manufacturing facility, and any disruption in manufacturing operations could adversely affect our business, results of operations and financial condition.
7. Our revenue from operations is substantially concentrated in the State of West Bengal and any adverse developments affecting our operations in this region may have a material adverse effect on our business, financial condition and results of operations.
8. The steel industry is exposed to significant fluctuations in raw material and finished goods prices, which may adversely affect our business, results of operations, cash flows and financial condition.
9. Our business is working capital intensive and requires substantial financing for our day-to-day operations. Any inability to obtain adequate working capital in a timely manner may adversely affect our business, results of operations and financial condition.
10. We face intense competition in our businesses, which may limit our growth and prospects.

Additional factors that could cause actual results, performance or achievements of our Company to differ

materially include, but are not limited to, those discussed under the sections "Risk Factors", "Industry Overview" and "Our Business" and on pages 31, 70 and 85, respectively.

By their nature, market risk disclosures are only estimates and could be materially different from what actually occurs in the future. As a result, actual future gains, losses or impact on net interest income and net income could materially differ from those that have been estimated, expressed or implied by such forward looking statements or other projections.

The forward-looking statements contained in this Preliminary Placement Document are based on the beliefs of the management, as well as the assumptions made by, and information currently available to, the management of our Company. Although our Company believes that the expectations reflected in such forward-looking statements are reasonable at this time, it cannot assure investors that such expectations will prove to be correct. Given these uncertainties, investors are cautioned not to place undue reliance on such forward-looking statements. In any event, these statements speak only as of the date of this Preliminary Placement Document or the respective dates indicated in this Preliminary Placement Document, and neither our Company nor the Book Running Lead Manager undertakes any obligation to update or revise any of them, whether as a result of new information, future events or otherwise, changes in assumptions or changes in factors affecting these forward looking statements or otherwise. If any of these risks and uncertainties materialise, or if any of our Company's underlying assumptions prove to be incorrect, the actual results of operations or financial condition of our Company could differ materially from that described herein as anticipated, believed, estimated or expected. All subsequent forward-looking statements attributable to our Company are expressly qualified in their entirety by reference to these cautionary statements.

ENFORCEMENT OF CIVIL LIABILITIES

Our Company is a public company with limited liability incorporated under the laws of India. All the key managerial personnel and senior management of our Company named herein are residents of India and all of the assets of our Company are located in India. As a result, it may be difficult or may not be possible for the prospective investors outside India to affect service of process upon our Company or such persons in India, or to enforce judgments obtained against such parties outside India.

India is not a signatory to any international treaty in relation to the recognition or enforcement of foreign judgments. However, recognition and enforcement of foreign judgments is provided for under Section 13 and Section 44A, respectively, of the Civil Procedure Code (as defined below), on a statutory basis. Section 13 of the Civil Procedure Code provides that a foreign judgment shall be conclusive regarding any matter directly adjudicated upon between the same parties or parties litigating under the same title, except: (i) where the judgment has not been pronounced by a court of competent jurisdiction; (ii) where the judgment has not been given on the merits of the case; (iii) where it appears on the face of the proceedings that the judgment is founded on an incorrect view of international law or a refusal to recognise the law of India in cases in which such law is applicable; (iv) where the proceedings in which the judgment was obtained were opposed to natural justice; (v) where the judgment has been obtained by fraud; and (vi) where the judgment sustains a claim founded on a breach of any law then in force in India.

Section 44A of the Civil Procedure Code provides that a foreign judgment rendered by a superior court (within the meaning of that section) in any jurisdiction outside India which the Government has by notification declared to be a reciprocating territory, may be enforced in India by proceedings in execution as if the judgment had been rendered by a district court in India. Under Section 14 of the Civil Procedure Code, a court in India will, upon the production of any document purporting to be a certified copy of a foreign judgment, presume that the foreign judgment was pronounced by a court of competent jurisdiction, unless the contrary appears on record but such presumption may be displaced by proving want of jurisdiction. However, Section 44A of the Civil Procedure Code is applicable only to monetary decrees not being in the nature of any amounts payable in respect of taxes or other charges of a like nature or in respect of a fine or other penalties and does not include arbitration awards.

Each of the United Kingdom, United Arab Emirates, Singapore and Hong Kong, amongst others has been declared by the Government to be a reciprocating territory for the purposes of Section 44A of the Civil Procedure Code, but the United States of America has not been so declared. A foreign judgment of a court in a jurisdiction which is not a reciprocating territory may be enforced only by a fresh suit upon the judgment and not by proceedings in execution. The suit must be filed in India within three years from the date of the foreign judgment in the same manner as any other suit filed to enforce a civil liability in India. Accordingly, a judgment of a court in the United States may be enforced only by a fresh suit upon the foreign judgment and not by proceedings in execution.

It is unlikely that a court in India would award damages on the same basis as a foreign court if an action is brought in India. Furthermore, it is unlikely that an Indian court would enforce foreign judgments if it views the amount of damages awarded as excessive or inconsistent with public policy of India and it is uncertain whether an Indian court would enforce foreign judgments that would contravene or violate Indian law. Further, any judgment or award denominated in a foreign currency would be converted into Indian Rupees on the date of such judgment or award and not on the date of payment. A party seeking to enforce a foreign judgment in India is required to obtain approval from the RBI to repatriate outside India any amount recovered, and any such amount may be subject to income tax pursuant to execution of such a judgment in accordance with applicable laws.

EXCHANGE RATES INFORMATION

Fluctuations in the exchange rate between the Rupee and foreign currencies will affect the foreign currency equivalent of the Rupee price of the Equity Shares traded on the Stock Exchange. These fluctuations will also affect the conversion into foreign currencies of any cash dividends paid in Rupees on the Equity Shares.

The following table sets forth information, for the period indicated with respect to the exchange rates between the Rupee and the U.S. dollar (in ₹ per US\$), for the periods indicated. The exchange rates are based on the reference rates released by the RBI and FBIL, which are available on the website of the RBI and FBIL. No representation is made that any Rupee amounts could have been, or could be, converted into U.S. dollars at any particular rate, the rates stated below, or at all.

(₹ per US\$)				
Particulars	Period End (1)	Average (2)	High (3)	Low (4)
Fiscal Ended:				
March 31, 2026	94.65	88.31	94.65	83.86
March 31, 2025	85.58	84.57	87.59	83.07
March 31, 2024	83.37	82.79	83.40	81.65
Months ended:				
May 2026	96.32	95.52	96.84	94.44
April 2026	95.24	93.55	95.24	92.56
March 2026	94.65	92.76	94.65	91.45
February 2026	90.95	90.73	91.64	90.40
January 2026	91.90	90.80	91.96	89.89
December 2025	89.92	90.09	91.02	89.55

Source: www.rbi.org.in

Period end, high, low and average rates are based on the FBIL reference rates and rounded off to two decimal places.

Notes:

1. The price for the period end refers to the price as on the last trading day of the respective fiscal year or monthly periods;
2. Average of the official rate for each Working Day of the relevant period.
3. Maximum of the official rate for each Working Day of the relevant period.
4. Minimum of the official rate for each Working Day of the relevant period.

In case of holidays, the exchange rate on the last traded day of the month has been considered as the rate for the period end.

DEFINITIONS AND ABBREVIATIONS

This Preliminary Placement Document uses the definitions and abbreviations set forth below which you should consider when reading the information contained herein. The following list of certain capitalised terms used in this Preliminary Placement Document is intended for the convenience of the reader / prospective investor only and is not exhaustive.

Unless otherwise specified, the capitalised terms used in this Preliminary Placement Document shall have the meaning as defined hereunder. Further, any references to any statute, rules, guidelines, regulations, agreement, document or policies shall include amendments thereto, from time to time.

The words and expressions used in this Preliminary Placement Document but not defined herein, shall have, to the extent applicable, the meaning ascribed to such terms under the Companies Act, the SEBI ICDR Regulations, the SCRA, the Depositories Act, or the rules and regulations made thereunder. Notwithstanding the foregoing, terms used in the section "*Statement of Possible Special Tax Benefits*", "*Industry Overview*", "*Financial Statements*" and "*Legal Proceedings*" beginning on page 141, 70, 151 and 145, respectively, shall have the meaning given to such terms in such sections.

General and Company Related Terms

Term	Description
Our Company / the Company / the Issuer	Aanchal Ispat Limited, a company incorporated in India under the Companies Act, 1956, having its registered office at Mouza-Chamarail, National Highway 6 Liluah, Howrah, West Bengal, India, 711114
the Group / us / we / our	Unless the context otherwise indicates or implies, refers to our Company
Articles / Articles of Association / AoA	The articles of association of our Company, as amended from time to time
Audit Committee	The audit committee of our Board of Directors as disclosed in the section entitled "Board of Directors" on page 98
Audited Financial Statements	The audited financial statements of our Company for the financial years ended March 31, 2026, March 31, 2025 and March 31, 2024 prepared in accordance with Ind AS prescribed under Section 133 of the Companies Act, including the notes thereto
Auditors / Statutory Auditors / Independent Auditors	The current statutory auditors of our Company, namely, M/s Rajesh Jalan & Associates, Chartered Accountants
Board of Directors / Board	The Board of Directors of our Company or any duly constituted committee thereof
Chief Financial Officer	The Chief Financial Officer of our Company, being Mr. Mukesh Kumar Agarwal
CIRP Proceedings	Proceedings relating to the Corporate Insolvency Resolution Process initiated before the National Company Law Tribunal under the provisions of the Insolvency and Bankruptcy Code, 2016
Company Secretary and Compliance Officer	Company Secretary and Compliance Officer of our Company, being Mr. Puspendu Kayal
Director(s)	Director(s) on the Board of our Company, unless otherwise specified
Equity Shares	The equity shares of our Company of face value ₹ 10 each.
Independent Director(s)	The non-executive and independent Directors of our Company appointed as per the Companies Act, 2013 and the SEBI Listing Regulations, as disclosed in the section entitled "Board of Directors" on page 98
Key Managerial Personnel / KMP(s)	Key managerial personnel of our Company identified in terms of Regulation 2(bb) of the SEBI ICDR Regulations, as disclosed in the section entitled "Board of Directors" on page 98
Memorandum/ Memorandum of Association / MoA	The memorandum of association of our Company, as amended from time to time
Nomination and Remuneration Committee	The nomination and remuneration committee constituted by our Board of Directors as disclosed in the section entitled "Board of Directors" on page 98

Non-Executive Director	Non-Executive Directors of our Company. For details, see the section entitled "Board of Directors" on page 98
Non-Executive Non-Independent Director	Non-Executive Non-Independent Directors of our Company. For details, see the section entitled "Board of Directors" on page 98
Promoter Group	The members of the promoter group of our Company as determined in terms of Regulation 2(1) (pp) of the SEBI ICDR Regulations
Promoter	The Promoter of our Company namely Mr. Mukesh Goel
Registered Office	Mouza-Chamarainational Highway 6 Liluah, Howrah, West Bengal, India, 711114
RoC / Registrar of Companies	Registrar of Companies, Kolkata
Shareholder(s)	The holders of the Equity Shares of our Company, from time to time
Stakeholders' Relationship Committee	The stakeholders' relationship committee constituted by our Board of Directors as disclosed in the section entitled "Board of Directors" on page 98.

Issue related Terms

Term	Description
Allocated/ Allocation	The allocation of Equity Shares by our Company, following the determination of the Issue Price to Eligible QIBs on the basis of Application Forms submitted by them, in consultation with the BRLM and in compliance with Chapter VI of the SEBI ICDR Regulations.
Allot/ Allotment/ Allotted	Unless, the context otherwise requires, allotment of Equity Shares to be issued pursuant to the Issue
Allottees	Eligible QIBs to whom Equity Shares are issued and Allotted pursuant to the Issue.
Application Amount	The aggregate amount determined by multiplying the price per Equity Share indicated in the Bid by the number of Equity Shares Bid for by Eligible QIBs and payable by the Eligible QIBs in the Issue on submission of the Application Form
Application Form	The form (including any revisions thereof) which will be submitted by an Eligible QIB for registering a Bid in the Issue during the Bid/ Issue Period. An indicative format of such form is set forth in " <i>Sample Application Form</i> " on page 156
Bid(s)	Indication of an Eligible QIB's interest, including all revisions and modifications thereto, as provided in the Application Form, to subscribe for the Equity Shares, pursuant to the Issue. The term "Bidding" shall be construed accordingly
Bid/Issue Closing Date	June 05, 2026 the date after which our Company (or BRLM on behalf of our Company) shall cease acceptance of Application Forms and the Application Amount
Bid/Issue Opening Date	June 03, 2026, the date on which our Company (or the BRLM on behalf of our Company) shall commence acceptance of the Application Forms and the Application Amount.
Bid/Issue Period	Period between the Bid/ Issue Opening Date and the Bid/ Issue Closing Date, inclusive of both days during which Eligible QIBs can submit their Bids including any revision and/or modifications thereof.
Bidder(s)	Any prospective investor, being an Eligible QIB, who makes a Bid pursuant to the terms of the Preliminary Placement Document and the Application Form.
Book Running Lead Manager / BRLM/ Lead Manager	GYR Capital Advisors Private Limited
CAN / Confirmation of Allocation Note	Note or advice or intimation to successful Bidders confirming Allocation of Equity Shares to such successful Bidders after determination of the Issue Price and shall include details of amount to be refunded, if any, to such Bidders
Closing Date	The date on which the Allotment of Equity Shares pursuant to the Issue shall be made, i.e. on or about June 05, 2026.
Designated Date	The date of credit of Equity Shares, pursuant to the Issue, to the Allottee's demat account, as applicable to the respective Allottee
Eligible FPIs	FPIs that are eligible to participate in the Issue in terms of applicable law, other than

	individuals, corporate bodies and family offices
Eligible QIBs	<p>QIBs that are eligible to participate in the Issue and which are not excluded pursuant to Regulation 179(2)(b) of the SEBI ICDR Regulations and are not restricted from participating in the Issue under applicable law.</p> <p>In addition, Eligible QIBs are QIBs who are outside the United States, to whom Equity Shares are being offered in "offshore transactions", as defined in, and in reliance on Regulation S and the applicable laws of the jurisdiction where those offers, and sales are made.</p>
Escrow Agent/ Escrow Bank	HDFC Bank Limited
Escrow Agreement	Agreement dated May 25, 2026 entered into amongst our Company, the Escrow Agent and the BRLM for collection of the Application Amounts and for remitting refunds, if any, of the amounts collected, to the Bidders.
Escrow Account	Special non-interest bearing, no-lien, escrow bank account without any cheques or overdraft facilities, opened with the Escrow Agent by our Company in the name and style of "AANCHAL ISPAT LTD – ESCROW QIP 2026" to the terms of the Escrow Agreement, into which the Application Amount shall be deposited by Eligible QIBs and from which refunds, if any, shall be remitted, as set out in the Application Form.
Floor Price	The floor price of ₹ 45.45/- per Equity Share, calculated in accordance with Chapter VI of the SEBI ICDR Regulations. Our Company may offer a discount of not more than 5% on the Floor Price in accordance with the approval of the Shareholders of our Company accorded through their special resolution passed EGM on May 23, 2026, and in terms of Regulation 176(1) of the SEBI ICDR Regulations
Fraudulent Borrower	An entity or person categorised as a fraudulent borrower by any bank or financial institution or consortium thereof, in terms of Regulation 2(1)(III) of the SEBI ICDR Regulations
Fugitive Economic Offender	An individual who is declared a fugitive economic offender under Section 12 of the Fugitive Economic Offenders Act, 2018, as amended
Issue	The offer, issue and allotment of [●] Equity Shares at a price of ₹ [●] per Equity Share, including a premium of ₹ [●] per Equity Share, aggregating ₹ [●] Lakhs to Eligible QIBs, pursuant to Chapter VI of the SEBI ICDR Regulations and the applicable provisions of Companies Act, 2013 and the rules made thereunder.
Issue Price	₹ [●] per Equity Share
Issue Size	The issue of up to [●] Equity Shares aggregating up to ₹ [●] Lakhs.
Monitoring Agency	The appointment of Monitoring Agency is not applicable to our Company since the Issue Size is below INR 10,000.00 Lakhs.
Mutual Fund	A mutual fund registered with SEBI under the Securities and Exchange Board of India (Mutual Funds) Regulations, 1996.
Net Proceeds	The net proceeds from the Issue, after deducting fees, commissions and expenses of the Issue.
Placement Agreement	Agreement dated May 25, 2026 entered into amongst our Company and the BRLM.
Placement Document	The placement document to be issued by our Company in accordance with Chapter VI of the SEBI ICDR Regulations and other applicable provisions of the Companies Act, 2013 and rules made thereunder.
Preliminary Placement Document	This preliminary placement document cum application form dated June 03, 2026 issued in accordance with Chapter VI of the SEBI ICDR Regulations and other applicable provisions of the Companies Act, 2013 and rules made thereunder.
QIBs or Qualified Institutional Buyers	Qualified institutional buyers as defined under Regulation 2(1)(ss) of the SEBI ICDR Regulations.
QIP	Qualified institutions placement, being a private placement to Eligible QIBs under Chapter VI of the SEBI ICDR Regulations and other applicable sections of the Companies Act, 2013, read with applicable provisions of the Companies (Prospectus and Allotment of Securities) Rules, 2014.
Refund Amount	The aggregate amount to be returned to the Bidders who have not been Allocated Equity Shares for all or part of the Application Amount submitted by such Bidder pursuant to the Issue.

Refund Intimation	The letter from the Company to relevant Bidders intimating them of the Refund Amount, if any, to be refunded to their respective bank accounts.
Relevant Date	June 03, 2026 is the date of the meeting of the Board of Directors, deciding to open the Issue
Resolution Plan	Resolution plan prepared in respect of the corporate insolvency resolution process that the Company underwent and is approved by the Committee of Creditors and the Hon'ble NCLT on March 27, 2025 passed under Sections 30(6) and 31 of the IBC
Stock Exchange	BSE Limited
Successful Bidders	The Bidders who have Bid at or above the Issue Price, duly paid the Application Amount along with the Application Form and who will be Allocated Equity Shares pursuant to the Issue.
Wilful Defaulter	An entity or person categorised as a wilful defaulter by any bank or financial institution or consortium thereof, in terms of Regulation 2(1)(III) of the SEBI ICDR Regulations.
Working Day	Any day other than second and fourth Saturday of the relevant month or a Sunday or a public holiday or a day on which scheduled commercial banks are authorised or obligated by law to remain closed in Mumbai, India or a trading day of the Stock Exchanges, as applicable.

Technical and Industry Related Terms

Term / Abbreviation	Description
EAF	Electric Arc Furnace
Crude Steel	Unprocessed steel before finishing
Green Steel	Low-carbon steel production
Structural Steel	Steel used in construction structures
Carbon Steel	Steel made primarily from iron and carbon
Alloy Steel	Steel mixed with alloying elements
Iron Ore	Raw material used in steel manufacturing
Prefabricated Steel	Factory-made steel structures/components
Steel Fabrication	Cutting, shaping and assembling steel
Girders	Structural steel beams
Trusses	Structural frameworks supporting loads
Angles	L-shaped steel sections
Channels	Channel-shaped steel sections
Rounds	Round steel bars/products
Steel Production Capacity	Installed capability to produce steel
Sustainable Steel Production	Environment-friendly steel manufacturing
Blast Furnace	Furnace used for iron production
Modular Steel Structures	Pre-engineered modular steel frameworks
Per Capita Steel Consumption	Average steel usage per person
Infrastructure Steel	Steel used in infrastructure projects

Conventional and General Terms/Abbreviations

Terms	Description
₹ / Rs. / Re./ Rupees /INR	Indian Rupee
AGM	Annual General Meeting
AIF(s)	Alternative investment funds, as defined and registered with SEBI under the Securities and Exchange Board of India (Alternative Investment Funds) Regulations, 2012
AS	Accounting Standards issued by the Institute of Chartered Accountants of India, as required under the Companies Act.
CAGR	Compounded Annual Growth Rate
CDSL	Central Depository Services (India) Limited
CIN	Corporate Identification Number
Civil Procedure Code	The Code of Civil Procedure, 1908, as amended

COC	Committee of Creditors
Companies Act, 1956	The erstwhile Companies Act, 1956 along with the rules made thereunder
Companies Act / Companies Act, 2013	Companies Act, 2013, as amended and the rules, regulations, circulars, modifications and clarifications thereunder, to the extent notified
Consolidated FDI Policy	The consolidated FDI Policy, issued by the Department of Promotion of Industry and Internal Trade, Ministry of Commerce and Industry, Government of India, and any modifications thereto or substitutions thereof, issued from time to time
CSR	Corporate social responsibility.
CY	Calendar Year
Depositories Act	The Depositories Act, 1996, as amended
Depository	NSDL and CDSL, depositories registered with SEBI under the Securities and Exchange Board of India (Depositories and Participant) Regulations, 2018, as amended
Depository Participant/ DP	A depository participant as defined under the Depositories Act
DIN	Director Identification Number
EBIT	Earnings Before Interest and Tax
EGM	Extraordinary General Meeting
EBITDA	Earnings Before Interest, Tax, Depreciation and Amortization less Other Income
ESG	Environment, social and governance
EPS	Earnings per share
FBIL	Financial Benchmark India Private Limited
FDI	Foreign Direct Investment
FEMA	The Foreign Exchange Management Act, 1999, as amended and the Regulations issued Thereunder
FEMA Rules	Foreign Exchange Management (Non-debt Instruments) Rules, 2019
FEMA Regulations	The FEMA NDI Rules, the Foreign Exchange Management (Mode of Payment and Reporting of Non-Debt Instruments) Regulations, 2019 and the Foreign Exchange Management (Debt Instruments) Regulations, 2019, as applicable
Financial Year /Fiscal Year / Fiscal / FY	Unless otherwise stated, the period of 12 months commencing on April 1 of a year and ending on March 31 of the next year
Form PAS-4	Form PAS-4 as prescribed under the Companies (Prospectus and Allotment of Securities) Rules, 2014, as amended
FPI/ Foreign Portfolio Investor(s)	Foreign Portfolio Investors, as defined under the SEBI FPI Regulations and includes a person who has been registered under the SEBI FPI Regulations.
FPI Operational Guidelines	SEBI circular dated November 5, 2019 which issued the operational guidelines for FPIs
Fugitive Economic Offender	An individual who is declared a fugitive economic offender under Section 12 of the Fugitive Economic Offenders Act, 2018, as amended
FVCI	Foreign venture capital investors as defined and registered with SEBI under the Securities and Exchange Board of India (Foreign Venture Capital Investors) Regulations, 2000, as amended
GAAP	Generally accepted accounting principles
GBP	Great Britain Pound Sterling
GDP	Gross domestic product
GoI / Government	Government of India, unless otherwise specified
GST	Goods and services tax
HUF	Hindu Undivided Family
IBC	Insolvency and Bankruptcy Code, 2016
ICAI	The Institute of Chartered Accountants of India

IFRS	International Financial Reporting Standards of the International Accounting Standards Board
Ind AS	Indian accounting standards as notified by the MCA pursuant to Section 133 of the Companies Act read with the IAS Rules
Indian GAAP	Generally accepted accounting principles in India
Income Tax Act/IT Act	The Income tax Act, 1961
Lakh/ Lac	Lakhs
MCA	Ministry of Corporate Affairs, GoI
Mn/ mn	Million
N.A./ NA	Not Applicable
NAV	Net Asset Value
NCLAT	National Company Law Appellate Tribunal
NCLT	National Company Law Tribunal
NR/ Non-resident	A person resident outside India, as defined under the FEMA and includes an NRI
Non-Resident Indian(s) / NRI	A person resident outside India who is a citizen of India as defined under the Foreign Exchange Management (Deposit) Regulations, 2016 or is an 'Overseas Citizen of India' cardholder within the meaning of section 7(A) of the Citizenship Act, 1955, as amended.
NRO	Non-resident ordinary account
NSDL	National Securities Depository Limited
OCB” or “Overseas Corporate Body	A company, partnership, society or other corporate body owned directly or indirectly to the extent of at least 60% by NRIs including overseas trusts, in which not less than 60% of beneficial interest is irrevocably held by NRIs directly or indirectly and which was in existence on October 3, 2003 and immediately before such date had taken benefits under the general permission granted to OCBs under FEMA. OCBs are not allowed to invest in the Offer
ODI	Off-shore Derivatives Instruments
P.A.	Per annum
P/E Ratio	Price/Earnings Ratio
PAN	Permanent Account Number
PAT	Profit after tax / profit for the respective period / year
PBT	Profit before tax
PAS Rules	Companies (Prospectus and Allotment of Securities) Rules, 2014, as amended
RBI	The Reserve Bank of India
RBI Act	The Reserve Bank of India Act, 1934
RP	Resolution Professional
SCRA	Securities Contracts (Regulation) Act, 1956, as amended
SCRR	Securities Contracts (Regulation) Rules, 1957, as amended
SEBI	Securities and Exchange Board of India
SEBI Act	The Securities and Exchange Board of India Act, 1992, as amended
SEBI AIF Regulations	The Securities and Exchange Board of India (Alternative Investment Funds) Regulations, 2012
SEBI BTI Regulations	Securities and Exchange Board of India (Bankers to an Issue) Regulations, 1994
SEBI ESOP Regulations	Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity), Regulations 2021.
SEBI FPI Regulations	The Securities and Exchange Board of India (Foreign Portfolio Investors) Regulations, 2019, as amended
SEBI Insider Trading Regulations	The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015, as amended

SEBI ICDR Regulations	The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended
SEBI Listing Regulations	The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended
SEBI Merchant Bankers Regulations	Securities and Exchange Board of India (Merchant Bankers) Regulations, 1992
SEBI Takeover Regulations	The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, as amended
SENSEX	Index of 30 stocks traded on the BSE representing a sample of large and liquid listed companies
SRA	Successful Resolution Applicant
STT	Securities Transaction Tax
TDS	Tax deducted at source
USA or U.S. or United States	United States of America
U.S. GAAP	Generally accepted accounting principles in the United States of America
\$/ U.S.\$ / USD / U.S. Dollar	United States Dollar, the legal currency of the United States of America
U.S. Securities Act / Securities Act	The United States Securities Act of 1933, as amended
VCF	Venture capital fund as defined and registered with SEBI under the Securities and Exchange Board of India (Venture Capital Fund) Regulations, 1996 or the SEBI AIF Regulations, as the case may be
Year/Calendar Year	Unless context otherwise requires, shall refer to the twelve-month period ending December 31.
Wilful Defaulter or Fraudulent Borrower	Wilful defaulter or fraudulent borrower as defined under Regulation 2(1)(III) of the SEBI ICDR Regulations

SUMMARY OF THE ISSUE

The following is a general summary of this Issue. This summary should be read in conjunction with, and is qualified in its entirety by, more detailed information appearing elsewhere in this Preliminary Placement Document, including under the sections "Risk Factors", "Objects of the Issue and Use of Proceeds", "Placement", "Issue Procedure" and "Description of the Equity Shares" on pages 31, 61, 122, 109 and 136, respectively of this Preliminary Placement Document.

Issuer	Aanchal Ispat Limited
Issue Size	Up to [●] Equity Shares aggregating up to ₹ [●] Lakhs. A minimum of 10% of the Issue Size, or at least [●] Equity Shares, shall be available for Allocation to Mutual Funds only, and the balance [●] Equity Shares shall be available for Allocation to all QIBs, including Mutual Funds. In case of under-subscription or no subscription in the portion available for Allocation only to Mutual Funds, such portion or part thereof may be Allocated to other QIBs.
Lot Size	1 Equity Shares
Face Value	₹ 10 per Equity Share
Issue Price	₹ [●] per Equity Share
Date of Board Resolution	April 27, 2026
Date of Shareholders' Resolution	May 23, 2026
Floor Price	The floor price of ₹ 45.45/- per Equity Share. In terms of the SEBI ICDR Regulations, the Issue Price cannot be lower than the Floor Price. However, our Company may offer a discount of not more than 5% on the Floor Price in accordance with the approval of the Shareholders granted at the extraordinary general meeting held on May 23, 2026, and in terms of Regulation 176(1) of the SEBI ICDR Regulations.
Eligible Investors	Eligible QIBs, to whom this Preliminary Placement Document and the Application Form are delivered and who are eligible to bid and participate in the Issue. For further details, see "Issue Procedure", "Selling Restrictions" and "Transfer Restrictions" on pages 109, 124 and 132, respectively. The list of Eligible QIBs to whom this Preliminary Placement Document and Application Form is delivered has been determined by our Company in consultation with the BRLM.
Issue procedure	This Issue is being made only to Eligible QIBs in reliance on Section 42 of the Companies Act, read with Rule 14 of the PAS Rules, and all other applicable provisions of the Companies Act and Chapter VI of the SEBI ICDR Regulations. For further details, see "Issue Procedure" on page 109.
Equity Shares issued and outstanding immediately prior to this Issue	28,33,331 Equity Shares.
Equity Shares issued and outstanding immediately after this Issue	[●] Equity Shares.
Listing & Trading	Our Company has obtained in-principle approval, dated June 03, 2026 from the BSE, in terms of Regulation 28(1)(a) of the SEBI Listing Regulations, for listing of the Equity Shares issued pursuant to the Issue. Our Company will make applications to the Stock Exchange to obtain final listing and trading approvals for the Equity Shares after Allotment and after the credit of Equity Shares to the beneficiary account with the Depository Participant, respectively.
Lock-up	For details of the lock-up, see "Placement and Lock Up" on page 122

Transferability Restrictions	<p>The Equity Shares to be issued pursuant to this Issue shall not be sold for a period of one year from the date of Allotment, except on the floor of the Stock Exchanges. Allotments made to VCFs, and AIFs in the Issue are subject to the rules and regulations that are applicable to each of them respectively, including in relation to lock-in requirement.</p> <p>See the "<i>Transfer Restrictions</i>" on page 132 of this Preliminary Placement Document.</p>	
Objects of the Issue and Use of Proceeds	<p>The gross proceeds from this Issue will be approximately ₹[●] Lakhs. The net proceeds from this Issue, after deducting fees, commissions and expenses of this Issue, will be approximately ₹[●] Lakhs. See "<i>Objects of the Issue and Use of Proceeds</i>" on page 61 of this Preliminary Placement Document for information regarding the use of net proceeds from this Issue.</p>	
Risk Factors	<p>See the "<i>Risk Factors</i>" beginning on page 31 of this Preliminary Placement Document for a discussion of risks that prospective investors should consider before investing in the Equity Shares.</p>	
Taxation	<p>Please see the section entitled "Statement of Possible Tax Benefits" on page 141.</p>	
Pay-In Date	<p>Last date specified in the CAN sent to the QIBs for payment of application money for Equity Shares issued pursuant to the Issue.</p>	
Closing Date	<p>The Allotment of the Equity Shares, offered pursuant to the Issue is expected to be made on or about June 05, 2026.</p>	
Ranking	<p>The Equity Shares to be issued pursuant to this Issue shall be subject to the provisions of the Memorandum of Association and Articles of Association and shall rank <i>pari passu</i> in all respects with the existing Equity Shares of the Company, including rights in respect of dividends. The shareholders of the Company (who hold Equity Shares as on the record date) will be entitled to participate in dividends and other corporate benefits, if any, declared by the Company after the Closing Date, in compliance with the Companies Act, SEBI Listing Regulations and other applicable laws and regulations. Shareholders may attend and vote in shareholders' meetings in accordance with the provisions of the Companies Act. See "<i>Dividend Policy</i>" and "<i>Description of the Equity Shares</i>" on page 69 and 136, respectively of this Preliminary Placement Document.</p>	
Voting Rights	<p>See "<i>Description of the Equity Shares – Voting Rights</i>" on page 136</p>	
Security Codes for the Equity Shares	<p>ISIN BSE Scrip code</p>	<p>INE322R01022 538812</p>

RISK FACTORS

An investment in our Equity Shares involves a high degree of risk. You should carefully consider each of the following risk factors and all other information set forth in this Preliminary Placement Document, including in "Our Business", "Industry Overview", and "Financial Statements" before making an investment in our Equity Shares.

The risks and uncertainties described below are not the only risks that we currently face. Additional risks and uncertainties not presently known to us or that we currently believe to be immaterial may also adversely affect our business, financial condition, results of operations and cash flows. If any or some combination of the following risks, or other risks that are not currently known or believed to be adverse, actually occur, our business, financial condition and results of operations could suffer, the trading price of, and the value of your investment in, our Equity Shares could decline and you may lose all or part of your investment. In making an investment decision with respect to this Issue, you must rely on your own examination of our Company and the terms of this Issue, including the merits and risks involved. You should consult your tax, financial and legal advisors about the consequences of an investment in our Equity Shares and its impact on you.

This Preliminary Placement Document also contains forward-looking statements that involve risks and uncertainties. Our results could differ materially from such forward-looking statements as a result of certain factors, including the considerations described below and elsewhere in this Preliminary Placement Document.

Unless specified or quantified in the relevant risk factors below, we are not in a position to quantify the financial or other implications of any of the risks described in this section. Unless the context otherwise requires, in this section, reference to "we", "us" "our" refers to our Company.

INTERNAL RISK FACTORS

- 1. We have, in the past, have been subjected to a Corporate Insolvency Resolution Plan. SRA, Sri Mukesh Goel is required to adhere to compliances with the various requirements as mandated under the Resolution Plan approved by the NCLT. Further, there can be no assurance that SRA would be in a position to comply with the requirements of the Resolution Plan or that the implementation of the Resolution Plan will successfully address our cash flow and liquidity concerns.***

M/s Aldous Commodities Private Limited, operational creditor had filed a Company Petition for initiation of Corporate Insolvency Resolution Process against our Company under the provisions of The Insolvency and Bankruptcy Code, 2016 before the Hon'ble National Company Law Tribunal, Special Bench (Court II), Kolkata. After due process of CIRP, the Hon'ble National Company Law Tribunal, Kolkata vide Order No. MA 302/2025 dated March 27, 2025 approved the Resolution Plan submitted by Mr. Mukesh Goel on him being an MSME Promotor permissible to submit a resolution plan under section 240A of IBC. The Resolution Plan inter alia, stipulates the settlement amount and schedule of payment to various categories of creditors including statutory liabilities.

There is no assurance that SRA will be able to adhere to the schedule of payment to various categories of creditors or comply with other requirements stipulated in the Resolution Plan or that the Resolution Plan would be fully successfully implemented. Further, there can be no assurance that the implementation of the Resolution Plan will result in our Company being able to raise required finance to meet its operational requirements or turn its operations profitable. There is also no assurance that these measures would enable us to meet our cash flow and liquidity requirements in future.

- 2. Our Company was admitted into corporate insolvency resolution process as per the Insolvency and Bankruptcy Code, 2016 and a resolution plan was submitted and approved. Pursuant to the Approved Resolution Plan, all litigation against our Company, have been withdrawn and the debts have been restructured. If SRA default in compliance with the material provisions of the Approved Resolution Plan, we may have to undergo liquidation process as per the provisions of IBC, 2016.***

Our Company was admitted into corporate insolvency resolution process ("CIRP") as per the Insolvency and Bankruptcy Code, 2016 ("Code") pursuant to an order dated September 12, 2023 passed by the National Company Law Tribunal, Special Bench (Court II), Kolkata ("NCLT"). Further to the CIRP, a resolution plan was submitted to and approved by the members of the committee of creditors ("Approved Resolution Plan") and subsequently approved by the NCLT on March 27, 2025. As per the approved resolution plan, the management and control of the Company were handed over to the resolution applicant with effect from March 27, 2025. While we have been in compliance with the provisions of the Approved Resolution Plan, any material non-compliance with the Approved Resolution Plan may subject us to new litigation proceedings, which may include delay in

implementation of the Approved Resolution Plan or liquidation proceedings may be initiated against our Company.

3. *Certain proceedings/applications relating to implementation of the approved Resolution Plan are pending before the Hon'ble NCLT and any adverse order or outcome may adversely affect the Company.*

The Resolution Plan of our Company was approved by the Hon'ble National Company Law Tribunal, Kolkata Bench ("NCLT" or "Tribunal") vide order dated March 27, 2025 ("Approval Order") passed in IA (IBC) (Plan) No. 9/KB/2024 in CP (IB) No. 1518/KB/2020. The Approval Order contained certain directions at Paragraphs 28 and 39 thereof, directing, inter alia, that personal guarantees furnished by the personal guarantors of the Corporate Debtor be invoked and appropriate action be initiated against them in accordance with law. However, the said directions were inconsistent with, and contrary to, the express terms of the Resolution Plan, which had been unanimously approved by the Committee of Creditors with 100% (one hundred percent) voting share, and which stipulated that all personal guarantees of the Applicant would stand released upon full and complete implementation of the Resolution Plan. Accordingly, no occasion arose or exist for invocation of such personal guarantees under the terms of the Resolution Plan as approved.

In view of the aforesaid inconsistency, SRA's Application (AT)(Ins) No. 1192 of 2025 before the Hon'ble National Company Law Appellate Tribunal ("NCLAT") challenging the said directions of the hon'ble NCLT Kolkata Bench-II. During the course of hearing before the Hon'ble NCLAT on August 11, 2025, the Committee of Creditors confirmed that the observations contained in Paragraphs 28 and 39 of the Approval Order were unwarranted, without jurisdiction, and inconsistent with the terms of the Resolution Plan as approved by the COC. The Hon'ble NCLAT accordingly deleted the said Paragraphs 28 and 39 from the Approval Order vide its order dated August 11, 2025, thereby resolving the uncertainty created by such directions in the resolution plan approval order.

Subsequent to the aforesaid order of the Hon'ble NCLAT dated August 11, 2025, SRA placed the relevant facts before the Monitoring Committee, seeking recognition of August 11, 2025 as the effective commencement date of the Resolution Plan ("X" Date) in terms of Clause (oo) thereof, which provides that in the event implementation of the Resolution Plan is affected due to pendency of appellate proceedings, the date of approval of the Tribunal shall automatically stand shifted to the date on which such impediment is removed. Subsequently, the Chairmen of monitoring Committee issued a communication alleging failure on the part of SRA to honour the upfront payment obligations stipulated under the Resolution Plan and left the decision to consider the "X" date as 11.08.2025 on the monitoring committee and finally to be considered by the Hon'ble NCLT Kolkata Bench-II, however the monitoring committee member and sole financial creditor acknowledge the prayer of the SRA to consider "X" date as 11.08.2025 subject to certain terms and final approval by the Hon'ble NCLT Kolkata Bench-II.

In view of the foregoing, SRA has filed the present Application before the Hon'ble NCLT seeking, inter alia, the following reliefs: (i) a declaration that the effective commencement date of the Resolution Plan be treated as August 11, 2025 (i.e., the date on which the impediment created by the NCLAT proceedings was removed) in lieu of March 27, 2025 (being the original date of the Approval Order), in accordance with Clause (oo) of the Resolution Plan; and (ii) a direction to the monitoring committee to recalculate and communicate the revised implementation timelines to all stakeholders accordingly.

The aforesaid Application is presently pending adjudication before the Hon'ble NCLT and the next date of hearing is scheduled on July 15, 2026. We are unable to predict the outcome of such proceedings or the time within which the same may be finally disposed off. Any adverse order passed by the Hon'ble NCLT, or any delay in the disposal of such proceedings, may adversely impact the implementation of the Resolution Plan and, consequently, our business, results of operations, financial condition and prospects.

There can be no assurance that the pending proceedings before the Hon'ble NCLT will be decided in favour of our Company or that the implementation of the Resolution Plan will not be delayed or otherwise adversely affected. Investors are accordingly advised to carefully consider this risk factor prior to making any investment decision.

4. *Our Company was classified as a non performing asset in the past, which may adversely affect our reputation, financial condition and ability to raise future financing.*

In the past, our Company had defaulted in repayment obligations towards lending bank and was accordingly classified as a non performing assets (NPA) during & post COVID-19 by such lender in accordance with the applicable regulatory framework issued by the Reserve Bank of India. Such classification was made in connection with financial obligations.

There can be no assurance that such classification may not continue to adversely affect our reputation, relationships with stakeholders, and our ability to obtain additional financing or enter into future business arrangements. Any adverse perception arising from such classification may adversely affect our business operations, financial condition and results of operations.

5. Our Company and our Promoters are party to certain legal proceedings. Any adverse decision in such proceedings may have a material adverse effect on our business, results of operations and financial condition.

Our Company and our Promoter are party to certain legal proceedings. These legal proceedings are pending at different levels of adjudication before various legal forums. A summary of outstanding litigation proceedings involving our Company and Promoters, as on the date of this Preliminary Placement Document as disclosed in “*Legal Proceedings*” on page 145, in terms of the SEBI ICDR Regulations is provided below:

Particulars	Outstanding criminal proceedings	Outstanding actions (including notices received) by regulatory and/ or statutory authorities alleging material violations of Applicable Law	Economic offences where proceedings have been initiated against our Company	Material civil litigations	Tax Proceedings	Aggregate amount involved (₹ in lakhs)
Against our Company	Nil	Nil	Nil	1	1	85.00
By our Company	Nil	Nil	Nil	Nil	Nil	Nil
Against our Directors and Promoters	Nil	N.A.	N.A.	Nil	N.A.	Nil
By our Directors and Promoters	Nil	N.A.	N.A.	1	N.A.	Not Ascertainable

Involvement in such proceedings could consume financial resources and divert time and attention from the management of our Company. For further details on the proceedings involving our Company, see “*Legal Proceedings*” beginning on page 145. We cannot assure you that any of the outstanding litigation matters will be settled in favor of our Company, or that no additional liability will arise out of these proceedings. An adverse outcome in any of these proceedings may affect our credit ratings, reputation, business, which could have an adverse effect on our financial condition, results of operations and cash flows.

Additionally, there may be proceedings/ matters involving our Company before various legal/ judicial bodies including those that may be criminal, civil or tax matters in nature in relation to which our Company has not received any notice or summons or any other form of communication, or such proceedings may not have been admitted before the respective courts or adjudicating authority and accordingly such matters have not been disclosed in this Preliminary Placement Document. Furthermore, there may be certain outstanding matters, in the future, for which the aforementioned parties may not have been served with summons or relevant case documents, which may result in adverse findings against us. An adverse outcome in any of these proceedings, either individually or in aggregate, may affect our reputation, business operations, cash flows, financial condition, results of operations and prospects.

6. *The Company has undergone substantial restructuring of its liabilities and capital structure pursuant to the approved Resolution Plan and has incurred accumulated losses resulting in erosion of equity, and our Statutory Auditors have included emphasis of matter paragraphs in their reports on our Financial Statements.*

Pursuant to the approved Resolution Plan under the Insolvency and Bankruptcy Code, 2016 (“**IBC**”), the Company has undergone significant restructuring and reorganisation of its liabilities and capital structure, including settlement/restructuring of liabilities, reorganisation/reduction of equity share capital and implementation of various restructuring measures contemplated under the approved Resolution Plan.

The operations of the Company were adversely affected due to the Corporate Insolvency Resolution Process (“**CIRP**”) initiated against the Company and although business operations of the Company have gradually resumed subsequent to approval of the Resolution Plan by the Hon’ble National Company Law Tribunal (“**NCLT**”) in March 2025, there can be no assurance regarding successful revival of operations, improvement in financial performance or long-term sustainability of the business of the Company. The long-term impact of the restructuring measures, accumulated losses and CIRP proceedings on the business operations, financial condition, cash flows and profitability of the Company remains uncertain and may adversely affect the Company.

Further, our Statutory Auditors have included emphasis of matter paragraphs in their reports on our Audited Financial Statements in relation to certain matters concerning the financial position and operations of the Company. For further details, see “Financial Statements” beginning on page 151 of this Preliminary Placement Document.

7. *We primarily operate on a purchase order-based model and do not have long-term contractual arrangements with our customers, which may adversely affect the stability and predictability of our revenues.*

Our business is largely dependent on purchase orders received from our customers, and we generally do not enter into long-term or exclusive supply agreements with them. Accordingly, our revenue is generated on an order-to-order basis, and there is no assurance regarding the volume, value, frequency, or continuity of future orders from our existing customers.

In the absence of long-term contractual commitments, our customers retain the flexibility to modify, reduce, defer or discontinue their purchase orders at any point in time, subject to prevailing market conditions, pricing dynamics, and their internal procurement strategies. We are also exposed to the risk that customers may shift their procurement requirements to other suppliers based on factors such as pricing, availability, quality, delivery performance or changes in their vendor approval policies.

Further, certain customers may choose to reduce their dependence on external suppliers by increasing in-house procurement or by diversifying their vendor base, which may impact the continuity of orders placed with us. There can be no assurance that we will be able to secure repeat orders from our existing customers or successfully replace any lost business with orders from new customers in a timely manner or at similar margins.

As a result, our revenues are subject to significant fluctuations from period to period, and we may face challenges in accurately forecasting demand, planning production schedules, optimising capacity utilisation, and managing working capital requirements. Any significant reduction or discontinuation of orders from key customers could have a material adverse effect on our business, financial condition, cash flows and results of operations.

8. *Our Company is dependent on external suppliers for our raw material requirements.*

Our Company is dependent on third-party suppliers for the procurement of raw materials required for our manufacturing operations. We do not manufacture such raw materials in-house and rely on external suppliers for their timely availability, quality, and pricing.

Any disruption in the supply of raw materials - whether due to supplier related constraints, delays in delivery, price volatility, transportation bottlenecks, regulatory changes, or force majeure events—could adversely affect our changes in commercial terms production schedules and operational efficiency. Further, our suppliers may be unable or unwilling to continue supplying such raw materials on acceptable commercial terms, or at all.

We may not always be able to identify or qualify alternative suppliers within a short period or on comparable terms. Any delay in procurement, inability to replace suppliers, or increase in procurement costs may lead to

interruptions in manufacturing, increased operating expenses, and reduced margins. In addition, dependence on a limited number of suppliers for certain raw materials may increase our exposure to supply-side risks.

9. Our business is dependent on our manufacturing facility, and any disruption in manufacturing operations could adversely affect our business, results of operations and financial condition.

Our manufacturing operations are currently concentrated at our single manufacturing facility situated at Howrah, West Bengal. As a result, our ability to manufacture and supply structural steel products is significantly dependent on the smooth and uninterrupted operations of this facility. Any disruption, slowdown or shutdown at this facility may adversely impact our ability to fulfil customer orders within stipulated timelines and maintain continuity of supply.

Our manufacturing operations are subject to a variety of operational, technical, environmental and external risks. These include, but are not limited to, breakdown or failure of plant and machinery, obsolescence of equipment, fire incidents, industrial accidents, labour unrest or strikes, shortage or non-availability of skilled labour, power outages or fluctuations, and interruptions in the supply of essential utilities such as electricity, fuel and water. In addition, delays or disruptions in the procurement of raw materials or transportation logistics may adversely affect production schedules and delivery timelines.

We are also exposed to risks arising from natural calamities such as floods, cyclones, earthquakes or other adverse weather conditions, which may cause physical damage to our facility or result in temporary suspension of operations. Further, any changes in government regulations, environmental laws, or delays in obtaining, renewing or complying with statutory approvals, licences and consents required for our operations may adversely impact our manufacturing activities.

Since our operations are concentrated at a single location, any prolonged disruption at our manufacturing facility may not be immediately or easily mitigated by shifting production to alternative sites. Such disruptions may result in loss of production output, delay or cancellation of orders, increased operating costs, contractual penalties, loss of customers and deterioration of our reputation. Consequently, any such events could have a material adverse effect on our business, financial condition, cash flows and results of operations.

10. Our revenue from operations is substantially concentrated in the State of West Bengal and any adverse developments affecting our operations in this region may have a material adverse effect on our business, financial condition and results of operations.

Our revenue from operations is substantially concentrated in the State of West Bengal. During Fiscal 2026, Fiscal 2025 and Fiscal 2024, revenue generated from West Bengal contributed approximately 98.41%, 99.93% and 100.00%, respectively, of our total revenue from operations. Accordingly, our business operations and profitability are substantially dependent on the economic conditions, regulatory environment, infrastructure development, political stability and overall market conditions prevailing in West Bengal.

The following table sets forth the geographical bifurcation of our revenue from operations for the periods indicated:

(Amount in Lakhs)

Locations	Fiscal 2026		Fiscal 2025		Fiscal 2024	
	Amount	In % from Revenue from operations	Amount	In % from Revenue from operations	Amount	In % from Revenue from operations
West Bengal	9,718.84	98.41%	15,102.40	99.93%	10,934.70	100.00%
Odisha	147.80	1.50%	-	-	-	-
Punjab	9.68	0.10%	-	-	-	-
Jharkhand	-	-	2.46	0.02%	-	-
Maharashtra	-	-	5.59	0.04%	-	-
Jammu & Kashmir	-	-	2.59	0.02%	-	-
Total	9,876.32	100.00%	15,113.04	100.00%	10,934.70	100.00%

Any adverse change in the business environment in West Bengal, including slowdown in industrial activity, changes in government policies and regulations, local competition, labour unrest, disruption in transportation and logistics, natural calamities, changes in taxation policies, or any other region-specific developments may adversely affect our ability to continue operations and generate revenues from such region. Further, any inability to diversify our geographical presence and customer base may increase our exposure to risks associated with

concentration of operations in a single state.

In the event that demand for our products and services declines in West Bengal or our operations in such state are disrupted for any reason, our business, cash flows, financial condition and results of operations could be materially and adversely affected.

11. *The steel industry is exposed to significant fluctuations in raw material and finished goods prices, which may adversely affect our business, results of operations, cash flows and financial condition.*

Our business is dependent on the procurement of key raw materials used in the manufacture of structural steel products, including mild steel billets, mild steel ingot and coal. The prices and availability of these raw materials, as well as the selling prices of finished steel products, are subject to significant volatility due to various factors, including fluctuations in domestic and international demand-supply conditions, cyclical nature of the steel industry, global commodity price trends, inflationary pressures, changes in transportation and logistics costs, variation in power and fuel costs, exchange rate fluctuations, import-export policies, trade restrictions, geopolitical developments and changes in applicable government regulations.

The steel industry is inherently cyclical in nature, and any downturn in the industry cycle or reduction in demand for steel products may adversely impact realizations and margins. In periods of rising raw material prices, we may face pressure on our operating margins if we are unable to pass on such increases to our customers in a timely manner or at all. Conversely, in periods of declining steel prices, we may experience inventory losses or write-downs on raw materials or finished goods already procured or manufactured at higher costs.

Further, there is no assurance that we will be able to pass on increases in input costs to our customers immediately or fully, as pricing is influenced by competitive market conditions, customer negotiations, order volumes and prevailing demand trends. Any delay or inability to adjust selling prices in line with input cost increases may adversely affect our profitability.

In addition, our operations are exposed to risks relating to supply chain disruptions, including delay, shortage or non-availability of raw materials, as well as failure of suppliers to meet required quality specifications or delivery timelines. Any such disruptions may result in production delays, increased procurement costs, inability to meet customer orders on time and loss of business opportunities.

Any adverse movement in raw material costs or finished steel prices, or sustained inability to maintain appropriate pricing margins, could have a material adverse effect on our business, financial condition, cash flows and results of operations.

12. *The entire Net Proceeds from the Issue are proposed to be utilised towards implementation funding requirements and settlement/payment obligations under the NCLT approved Resolution Plan and any inability to utilise the Net Proceeds in the manner contemplated may adversely affect the Company.*

The Company proposes to utilise the entire Net Proceeds from the Issue towards implementation funding requirements and settlement/payment obligations contemplated under the Resolution Plan approved by the Hon'ble National Company Law Tribunal, Kolkata Bench ("NCLT") under the provisions of the Insolvency and Bankruptcy Code, 2016 ("IBC"), including payment obligations towards secured financial creditors and other stakeholders. Accordingly, the successful implementation of the approved Resolution Plan is substantially dependent upon the Company's ability to successfully complete the Issue and utilise the Net Proceeds in the manner currently contemplated.

Any inability or delay in completion of the Issue, receipt of the Net Proceeds, deployment of funds, implementation of the approved Resolution Plan or fulfilment of payment obligations contemplated thereunder may adversely affect the business, operations, financial condition, cash flows and prospects of the Company.

Further, the aggregate implementation funding requirements contemplated under the approved Resolution Plan are substantially higher than the proposed Issue size and accordingly the Company may require additional funding arrangements through debt, equity and/or other financing modes for implementation of the approved Resolution Plan and revival of business operations. There can be no assurance that such funding will be available on commercially acceptable terms or at all.

Additionally, the proposed deployment schedule of the Net Proceeds is based on current estimates and assumptions of the management of the Company and may vary due to business requirements, legal proceedings, regulatory developments, implementation requirements under the approved Resolution Plan and other factors beyond the control of the Company. Any delay or inability in utilisation of the Net Proceeds towards the

proposed objects may adversely affect the Company and the implementation of the approved Resolution Plan.

13. *The implementation timelines and payment obligations contemplated under the approved Resolution Plan are subject to proceedings/applications pending before the Hon'ble NCLT and any adverse outcome may adversely affect utilisation of the Net Proceeds and implementation of the approved Resolution Plan.*

Subsequent to approval of the Resolution Plan by the Hon'ble NCLT, the Successful Resolution Applicant had preferred an appeal before the Hon'ble National Company Law Appellate Tribunal ("NCLAT") in relation to certain observations/directions contained in paragraphs 28 and 39 of the Hon'ble NCLT order pertaining to invocation of personal guarantees. The Hon'ble NCLAT, vide its order dated August 11, 2025, allowed the appeal and deleted the aforesaid observations/directions from the NCLT order.

Further, pursuant to the aforesaid NCLAT order and in accordance with the terms of the approved Resolution Plan, the Successful Resolution Applicant has filed an application before the Hon'ble NCLT seeking, inter alia, recognition/recalculation of the implementation timelines under the approved Resolution Plan considering the period during which the implementation of the Resolution Plan remained impacted on account of pendency of proceedings before the Hon'ble NCLAT. The said application is presently pending adjudication before the Hon'ble NCLT.

The implementation of the approved Resolution Plan, including settlement/payment obligations contemplated thereunder, may be affected by the outcome of such proceedings/applications and any consequential orders, directions, clarifications, modifications or conditions imposed by the Hon'ble NCLT. There can be no assurance that the pending proceedings/applications will be decided in favour of the Company or within the timelines currently anticipated by the Company.

Any adverse order, modification, clarification, delay or additional condition imposed in relation to implementation of the approved Resolution Plan may adversely affect the Company's ability to implement the approved Resolution Plan in the manner presently contemplated and may also adversely affect the timing and manner of deployment/utilisation of the Net Proceeds from the Issue.

14. *Our business is working capital intensive and requires substantial financing for our day-to-day operations. Any inability to obtain adequate working capital in a timely manner may adversely affect our business, results of operations and financial condition.*

Our Company is engaged in the manufacturing of structural steel products, which is inherently working capital intensive in nature. Our operations require significant deployment of funds towards procurement and maintenance of inventory, including raw materials such as billets and other inputs, as well as work-in-progress and finished goods inventory to ensure timely execution of customer orders. In addition, we are required to extend credit periods to certain customers in the ordinary course of business, resulting in substantial blockage of funds in trade receivables.

Our working capital requirements are further influenced by the cyclical and volatile nature of the steel industry, where fluctuations in raw material prices and supply-demand conditions may necessitate higher inventory levels to ensure uninterrupted production and timely fulfilment of customer commitments. As a result, our cash conversion cycle may vary significantly depending on procurement conditions, production schedules, customer credit terms, and overall market demand.

Any delay in realisation of trade receivables, extension of customer credit periods, increase in inventory holding period, or adverse movement in raw material prices may result in higher working capital requirements and increased reliance on external borrowings. There is no assurance that adequate working capital facilities will continue to be available to us on commercially acceptable terms, or at all, in the future.

We are also dependent on banking and financial institutions for meeting a significant portion of our working capital requirements. Any reduction, restriction, withdrawal or non-renewal of existing working capital limits by lenders, or any deterioration in our credit profile, may adversely affect our liquidity position and ability to fund day-to-day operations.

Further, any tightening of liquidity in the financial markets, increase in interest rates, or changes in lending policies of financial institutions may increase our borrowing costs and further strain our cash flows. Any such events may adversely impact our ability to procure raw materials, maintain inventory levels, meet operational expenses, fulfil customer orders on time and implement our growth plans.

Consequently, any inability to effectively manage our working capital cycle or obtain adequate financing in a

timely manner could have a material adverse effect on our business, results of operations, cash flows and financial condition.

15. *We face intense competition in our businesses, which may limit our growth and prospects.*

Our Company faces significant competition from other players in the iron and steel industry. In particular, we compete with other brands present in the markets in which we are present. We compete on the basis of a number of factors, including execution, quality and depth of product offerings, innovation, reputation and price. Our competitors may have advantages over us, including, but not limited to:

- Substantially greater financial resources;
- Longer operating history than in certain of our businesses;
- Greater brand recognition among consumers;
- Larger customer bases in and outside India; or
- More diversified operations which allow profits from certain operations to support others with lower profitability.

These competitive pressures may affect our business, and our growth will largely depend on our ability to respond in an effective and timely manner to these competitive pressures.

16. *We require certain approvals and licenses in the ordinary course of business and the failure to successfully obtain/renew such registrations would adversely affect our operations, results of operations and financial condition.*

We are governed by various laws and regulations for our business and operations. We are required, and will continue to be required, to obtain and hold relevant licenses, approvals and permits at state and central government levels for doing our business. The approvals, licenses, registrations and permits obtained by us may contain conditions, some of which could be onerous.

These laws and regulations governing us are increasingly becoming stringent and may in the future create substantial compliance or liabilities and costs. While we endeavour to comply with applicable regulatory requirements, it is possible that such compliance measures may restrict our business and operations, result in increased cost and onerous compliance measures, and an inability to comply with such regulatory requirements may attract penalty.

Furthermore, we cannot assure you that the approvals, licenses, registrations and permits issued to us will not be suspended or revoked in the event of non-compliance or alleged non-compliance with any terms or conditions thereof, or pursuant to any regulatory action. Any suspension or revocation of any of the approvals, licenses, registrations and permits that has been or may be issued to us may affect our business and results of operations.

17. *We do not own any intellectual property and may be unable to obtain, maintain, protect, or enforce our brand identity and other proprietary rights.*

As on the date of this Preliminary Placement Document, we do not have any registered intellectual property and have not filed any applications for registration of any intellectual property. Our business operations are therefore not supported or protected by any registered intellectual property rights and we rely entirely on unregistered rights, contractual confidentiality obligations and the know-how of our key personnel as the primary means of protecting any proprietary information and competitive advantage we may possess.

Further, our efforts to protect our intellectual property in India and abroad may not be adequate and any third-party claim on any of our unprotected intellectual property may lead to erosion of our business value and our reputation, which could adversely affect our operations. Third parties may also infringe or copy our registered brand name in India and abroad which has been registered by us in India. We may not be able to detect any unauthorized use or take appropriate and timely steps to enforce or protect our trademarks in India and abroad.

Further, if we do not maintain our brand name and identity, which we believe is one of the factors that differentiates us from our competitors, we may not be able to maintain our competitive edge in India and abroad. If we are unable to compete successfully, we could lose our customers, which would negatively affect our financial performance and profitability. Moreover, our ability to protect, enforce or utilize our brand name is subject to risks, including general litigation risks. Furthermore, we cannot assure you that such brand name will not be adversely affected in the future by actions that are beyond our control, including customer complaints or adverse publicity from any other source in India and abroad. Any damage to our brand name, if not immediately and sufficiently remedied, could have an adverse effect on our business and competitive position in India and

abroad.

18. We rely on third-party transportation providers for all of our input materials and finished product distribution. Failure by any of our transportation providers to deliver our input materials and products on time or at all, could result in loss in sales.

We depend on third-party transportation to receive input materials required for our products and to deliver our finished products to our customers. We do not own any trucks or commercial vehicles and typically use third-party logistics providers for our product distribution and input materials procurement. This makes us dependent on such third-party transportation providers. Weather-related problems, strikes, or other events which affects third-party transportation could impair our ability to receive the raw materials and/or deliver the requisite quantities of products in time to our customers, which may result in cancellation or non-renewal of purchase orders, and could adversely affect the performance of our business, results of operations and cash flows. However, during the last three Financial Years, we have not experienced any material loss of sales on account of failure by any of our transportation providers to deliver input materials or finished products. Further, as we have not entered into any long-term or exclusive agreements with our transportation providers, if we lose one or more of our existing service providers or are required to engage alternative logistics providers, we may not be able to obtain transportation services on terms as favourable as those currently available to us. Any increase in transportation or logistics costs, or reduced availability of such services, could adversely affect our margins, operating results and financial condition.

19. Rapid technological changes and advancements in manufacturing processes may render our existing technologies obsolete or require us to incur significant capital expenditure to remain competitive.

Our business operations are dependent on the effective functioning and continuous modernization of our manufacturing technologies and equipment. Ongoing technological advancements in the industry may result in existing machinery, processes or production methods becoming obsolete or less competitive over time. In order to maintain operational efficiency, product quality and cost competitiveness, we may be required to upgrade, replace or invest in new technologies, machinery and equipment on a periodic basis.

The adoption of new technologies or modernization of existing facilities may involve substantial capital expenditure, increased operating costs, temporary disruptions to production and additional training requirements for our workforce. There can be no assurance that such investments will result in commensurate improvements in productivity, cost efficiency or profitability. Further, any delay or inability to adopt new technologies in a timely manner may adversely affect our operational efficiency, product quality and competitive position.

If we are unable to anticipate or respond effectively to technological developments or if the cost of upgrading our manufacturing capabilities is higher than anticipated, our business operations, financial condition, results of operations and future prospects may be materially and adversely affected.

20. The price, at which we are able to obtain the raw material for manufacture of our finished products depend largely on prevailing market prices. Increase in costs of our raw materials could have a material adverse effect on our Company's business, profitability and results of operations and cash flows.

The table below shows the cost of materials consumed during the past three financial years:

(₹ in lakhs)

Particulars	Fiscal Year 2026		Fiscal Year 2025		Fiscal Year 2024	
	Amount	As a % of Total Expense	Amount	As a % of Total Expense	Amount	As a % of Total Expense
Total cost of materials consumed	8,206.04	83.25	14,347.88	91.59	9,641.62	82.58

Our inability to procure raw materials on terms more favourable, or at all, may constrain our production capabilities, may adverse effect on our business, financial condition and results of operations. Any increase in price of cost of inputs as well as limitations and/ or disruptions in the supply of such inputs, will adversely affect our business and financial condition. We cannot assure you that we will be able to timely or adequately implement price increases to offset any escalation in input costs.

Further, any substantial delay in supply or non-conformance to quality requirements by our suppliers can impact our ability to meet our customer requirements and thus impact our business and results of operations. We generally procure raw materials based on orders in hand and anticipated price trends.

In addition, the availability and price of our raw materials may be subject to a number of factors beyond our control, including economic factors, environmental factors and changes in government policies and regulations. There can be no assurance that we will always be able to procure required raw materials at acceptable prices or quantities, or that we will be able to pass on any increase in raw material costs to our customers.

While historically, we have not experienced a shortfall or limited availability of raw materials that has affected our operations, there can be no assurance that significant or prolonged supply interruptions or shortages will not occur in the future. Any inability on our part to procure sufficient quantities of raw materials, on commercially acceptable terms, may lead to a decline in our sales volumes and profit margins and adversely affect our results of operations. Further, the absence of long-term supply contracts may expose us to price volatility and supply risks, which could adversely impact our ability to meet customer demand in both the short and long term.

21. Our statutory auditors have included an emphasis in their report which may impact the accuracy and comparability of our financial statements.

Our statutory auditors have included an emphasis in their audit reports concerning several significant matters that may impact the accuracy, reliability, and comparability of our financial statements. These matters include delays in payments under approved resolution plans, and uncertainties around recoverability of certain advances, trade receivables. For detailed please see – “Financial Statements” included in this Offer Document. Additionally, certain assessments related to asset impairment and recognition of income from recovery of bad debts involve management judgment and carry inherent uncertainty.

These issues, as detailed in the Audited Financial Statements could materially affect the Company’s reported financial position and operational results. Investors should carefully evaluate these factors and the potential risks associated before making investment decisions.

22. We are subject to strict quality requirements and are consequently required to incur significant expenses to maintain our product quality. Any failure to comply with such quality standards may lead to cancellation of existing and future orders which may adversely affect our reputation, financial conditions, cash flows and results of operations.

Our Company is engaged in the business of manufacturing and supplying structural steel products. Given the nature of our products and the industry in which we operate, our customers maintain stringent quality standards and delivery timelines. Adherence to prescribed quality specifications and technical requirements is critical to our manufacturing process, and any deviation or defect in our products may result in rejection or cancellation of orders by our customers.

Further, any failure to deliver products within the agreed timelines or in the required quantities may adversely affect customer relationships and may result in order cancellations. Such events may also adversely impact our reputation, goodwill and future business prospects. In addition, our customers may seek price reductions, set-offs against outstanding payments, indemnification, or may modify their procurement strategies by insourcing production or substituting our products with alternative materials. Any such actions could have an adverse effect on our business operations, cash flows, results of operations and financial condition.

23. We derive a significant portion of our revenues from a limited number of clients. The loss of any significant clients may have an adverse effect on our business, financial condition, results of operations, and prospect.

Set out in the table below is the contribution of our top 10 customers to our revenue from operations for the financial year ended 2026, 2025 and 2024.

(₹ in Lakhs)

Concentrated Customers	Fiscal 2026		Fiscal 2025		Fiscal 2024	
	Amount (₹ in Lakhs)	In %	Amount (₹ in Lakhs)	In %	Amount (₹ in Lakhs)	In %
Top 1 customer	3,218.65	32.59%	11,285.90	74.68%	7,834.29	71.65%
Top 3 customers	4,207.06	42.60%	11,616.50	76.86%	8,732.20	79.86%

Concentrated Customers	Fiscal 2026		Fiscal 2025		Fiscal 2024	
	Amount (₹ in Lakhs)	In %	Amount (₹ in Lakhs)	In %	Amount (₹ in Lakhs)	In %
Top 5 customers	4,884.72	49.46%	11,913.83	78.83%	8,995.68	82.27%
Top 10 customers	5,577.37	56.47%	12,492.56	82.66%	9,187.73	84.02%
Total Revenue	9,876.32	100.00%	15,113.04	100.00%	10,934.70	100.00%

Our business heavily relies on our customer base, and the potential loss of any of our customers could have a negative impact on our sales and, consequently, our overall business and financial performance. If we were to lose one or more of our significant or key customers or experience a reduction in the volume of business they provide, it could result in adverse consequences for our business, financial health, and cash flow. We do not enter into long-term or binding contracts with our customers, and our business relationships are primarily based on purchase orders or ongoing commercial arrangements, which exposes us to the risk of sudden reduction or discontinuation of business without prior notice. As a result, we cannot guarantee that we will be able to maintain the same levels of business as we have historically or secure continued business from our major customers on mutually beneficial terms.

Additionally, reducing our dependence on a few key customers may pose challenges in the future. Furthermore, factors such as a decline in our product or service quality, increased competition, or shifts in market demand could jeopardize our ability to retain these valuable customers. There is no assurance that we will continue to generate the same amount of business, or any business at all, from these customers, and any loss of their business could significantly impact our revenue and overall financial performance. While our customer mix may naturally evolve with the addition of new clients in the ordinary course of operations, we maintain confidence in our ability to sustain existing business relationships and attract new customers.

24. *We depend on a limited number of suppliers for raw materials. Any interruption in the availability of raw materials could adversely impact our operations. Further, any failure by our suppliers to provide raw materials to us on time or at all, or as per our specifications and quality standards could have an adverse impact on our ability to meet our manufacturing and delivery schedules.*

The table below sets forth the contribution of our top 10 suppliers to the total Cost of Raw Materials Consumed for the Financial Years ended March 31, 2026, 2025 and 2024.

(₹ in Lakhs)

Concentrated suppliers	Fiscal 2026		Fiscal 2025		Fiscal 2024	
	Amount	In % of Total Purchases	Amount	In % of Total Purchases	Amount	In % of Total Purchases
Top 1 suppliers	2,899.74	33.45%	10,883.52	76.08%	7,315.51	76.91%
Top 3 suppliers	4,692.53	54.13%	12,021.49	84.03%	8,145.25	85.63%
Top 5 suppliers	5,754.53	66.38%	12,709.20	88.84%	8,738.81	91.87%
Top 10 suppliers	7,352.35	84.81%	13,808.59	96.52%	9,405.33	98.88%

We cannot assure that we will be able to get the same quantum and quality of supplies, or any supplies at all, and the loss of supplies from one or more of them may adversely affect our purchases of stock and ultimately our revenue and results of operations. However, the composition and amount of purchase from these suppliers might change as we continue seeking new suppliers for our product for better quality and price in the normal course of business. Though we believe that we will not face substantial challenges in maintaining our business relationship with them or finding new suppliers, there can be no assurance that we will be able to maintain long term relationships with such suppliers or find new suppliers in time.

We do not have long-term contracts with our suppliers for such raw materials. If we fail to (i) receive the quality of raw materials that we require; (ii) negotiate appropriate financial terms; (iii) obtain adequate supply of raw materials in a timely manner, or if our principal suppliers discontinue the supply of such raw materials, or were to experience business disruptions, we cannot assure you that we will be able to find alternate sources for the procurement of raw materials in a timely manner. Moreover, in the event that either our demand increases, or our suppliers experience a scarcity of resources, our suppliers may be unable to meet our demand for raw materials.

While other than in the ordinary course of business, there has not been any reduction or interruption in the supply of raw materials to our Company for the Financial year ended 2026, 2025 and 2024, any reductions, or

interruptions in the supply of raw materials, and any inability on our part to find alternate sources in a timely manner for the procurement of such raw materials, may have an adverse effect on our ability to manufacture our products in a timely or cost-effective manner. The occurrence of any such event may adversely affect our business, results of operations, cash flows and financial condition.

25. *We may not be successful in effectively implementing our business and growth strategies, which could adversely affect our business and financial performance.*

The success of our business is dependent, in significant part, on our ability to effectively implement our business plans and growth strategies in a timely and cost-efficient manner. While we have historically executed our strategies successfully, there can be no assurance that we will be able to do so in the future or that such strategies will achieve the intended results. Our ability to implement these strategies may be affected by various factors, including changes in market conditions, customer demand, competitive dynamics, regulatory requirements, and macroeconomic developments.

Further, the execution of our growth strategies may require substantial investments in infrastructure, technology, manpower and working capital, and may place additional demands on our management, operational systems and internal controls. Any inability to scale our operations, integrate new processes, or enhance our systems and controls in line with our growth objectives could adversely affect our efficiency and performance.

Additionally, changes in applicable laws, regulations or government policies may increase compliance requirements or restrict our operations, thereby impacting our ability to execute our strategic initiatives as planned. Failure to successfully implement our business and growth strategies could have a material adverse effect on our business operations, financial condition, results of operations and future prospects.

26. *Under-utilization of our manufacturing capacities and an inability to effectively utilize our expanded manufacturing capacities could have an adverse effect on our business, future prospects and future financial performance.*

Our ability to effectively utilize our manufacturing capacity is dependent on several factors, including uninterrupted operations at our manufacturing facility, availability of raw materials, consistency of power and coal/fuel supply, efficiency of machinery and equipment, labour availability, market demand, and the procurement patterns and requirements of our customers. As on the date of this Offer Document, we operate one manufacturing facility located at Howrah, West Bengal.

The table below presents details of the capacity utilization of our manufacturing facility located at National Highway, Mouza-Chamrail, Howrah, West Bengal, calculated based on the total installed production capacity and actual production for Fiscal 2026:

Particulars	Installed Capacity	Actual Capacity	Capacity Utilization (%)
Unit – 1	65,000	17,883	27.51
Unit – 2	24,000	13,831	57.63
Total	89,000	31,714	35.63

**As certified by Asim Maity, Chartered Engineer by their certificate dated May 19, 2026.*

The capacity utilization of our manufacturing facility during Fiscal 2026 was lower primarily on account of the commencement of Corporate Insolvency Resolution Process (“CIRP”) proceedings against our Company under the provisions of the Insolvency and Bankruptcy Code, 2016, which had an adverse impact on the operations and production levels of our manufacturing facility during the relevant period.

Our manufacturing operations may be adversely affected by factors such as equipment breakdowns, scheduled or unscheduled maintenance shutdowns, disruption in supply of utilities, labour-related issues, regulatory or environmental compliances, or constraints in sourcing adequate raw materials. Any such disruptions may lead to partial or complete shutdowns of our manufacturing operations, thereby resulting in under-utilization of our installed capacity. Further, fluctuations in demand for our products, changes in customer preferences, competitive pressures, adverse industry conditions, or lack of demand may result in lower order volumes, which could negatively impact our capacity utilization levels. Persistent under-utilization of manufacturing capacity may lead to higher per-unit fixed costs, reduced operating efficiencies and margins, and may adversely affect our profitability, cash flows, and financial condition.

Any future expansion or capital investment undertaken by us to enhance manufacturing capacity may not yield the expected returns if we are unable to achieve optimal utilization levels. There can be no assurance that we will be able to operate our manufacturing facilities at or near optimal capacity levels on a sustained basis, which

could have a material adverse effect on our business, results of operations, financial condition, and future prospects.

27. *Our success is dependent on our Promoter, management team and skilled manpower. Our inability to attract and retain key personnel or the loss of services of our Directors may have an adverse effect on our business prospects.*

Our performance and its success largely depend on the efforts and abilities of our Promoters. Our Promoters play key role in our functioning and we heavily rely on their knowledge and experience in operating our business. We believe that our relation with our promoters, who has experience in the steel industry sector, managing customers and handling overall businesses, has enabled us to experience growth and profitability. Our Promoters and directors have been actively involved in the day-to-day operations and management of the Company. Our procurement of business orders also has high dependence on our Promoters relationship with customers and industry experiences of our Promoters. We believe that the inputs and experience of our Promoter are valuable for the development of business and operations and the strategic directions taken by our Company. We also depend significantly on the expertise, experience and continued efforts of our employees; hence, our performance and success substantially depend on the ability to attract and retain our key employees, including our experienced personnel. There can be no assurance that any member of our management or other experienced personnel will not leave us in the future. The lack of or loss of the services of such key persons in the organization could impair our ability to manage and expand our business.

28. *Delays or defaults in client payments could affect our operations.*

Our business operations are exposed to working capital risks arising from delays or defaults in payments by our customers. We may experience delays in receiving payments for products supplied, which could adversely affect our ability to meet our financial obligations, including procurement of raw materials, payment to suppliers, employees and statutory authorities.

Further, any delay or failure on our part to deliver products in the required quantity, quality or within agreed timelines may result in payment delays, deductions, disputes or refusal of payment by customers. Prolonged delays or defaults in customer payments could adversely impact our liquidity, cash flows, operational efficiency and overall financial condition. However, we have not experienced any material instances of delay or default in customer payments during the last three fiscal years.

29. *If the price of energy sources increases, our operating expenses could increase significantly and our results of operations and cash flows could be materially and adversely affected.*

Our manufacturing operations are energy intensive and depend significantly on the uninterrupted availability of electricity and other fuel and energy sources for the operation of plant and machinery, processing activities and transportation requirements. Electrical power constitutes a significant component of our manufacturing costs, and any increase in electricity tariffs, fuel prices or other energy-related costs may materially increase our operating expenses and adversely affect our profitability.

The availability and pricing of power and fuel are influenced by several factors beyond our control, including changes in government policies and regulations, fuel shortages, inflationary pressures, supply-demand imbalances, transmission constraints, geopolitical developments and fluctuations in global energy markets. Any shortage or disruption in the supply of electricity, coal, gas, diesel or other energy sources may adversely affect our production schedules and operational efficiency.

Further, increases in crude oil and fuel prices may also lead to higher transportation, freight and logistics costs for procurement of raw materials and delivery of finished products to customers. Such increases may adversely impact our overall cost structure and operating margins.

There can be no assurance that we will be able to procure adequate energy supplies at commercially acceptable prices or successfully pass on increased energy and fuel costs to our customers in a timely manner or at all. Any inability to recover such increased costs through product pricing may adversely affect our margins and competitiveness.

In addition, sustained increases in energy costs may adversely impact overall industrial activity, capital expenditure and infrastructure development, which could reduce demand for steel and structural steel products. Any slowdown in economic activity or reduction in customer demand arising from increased energy prices may adversely affect our business operations, cash flows, financial condition and results of operations.

30. *We may be adversely affected by employee misconduct, errors or omissions, which could expose us to operational, financial and reputational risks.*

Our business operations are subject to various risks arising from potential misconduct, negligence or errors committed by our employees, consultants or agents. Such acts or omissions may result in operational inefficiencies, financial losses, regulatory actions, litigation, or reputational harm. Despite the implementation of internal controls, policies and procedures designed to prevent and detect such misconduct or errors, there can be no assurance that these measures will be effective in all circumstances.

Employee misconduct or errors may include, among others, non-compliance with internal policies or regulatory requirements, operational lapses, data mishandling, or failure to adhere to safety and quality standards. Any such incidents could expose us to claims, penalties or regulatory scrutiny, and may adversely affect our business operations, financial condition, results of operations and reputation. However, we have not experienced any material instances of employee misconduct, errors or omissions having a material adverse effect on our business, operations or financial condition during the last three fiscal years.

31. *Our insurance coverage may not adequately protect us against all material hazards, which may adversely affect our business, results of operations and financial condition.*

We believe that the insurance coverage maintained, would reasonably cover normal risks associated with the operation of our business, however, there can be no assurance that any claim under the insurance policies maintained by us will be met fully, in part or on time. In the event, we suffer loss or damage that is not covered by insurance or exceeds our insurance coverage, our results of operations and cash flow may be adversely affected.

Further, our Company is required to renew these insurance policies from time to time and in the event, we fail to renew the insurance policies within the time period prescribed in the respective insurance policies or not obtain at all, our Company may face significant uninsured losses. If our Company suffers a large uninsured loss or if any insured loss suffered, significantly exceeds our insurance coverage, our business, financial condition and results of operations may be adversely affected.

32. *We have in the past entered into related party transactions and may continue to do so in the future. There can be no assurance that such transactions, individually or in the aggregate, will not have an adverse effect on our Company's financial condition and results of operations.*

We have entered into several related party transactions with our Promoter and entities forming a part of our promoter group in the ordinary course of our business. Although all related-party transactions that we may enter into in the future are subject to approval by our Audit Committee, Board or shareholders, as required under the Companies Act, we cannot assure you that such future transactions or any other future transactions, individually or in aggregate, will not have an adverse effect on our financial condition and results of operations or that we could not have achieved more favourable terms if such transactions are not entered into with related parties. Furthermore, it is likely that we may enter into related party transactions in the future. Any future transactions with our related parties could potentially involve conflicts of interest. Accordingly, there can be no assurance that such transactions, individually or in the aggregate, will not have a material adverse effect on our business, financial condition, cash flows, results of operations and prospects.

33. *Our ability to pay dividends in the future will depend upon our future earnings, financial condition, cash flows, working capital requirements, capital expenditure and restrictive covenants in our financing arrangements.*

We may retain all our future earnings, if any, for use in the operations and expansion of our business. As a result, we may not declare dividends in the foreseeable future. Any future determination as to the declaration and payment of dividends will be at the discretion of our Board of Directors and will depend on factors that our Board of Directors deem relevant, including among others, our results of operations, financial condition, cash requirements, business prospects and any other financing arrangements. Accordingly, realization of a gain on shareholders investments may largely depend upon the appreciation of the price of our Equity Shares. There can be no assurance that our Equity Shares will appreciate in value.

34. *Success is dependent on our people. Our ability to attract and maintain people qualified technical personnel, will affect the results of operations and financial condition.*

As on April 30, 2026, we had 54 employees. Our business operations are dependent on skilled and experienced personnel, including engineers, technical staff, plant operators and senior management personnel involved in

our manufacturing operations. Due to the limited availability of skilled personnel in the manufacturing industry, we face competition in recruiting and retaining qualified employees.

Our continued success depends upon our ability to attract and retain experienced personnel. Any inability to recruit or retain skilled employees, technical staff or key managerial personnel may adversely affect our manufacturing operations, productivity and growth plans. Further, we cannot assure you that our remuneration and incentive policies will be sufficient to retain such personnel. Any loss of key employees or inability to replace them in a timely manner may have a material adverse effect on our business, results of operations and financial condition.

35. *Our Company has experienced negative cash flow in the past and may continue to do so in the future, which could have a material adverse effect on our business, prospects, financial condition, cash flows and results of operations.*

Our Company has experienced negative net cash flow in operating, investing and financing activities in the past. Following are the details of our cash flow position during the last three financial years;

(₹ in lakhs)

Particulars	March 31, 2026	March 31, 2025	March 31, 2024
Net cash flow from/ (used in) operating activities (A)	(177.91)	(267.70)	629.67
Net cash flow from/ (used in) investing activities (B)	(3.17)	16.74	(6.63)
Net cash flow from/ (used in) financing activities (C)	441.41	(18.55)	(29.80)

We may incur negative cash flows in the future which may have a material adverse effect on our business, prospects, results of operations and financial condition. For further details please refer to "**Financial Statements**" beginning on page 151 of this Preliminary Placement Document.

36. *Our funding requirements and proposed deployment of the Net Proceeds are based on management estimates and have not been independently appraised and may be subject to change based on factors, some of which may be beyond our control.*

The proposed schedule for deployment of the Net Proceeds is based on current estimates and assumptions of the management of the Company and has not been appraised by any bank, financial institution or independent agency. Such estimates and timelines may change due to regulatory requirements, legal proceedings, business conditions, implementation requirements under the approved Resolution Plan and other factors beyond the control of the Company.

Although, the deployment of the Net Proceeds will be monitored by the Audit Committee, there can be no assurance that the allocation of funds for different objects proposed in the issue would serve the best interests of the Company or that the Company will be able to achieve the results it aims to achieve through the deployment of funds being raised in the issue

37. *We have not identified any alternate source of funding and hence any failure or delay on our part to mobilize the required resources or any shortfall in the Issue proceeds may delay the implementation schedule*

The proposed fund requirement for meeting payment obligations under the NCLT approved Resolution Plan, including settlement/payment of dues of secured financial creditors and other stakeholders as detailed in the section titled "Objects of the Issue" is to be funded from the proceeds of this issue of QIP. We have not identified any alternate source of funding and hence any failure or delay on our part to mobilize the required resources or any shortfall in the Issue proceeds may delay the implementation schedule. We therefore, cannot assure that we would be able to execute our future plans/strategy within the given timeframe. For details, please refer to the Chapter titled "**Objects of the Issue and Use of Proceeds**" beginning on page 61.

38. *Our growth will depend on our ability to build our brand and failure to do so will negatively impact our ability to effectively compete in this industry.*

We believe that we need to continue to build our brand, "**Relicon**", which will be critical for achieving widespread recognition of our services. Promoting and positioning our brand will depend largely on the success of our marketing efforts and our ability to provide high quality services. The brand promotion activities that we may undertake may not yield increased revenues, and even if they do, any increased revenues may not offset the expenses we incur in building our brand. If we are unable to promote and maintain our brand, our business, financial condition and results of operations could be adversely affected.

39. *Our Promoter, Directors and Key Managerial Personnel have interests in our Company other than reimbursement of expenses incurred or normal remuneration or benefits.*

Our Promoter, Directors and Key Managerial Personnel, may be deemed to be interested in our Company, in addition to the regular remuneration or benefits, reimbursements of expenses, Equity Shares held by them or their relatives, their dividend or bonus entitlement, benefits arising from their directorship in our Company. For further details please refer to "*Financial Statements*" beginning on page 151 of this Preliminary Placement Document.

There can be no assurance that our Promoter, Directors, Key Management Personnel will exercise their rights as shareholders to the benefit and best interest of our Company. Our Promoter and members of our Promoter Group will continue to exercise significant control over our Company, including being able to control the composition of our Board of Directors and determine decisions requiring simple or special majority voting of shareholders, and our other shareholders may be unable to affect the outcome of such voting. Our Directors and our Key Management Personnel may take or block actions with respect to our business, which may conflict with the best interests of our Company or that of minority shareholders.

40. *If we are unable to establish and maintain an effective internal controls and compliance system, our business and reputation could be adversely affected.*

Effective internal controls are necessary for us to prepare reliable financial statements, safeguard our assets, ensure compliance with applicable laws and regulations and effectively prevent and detect fraud, errors or irregularities in our operations. Our internal control framework includes policies and procedures relating to financial reporting, authorization processes, operational monitoring, statutory and regulatory compliance and risk management. However, any failure or weakness in our internal control systems may result in misstatements in financial records, non-compliance with applicable laws and regulations, operational inefficiencies, fraud, data inaccuracies or delays in reporting obligations.

Further, our internal controls and compliance systems may become inadequate or ineffective due to evolving business operations, growth in scale, changes in regulatory requirements, technological disruptions, human error or intentional misconduct by employees or third parties. There can be no assurance that our existing controls will continue to operate effectively at all times or that additional deficiencies or material weaknesses will not be identified in the future. If such weaknesses are identified, the corrective measures undertaken by us may not be adequate to address or mitigate the same in a timely manner.

Any failure to maintain adequate internal controls and compliance systems may expose us to regulatory actions, penalties, litigation, financial losses, reputational damage and adverse observations by statutory auditors or regulatory authorities, which could adversely affect investor confidence, our business operations, cash flows, results of operations and financial condition. However, we have not experienced any material instances relating to failure or inadequacy of internal controls or compliance systems having a material adverse effect on our business, operations or financial condition during the last three fiscal years.

41. *We have not commissioned an industry report for the disclosures made in the chapter titled "Industry Overview" and made disclosures on the basis of the data available on the internet and such data has not been independently verified by us.*

We have neither commissioned an industry report, nor sought consent from the quoted website source for the disclosures which need to be made in the chapter titled "*Industry Overview*" of this Preliminary Placement Document. We have made disclosures in the said chapter on the basis of the relevant industry related data available online. We have not independently verified such data. We cannot assure you that any assumptions made are correct or will not change and, accordingly, our position in the market may differ from that presented in this Preliminary Placement Document. Further, the industry data mentioned in this Preliminary Placement Document or sources from which the data has been collected are not recommendations to invest in our Company. Accordingly, investors should read the industry related disclosure in this Preliminary Placement Document in this context.

RISKS RELATING TO THE EQUITY SHARES AND THIS ISSUE

42. *The equity shares of the Company are presently subject to surveillance measures and/or trading restrictions imposed by the Stock Exchanges in connection with the CIRP proceedings and implementation of the approved Resolution Plan, which may adversely affect liquidity and market price of the equity shares of the Company.*

Pursuant to the CIRP proceedings of the Company and implementation of the approved Resolution Plan under the Insolvency and Bankruptcy Code, 2016 (“IBC”), the equity shares of the Company are presently subject to surveillance measures and/or restricted trading framework imposed by the Stock Exchanges in accordance with applicable surveillance and risk management frameworks/circulars issued by the Stock Exchanges and/or SEBI from time to time.

In terms of the applicable surveillance framework presently applicable to the Company, trading in the equity shares of the Company is restricted and permitted only on specified trading days determined by the Stock Exchanges. Accordingly, the equity shares of the Company presently do not trade on a daily basis and are subject to periodic trading restrictions.

Such surveillance measures and trading restrictions may adversely affect the liquidity, trading volumes, price discovery mechanism, volatility and market price of the equity shares of the Company and may also impact the ability of investors to purchase or sell equity shares at desired prices and volumes. Further, such surveillance actions and trading restrictions may adversely affect investor perception in relation to the Company and the Issue and may also affect future fund-raising activities of the Company. There can be no assurance regarding continuation, modification or withdrawal of such surveillance measures by the Stock Exchanges, future trading frequency of the equity shares of the Company or improvement in liquidity and trading activity in the equity shares of the Company. Any continuation, enhancement or modification of such surveillance actions and/or restricted trading framework by the Stock Exchanges may adversely affect the market price, liquidity and tradability of the equity shares of the Company.

43. *You may be subject to Indian taxes arising out of capital gains on the sale of the Equity Shares*

Under Current Indian tax laws, capital gains arising from the sale of equity shares within 12 months in an Indian company are classified as short-term capital gains and generally taxable. Any gain realized on the sale of listed equity shares on a stock exchange that are held for more than 12 months is considered as long-term capital gains and is taxable at 12.5% in excess of Rs.1,25,000. Any long-term gain realized on the sale of equity shares, which are sold other than on a recognized stock exchange and on which no STT has been paid, is also subject to tax in India. Capital gains arising from the sale of equity shares are exempt from taxation in India where an exemption from taxation in India is provided under a treaty between India and the country of which the seller is resident. Generally, Indian tax treaties do not limit India’s ability to impose tax on capital gains. As a result, residents of other countries may be liable to pay tax in India as well as in their own jurisdiction on a gain on the sale of equity shares.

44. *Fluctuation in the exchange rate between the Indian Rupee and foreign currencies may have an adverse effect on the value of our Equity Shares, independent of our operating results*

On listing, our Equity Shares will be quoted in Indian Rupees on the Stock Exchange. Any dividends in respect of our Equity Shares will also be paid in Indian Rupees and subsequently converted into the relevant foreign currency for repatriation, if required. Any adverse movement in currency exchange rates during the time that it takes to undertake such conversion may reduce the net dividend to foreign investors. In addition, any adverse movement in currency exchange rates during a delay in repatriating outside India the proceeds from a sale of Equity Shares, for example, because of a delay in regulatory approvals that may be required for the sale of Equity Shares may reduce the proceeds received by Equity Shareholders.

For example, the exchange rate between the Rupee and the U.S. dollar has fluctuated substantially in recent years and may continue to fluctuate substantially in the future, which may have an adverse effect on the trading price of our Equity Shares and returns on our Equity Shares, independent of our operating results.

45. *Terrorist attacks, civil unrests and other acts of violence or war involving India or other countries could adversely affect the financial markets, our business, financial condition and the price of our Equity Shares.*

Any major hostilities involving India or other acts of violence, including civil unrest or similar events that are beyond our control, could have a material adverse effect on India’s economy and our business. Incidents such as the terrorist attacks in India, other incidents such as those in other parts of the world, and other acts of violence may adversely affect the Indian stock markets where our Equity Shares will trade as well the global equity markets generally. Such acts could negatively impact business sentiment as well as trade between countries, which could adversely affect our Company’s business and profitability. Additionally, such events could have a material adverse effect on the market for securities of Indian companies, including the Equity Shares.

46. *Holder of Equity Shares could be restricted in their ability to exercise pre-emptive rights under Indian law and could thereby suffer future dilution of their ownership position*

Under the Companies Act, any company incorporated in India must offer its holders of equity shares pre-emptive rights to subscribe and pay for a proportionate number of equity shares to maintain their existing ownership percentages prior to the issuance of any new equity shares, unless the pre-emptive rights have been waived by the adoption of a special resolution by holders of three-fourths of the equity shares who have voted on such resolution. However, if the law of the jurisdiction that you are in, does not permit the exercise of such pre-emptive rights, without us filing an offering document or registration statement with the applicable authority in such jurisdiction, you will be unable to exercise such pre-emptive rights unless we make such a filing. We may elect not to file a registration statement in relation to pre-emptive rights otherwise, available by Indian law to you. To the extent that you are unable to exercise pre-emptive rights granted in respect of the Equity Shares, your proportional interests in us would be reduced.

- 47. *Investors will be subject to market risks until the Equity Shares credited to the investor's demat account is listed and permitted to trade. There is no guarantee that the Equity Shares will be listed, or continue to be listed, on the Indian stock exchanges in a timely manner, or at all, and prospective investors will not be able to immediately sell the Equity Shares held by them on the Stock Exchange.***

Investors can start trading the Equity Shares allotted to them only after they have been credited to an investor's demat account, are listed and permitted to trade. In accordance with Indian law and practice, final approval for listing and trading of our Equity Shares will not be granted until after the Equity Shares have been issued and allotted. Such approval will require the submission of all other relevant documents authorizing the issuance of the Equity Shares. Accordingly, there could be a failure or delay in listing the Equity Shares on BSE, which would adversely affect your ability to sell the Equity Shares. Since the Equity Shares are currently traded on the BSE, investors will be subject to market risk from the date they pay for the Equity Shares to the date when trading approval is granted for the same. Further, there can be no assurance that the Equity Shares allocated to an investor will be credited to the investor's demat account in a timely manner or that trading in the Equity Shares will commence in a timely manner.

- 48. *Any future issuance of Equity Shares, or convertible securities or other equity linked securities by us may dilute your shareholding and any sale of Equity Shares by shareholders with significant shareholding may adversely affect the trading price of the Equity Shares.***

Any future issuance of the Equity Shares, convertible securities or securities linked to the Equity Shares by us, may dilute your shareholding in our Company, adversely affect the trading price of the Equity Shares and our ability to raise capital through an issue of our securities. In addition, any perception by investors that such issuances or sales might occur could also affect the trading price of the Equity Shares. We cannot assure you that we will not issue additional Equity Shares. The disposal of Equity Shares by shareholders with significant shareholding or the perception that such sales may occur may significantly affect the trading price of the Equity Shares. There can be no assurance that we will not issue Equity Shares or securities linked to Equity Shares or that our Shareholders will not dispose of, pledge or encumber their Equity Shares in the future.

- 49. *After this Issue, our Equity Shares may experience price and volume fluctuations.***

The Issue Price has been determined by us in consultation with the Book Running Lead Manager, based on the Bids received in compliance with Chapter VI of the SEBI ICDR Regulations, and may not necessarily be indicative of the market price of the Equity Shares after this Issue is complete. The trading price of our Equity Shares may fluctuate after this Issue due to a variety of factors, including our results of operations and the performance of our business, competitive conditions, general economic, political and social factors, the performance of the Indian and global economy and significant developments in India's fiscal regime, volatility in the Indian and global securities market, performance of our competitors, changes in the estimates of our performance or recommendations by financial analysts and announcements by us or others regarding contracts, acquisitions, strategic partnerships, joint ventures, or capital commitments. In addition, if the stock markets in general experience a loss of investor confidence, the trading price of our Equity Shares could decline for reasons unrelated to our business, financial condition or operating results. The trading price of our Equity Shares might also decline in reaction to events that affect other companies in our industry even if these events do not directly affect us. Each of these factors, among others, could adversely affect the price of our Equity Shares.

- 50. *An investor will not be able to sell any of our Equity Shares subscribed in this Issue other than on a recognized Indian stock exchange for a period of 12 months from the date of this Issue.***

The Equity Shares in this Issue are subject to restrictions on transfers. Pursuant to the SEBI ICDR Regulations, for a period of 12 months from the date of the issue of Equity Shares in this Issue, QIBs subscribing to the Equity Shares in the Issue may only sell their Equity Shares on the Stock Exchanges and may not enter into any off-market trading in respect of these Equity Shares. We cannot be certain that these restrictions will not have

an effect on the price and liquidity of the Equity Shares.

51. *An investment in the Equity Shares is subject to general risks related to investments in Indian Companies*

Our Company is incorporated in India and almost all of our assets and employees are located in India. Consequently, our business, results of operations, financial condition and the market price of the Equity Shares will be affected by changes in interest rates in India, policies of the Government of India, including taxation policies along with policies relating to industry, political, social and economic developments affecting India.

52. *Rights of shareholders under Indian laws may be more limited than under the laws of other jurisdictions.*

Indian legal principles related to corporate procedures, directors' fiduciary duties and liabilities, and shareholders' rights may differ from those that would apply to a company in another jurisdiction. Shareholders' rights including in relation to class actions, under Indian law may not be as extensive as shareholders' rights under the laws of other countries or jurisdictions. Investors may have more difficulty in asserting their rights as shareholder in an Indian company than as shareholder of a corporation in another jurisdiction.

53. *Your ability to acquire and sell Equity Shares is restricted by the distribution and transfer restrictions set forth in this Preliminary Placement Document and the Placement Document.*

No actions have been taken to permit a public offering of the Equity Shares in any jurisdiction, including India. In particular, the Equity Shares offered in this Issue have not been, and will not be, registered under the U.S. Securities Act or the securities laws of any state of the United States and are being offered and sold only outside the United States in 'offshore transactions' as defined in and in reliance on Regulation S under the U.S. Securities Act. Furthermore, the Equity Shares are subject to restrictions on transferability and resale. You are required to inform yourself about and observe these restrictions, which are set forth in "Selling Restrictions" and "Transfer Restrictions" on pages 124 and 132, respectively. Our Company, our representatives and our agents will not be obligated to recognize any acquisition, transfer or resale of the Equity Shares made other than in compliance with the restrictions set forth in the Placement Document.

EXTERNAL RISK FACTORS

54. *Political, economic or other factors that are beyond our control may have adversely affect our business and results of operations.*

The Indian economy and its securities markets are influenced by economic developments and volatility in securities markets in other countries. Investors' reactions to developments in one country may have adverse effects on the market price of securities of companies located elsewhere, including India. Adverse economic developments, such as rising fiscal or trade deficit, in other emerging market countries may also affect investor confidence and cause increased volatility in Indian securities markets and indirectly affect the Indian economy in general. Any of these factors could depress economic activity and restrict our access to capital, which could have an adverse effect on our business, financial condition and results of operations and reduce the price of our Equity Shares. Any financial disruption could have an adverse effect on our business, future financial performance, shareholders' equity and the price of our Equity Shares.

The war in Ukraine, Israel-Palestine conflict and escalating tension among countries in the Middle East have contributed to rising rates of inflation, including in India. In response to the rising rates of inflation, various central banks, including the RBI has increased interest rates, resulting in increased cost of credit. Further deterioration in the global economy because of the Russia-Ukraine conflict, Israel-Palestine conflict, any significant escalation of an existing or new pandemic or otherwise, or the perception that such deterioration or escalation could occur, may continue to adversely affect global economic conditions and the stability of global financial markets, and may significantly reduce global market liquidity and restrict the ability of key market participants to operate in certain financial markets.

We are dependent on domestic, regional and global economic and market conditions particularly North America and Europe, where most of our revenue from operations is generated. Our performance, growth and market price of our Equity Shares are and will be dependent to a large extent on the health of the economy in which we operate. There have been periods of slowdown in the economic growth of India. Demand for our solutions may be adversely affected by an economic downturn in domestic, regional and global economies. Economic growth in the countries in which we operate is affected by various factors including domestic consumption and savings, balance of trade movements, namely export demand and movements in key imports, global economic uncertainty and liquidity crisis, volatility in exchange currency rates, and annual rainfall which affects agricultural production. Consequently, any future slowdown in the Indian economy could harm our business,

results of operations and financial condition. Also, a change in the government or a change in the economic and deregulation policies could adversely affect economic conditions prevalent in the areas in which we operate in general and our business in particular and high rates of inflation in India could increase our costs without proportionately increasing our revenues, and as such decrease our operating margins.

55. *Recent global economic conditions have been challenging and continue to affect the Indian market.*

The Indian economy and its securities markets are influenced by economic developments and volatility in securities markets in other countries. Investors' reactions to developments in one country may have adverse effects on the market price of securities of companies located in other countries, including India. The COVID-19 pandemic has caused an economic downturn in several major economies and generated volatility in, and general adverse impact on, the global securities markets, including in India; further, it is not possible for us to predict the extent and duration of this volatility and adverse impact on the global or Indian securities markets, including any possible impact on our Equity Shares. Negative economic developments, such as rising fiscal or trade deficits, or a default on national debt, in other emerging market countries may also affect investor confidence and cause increased volatility in Indian securities markets and indirectly affect the Indian economy in general. Any worldwide financial instability could also have a negative impact on the Indian economy, including the movement of exchange rates and interest rates in India and could then adversely affect our business, financial performance and the price of our Equity Shares.

Further deterioration in the global economy as a result of COVID-19 or the Russia-Ukraine conflict, Israel Palestine conflict or otherwise, or the perception that such deterioration could occur, may continue to adversely affect global economic conditions and the stability of global financial markets, and may significantly reduce global market liquidity and restrict the ability of key market participants to operate in certain financial markets. Any of these factors could depress economic activity and restrict our access to capital, which could adversely affect our business, financial condition, cash flows and results of operations and reduce the price of our Equity Shares. Any financial disruption could materially and adversely affect our business, results of operations, Shareholders' Equity and the price of our Equity Shares.

56. *We are subject to changes in Indian taxation laws and their interpretation.*

Any change in Indian tax laws could adversely affect our operations. The Finance Act, 2026 proposes various amendments to taxation laws in India. Any such and future amendments may affect certain benefits such as exemption for income earned by way of dividend from investments in other domestic companies and units of mutual funds, exemption for interest received in respect of tax-free bonds, and long-term capital gains on equity shares if withdrawn by the statute in the future, and the same may no longer be available to us.

Furthermore, unfavourable changes in or interpretations of existing, or the promulgation of new laws, rules and regulations including foreign investment laws governing our business, operations, and group structure could result in us being deemed to be in contravention of such laws or may require us to apply for additional approvals. We may incur increased costs relating to compliance with such new requirements, which may also require management time and other resources, and any failure to comply may adversely affect our business, results of operations and prospects. Uncertainty in the applicability, interpretation or implementation of any amendment to, or change in, governing law, regulation or policy, including by reason of an absence, or a limited body, of administrative or judicial precedent, may be time consuming as well as costly for us to resolve and may affect the viability of our current business or restrict our ability to grow our business in the future.

Similarly, the Finance Act, 2020, had notified changes and provided a number of amendments to the direct and indirect tax regime, including, without limitation, a simplified alternate direct tax regime and exemption from 68 dividend distribution tax ("DDT"), in respect of dividends declared, distributed or paid by a domestic company after March 31, 2020. We cannot predict whether any new tax laws or regulations impacting our operations will be enacted, what the nature and impact of the specific terms of any such laws or regulations will be or whether, if at all, any laws or regulations would have an adverse effect on our business.

57. *Investors may not be able to enforce a judgment of a foreign court against us, our Directors, the Lead Managers or any of their directors and executive officers in India respectively, except by way of a law suit in India.*

Our Company is a public limited company incorporated under the laws of India. Most of our Company's Directors and executive officers named herein are residents of India and all or a substantial portion of the assets of our Company and such persons are located in India. As a result, it may not be possible for investors to effect service of process on our Company or such persons in jurisdictions outside of India, or to enforce against them judgments obtained in courts outside of India. In addition, India is not a party to any international treaty in

relation to the recognition or enforcement of foreign judgments. The manner of recognition and enforcement of foreign judgments in India is dependent on whether the country in which the foreign judgment has been pronounced is a reciprocating territory or not. For further information on recognition and enforcement of foreign judgments in India, please see “Enforcement of Civil Liabilities” on page 20.

A party seeking to enforce a foreign judgment in India may be required to obtain approval from the RBI under the Foreign Exchange Management Act, 1999 to repatriate outside India any amount recovered pursuant to execution. Any judgment in a foreign currency would be converted into Indian Rupees on the date of the judgment and not on the date of the payment. The Company cannot predict whether a suit brought in an Indian court will be disposed of in a timely manner or be subject to considerable delays.

58. *Inflation in India could have an adverse effect on our profitability and if significant, on our financial condition.*

Inflation rates in India have been volatile in recent years, and such volatility may continue in the future. India has experienced high inflation in the recent past. Increased inflation can contribute to an increase in interest rates and increased costs to our business, including increased costs of salaries, and other expenses relevant to our business.

High fluctuations in inflation rates may make it more difficult for us to accurately estimate or control our costs. Any increase in inflation in India can increase our expenses, which we may not be able to pass on to our customers, whether entirely or in part, and the same may adversely affect our business and financial condition. In particular, we might not be able to reduce our costs or increase our rates to pass the increase in costs on to our customers. In such case, our business, results of operations, cash flows and financial condition may be adversely affected.

Further, the GoI has previously initiated economic measures to combat high inflation rates, and it is unclear whether these measures will remain in effect. There can be no assurance that Indian inflation levels will not worsen in the future.

59. *Foreign investors are subject to foreign investment restrictions under Indian law that limits our ability to attract foreign investors, which may adversely impact the market price of the Equity Shares.*

Under the foreign exchange regulations currently in force in India, transfers of shares between nonresidents and residents are freely permitted (subject to certain exceptions) if they comply with the requirements specified by the RBI. If the transfer of shares is not in compliance with such requirements or falls under any of the specified exceptions, then prior approval of RBI will be required. In addition, shareholders who seek to convert the Rupee proceeds from a sale of shares in India into foreign currency and repatriate that foreign currency from India will require a no-objection or tax clearance certificate from the income tax authority. Additionally, the Indian government may impose foreign exchange restrictions in certain emergency situations, including situations where there are sudden fluctuations in interest rates or exchange rates, where the Indian government experiences extreme difficulty in stabilizing the balance of payments or where there are substantial disturbances in the financial and capital markets in India. These restrictions may require foreign investors to obtain the Indian government’s approval before acquiring Indian securities or repatriating the interest or dividends from those securities or the proceeds from the sale of those securities. There can be no assurance that any approval required from RBI or any other government agency can be obtained on any particular terms or at all.

60. *Any downgrading of India’s debt rating by an independent agency may harm our ability to raise financing.*

Any adverse revisions to India’s credit ratings international debt by international rating agencies may adversely affect our ability to raise additional overseas financing and the interest rates and other commercial terms at which such additional financing is available. This could have an adverse effect on our ability to fund our growth on favourable terms or at all, and consequently adversely affect our business and financial performance and the price of our Equity Shares.

61. *We may be affected by competition laws in India, the adverse application or interpretation of which could adversely affect our business.*

The Competition Act, 2002, of India, as amended (“Competition Act”), regulates practices having an appreciable adverse effect on competition in the relevant market in India (“AAEC”). Under the Competition Act, any formal or informal arrangement, understanding or action in concert, which causes or is likely to cause an AAEC is considered void and may result in the imposition of substantial penalties. Further, any agreement among competitors which directly or indirectly involves the determination of purchase or sale prices, limits or controls

production, supply, markets, technical development, investment or the provision of services or shares the market or source of production or provision of services in any manner, including by way of allocation of geographical area or number of consumers in the relevant market or directly or indirectly results in bid-rigging or collusive bidding is presumed to have an AAEC and is considered void. The Competition Act also prohibits abuse of a dominant position by any enterprise. If it is proved that the contravention committed by a company took place with the consent or connivance or is attributable to any neglect on the part of, any director, manager, secretary or other officer of such company, that person shall be also guilty of the contravention and may be punished.

Further, the CCI has extra-territorial powers and can investigate any agreements, abusive conduct or combination occurring outside India if such agreement, conduct or combination has an AAEC in India. However, the impact of the provisions of the Competition Act on the agreements entered into by us cannot be predicted with certainty at this stage. In the event we pursue an acquisition in the future, we may be affected, directly or indirectly, by the application or interpretation of any provision of the Competition Act, or any enforcement proceedings initiated by the CCI, or any adverse publicity that may be generated due to scrutiny or prosecution by the CCI or if any prohibition or substantial penalties are levied under the Competition Act, it would adversely affect our business, results of operations, cash flows and prospects. The manner in which the Competition Act and the CCI affect the business environment in India may also adversely affect our business, results of operations, financial condition and cash flows.

The Competition (Amendment) Act, 2023 (“Competition Amendment Act”) was recently notified. The Competition Amendment Act amends the Competition Act and give the CCI additional powers to prevent practices that harm competition and the interests of consumers. The Competition Amendment Act, inter alia, modifies the scope of certain factors used to determine AAEC, reduces the overall time limit for the assessment of combinations by the CCI from 210 days to 150 days and empowers the CCI to impose penalties based on the global turnover of entities, for anti-competitive agreements and abuse of dominant position.

62. *A third party could be prevented from acquiring control of our Company because of anti-takeover provisions under Indian law.*

There are provisions in Indian law that may delay, deter or prevent a future takeover or change in control of our Company. Under the SEBI Takeover Regulations, an acquirer has been defined as any person who, directly or indirectly, acquires or agrees to acquire shares or voting rights or control over a company, whether individually or acting in concert with others. Although these provisions have been formulated to ensure that interests of investors/shareholders are protected, these provisions may also discourage a third party from attempting to take control of our Company. Consequently, even if a potential takeover of our Company would result in the purchase of the Equity Shares at a premium to their market price or would otherwise be beneficial to our shareholders, such a takeover may not be attempted or consummated because of SEBI Takeover Regulations.

63. *Changing laws, rules and regulations and legal uncertainties, including adverse application of tax laws, may adversely affect our business, prospects and results of operations.*

Our business and financial performance could be materially adversely affected by changes in the laws, rules, regulations or directions applicable to us and our general and microfinance businesses, or the interpretations of such existing laws, rules and regulations, or the promulgation of new laws, rules and regulations. The Government of India has announced the union budget for the Fiscal 2027, pursuant to which the Finance Bill, 2026 (“Finance Bill”) has introduced various amendments. We have not fully determined the impact of these recent and proposed laws and regulations on our business. Unfavourable changes in or interpretations of existing, or the promulgation of new, laws, rules and regulations including foreign investment and stamp duty laws governing our business and operations could result in us being deemed to be in contravention of such laws and may require us to apply for additional approvals. The Government has recently introduced (a) the Code on Wages, 2019 (“Wages Code”); (b) the Code on Social Security, 2020 (“Social Security Code”); (c) the Occupational Safety, Health and Working Conditions Code, 2020; and (d) the Industrial Relations Code, 2020, which consolidate, subsume and replace numerous existing central labour legislations. While the rules for implementation under these codes have not been notified, we are yet to determine the impact of all or some such laws on our business and operations which may restrict our ability to grow our business in the future and increase our expenses. In another example, the GoI has made it mandatory for business establishments with turnover above a certain size to offer digital modes of payment from November 2019, with no charges being levied on the consumers or the merchants by banks and payment service providers. Such measures could adversely impact our income streams in the future and adversely affect its financial performance.

Uncertainty in the applicability, interpretation or implementation of any amendment to, or change in, governing law, regulation or policy in the jurisdictions in which we operate, including by reason of an absence, or a limited body, of administrative or judicial precedent may be time consuming as well as costly for us to resolve and may

impact the viability of our current business or restrict our ability to grow our business in the future. We may incur increased costs and other burdens relating to compliance with such new requirements, which may also require significant management time and other resources, and any failure to comply may adversely affect our business, results of operations, financial condition and prospects. Uncertainty in the applicability, interpretation or implementation of any amendment to, or change in, governing law, regulation or policy, including by reason of an absence, or a limited body, of administrative or judicial precedent may be time consuming as well as costly for us to resolve and may impact the viability of our current businesses or restrict our ability to grow our businesses in the future. For instance, the Supreme Court of India has in a decision clarified the components of basic wages which need to be considered by companies while making provident fund payments, which resulted in an increase in the provident fund payments to be made by companies. Any such decisions in future or any further changes in interpretation of laws may have an impact on our results of operations.

64. *The occurrence of natural or man-made disasters could adversely affect our results of operations, cash flows and financial condition. Hostilities, terrorist attacks, civil unrest and other acts of violence could adversely affect the financial markets and our business.*

The occurrence of natural disasters, including cyclones, storms, floods, earthquakes, tsunamis, tornadoes, fires, explosions, pandemic disease and man-made disasters, including acts of terrorism and military actions, could adversely affect our results of operations, cash flows or financial condition. In addition, any deterioration in international relations, especially between India and its neighboring countries, may result in investor concern regarding regional stability which could adversely affect the price of the Equity Shares. In addition, India has witnessed local civil disturbances in recent years and it is possible that future civil unrest as well as other adverse social, economic or political events in India could have an adverse effect on our business.

Such incidents could also create a greater perception that investment in Indian companies involves a higher degree of risk and could have an adverse effect on our business and the market price of the Equity Shares.

65. *We are subject to regulatory, economic, social and political uncertainties and other factors beyond our control.*

We are incorporated in India and we conduct our corporate affairs and our business in India. Consequently, our business, operations, financial performance will be affected by interest rates, government policies, taxation, social and ethnic instability and other political and economic developments affecting India.

Factors that may adversely affect the Indian economy, and hence our results of operations may include:

- any exchange rate fluctuations, the imposition of currency controls and restrictions on the right to convert or repatriate currency or export assets;
- any scarcity of credit or other financing in India, resulting in an adverse effect on economic conditions in India and scarcity of financing for our expansions;
- prevailing income conditions among Indian customers and Indian corporations;
- epidemic or any other public health in India or in countries in the region or globally, including in India's various neighboring countries;
- hostile or war like situations with the neighboring countries;
- macroeconomic factors and central bank regulation, including in relation to interest rates movements which may in turn adversely impact our access to capital and increase our borrowing costs;
- decline in India's foreign exchange reserves which may affect liquidity in the Indian economy;
- downgrading of India's sovereign debt rating by rating agencies; and
- difficulty in developing any necessary partnerships with local businesses on commercially acceptable terms and/or a timely basis.
- Any slowdown or perceived slowdown in the Indian economy, or in specific sectors of the Indian economy or certain regions in India, could adversely affect our business, results of operations and financial condition and the price of the Equity Shares.

66. *Financial instability in other countries may cause increased volatility in Indian financial markets.*

The Indian market and the Indian economy are influenced by economic and market conditions in other countries, including conditions in the United States, Europe and certain emerging economies in Asia. Financial turmoil in Asia, Russia and elsewhere in the world in recent years has adversely affected the Indian economy. Any worldwide financial instability may cause increased volatility in the Indian financial markets and, directly or indirectly, adversely affect the Indian economy and financial sector and us. Although economic conditions vary across markets, loss of investor confidence in one emerging economy may cause increased volatility across other

economies, including India.

Financial instability in other parts of the world could have a global influence and thereby negatively affect the Indian economy. Financial disruptions could materially and adversely affect our business, prospects, financial condition, results of operations and cash flows. Further, economic developments globally can have a significant impact on our principal markets. Concerns related to a trade war between large economies may lead to increased risk aversion and volatility in global capital markets and consequently have an impact on the Indian economy. Following the United Kingdom's exit from the European Union ("Brexit"), there remains significant uncertainty around the terms of their future relationship with the European Union including trade agreements between the United Kingdom and European Union and, more generally, as to the impact of Brexit on the general economic conditions in the United Kingdom and the European Union and any consequential impact on global financial markets. For example, Brexit could give rise to increased volatility in foreign exchange rate movements and the value of equity and debt investments.

In addition, China is one of India's major trading partners and there are rising concerns of a possible slowdown in the Chinese economy as well as a strained relationship with India, which could have an adverse impact on the trade relations between the two countries. In response to such developments, legislators and financial regulators in the United States and other jurisdictions, including India, implemented a number of policy measures designed to add stability to the financial markets. However, the overall long-term effect of these and other legislative and regulatory efforts on the global financial markets is uncertain, and they may not have the intended stabilising effects. Any significant financial disruption could have a material adverse effect on our business, financial condition and results of operation. These developments, or the perception that any of them could occur, have had and may continue to have a material adverse effect on global economic conditions and the stability of global financial markets and may significantly reduce global market liquidity, restrict the ability of key market participants to operate in certain financial markets or restrict our access to capital. This could have a material adverse effect on our business, financial condition and results of operations and reduce the price of the Equity Shares.

MARKET PRICE INFORMATION

As at the date of this Preliminary Placement Document, 28,33,331 Equity Shares are issued, subscribed and fully paid up. The Equity Shares have been listed on BSE since December 10, 2014. The Equity Shares are listed and traded on BSE under the symbol AANCHALISP and scrip code 538812.

The equity shares of the Company are presently subject to trading restrictions/surveillance measures imposed by the Stock Exchange in connection with the CIRP proceedings and implementation of the Resolution Plan under the Insolvency and Bankruptcy Code, 2016 (“**IBC**”).

On June 02, 2026 the closing price of the Equity Shares on BSE was ₹ 48.26 per Equity Share.

1. The following tables set forth the reported high, low and average prices and the trading volumes of the Equity Shares on the Stock Exchange on the dates on which such high and low prices were recorded for the Financial Years ended March 31, 2026, March 31, 2025 and March 31, 2024:

BSE

Fiscal Year	High (₹)	Date of High	Number of Equity Shares Traded on The Date of High	Total Volume of The Equity Shares Traded on The Date of High (₹)	Low (₹)	Date of Low	Number of Equity Shares Traded on The Date of Low	Total Volume of The Equity Shares Traded on The Date of Low	Average Price for the Year (₹)	Total no. of Equity Shares traded in the fiscal	Total Turnover of Equity Shares traded in the Fiscal (₹)
2026	24.42	March 30, 2026	320	7814	3.27	April 01, 2025	17778	60978	10.36	1153419	5228711
2025	8.05	April 08, 2024	86480	648311	3.26	March 28, 2025	37104	121710	5.46	4359876	23504152
2024	19.05	July 31, 2023	1998613	35466884	5.86	March 28, 2024	149048	904042	10.92	22069365	280763193

Source: www.bseindia.com

Note:

1. High price indicates intraday high price, low price indicates intraday low price and average prices are based on the daily closing prices, for the respective periods
2. In case of two days with the same closing price, the date with the higher volume has been chosen.
3. In the case of a year, average represents the average of the closing prices of all trading days of each year

2. The following tables set forth the reported high, low and average market prices and the trading volumes of the Equity Shares on the Stock Exchange on the dates on which such high and low prices were recorded during each of the last six months:

BSE

Month	High (₹)	Date of High	Number of Equity Shares Traded on The Date of High	Total Volume of The Equity Shares Traded on The Date of High (₹)	Low (₹)	Date of Low	Number of Equity Shares Traded on The Date of Low	Total Volume of The Equity Shares Traded on The Date of Low (₹)	Average Price for the Month (₹)	Total no. of Equity Shares traded in the Month	Total Turnover of Equity Shares traded in the Month(₹)
May 2026	43.79	May 25, 2026	621	27193	37.84	May 04, 2026	218	8249	40.76	1466	61398
April 2026	36.04	April 27, 2026	55	1982	25.64	April 01, 2026	272	6974	30.59	980	29490
March 2026	23.26	March 23, 2026	199	4628	18.78	March 02, 2026	243	4885	21.66	778	16670
February 2026	19.16	February 23, 2026	25	479	13.65	February 01, 2026	17	232	16.27	798	12877
January 2026	13.00	January 27, 2026	2	26	11.24	January 05, 2026	178	2000	12.11	1954	23023
December 2025	10.71	December 26, 2025	38	406	7.62	December 17, 2025	322	2503	9.30	3353	30716

Source: www.bseindia.com

1. High price indicates intraday high price, low price indicates intraday low price and average prices are based on the daily closing prices, for the respective periods.
 2. In case of two days with the same closing price, the date with the higher volume has been chosen.
 3. In the case of a month, average represents the average of the closing prices of all trading days of each month.
3. There was no trading in the equity shares on the Stock Exchange on April 28, 2026, the first working day following the approval of our Board of Directors for the Issue, hence market data is not available as on that date.

RESOLUTION PLAN

The Hon'ble National Company Law Tribunal, Kolkata Bench (“NCLT”), vide its order dated September 12, 2023, admitted Aanchal Ispat Limited (“Company” or “Corporate Debtor”) into Corporate Insolvency Resolution Process (“CIRP”) under the provisions of the Insolvency and Bankruptcy Code, 2016 (“IBC”). Pursuant thereto, Mr. Santanu Brahma was appointed as the Resolution Professional (“RP”) of the Company.

Pursuant to commencement of CIRP, public announcement was made and claims were invited from creditors and stakeholders of the Company in accordance with the provisions of the IBC. Thereafter, the Committee of Creditors (“CoC”) was constituted by the RP.

In accordance with the provisions of the IBC and the regulations framed thereunder, the RP invited Expressions of Interest (“EOI”) and resolution plans from prospective resolution applicants for revival of the Company. Pursuant thereto, Mr. Mukesh Goel [erstwhile Promoter of Aanchal Ispat Limited] submitted a resolution plan for revival of the Company (“Resolution Plan” or “Approved Resolution Plan”). The Resolution Plan submitted by Mr. Mukesh Goel was approved by the CoC with 100% voting share and was thereafter approved by the Hon'ble NCLT vide order dated March 27, 2025 passed under Sections 30(6) and 31 of the IBC.

The Approved Resolution Plan, inter alia, contemplates revival of the Company through settlement/payment of liabilities of stakeholders, restructuring of the capital structure of the Company, infusion of fresh funds, implementation funding through equity and/or other instruments and revival and continuation of business operations of the Company.

Background of the Company and CIRP

Our Company was originally incorporated as a private limited company in the name of Vinita Projects Private Limited (“Company”) in the year 1996 and is engaged in the manufacturing of mild steel structural products and concrete reinforcement steel, primarily catering to the infrastructure, construction and engineering sectors. Subsequently, the name of the Company was changed to ‘Aanchal Ispat Private Limited’ in the year 2012. Thereafter, the Company was converted into a public limited company in the year 2014 and renamed as ‘Aanchal Ispat Limited’. Following the conversion, the equity shares of the Company were listed on the BSE SME Platform in 2014 and subsequently migrated to the BSE Main Board in 2017.

Our Company manufacture a wide range of structural steel products, including mild steel angles, channels, flats, rounds, and squares, which are widely used in construction, fabrication, and various industrial applications. Our angles and channels are primarily used in construction of buildings, bridges, industrial sheds and pre-engineered structures, while our rounds, flats and squares cater to fabrication, engineering components and general industrial usage. These steel products are marketed under our brand “Relicon” conforming to IS:2062 standard of Bureau of Indian Standards (BIS).

Our manufacturing facilities are located at National Highway, Mouza-Chamrail, Howrah, West Bengal, and comprise two hot re-rolling units with an aggregate installed production capacity of 89,000 MT per annum. The manufacturing operations of Unit 1 comprise Mild Steel Round and Square products, while Unit 2 manufactures Mild Steel Angle, Channel and Flats products. Our facilities are equipped with semi-automated and automated systems such as continuous mills, water quenching systems, PLC-controlled operations, and in-house testing laboratories

The CIRP of the Company was initiated pursuant to an order passed by the Hon'ble NCLT on an application filed under Section 9 of the IBC by the operational creditor, M/s. Aldous Commodities Private Limited.

As part of the CIRP process, the RP invited claims from creditors and constituted the CoC. The admitted claims of stakeholders under the Approved Resolution Plan aggregated to approximately ₹22,365.94 Lakhs.

Admitted Claims and Resolution Amount

The category-wise admitted claims and settlement/payment obligations contemplated under the Approved Resolution Plan are set out below:

Category of Stakeholder	Amount of Claim Admitted (₹ in Lakhs)	Amount Payable under Resolution Plan (₹ in Lakhs)
Secured Financial Creditors	8,482.78	4,725.00
Operational Creditors (Government Dues)	13,518.29	85.00
Workmen & Employees	364.87	15.00
CIRP Costs	-	125.00
Funds for Operations	-	500.00
Total	22,365.94	5,450.00

Source of Funds under the Approved Resolution Plan

The Approved Resolution Plan contemplates implementation funding through equity infusion and funding through affiliates and/or financial institutions, including through unsecured loans, quasi-equity, term debt and/or other instruments.

The broad source of funding contemplated under the Approved Resolution Plan is set out below:

Particulars	(₹ in Lakhs)			Total
	Upfront Payment (X+ 180 Days)	Deferred Payment		
	Amount	Month of Payment	Amount	
Equity	269.00	-	-	269.00
Funding through affiliates and/or financial institutions, including through unsecured loans, quasi-equity, term debt and/or other instruments	1,131.00	X+ 12 Months	750.00	1,881.00
		X+ 24 Months	700.00	700.00
		X+ 36 Months	700.00	700.00
		X+ 48 Months	1,900.00	1,900.00
Total	1,400.00		4,050.00	5,450.00

Note- 'X' – Date or Receipt of order of The Hon'ble Tribunal approving the Resolution plan.

Business Revival Strategy under the Approved Resolution Plan

The Resolution Applicant has proposed revival of the Company through operational restructuring, financial restructuring and infusion of fresh funds. The Approved Resolution Plan envisages revival of operations of the Company by leveraging the industry experience of the Resolution Applicant, strengthening working capital position, improvement in operational efficiencies, restructuring of liabilities and optimisation of existing manufacturing infrastructure of the Company.

The Resolution Applicant has proposed to focus on improving operational efficiencies, strengthening customer and supplier relationships, optimisation of production capacities and revival of the manufacturing operations of the Company. The Resolution Applicant has also proposed implementation of cost optimisation measures and improvement in working capital management for revival of the Company.

The Approved Resolution Plan also envisages improvement in operational and financial performance of the Company through infusion of funds and restructuring of liabilities of the Company. Financial projections and implementation strategy have

been incorporated in the Approved Resolution Plan for revival and long-term sustainability of the business operations of the Company.

Proceedings before Hon’ble NCLAT and Hon’ble NCLT

Subsequent to approval of the Resolution Plan by the Hon’ble NCLT, the Successful Resolution Applicant had preferred an appeal before the Hon’ble National Company Law Appellate Tribunal (“NCLAT”) in relation to certain observations/directions contained in paragraphs 28 and 39 of the Hon’ble NCLT order pertaining to invocation of personal guarantees. The Hon’ble NCLAT, vide its order dated August 11, 2025, allowed the appeal and deleted the aforesaid observations/directions from the NCLT order.

Further, pursuant to the aforesaid NCLAT order and in accordance with the terms of the approved Resolution Plan, the Successful Resolution Applicant has filed an application before the Hon’ble NCLT seeking, inter alia, recognition/recalculation of the implementation timelines under the approved Resolution Plan considering the period during which the implementation of the Resolution Plan remained impacted on account of pendency of proceedings before the Hon’ble NCLAT. The said application is presently pending adjudication before the Hon’ble NCLT.

OBJECTS OF THE ISSUE AND USE OF PROCEEDS

The gross proceeds from the Issue will be aggregate up to ₹ [●] Lakhs. Subject to compliance with applicable laws, the net proceeds from the Issue, after deducting fees, commissions and expenses of the Issue of approximately ₹ [●] Lakhs, shall be approximately ₹ [●] Lakhs (“Net Proceeds”).

Objects of the Issue

Subject to applicable laws and regulations, our Company intends to use the Net Proceeds towards following:

1. Meeting payment obligations under the NCLT approved Resolution Plan, including settlement/payment of dues of secured financial creditors, operational Creditors and CIRP Costs.

The Net Proceeds are proposed to be used in the manner set out in in the following table:

		<i>(in ₹ Lakhs)</i>
Sr. No	Particulars	Amount
1	Meeting payment obligations under the NCLT approved Resolution Plan, including settlement/payment of dues of secured financial creditors, operational Creditors and CIRP Costs	Upto 630.26
Total Net Proceeds		Upto 630.26

The Company confirms that the entire Net Proceeds from the Issue shall be utilised towards implementation of the approved Resolution Plan and no portion of the Net Proceeds shall be utilised towards general corporate purposes.

Our main objects and objects incidental or ancillary to the attainment of the main objects of our Memorandum of Association enable us to undertake the Objects contemplated by us in this Issue.

In the event of a change in the final Issue size, the amounts shown in the table above against each of the use of proceeds specified therein shall be modified on the basis of the final Issue size in the Placement Document.

Proposed schedule of implementation and deployment/utilization of Net Proceeds

The Net Proceeds are currently expected to be deployed in accordance with the schedule set forth below:

		<i>(in ₹ Lakhs)</i>	
Sr.no	Particulars	Amount funded from the Net Proceeds	Estimated Deployment Fiscal 2027
1	Meeting payment obligations under the NCLT approved Resolution Plan, including settlement/payment of dues of secured financial creditors, operational Creditors and CIRP Costs	Upto 630.26	Upto 630.26
Total Net Proceeds		Upto 630.26	Upto 630.26

The funding requirements mentioned above are based on our Company’s internal management estimates and have not been appraised by any bank, financial institution or any other external agency. They are based on current circumstances of our business and our Company may have to revise these estimates from time to time on account of various factors beyond our control, such as market conditions, competitive environment and interest rate fluctuations. Consequently, our Company’s funding requirements and deployment schedules are subject to revision in the future at the discretion of our management, subject to applicable law.

Our Company proposes to deploy the entire Net Proceeds towards the Objects stated above. If the Net Proceeds are not utilized (in full or in part) for the Objects for the period stated above due to any reason, including (i) the timing of completion of the Issue; (ii) market conditions outside the control of our Company; and (iii) any other economic, business and commercial considerations, the remaining Net Proceeds shall be utilized (in part or full) in subsequent periods in such manner as may be determined by our Company, in accordance with applicable laws. Further, our Company may also utilise any portion of or the entire the Net Proceeds, towards the aforementioned Objects, ahead of the estimated schedule of deployment specified above.

Subject to compliance with applicable laws, in case of any variations in the actual utilization of funds earmarked for the purposes set forth above, increased fund requirements for a particular purpose may be financed from internal accruals, additional equity and/or debt arrangements or by surplus funds available in respect of the other purposes for which funds are being raised in the Issue (except towards general corporate purposes).

Details of the Objects

1. Meeting payment obligations under the NCLT approved Resolution Plan, including settlement/payment of dues of secured financial creditor, operational Creditors and CIRP Costs.

The Hon'ble National Company Law Tribunal, Kolkata Bench ("NCLT"), vide its order dated September 12, 2023, admitted the Company into Corporate Insolvency Resolution Process ("CIRP") under the provisions of the Insolvency and Bankruptcy Code, 2016 ("IBC"). Pursuant thereto, Mr. Santanu Brahma was appointed as the Resolution Professional ("RP") of the Company.

In accordance with the provisions of the IBC and the regulations framed thereunder, the RP conducted the CIRP process and invited resolution plans from prospective resolution applicants for revival of the Company.

Pursuant to the CIRP process, the Resolution Plan submitted by Mr. Mukesh Goel ("Successful Resolution Applicant" or "SRA") was approved by the Committee of Creditors ("CoC") with 100% voting share and was thereafter approved by the Hon'ble NCLT vide order dated March 27, 2025.

The approved Resolution Plan provides for settlement/payment of liabilities of various stakeholders of the Company, restructuring of the capital structure of the Company, infusion of fresh funds for implementation of the Resolution Plan, phased settlement/payment to secured financial creditors and other stakeholders and revival and continuation of the business operations of the Company.

As per the approved Resolution Plan, the total admitted claims of stakeholders aggregated to approximately ₹22,365.94 Lakhs, against which the aggregate resolution amount payable under the approved Resolution Plan aggregates to ₹5,450 Lakhs.

The category-wise settlement/payment obligations contemplated under the approved Resolution Plan are set out below:

(₹ in Lakhs)

Particulars	Upfront Payment (X+ 180 Days)	Deferred Payment		Total
	Amount	Month of Payment	Amount	Amount
CIRP Cost	125.00	-	-	125.00
Financial Creditors-secured	925.00	X+ 12 Months X+ 24 Months X+ 36 Months X+ 48 Months	500.00 700.00 700.00 1,900.00	4,725.00
Operational Creditors- Government	85.00	-	-	85.00
Operational Creditors Excluding Workmen & employees Government	15.00	-	-	15.00
Funds For Operations	250.00	X+ 12 Months	250.00	500.00
Total	1,400.00	-	4,050.00	5,450.00

Note- 'X' – Date or Receipt of order of The Hon'ble Tribunal approving the Resolution plan.

Further, the approved Resolution Plan contemplates implementation funding through equity infusion and funding through affiliates and/or financial institutions, including through unsecured loans, quasi-equity, term debt and/or other instruments, aggregating to ₹5,450.00 Lakhs, as set out below:

(₹ in Lakhs)

Particulars	Upfront Payment (X+ 180 Days)	Deferred Payment		Total
	Amount	Month of Payment	Amount	Amount
Equity	269.00	-	-	269.00

Funding through affiliates and/or financial institutions, including through unsecured loans, quasi-equity, term debt and/or other instruments	1,131.00	X+ 12 Months	750.00	1,881.00
		X+ 24 Months	700.00	700.00
		X+ 36 Months	700.00	700.00
		X+ 48 Months	1,900.00	1,900.00
Total	1,400.00		4,050.00	5,450.00

Note- 'X' – Date or Receipt of order of The Hon'ble Tribunal approving the Resolution plan.

Pursuant to implementation of the approved Resolution Plan, Mr. Mukesh Goel (Successful Resolution Applicant) has till date infused/paid an aggregate amount of ₹269.07 Lakhs in the company against which the company issued equity shares to Mr. Mukesh Goel, being part of the equity infusion contemplated under the approved Resolution Plan. In addition, an amount of ₹53.00 Lakhs and ₹1 Lakh towards CIRP costs and Operational Creditors respectively have been paid. Except for the aforesaid infusion/payment, the balance obligations and payment commitments contemplated under the approved Resolution Plan remain outstanding as on the date of this Preliminary Placement Document.

As per the approved Resolution Plan, an aggregate amount of ₹1,400.00 Lakhs is required to be paid within 180 days from the date of approval of the Resolution Plan by the Hon'ble NCLT. Out of the aforesaid amount, ₹269.07 Lakhs has already been infused by the Successful Resolution Applicant through equity subscription, ₹53.00 Lakhs has been paid towards CIRP costs and ₹1 Lakh has been paid towards Operational Creditors.

Accordingly, the Company proposes to raise an aggregate amount of up to ₹630.26 Lakhs through the Issue. The Net Proceeds from the Issue shall be utilised towards implementation of the Payment Obligation under the approved Resolution Plan in the following manner:

Particulars	Amount (₹ in Lakhs)
Outstanding CIRP Costs	72.00
Payment to Operational Creditors	99.00
Payment to Financial Creditors	459.26
Total	630.26

The balance amount required for meeting the Payment Obligation under the approved Resolution Plan shall be funded by the Successful Resolution Applicant in accordance with the terms of the approved Resolution Plan.

The Board believes that timely implementation of the approved Resolution Plan and settlement of obligations contemplated thereunder is critical for revival and continuity of the operations of the Company, strengthening of the balance sheet of the Company, restoration of stakeholder confidence and long-term financial sustainability and growth of the Company.

Monitoring Utilization of Funds

As the Issue size is less than Rs. 10,000 Lakhs, under the SEBI (ICDR) Regulations it is not mandatory for us to appoint a monitoring agency.

Our Board and the management will monitor the utilization of the Net Proceeds through its audit committee. Pursuant to Regulation 32 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, our Company shall on quarterly basis disclose to the Audit Committee the applications of the proceeds of the Issue. On an annual basis, our Company shall prepare a statement of funds utilized for purposes other than stated in this preliminary placement document and place it before the Audit Committee. Such disclosures shall be made only until such time that all the proceeds of the Issue have been utilized in full. The statement will be certified by the Statutory Auditors of our Company.

No part of the Issue Proceeds will be paid by our Company as consideration to our Promoters, our Directors, Key Management Personnel or companies promoted by the Promoters, except as may be required in the usual course of business and for working capital requirements.

Other Confirmations

The Net Proceeds shall be kept by our Company in a separate bank account with a scheduled bank and shall be utilised as approved by the Board and/ or a duly authorized committee of the Board, from time to time only for such purposes, as permitted under the Companies Act, prescribed objects as disclosed above and other applicable laws. As permissible under applicable laws, our Company's management will have flexibility in deploying the Net Proceeds. The amounts and timing of any expenditure will depend on, among other factors, the amount of cash generated by our operations, competitive and market developments and the availability of acquisition or investment opportunities on terms acceptable to us. Pending utilization of the Net Proceeds, our Company intends to invest the funds in creditworthy instruments, including but not limited to money market, mutual funds and deposits with banks and corporates and other securities. Such investments will be in accordance with the investment policies approved by the Board and/ or a duly authorized committee of the Board, from time to time, and in accordance with applicable laws.

Our Company shall disclose the utilization of funds raised through the Issue in its annual report every year until such funds are fully utilized and shall file such quarterly or other statements in relation to utilization of funds as may be required under applicable laws.

In accordance with applicable laws, we undertake to not utilize proceeds from the Issue unless allotment is made and final listing and trading approval is received from the Stock Exchange and the corresponding return of Allotment is filed with the RoC.

Neither our Promoters or Directors are making any contribution either as part of this Issue or separately in furtherance of the objects of this Issue.

Further, neither our Promoters nor our Directors shall receive any proceeds from the Issue, whether directly or indirectly. Since the Issue is only made to Eligible QIBs, our Promoters, Directors, key managerial personnel or Senior Management Personnel are not eligible to subscribe in the Issue.

CAPITALISATION STATEMENT

The following table sets forth our Company's capitalization and total borrowings as on March 31, 2026 as adjusted only for the Issue. This table should be read in conjunction with the section "Financial Statements" on page 151.

(₹ in Lakhs)

CAPITALIZATION STATEMENT			
SL/No.	Particulars	Pre Issue	Post Issue ⁽³⁾
	Debts		
A	Long Term Debt	168.90	-
B	Short Term Debt	-	-
C	Total Debt	168.90	-
	Equity (Shareholders Funds)		
	Equity Share Capital	283.33	-
	Reserves and Surplus	536.02	-
D	Total Equity	819.36	-
E	Total Capitalization (C+D)	988.25	-
	Long Term Debt/ Equity Ratio (A/D)	0.21	-
	Total Debt/Equity Ratio (C/D)	0.21	-

Notes:

1. Amounts derived from the Audited Financial Results.
2. Bank Liability of 4725 Lakhs under the approved resolution plan has not been included under Long term Debt in the above table.
3. The figures included under Post Issue column relating to the shareholder's fund are derived after considering the impact due to the issue of the Equity Shares only through the qualified institutions placement assuming that the Issue will be fully subscribed and does not include any other transactions or movements/ issue related expenses.
4. The post – Issue capitalization data is not determinable at this stage and will be finalised upon determination of Issue Price.

The share capital of our Company as on date of this certificate is set forth below:

(₹ in Lakhs)

Sr. No.	Particulars	Amount
1.	Authorized Share Capital ⁽¹⁾ 2,20,00,000 Equity Shares having Face Value of ₹ 10/- each	2200.00
2.	Issued, Subscribed & Paid-up Share Capital prior to the Issue ⁽²⁾ 28,33,331 Equity Shares having Face Value of ₹ 10/- each	283.33
4.	Issued, Subscribed and Paid up Equity Share Capital after the Issue ⁽⁶⁾	
	Upto [●] Equity Shares of face value of ₹10/- each	[●]
5.	Securities Premium Account	
	Before the Issue	Nil
	After the Issue	[●]

CAPITAL STRUCTURE

The share capital of our Company as on the date of this Preliminary Placement Document is set forth below:

(₹ In lakhs except share data)

		Aggregate value at face value (except for securities premium account)
A	AUTHORIZED SHARE CAPITAL	
	2,20,00,000 Equity Shares of face value of ₹ 10 each	2,200.00
	TOTAL	2,200.00
B	ISSUED, SUBSCRIBED AND PAID-UP SHARE CAPITAL BEFORE THE ISSUE	
	28,33,331 Equity Shares of face value of ₹ 10 each	283.33
C	PROPOSED ISSUE IN TERMS OF THIS PRELIMINARY PLACEMENT DOCUMENT	
	Issue of up to [●] Equity Shares ⁽¹⁾	[●]
D	ISSUED, SUBSCRIBED AND PAID-UP CAPITAL AFTER THE ISSUE	
	[●] Equity Shares of face value of ₹ 10 each ⁽²⁾	[●]
E	SECURITIES PREMIUM ACCOUNT	
	Before the Issue (as on date of this Preliminary Placement Document)	Nil
	After the Issue ⁽³⁾	[●]

- 1) This Issue has been authorised and approved by our Board of Directors pursuant to its resolution passed on April 27, 2026. The Shareholders of our Company have authorized and approved the Issue by way of a special resolution passed at the Extra Ordinary General Meeting held on May 23, 2026.
- 2) To be determined upon finalization of the Issue Price.
- 3) The securities premium account after the Issue is calculated on the basis of Gross Proceeds.

1. History of Equity Share Capital of our Company

Date of Allotment / Fully Paid-up	No. of Equity Shares allotted	Face value (₹)	Issue Price (₹)	Nature of consideration	Nature of Allotment	Cumulative number of Equity Shares	Cumulative Paid-up Capital (₹)
13-Jan-96	200	10	10	Cash	Subscription to Memorandum of Association	200	2,000
FY 1998	204,175	10	10	Cash	Preferential Allotment	204,375	2,043,750
30-Mar-99	706,625	10	10	Cash	Preferential Allotment	911,000	9,110,000
15-Mar-04	289,000	10	10	Cash	Preferential Allotment	1,200,000	12,000,000
31-Mar-05	1,000,000	10	10	Cash	Preferential Allotment	2,200,000	22,000,000
31-Mar-06	420,000	10	50	Cash	Preferential Allotment	2,620,000	26,200,000
31-Mar-09	140,000	10	50	Cash	Preferential Allotment	2,760,000	27,600,000
31-Mar-10	87,250	10	100	Cash	Preferential Allotment	2,847,250	28,472,500
1-Dec-11	910,000	10	100	Cash	Preferential Allotment	3,757,250	37,572,500
31-Mar-12	366,000	10	100	Cash	Preferential Allotment	4,123,250	41,232,500
28-Mar-13	160,000	10	50	Cash	Preferential Allotment	4,283,250	42,832,500

12-Aug-14	8,566,500	10	Nil	Bonus	Bonus Allotment in the ratio of 2:1	12,849,750	128,497,500
December 06, 2014	80,04,000	10	20	Cash	Initial Public offer	2,08,53,750	20,87,37,500
May 06, 2025	(2,07,11,142)	10	-	-	Reduction and consolidation of share capital pursuant to the resolution plan approved by the NCLT	1,42,608	14,26,080
May 06, 2025	26,90,723	10	10	Cash	Allotment Pursuant to resolution plan approved by NCLT	28,33,331	2,83,33,310

Except as mentioned under “– **Equity Share capital history of our Company**” Our Company has not made any allotment of Equity Shares or preference shares in the one year immediately preceding the date of this Preliminary Placement Document, including for consideration other than cash, or made any allotment of Equity Shares pursuant to a preferential issue, private placement or a rights issue.

Share Based Employee Benefits Schemes

Our Company does not have an employee stock option plan as on the date of this Preliminary Placement Document.

Proposed Allottees in the Issue

In compliance with the requirements prescribed under the SEBI ICDR Regulations, Allotment shall be made at the sole discretion of our Company in consultation with the BRLM to Eligible QIBs only on discretionary basis. For details of the names of the proposed Allottees and the percentage of the post-Issue Equity Share capital that may be held by them, please see the section titled “*Details of Proposed Allottees*” on page 152.

Pre-Issue and post-Issue Equity Shareholding Pattern

The following table provides the pre-Issue shareholding pattern as of March 31, 2026, and the post-Issue shareholding pattern:

S. No.	Name of the Shareholder	Pre-Issue Equity Share Capital [^]		Post-Issue Equity Share Capital*	
		No. of Equity Shares	% of total Shareholding	No. of Equity Shares	% of total Shareholding
A. Promoters' holding**					
1. Indian					
1.	Individual/ Hindu undivided family [#]	21,24,998	75.00%	[●]	[●]
2.	Bodies corporate	-	-	[●]	[●]
	Sub-Total	21,24,998	75.00%	[●]	[●]
B. Non-Promoter holding					
3.	Institutional investors	0	0.00%	[●]	[●]
4.	Non-Institutional investors	2,70,434	9.54%	[●]	[●]
5.	Bodies Corporate	2,49,278	8.80%	[●]	[●]
6.	Non-Resident Indians (NRIs)	8,065	0.28%	[●]	[●]
7.	Any other	1,80,556	6.37%	[●]	[●]
	Sub-Total	7,08,333	25.00%		

Total Shareholding	28,33,331	100.00%	[•]	[•]
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^Based on beneficiary position data of our Company as on March 31, 2026.

** The post-Issue shareholding pattern has been intentionally left blank and will be filled in the Placement Document.*

*** Includes shareholding of our Promoter Group as well.*

Other confirmations

- Our Promoters, Directors, Key Managerial Personnel and members of the Senior Management of our Company do not intend to participate in the Issue.
- There would be no change in control in our Company consequent to the Issue.
- Our Company shall not make any subsequent qualified institutions placement until the expiry of two weeks from the date of the Issue. Further, Equity Shares allotted pursuant to this Issue cannot be sold by the Allottees for a period of one year from the date of Allotment, except on the Stock Exchanges.
- Our Equity Shares have been listed for a period of at least one year prior to the date of the issuance of the notice of Extra ordinary General Meeting to our Shareholders, i.e. April 30, 2026, for approving the Issue.
- As on the date of this Preliminary Placement Document, there are no outstanding options or rights to convert debentures, loans, or other instruments into Equity Shares.

DIVIDENDS

The declaration and payment of dividends by our Company is governed by applicable provisions of the Companies Act, 2013 and the Articles of Association. For further information, see “Description of the Equity Shares” on page 136.

Our Company has not declared any dividend on the Equity Shares for the Fiscals 2026, 2025 and 2024. Further there are no dividends that have been declared but are yet to be paid out by our Company for Fiscal 2026 until the date of this Preliminary Placement Document.

The declaration and payment of dividend will be recommended by our Board of Directors and approved by our Shareholders at their discretion. The dividend for any Fiscal, if declared, shall be paid out of our Company’s profits for that Fiscal or accumulated profits of any previous Fiscals in accordance with provisions of the Companies Act 2013, the Articles of Association.

The amounts paid as dividends in the past are not necessarily indicative of the dividend amounts, if any, in the future. There is no guarantee that any dividends will be declared or paid in the future or that the amount thereof will not be decreased. The form, frequency and amount of future dividends declared by our Company will depend on a number of internal and external factors and such other factors that the Board may deem relevant in its discretion, subject to the approval of our Shareholders.

The Equity Shares to be issued in connection with this Issue shall qualify for any dividend, including interim dividend, if any, that is declared in respect of the fiscal in which they have been allotted. For further information, please see the section entitled "*Description of the Equity Shares*" on page 136. For a summary of some of the restrictions that may inhibit our ability to declare or pay dividends, see "*Risk Factors – Our ability to pay dividends in the future will depend upon our future earnings, financial condition, cash flows, working capital requirements, capital expenditure and restrictive covenants in our financing arrangements.*"

INDUSTRY OVERVIEW

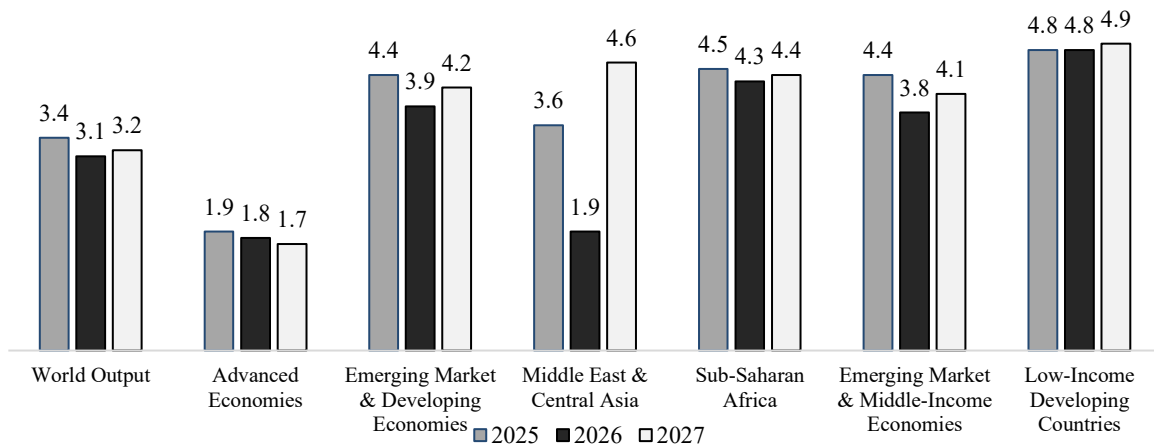
The information in this section has been extracted from various websites and publicly available documents from various industry sources. The data may have been re-classified by us for the purpose of presentation. None of the Company and any other person connected with the Issue have independently verified this information. Industry sources and publications generally state that the information contained therein has been obtained from believed to be reliable, but their accuracy, completeness and underlying assumptions are not guaranteed and their reliability cannot be assured. Industry sources and publications are also prepared based on information as of specific dates and may no longer be current or reflect current trends. Industry sources and publications may also base their information on estimates, projection forecasts and assumptions that may prove to be incorrect. Accordingly, investors should not place undue reliance on information.

GLOBAL ECONOMY

Macroeconomic Environment

Global growth would have been 3.4 percent in 2026 and 3.2 percent in 2027, an upward revision of 0.1 percentage point for 2026 and unchanged for 2027 compared with the forecast in the January 2026 WEO Update. Under the assumption in the reference forecast that the war turns out to be relatively short-lived, global growth is expected to slow down modestly. At 3.1 percent for 2026 and 3.2 percent for 2027, the forecasts mark a deceleration from the estimated 3.4 percent achieved in 2025. At market exchange rates, world output is projected to grow by 2.6 percent in both 2026 and 2027. The relatively modest downward revision to global growth in the reference forecast relative to the January 2026 WEO Update owes to continued tailwinds partially offsetting the negative shocks from the conflict, including lower tariffs, preexisting policy support, and carryover from stronger-than-expected outturns at the end of 2025 and the first quarter of 2026 in some cases. Compared with the preconflict WEO forecasts, growth in the near term is revised downward by 0.2 percentage point. This masks significant variation across countries, with lower-income commodity-importing economies being hit particularly hard through higher energy and food prices as well as foreign exchange depreciation. Cumulative growth over 2026–27 is revised downward by 0.5 percentage point for low-income net energy-importing economies relative to the January 2026 WEO Update, compared with a downward revision of 0.2 percentage point in energy-importing advanced economies and positive or neutral revisions for net energy-exporting economies.

Growth Projections (Real GDP Growth, % Change)



Under the reference forecast, growth in advanced economies is projected to be 1.8 percent in 2026 and 1.7 percent in 2027. The overall effect on growth in advanced economies of the conflict in the Middle East is modest, lowering growth by 0.2 percentage point in 2026 relative to the preconflict forecast, thanks to positive terms-of-trade effects in the United States and stronger growth momentum and offsetting government measures in Japan, with a large negative effect expected only in some net energy-importing economies, such as the euro area and the United Kingdom

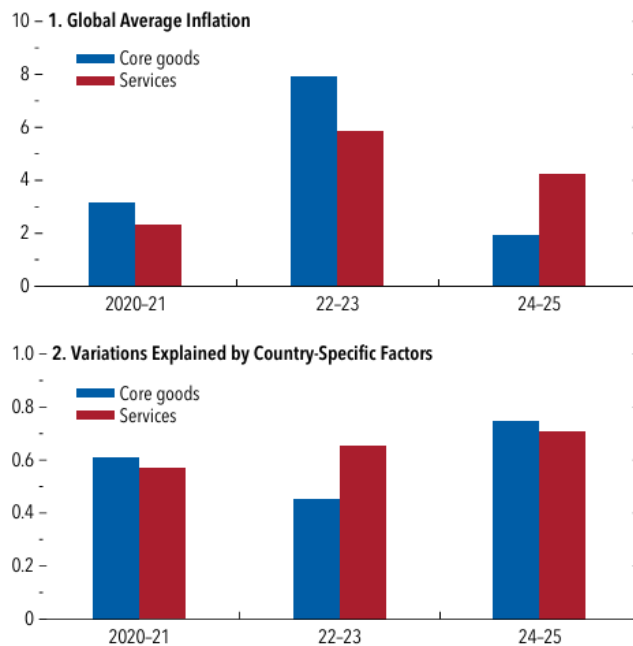
In emerging market and developing economies, growth is expected to fall to 3.9 percent in 2026 and recover to 4.2 percent in 2027. The conflict in the Middle East has a varied impact on growth given differential exposure—through geographic proximity, financial flows, remittances, and energy dependencies. Over all, it has a larger net impact on growth in emerging market and developing economies compared with advanced economies, lowering growth in 2026 for the former group by 0.3 percentage point relative to the preconflict forecast.

In the Middle East and Central Asia, growth is projected to decline from 3.6 percent in 2025 to 1.9 percent in 2026 and recover to 4.6 percent in 2027 as the region experiences the most direct impact of the conflict and the expected subsequent rebound. For commodity exporters directly affected by the conflict, diminished production and exports imply a severe downward revision of GDP growth projections for 2026, depending on the degree of damage suffered in energy and transportation infrastructure as well as the dependence on the Strait of Hormuz and availability of alternative export routes. The contraction of GDP growth for 2026 is therefore more pronounced for Bahrain, Iran, Iraq, Kuwait, and Qatar and less significant for Oman, Saudi Arabia, and the United Arab Emirates. For all these economies, growth in 2027 is expected to rebound, based on the assumption that energy production and transportation are normalized over the next few months—an assumption that may need to be revised if the duration of the conflict extends and the degree of damage suffered gets reassessed. Growth in Iran in 2026 is revised downward by 7.2 percentage points, relative to January, to –6.1 percent, while that for 2027 is revised upward by 1.6 percentage points to 3.2 percent. In Saudi Arabia, the growth forecast for 2026 is revised downward by 1.4 percentage point relative to January, to 3.1 percent, and that for 2027 is revised upward by 0.9 percentage point, to 4.5 percent. For commodity importers in the Middle East and North Africa, the terms-of-trade shock from higher commodity prices contributes to a somewhat modest downward revision of growth projections in 2026 and 2027, with some differentiation as a result of varying exposures to imports of energy, energy derivatives, and food items, as well as different economic trajectories before the conflict erupted. Egypt, growth is projected to slow to 4.2 percent in 2026 and recover to 4.8 percent in 2027, a cumulative downward revision of 1.1 percentage points. For Caucasus and Central Asia countries, the growth momentum experienced over the past few years is expected to continue, with aggregate GDP growth for the group revised upward in 2026 and 2027, by a cumulative 0.3 percentage point.

Growth in sub-Saharan Africa is expected to be relatively stable at 4.3 percent in 2026 and 4.4 percent in 2027. This masks variation across countries, with some in the region—particularly oil-importing non-resource-intensive countries—adversely affected by the Middle East conflict. Key economies continue to benefit from past macroeconomic stabilization and reform efforts. In Nigeria, growth momentum is sustained at 4.1 percent in 2026, supported by improved macroeconomic stability and positive terms-of-trade effects, while higher goods and transport costs are headwinds. Growth is expected to strengthen in 2027 to 4.3 percent as these headwinds ease. In South Africa, the disruptions from the Middle East conflict are projected to slow growth slightly to 1.0 percent in 2026. The economy is expected to bounce back in 2027, growing at 1.3 percent, supported by a gradual resumption of structural-reform-driven private investment as disruptions from the conflict subside. Growth in other countries in the region as a whole is expected to decline from 5.6 percent in 2025 to 5.2 percent in both 2026 and 2027, revised downward relative to January by a cumulative 0.6 percentage point.

Inflation Forecast

Global inflation is projected to pause its decline, with headline inflation increasing from 4.1 percent in 2025 to 4.4 percent in 2026 before falling back to 3.7 percent in 2027. This is a 0.7 percentage point upward revision for 2026 from the figure in the October 2025 WEO, reflecting expected higher energy and food prices. There is divergence across countries, shaped by the stubborn dynamics in services inflation—which tends to have a larger domestic component—and the increasing share of inflation explained by country-specific factors. Gradual pass-through from higher energy prices along with gradually moderating services inflation amid a broadly balanced labour market mean that US core inflation is projected to return to the country’s 2 percent target during 2027. Sustained strong productivity growth slowly converging back to historical norms will provide support for supply-driven disinflation. In the United Kingdom, inflation, which in 2025 increased partly because of one-off changes in regulated prices, is expected to pick up again temporarily toward 4 percent before returning to target by the end of 2027 as the effects of higher energy prices fade and a weakening labour market continues to exert downward pressure on wage growth. In Japan, inflation is expected to moderate in 2026, relative to the outturn in 2025, and converge toward the country’s target by the end of 2027 as food and commodity prices ease. In the euro area, headline inflation is projected to increase temporarily to above 2 percent in 2026 and remain above target in 2027. Core inflation is expected to increase more modestly but stay above 2 percent until 2028. Inflation in China is projected to start rising from low levels, whereas inflation in India is expected to return to near target levels after subdued food prices drove a marked decline in 2025.



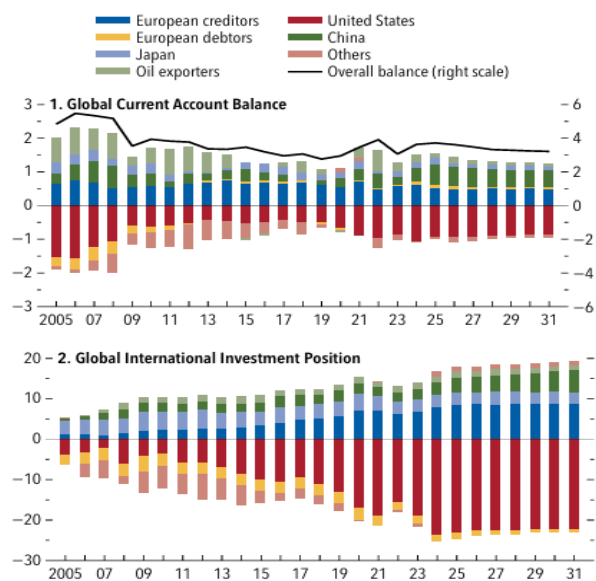
Sources: Haver Analytics; and IMF staff calculations.

Note: Panel 1 shows the average inflation across 27 countries for which data are available. All numbers are simple averages. Panel 2 shows the share of country-level inflation variation not explained by global inflation, proxied by the first principal component of inflation across 27 countries, computed in a rolling two-year window.

World Trade Outlook and Global Imbalances

World trade volume growth is expected to decline from 5.1 percent in 2025 to 2.8 percent in 2026 and increase to 3.8 percent in 2027. These dynamics reflect front-loading early on and the impact of tariffs mitigated by adjustments in trade linkages and production chains as time goes by. Exports of both goods and services are projected to decline in percent of world GDP over the forecast horizon, with the decline in services trade being much less pronounced. This reflects the stronger underlying trend growth and greater resilience to rising risks in services trade compared with that in goods trade. Over the medium term, global imbalances are expected to decline only modestly. Expansionary fiscal packages in some economies with current account surpluses are expected to contribute to this cyclical decline. Countering this is a technology-driven business investment surge, which is expected to continue to attract capital flows to the United States even as investment in technology moderates. Stronger productivity growth in the United States could enhance US competitiveness in technology-related services and improve the country's trade balance. But positive wealth effects that boost domestic demand, together with sustained capital inflows driven by higher returns, would dominate and keep the US current account deficit wider than that observed during the decade preceding the COVID-19 pandemic. Sustained large fiscal deficits in the United States and China's continued reliance on export-led growth and limited rebalancing to domestic consumption contribute to external imbalances in these two countries.

Current Account and International Investment Positions



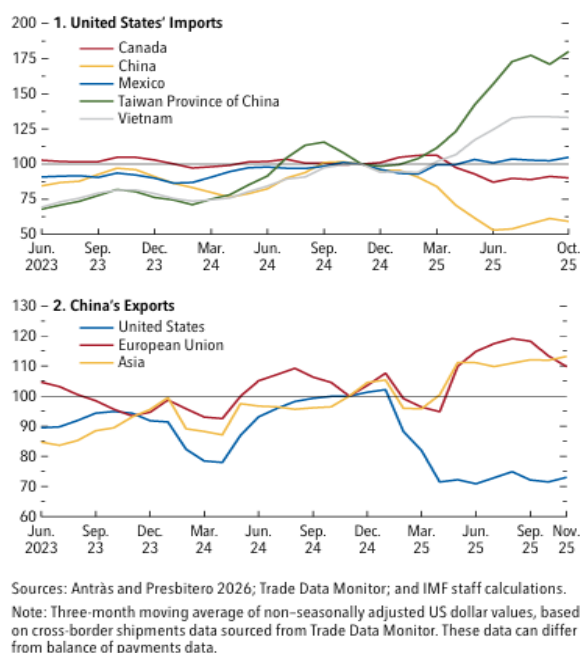
Source: IMF staff calculations.

Note: "European creditors" are Austria, Belgium, Denmark, Finland, Germany, Italy, Luxembourg, The Netherlands, Norway, Slovenia, Sweden, and Switzerland. "European debtors" are Cyprus, Greece, Ireland, Portugal, and Spain. "Oil exporters" are Algeria, Azerbaijan, Iran, Kazakhstan, Kuwait, Nigeria, Oman, Qatar, Russia, Saudi Arabia, United Arab Emirates, and Venezuela.

Trade Reallocation in Response to Tariffs: Will This Time Be Different?

Global inflation has been largely steady. This stability masks some divergence, however. In the United States, above-target inflation persists, with core inflation for personal consumption expenditure maintaining a high year-over-year rate of 3.1 percent in January 2026. To date, evidence indicates that the direct incidence of tariffs has largely fallen on US importers and consumers (Amiti and others 2026; Gimbel 2026; Gopinath and Neiman 2026). In contrast, inflation fell sharply in Japan in January 2026 to below the 2 percent target for the first time since the second quarter of 2022, with the decline largely reflecting the provisional gasoline tax abolition.

Reorientation of Global Trade



Risk-off sentiment following the outbreak of the Middle East conflict has led to a moderate tightening of global financial conditions, but they remain accommodative from a historical point of view. Concerns about a resurgence of inflation have raised bond yields and driven equity prices down. Emerging markets—especially commodity importers and those with pre-existing vulnerabilities—have been affected the most. The US dollar has strengthened somewhat, reaffirming its safe haven status. Even so, market volatility has been relatively subdued. At the same time, geopolitical tensions and other factors have contributed to sharp swings in the gold price. Fiscal policy remains too loose in many of the largest advanced economies and emerging markets. The Middle East conflict is putting additional pressure on public finances, both via the direct effects of the conflict and as governments seek ways to protect the most vulnerable from the fallout in commodity markets and may be tempted to offer broad-based fiscal packages, while higher financing costs and weaker activity weigh on revenues. Countries with preexisting fuel subsidies face different fiscal dynamics than those with liberalized energy pricing, while those with links to the Middle East region through remittances confront additional pressure on household incomes and external

balances. Monetary policy was becoming more divergent as common global drivers of inflation became less prominent, until the conflict delivered a global negative supply shock.

(Source: <https://www.imf.org/en/publications/weo/issues/2026/04/14/world-economic-outlook-april-2026>)

INDIA MACROECONOMIC

OVERVIEW

India's economic momentum remains strong, underpinned by resilient domestic demand and sustained macroeconomic stability. In FY 2025–26, Real GDP (GDP at Constant Prices) is estimated to reach Rs. 201.90 lakh crore (US\$ 2.24 trillion), rising from the provisional level of Rs. 187.97 lakh crore (US\$ 2.26 trillion) in FY 2024–25, reflecting a robust growth of 7.4%. At current prices, Nominal GDP is projected to reach Rs. 357.14 lakh crore (US\$ 3.96 trillion) in FY 2025–26, from Rs. 330.68 lakh crore (US\$ 3.98 trillion) in the previous year, registering a growth of 8.0%.

On the production side, Real Gross Value Added (GVA) is estimated at Rs. 184.50 lakh crore (US\$ 2.04 trillion), up from Rs. 171.87 lakh crore (US\$ 2.07 trillion) in FY 2024–25, indicating a growth of 7.3%, while Nominal GVA is expected to expand to Rs. 323.48 lakh crore (US\$ 3.59 trillion) from Rs. 300.22 lakh crore (US\$ 3.62 trillion), marking a growth of 7.7%. Collectively, these trends highlight India's position as one of the fastest-growing major economies, supported by broad-based expansion across sectors.

Further, India is projected to reach a GDP of Rs. 4,26,45,000 crore (US\$ 5 trillion) by 2027 and is on course to surpass Germany by 2028. Rising employment and increasing private consumption, supported by rising consumer sentiment, will support GDP growth in the coming months.

India is home to 126 unicorns, with six new startups achieving unicorn status in 2025. India's current account deficit moderated in Q2 FY 2025–26 (July–September), supported by a lower merchandise trade deficit. The deficit stood at Rs. 1.02 lakh crore (US\$ 11.7 billion), or 1.3% of GDP, compared with Rs. 1.73 lakh crore (US\$ 20.8 billion), or 2.2% of GDP, in the same quarter last year.

In the preceding quarter, the current account had recorded a relatively modest deficit of Rs. 0.20 lakh crore (US\$ 2.33 billion), equivalent to 0.2% of GDP, indicating improved external sector resilience. According to Minister of Commerce

and Industry, Consumer Affairs, Food and Public Distribution and Textiles Mr. Piyush Goyal, Indian exports are expected to reach US\$ 1 trillion by 2030.

(Source: <https://www.ibef.org/economy/indian-economy-overview>)

Recent Developments

India is primarily a domestic demand-driven economy, with consumption and investments contributing to 70% of the economic activity. With India's economy showing resilient growth, supported by strong domestic demand, policy reforms, and a healthy investment pipeline, several new projects and developments are underway across key sectors. According to World Bank, India must continue to prioritise lowering inequality while also putting growth-oriented policies into place to boost the economy. In view of this, there have been some developments that have taken place in the recent past. Some of them are mentioned below.

- On the FDI front, according to the Department for Promotion of Industry and Internal Trade (DPIIT), India's cumulative FDI inflow stood at Rs. 99,08,749 crore (US\$ 1.12 trillion) between April 2000-September 2025; with major share of FDI equity inflow, coming from Singapore at Rs. 13,21,127 crore (US\$ 186.82 billion) with a total share of 24.45%, followed by Mauritius at Rs. 11,22,807 crore (US\$ 183.66 billion) with 24.04%, the USA at Rs. 5,50,450 crore (US\$ 77.27 billion) with 10.11%, the Netherlands at Rs. 3,77,094 crore (US\$ 54.93 billion) with 7.19%, and Japan at Rs. 2,93,863 crore (US\$ 45.61 billion) with 5.97%.
- As of January 9, 2026, India's foreign exchange reserves stood at Rs. 61,95,896 crore (US\$ 687.19 billion).
- In November 2025, India recorded 113 Private Equity (PE)–Venture Capital (VC) deals valued at Rs. 46,500 crore (US\$ 5.6 billion), marking a 31% year-on-year increase from Rs. 35,700 crore (US\$ 4.3 billion) in November 2024. On a month-on-month basis, investment value rose by 4% compared to Rs. 44,800 crore (US\$ 5.4 billion) in October 2025. Deal activity also strengthened, with the number of transactions increasing 12% year-on-year from 101 deals in November 2024 and 4% month-on-month from 109 deals in October 2025, reflecting sustained momentum in India's PE/VC investment landscape.
- During FY 2025–26 (up to January 27, 2026), Foreign Portfolio Investor (FPI) activity in India indicated a phase of portfolio optimisation and asset reallocation amid evolving global market conditions. While foreign investors moderated direct equity exposure, debt instruments continued to attract investments of over Rs. 2,100 crore (US\$ 0.25 billion), supported by stable macroeconomic fundamentals and policy continuity. FPIs also channelled Rs. 17,025 crore (US\$ 2.0 billion) into mutual fund schemes, reflecting a preference for diversified and professionally managed market exposure. Domestic Institutional Investors (DIIs) played a stabilising role in the equity cash market during FY 2025–26 (April–December 2025), recording net purchases of around Rs. 5.99 lakh crore (US\$ 66.55 billion). Strong and consistent buying by mutual funds, insurance companies, and pension funds helped offset periods of foreign portfolio moderation.
- India's manufacturing sector continued to expand in December, with the seasonally adjusted HSBC India Manufacturing Purchasing Managers' Index (PMI) remaining firmly in expansionary territory at 55.0, despite easing from 56.6 in November. Importantly, the index stayed above its long-run average, indicating sustained improvement in overall sector health. New orders continued to rise at a strong pace, supported by steady domestic demand, while output growth, although moderating, reflected ongoing capacity utilisation.
- India's consumer price inflation remained subdued and well-anchored in December 2025, reflecting a stable price environment across the economy. Headline inflation, based on the All-India Consumer Price Index (CPI), stood at 1.33% year-on-year, indicating continued moderation in price pressures. The marginal month-on-month uptick of 62 basis points from November 2025 reflects normal seasonal movements, while overall inflation remained comfortably low, underscoring effective supply management and macroeconomic stability.
- India's GST collections continued to demonstrate underlying revenue resilience, supported by steady economic activity and compliance levels. Total Net GST revenue in December 2025 stood at Rs. 1.45 lakh crore (US\$ 16.17 billion),

reflecting normal month-on-month variation. On a cumulative basis, net yearly GST collections in December 2025 reached Rs. 14.25 lakh crore (US\$ 163.59 billion), registering a year-on-year growth of 6.8%, underscoring sustained consumption momentum and the strengthening tax base.

- Passengers carried by domestic airlines during January–November 2025 were 1526.35 lakhs as against 1464.02 lakhs during the corresponding period of the previous year, thereby registering an annual growth of 4.26% and a monthly growth of 6.92%.
- The government is focusing on renewable energy sources and has achieved a major clean energy milestone by generating 50% of its power from renewable sources, five years ahead of its 2030 target. India is committed to achieving the country's ambition of Net Zero Emissions by 2070 through a five-pronged strategy, 'Panchamrit'. Moreover, India ranked 3rd in the renewable energy country attractive index.
- India secured 38th position out of 139 economies in the Global Innovation Index 2025. India rose from 81st position in 2015 to 38th position in 2024. India ranks in 3rd position in the global number of scientific publications.
- India's industrial activity witnessed a strong rebound in November 2025, with the Index of Industrial Production (IIP) growing by 6.7%, a sharp improvement from 0.4% in October 2025, indicating accelerating industrial momentum. The manufacturing sector led this expansion with a robust 8.0% growth, supported by positive performance across 20 out of 23 industry groups at the NIC two-digit level, reflecting a broad-based recovery. Key growth drivers included basic metals (10.2%), pharmaceuticals and medicinal products (10.5%), and motor vehicles and trailers (11.9%), highlighting strength in core, healthcare, and mobility-related industries. Overall, the IIP index rose to 158.0, up from 148.1 in November 2024, underscoring sustained expansion in India's industrial base.
- The government has set a calibrated wheat procurement target of 30 million tonnes for the 2025–26 rabi marketing season, ensuring efficient stock management and smooth market operations. This comes even as wheat production is projected at a record 115 million tonnes in 2024–25, reflecting strong output prospects. To support farmers, the MSP for wheat has been fixed at Rs. 2,425 per quintal, with procurement to be undertaken by FCI and state agencies to meet food security and welfare requirements.

Government Initiatives

Over the years, the Indian government has introduced many initiatives to strengthen the nation's economy. The Indian government has been effective in developing policies and programmes that are not only beneficial for citizens to improve their financial stability but also for the overall growth of the economy. Over recent decades, India's rapid economic growth has led to a substantial increase in its demand for exports. Besides this, a number of the government's flagship programmes, including Make in India, Start-up India, Digital India, the Smart City Mission, and the Atal Mission for Rejuvenation and Urban Transformation, are aimed at creating immense opportunities in India. In this regard, some of the initiatives taken by the government to improve the economic condition of the country are mentioned below:

- Under the Startup India initiative, the Government continues to strengthen the start-up ecosystem through targeted funding, seed support, and credit guarantees. As of October 2025, women-led start-ups received investments and financial support of over Rs. 3,157 crore (US\$ 0.38 billion) through the Fund of Funds for Startups, Startup India Seed Fund Scheme, and Credit Guarantee Scheme, reinforcing inclusive entrepreneurship and early-stage innovation across sectors.
- The Ministry of Labour & Employment signed an MoU with Zomato on October 14, 2025, to enhance employment opportunities through the National Career Service (NCS) portal. Under the agreement, Zomato will list around 2.5 lakh job opportunities annually, supporting the growth of the gig economy and promoting formal, technology-enabled livelihoods across India.
- The Production Linked Incentive (PLI) programme has significantly strengthened India's manufacturing base and export capabilities across priority sectors. As of September 2025, realised investments under PLI schemes stood at Rs.

2,00,000 crore (US\$ 24.2 billion) across 14 sectors, leading to incremental production and sales exceeding Rs. 18,70,000 crore (US\$ 226.5 billion) and generating over 12.6 lakh jobs (direct and indirect).

- In August 2025, Prime Minister Mr. Narendra Modi launched two major agriculture schemes worth Rs. 35,440 crore (US\$ 4 billion), the PM Dhan-Dhaanya Krishi Yojana and the Mission for Aatmanirbharta in Pulses, aimed at boosting self-reliance, productivity, and farmers' income. He also inaugurated and laid foundation stones for projects worth over Rs. 6,200 crore (US\$ 709 million) across agriculture, animal husbandry, fisheries, and food processing sectors.
- On July 5, 2025, the Union Cabinet approved the Rs. 1,00,000 crore (US\$ 11.72 billion) Research, Development and Innovation (RDI) Scheme, launching long-term, low- or zero-interest funding via a special purpose fund under the ANRF to jump-start India's R&D ecosystem and support deep-tech and startup innovation.

(Source: <https://www.ibef.org/economy/indian-economy-overview>)

Union Budget 2026-27

The Union Budget 2026–27 is presented after twelve years of policy continuity marked by macroeconomic stability, fiscal discipline, and sustained economic growth driven by structural reforms and public investment. Guided by Atmanirbhar Bharat, the Budget emphasises strengthening domestic manufacturing, energy security, and reducing import dependence. It highlights inclusive measures supporting employment, agriculture, household purchasing power, and universal services, contributing to growth of around 7%. The Budget also recognises global trade disruptions, supply chain risks, and rapid technological change shaping the external environment.

Key Highlights:

- Biopharma SHAKTI is proposed with an outlay of Rs. 10,000 crore (US\$ 1.09 billion) over five years to position India as a global hub for biologics and biosimilars manufacturing.
 - Building on earlier progress, India Semiconductor Mission (ISM) 2.0 will be launched to strengthen equipment manufacturing, materials, full-stack Indian IP, and supply-chain resilience.
1. To leverage strong investor interest, the outlay for the Electronics Components Manufacturing Scheme has been increased to Rs. 40,000 crore (US\$ 4.36 billion).
 2. Dedicated Rare Earth Corridors will be developed in Odisha, Kerala, Andhra Pradesh, and Tamil Nadu to promote integrated mining, processing, and manufacturing.
 3. Capital goods manufacturing will be strengthened through new Hi-Tech Tool Rooms, a Construction and Infrastructure Equipment scheme, and a Container Manufacturing Scheme with Rs. 10,000 crore (US\$ 1.09 billion).
 4. Mega Textile Parks will be set up through a challenge route with a focus on technical textiles and higher value addition.
 5. The Mahatma Gandhi Gram Swaraj Initiative will strengthen khadi, handloom, and handicrafts by improving training, quality standards, branding, and global market access under ODOP.
 6. To create future Micro, Small and Medium Enterprises (MSME) champions, an SME Growth Fund of Rs. 10,000 crore (US\$ 1.09 billion) will be introduced to provide equity support to high-potential enterprises.
 7. The Self-Reliant India Fund will be topped up by Rs. 2,000 crore (US\$ 218 million) to continue supporting micro enterprises with risk capital.
 8. MSME liquidity will be strengthened by mandating Trade Receivables Discounting System (TReDS) for Central Public Sector Enterprises (CPSEs), enabling Credit Guarantee Fund Trust for Micro and Small Enterprises (CGTMSE) backed invoice discounting and securitisation of TReDS receivables.
 9. Public capital expenditure has been increased to Rs. 12.2 lakh crore (US\$ 133.07 billion) in FY27 to sustain infrastructure-led growth.

10. An Infrastructure Risk Guarantee Fund will be set up to provide partial credit guarantees and de-risk private investment during the construction phase.
 11. Green logistics will be promoted through new freight corridors, operationalisation of 20 National Waterways, and a coastal cargo scheme to double modal share by 2047.
 12. Seven high-speed rail corridors have been announced to act as city-to-city growth connectors and enhance regional economic integration.
 13. City Economic Regions will be developed with an allocation of Rs. 5,000 crore (US\$ 545.36 million) per region over five years through reform-linked financing.
 14. India's medical tourism ecosystem will be strengthened through Regional Medical Hubs, Ayurveda, Yoga and Naturopathy, Unani, Siddha and Homoeopathy (AYUSH) expansion, and the addition of over 100,000 allied health professionals.
 15. Mental and trauma care infrastructure will be expanded through the establishment of National Institute of Mental Health and Neurosciences (NIMHANS)-2, upgrades of institutes in Ranchi and Tezpur, and a 50% capacity increase in district hospitals.
 16. Youth employability will be enhanced through an Education-to-Employment Standing Committee, Animation, Visual Effects, Gaming and Comics (AVGC) labs in schools, a new design institute, and expanded skilling pathways.
 17. Capital market reforms include an increase in Securities Transaction Tax (STT) on futures and options and taxation of share buybacks as capital gains to curb arbitrage.
 18. Fiscal consolidation remains a priority, with the fiscal deficit reduced to 4.3% of GDP, reinforcing the medium-term debt reduction roadmap.
 19. To attract global digital investment, foreign companies providing cloud services using data centre infrastructure in India will be granted income tax exemption till 2047, subject to servicing Indian customers through a domestic reseller.
 20. To support India's IT sector, all IT and IT-enabled services have been brought under a unified category with a safe harbour margin of 15.5%, significantly simplifying transfer pricing compliance.
- Over the past twelve years, India's economy has been marked by stability, fiscal discipline, sustained growth, and moderate inflation, driven by deliberate reforms and people-centric policy choices made amid global uncertainty.
 - The Government has pursued structural reforms alongside fiscal prudence and public capital expenditure, guided by Atmanirbharta to strengthen domestic manufacturing, enhance energy security, and reduce critical import dependence.
 - Inclusive measures supporting employment generation, agricultural productivity, household purchasing power, and universal service delivery have contributed to growth of around 7% and progress in poverty reduction.
 - The Budget acknowledges a challenging global environment with disrupted trade, supply chains, rapid technological change, and rising pressures on water, energy, and critical minerals.
 - It reiterates the commitment to Viksit Bharat through balanced growth, inclusion, deeper global integration, higher exports, and attraction of long-term investment.

(Source: <https://www.ibef.org/economy/union-budget-2026-27>)

Road ahead for the Indian Economy

India's economic outlook remains robust, supported by strong macroeconomic fundamentals, resilient domestic demand, and sustained investment momentum. With Real GDP growth estimated at 7.4% in FY 2025–26, India continues to rank

among the fastest-growing major economies globally, underpinned by broad-based expansion across manufacturing, services, and infrastructure.

A stable external position, reflected in foreign exchange reserves of Rs. 61.96 lakh crore (US\$ 687.19 billion), along with steady foreign capital inflows through FDI, PE-VC investments, and debt instruments, reinforces confidence in India's long-term growth trajectory.

Domestic demand remains a key anchor, supported by subdued inflation, rising air passenger traffic, resilient GST collections, and strong DII participation in capital markets. Manufacturing activity continues to expand, with PMI remaining firmly in expansionary territory and IIP growth accelerating, while the government's focus on renewable energy, innovation, and food security further strengthens structural growth drivers. Collectively, these trends position India favourably to sustain economic momentum, deepen capital formation, and enhance its role as a global growth engine in the years ahead.

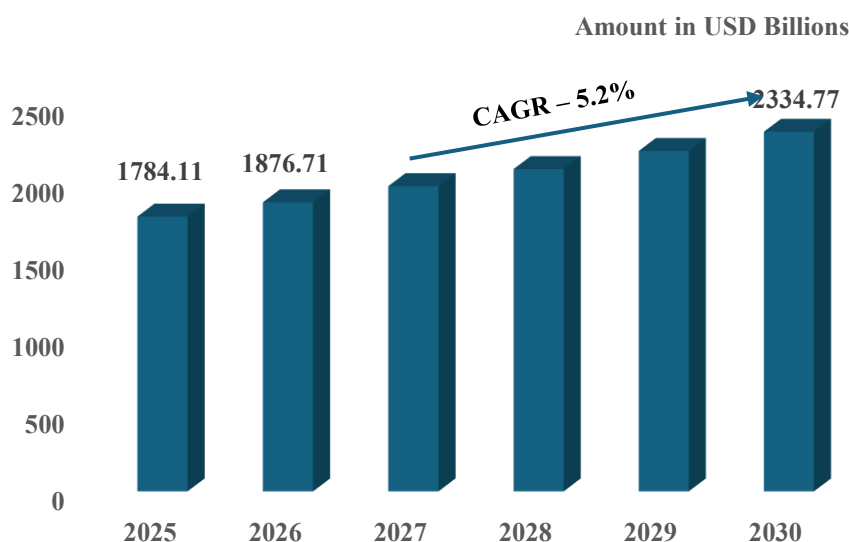
(Source: <https://www.ibef.org/economy/indian-economy-overview>)

GLOBAL IRON AND STEEL INDUSTRY

Iron is a metal element that naturally occurs on earth, and steel is an artificial alloy created by combining iron and carbon. Iron and steel are strong metals used in various manufacturing and construction industries for making finished products.

Iron refers to a chemical element that is a common, greyish-colored metal. It includes in different production technologies such as basic oxygen furnace, electric arc furnace, open hearth, others, and are used for building and construction, automotive and transportation, heavy industry, consumer goods.

Market Size



The iron and steel market size has grown strongly in recent years. It will grow from \$1784.11 billion in 2025 to \$1876.71 billion in 2026 at a compound annual growth rate (CAGR) of 5.2%. The growth in the historic period can be attributed to growing construction and infrastructure projects, demand from automotive and transportation sectors, expansion of heavy industry manufacturing, urbanization and industrialization trends, increasing consumer goods production requiring steel components.

Market Growth

The iron and steel market size is expected to see strong growth in the next few years. It will grow to \$2334.77 billion in 2030 at a compound annual growth rate (CAGR) of 5.6%. The growth in the forecast period can be attributed to rising focus on sustainable and recycled steel production, expansion of electric vehicle manufacturing, adoption of advanced production technologies such as electric arc furnace, growing demand for high-performance specialty steels, government incentives

for green steel initiatives. Major trends in the forecast period include adoption of high-strength steel and alloy innovations, integration of smart manufacturing for steel production, increased use of recycled iron and steel materials, advancements in energy-efficient production technologies, development of corrosion-resistant and specialty steels.

Key Market Driver

Rising investments in construction are expected to propel the growth of the iron and steel market. Construction refers to the process of creating, modifying, repairing, remodelling, and enhancing infrastructure facility. Iron and steel are primarily used in the construction industry to build large, modern structures such as stadiums, skyscrapers, bridges, and airports as they have strong and long durability. Hence, the rising investment in construction will result in an increase in demand for iron and steel. For instance, in April 2023, according to the reports shared by the United States Census Bureau (USCB), a US-based government agency, the investment on construction in February 2023 was \$1.84 billion. The first two months of this year saw a \$260.8 billion increase in construction investment, a 5.9% gain over the \$246.1 billion for the same period in 2022. Further, public construction had made an investment of \$388.0 billion, while private construction had made a \$1.45 billion investment in 2022. Therefore, rising investments in construction are driving the growth of the iron and steel industry.

Market Trends

Major companies operating in the iron and steel market are focusing on sustainable energy integration, such as green hydrogen utilization, to gain a competitive advantage. Green hydrogen utilization refers to the incorporation of hydrogen as a clean energy source in steelmaking processes, including blast furnace operations, to partially or fully replace fossil fuels and significantly reduce carbon emissions while improving energy efficiency. For instance, in July 2023, Tata Steel Limited, a India-based steel company, launched the Sprint to Zero 2023 Challenge. The initiative funds innovative low-carbon hydrogen projects, providing winners with up to £80,000 each, priority access to Tata Steel's integrated steel plants, and opportunities for collaboration with research institutions and start-ups to advance decarbonisation and sustainable steel production practices.

(Source: <https://www.thebusinessresearchcompany.com/report/iron-and-steel-global-market-report>)

INDIAN STEEL INDUSTRY

One of the primary forces behind industrialization has been the use of metals. Steel has traditionally occupied a top spot among metals. Steel production and consumption are frequently seen as measures of a country's economic development because it is both a raw material and an intermediary product. Therefore, it would not be an exaggeration to argue that the steel sector has always been at the forefront of industrial progress and that it is the foundation of any economy. The Indian steel industry is classified into three categories - major producers, main producers, and secondary producers.

India is the world's second-largest producer of crude steel, with an output of 151.14 MT of crude steel and finished steel production of 145.30 MT in FY25. India's domestic steel demand is estimated to grow by 9-10% in 2025 as per ICRA.

The growth in the Indian steel sector has been driven by the domestic availability of raw materials such as iron ore and cost-effective labour. Consequently, the steel sector has been a major contributor to India's manufacturing output.

The Indian steel industry is modern, with state-of-the-art steel mills. It has always strived for continuous modernisation of older plants and up-gradation to higher energy efficiency levels.

Market Size

In the past 10-12 years, India's steel sector has expanded significantly. Production has increased by 75% since 2008, while domestic steel demand has increased by almost 80%. The capacity for producing steel has grown concurrently, and the rise has been largely organic.

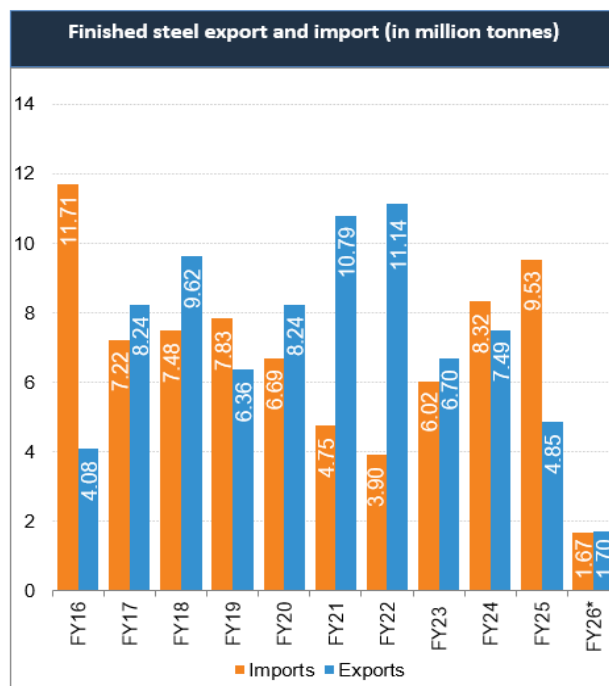
In FY26 (April-October 2025), the consumption of finished steel stood at 92.50 MT.

In FY26 (April-October 2025), crude steel production in India stood at 96.08 MT.

In FY26 (April-October 2025), finished steel production stood at 91.98 MT.

Share of Secondary steel plants including MSMEs in crude steel capacity in FY25 stood at 47%.

India's steel production capacity increased to 200.33 MT in FY25, and the figure is anticipated to rise to 300 MT by FY30.



Source: Ministry of Steel, *April-July 2025

As of April 2025, India has huge iron ore reserves and can produce 700 MT per year and has the potential to be the second largest producer of iron ore globally.

In FY26 (April-July 2025), the exports and imports of steel stood at 1.7 MT and 1.67 MT, respectively. In FY25, the exports and imports of steel stood at 4.85 MT and 9.53 MT, respectively.

As of July 30, 2025, India's green steel demand is forecasted to climb from negligible levels today to 4.49 million tonnes (MT) by FY30, driven by the construction sector, infrastructure and automobiles with projections rising to 24 MT by FY35, 73 MT by FY40 and peaking at 179 MT by FY50.

Government Initiatives

- In November 2025, India's Ministry of Steel launched the third round of the PLI Scheme for Specialty Steel (PLI 1.2) to attract new investment in advanced steel products with incentives of 4% to 15% on incremental sales and broaden high-end steel capacity to support domestic manufacturing and global competitiveness.
- Indian government plans to reduce imports by 50% in FY26 to become net exporter of steel in the near future. The Directorate General of Trade Remedies (DGTR) has recommended a 12% provisional safeguard to protect domestic players from surge in imports and potentially increasing their profitability. This development could potentially lead to a decrease in imports and increase market competitiveness.
- Up to December 2024, RINL dispatched about 1,400 MT of steel to Northeast projects, including National Highways Authority of India (NHAI) and National Highways and Infrastructure Development Corporation Limited (NHIDCL). Plans are in progress to set up a two-tier steel distribution network in Guwahati.
- Union Minister Mr. H. D. Kumaraswamy launched Steel Import Monitoring System 2.0 (SIMS 2.0) on July 25, 2024. SIMS 2.0 improves data transparency, quality control, and integration with government portals to support steel sector growth and better import management.

- The Union Ministry of Steel launched PLI Scheme 1.1 on January 6, 2025, with a Rs. 6,322 crore (US\$ 733.40 million) outlay to boost specialty steel production and attract investments. Covering five key product categories, the scheme eases norms to reduce imports, enhance domestic manufacturing, and improve energy efficiency, with applications open until January 2025.
- In July 2021, the Union Cabinet approved the production-linked incentive (PLI) scheme for specialty steel. The scheme is expected to attract investment worth ~Rs. 400 billion (US\$ 5.37 billion) and expand specialty steel capacity by 25 million tonnes (MT), to 42 MT in FY27, from 18 MT in FY21.
- In addition, an investment of Rs. 75,000 crore (US\$ 9.15 billion) (including Rs. 15,000 crore (US\$ 1.83 billion) from private sources) has been allocated for 100 critical transport infrastructure projects for last and first mile connectivity for various sectors such as ports, coal, and steel.
- The Union Cabinet, Government of India approved the National Steel Policy (NSP) 2017, as it intends to create a globally competitive steel industry in India. NSP 2017 envisage 300 million tonnes (MT) steel-making capacity and 160 kgs per capita steel consumption by 2030-31.
- The Ministry of Steel is facilitating the setting up of an industry driven Steel Research and Technology Mission of India (SRTMI) in association with the public and private sector steel companies to spearhead research and development activities in the iron and steel industry at an initial corpus of Rs. 200 crore (US\$ 30 million).

Road Ahead

The steel industry has emerged as a major focus area given the dependence of a diverse range of sectors on its output as India works to become a manufacturing powerhouse through policy initiatives like Make in India. With the industry accounting for about 2% of the nation's GDP, India ranks as the world's second-largest producer of steel and is poised to overtake China as the world's second-largest consumer of steel. Both the industry and the nation's export manufacturing capacity have the potential to help India regain its favourable steel trade balance.

The National Steel Policy, 2017 envisage 300 million tonnes of production capacity by FY31. The per-capita consumption of steel stood at 100 kgs in FY26 (April-August 2025) and the National Steel Policy aims to increase it to 160 kgs by FY31. While, in FY23, per capita consumption of steel in rural India was estimated to be between 21.3 kg per annum.

Huge scope for growth is offered by India's comparatively low per capita steel consumption and the expected rise in consumption due to increased infrastructure construction and the thriving automobile and railways sectors.

(Source: <https://www.ibef.org/industry/steel>)

INDIAN STRUCTURAL STEEL INDUSTRY

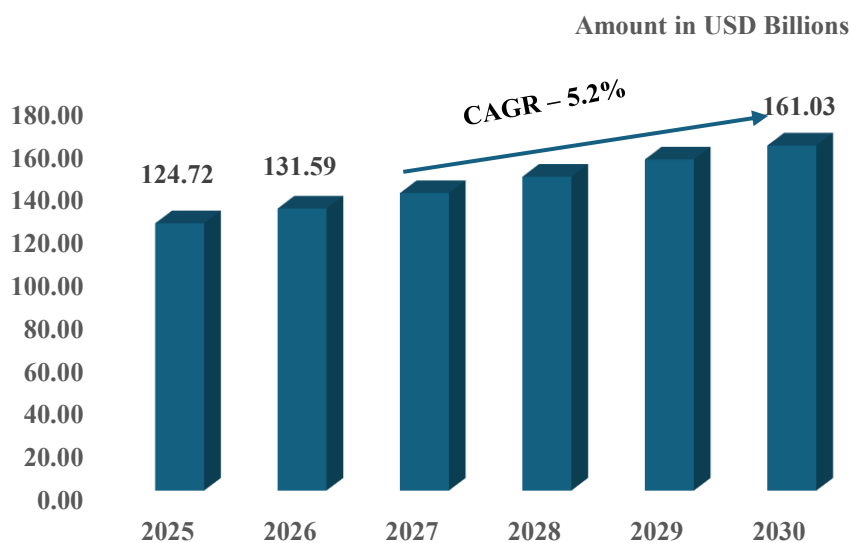
A steel structure refers to a framework made primarily of steel components, such as beams, columns, and trusses, designed to support loads and provide stability in construction projects such as buildings, bridges, and industrial facilities. Steel structures are known for their strength, durability, and ability to withstand various environmental conditions.

The main types in the steel structure are carbon steel structure, alloy steel structure, special steel structure, and others. A carbon steel structure refers to a construction or framework made primarily from carbon steel, an alloy of iron and carbon. The various products include angles, channels, and rounds, and several applications including industrial, commercial, institutional, and residential.

Market Size

The steel structure market size has grown strongly in recent years. It will grow from \$124.72 billion in 2025 to \$131.59 billion in 2026 at a compound annual growth rate (CAGR) of 5.2%. The growth in the historic period can be attributed to

rising demand for durable construction materials, increasing adoption of prefabricated steel solutions, expansion of industrial construction projects, growing investment in commercial infrastructure, rising need for corrosion-resistant steel components.



Market Growth

The steel structure market size is expected to see strong growth in the next few years. It will grow to \$161.03 billion in 2030 at a compound annual growth rate (CAGR) of 5.2%. The growth in the forecast period can be attributed to increasing use of modular and pre-engineered steel structures, adoption of smart fabrication and monitoring tools, growth in sustainable steel applications, rising demand for high-strength steel frameworks, development of automated steel assembly systems. Major trends in the forecast period include deployment of automated steel structure fabrication systems, use of smart structural health monitoring technologies, integration of sustainable steel production practices, expansion of digitally managed construction sites, adoption of AI-enhanced design and planning tools.

Market Segmentation

- 1) By Material Type: Carbon Steel Structure, Alloy Steel Structure, Special Steel Structure, Other Types
- 2) By Product: Angles, Channels, Rounds
- 3) By Application: Industrial, Commercial, Institutional, Residential

Key Market Driver

The increasing investments in residential buildings are expected to propel the growth of the steel structure market going forward. Residential buildings are constructed primarily for human habitation, including homes, flats, and condominiums. Investment in residential building construction is expanding due to rising demand for housing driven by population growth, urbanization, and low interest rates. Steel structure provides enhanced strength, durability, and design flexibility, allowing for innovative architectural designs and improved safety against natural disasters. For instance, in March 2024, according to the Australian Bureau of Statistics, an Australia-based government agency, there were 30,992 new private house dwellings, representing a 3.7% rise from December 2023 and a 14.6% increase from March 2023. Additionally, completions of other private new residential buildings increased to 14,844 dwellings, marking a 5.6% rise compared to December 2023. Therefore, the increasing investments in residential buildings are driving the steel structure industry.

Market Trend

Major companies operating in the Steel Structure market are focusing on developing innovative products, such as stainless-steel fabrication units, to meet the rising demand for durable, corrosion-resistant, and sustainable infrastructure solutions. Stainless steel fabrication involves cutting, bending, shaping, and assembling stainless steel to create structural components that offer enhanced corrosion resistance, aesthetic appeal, and longevity compared to traditional carbon steel alternatives. For instance, in June 2025, Jindal Stainless Steelway Ltd., an India-based stainless-steel products company, launched its first stainless steel fabrication unit in Mumbai. This 400,000 square feet facility specializes in fabricating critical components such as girders and bridge parts to support India's infrastructure growth. The facility aims to ramp up production capacity significantly while implementing end-to-end quality management and sustainability initiatives, including plans for solar power use. Such advances enable production of high-quality, integrated steel structures with superior performance, promoting sustainable infrastructure development. Information about this launch is detailed on Jindal Stainless's website and related business news sources.

(Source: <https://www.thebusinessresearchcompany.com/report/steel-structure-global-market-report>)

OUR BUSINESS

*Some of the information in the following section, especially information with respect to our plans and strategies, contain certain forward-looking statements that involve risks and uncertainties. You should read “**Forward Looking Statements**” on page 18 of this Preliminary Placement Document for a discussion of the risks and uncertainties related to those statements. Our actual results may differ materially from those expressed in or implied by these forward-looking statements. Our Company’s strength and its ability to successfully implement its business strategies may be affected by various factors that have an influence on its operations, or on the industry segment in which our Company operates, which may have been disclosed in “**Risk Factors**” on page 31. This section should be read in conjunction with such risk factors.*

*Unless otherwise indicated, industry and market data included in this section has been derived from the industry sources. This section should be read in conjunction with the “**Industry Overview**” on Page 70 of this Preliminary Placement Document. Our Financial Year ends on March 31 of each year, and references to a particular Financial Year are to the 12-month period ended March 31 of that year.*

*Unless otherwise stated, or the context otherwise requires, the financial information used in this section is derived from our “**Financial Information**”, included in this Preliminary Placement Document on Page 151.*

OVERVIEW

Our Company was originally incorporated as a private limited company in the name of Vinita Projects Private Limited (“**Company**”) in the year 1996 and is engaged in the manufacturing of mild steel structural products and concrete reinforcement steel, primarily catering to the infrastructure, construction and engineering sectors. Subsequently, the name of the Company was changed to ‘Aanchal Ispat Private Limited’ in the year 2012. Thereafter, the Company was converted into a public limited company in the year 2014 and renamed as ‘Aanchal Ispat Limited’. Following the conversion, the equity shares of the Company were listed on the BSE SME Platform in 2014 and subsequently migrated to the BSE Main Board in 2017.

We manufacture a wide range of structural steel products, including mild steel angles, channels, flats, rounds, and squares, which are widely used in construction, fabrication, and various industrial applications. Our angles and channels are primarily used in construction of buildings, bridges, industrial sheds and pre-engineered structures, while our rounds, flats and squares cater to fabrication, engineering components and general industrial usage. These steel products are marketed under our brand “Relicon” conforming to IS:2062 standard of Bureau of Indian Standards (BIS).

In addition to the manufacturing and sale of structural steel products, our Company is also engaged in the trading of TMT bars, which are widely used in residential, commercial and infrastructure construction projects. Also, we undertake job work activities for processing and rolling of steel products for third-party customers based on their specific requirements. Further, as part of the manufacturing process, by-products such as mild steel scrap and mill scale are generated, which are sold in the market. The sale of these by-products helps the Company generate additional revenue and ensures effective utilization of resources arising from manufacturing operations.

Our company manufacture its products in a wide range of sizes and specifications, including customized lengths, to meet diverse and project-specific requirements. Our business operates on a hybrid model, through which we serve customers via both direct project-based sales and a well-established dealer network. We supply our products to EPC contractors, infrastructure companies, fabricators, and also provide value-added technical support by assisting them in selecting the most appropriate steel products based on their specific application needs.

Our manufacturing facilities are located at National Highway-6, Mouza-Chamrail, Howrah, West Bengal, and comprise two hot re-rolling units with an aggregate installed production capacity of 89,000 MT per annum. The manufacturing operations of Unit 1 comprise Mild Steel Round and Square products, while Unit 2 manufactures Mild Steel Angle, Channel and Flats products. Our facilities are equipped with semi-automated and automated systems such as continuous mills, water quenching systems, PLC-controlled operations, and in-house testing laboratories. These capabilities enable us to maintain consistency in product quality, improve operational efficiency, and meet diverse customer requirements.

All our products are manufactured using high-quality mild steel billets and conform to applicable Bureau of Indian Standards (BIS) specifications, including IS:2062 standards. The Company follows standardized manufacturing and quality control processes to maintain consistency in product quality and operational efficiency.

Our Company is managed by an experienced and professionally qualified management team with extensive knowledge and expertise in the steel manufacturing industry. Our Promoter and Managing Director, Mr. Mukesh Goel, has been associated with the Company since 2009 and has played a vital role in the development and growth of the business by expanding operations, strengthening customer relationships and improving overall operational efficiency.

The financial performance of our Company improved during the Financial Year 2026, with revenue from operations of ₹9,876.32 Lakhs and EBITDA of ₹336.76 Lakhs with an EBITDA margin of 3.32%. Further, the Company reported a Profit After Tax of ₹202.08 Lakhs as against losses incurred in the previous financial years, reflecting improved operational efficiency and strengthened financial stability of the Company.

KEY FINANCIAL INFORMATION

The following table sets forth certain significant financial metrics for the Financial Years ended March 31, 2024, March 31, 2025 and March 31, 2026 that are relevant to our business:

(Amount in Lakhs, except EPS, % and ratios)

Particulars	For the year ended March 31,		
	2026	2025	2024
Revenue from Operations (₹ in Lakhs) ⁽¹⁾	9,876.32	15,113.04	10,934.70
Growth in Revenue from Operations (%)	(34.65%)	38.21%	(43.65%)
Total income ⁽²⁾	10,128.69	15,130.13	10,934.05
EBITDA (₹ in Lakhs) ⁽³⁾	336.76	(1,724.89)	(339.76)
EBITDA Margin (%) ⁽⁴⁾	3.32%	(11.40%)	(3.11%)
Profit After Tax (₹ in Lakhs) ⁽⁵⁾	202.08	(1,340.23)	(624.81)
PAT Margin (%) ⁽⁶⁾	2.05%	(8.87%)	(5.71%)
Net worth ⁽⁷⁾	819.36	345.12	1,682.47
Return on Equity ("RoE") (%) ⁽⁸⁾	34.71%	(132.20%)	(31.21%)
Return on Capital Employed ("RoCE") (%) ⁽⁹⁾	27.85%	(518.43%)	(3.99%)
Net Asset Value Per Share (Post bonus) (₹) ⁽¹⁰⁾	28.92	1.65	8.07
Debt- Equity Ratio ⁽¹¹⁾	0.21	0.00	5.00

Notes:

- Revenue from operations represents the revenue from sale of service & product & other operating revenue of our Company as recognized in the Restated financial information.
- Total income includes revenue from operations and other income.
- EBITDA means Earnings before interest, taxes, depreciation and amortization expense, which has been arrived at by obtaining the profit before tax/ (loss) for the year / period and adding back interest cost, depreciation, and amortization expense.
- EBITDA margin is calculated as EBITDA as a percentage of total income.
- Restated profit for the period / year margin is calculated as total income less total expenses.
- PAT Margin (%) is calculated as Profit for the year/period as a percentage of Revenue from Operations.
- Net worth means aggregate value of the paid-up equity share capital and reserves & surplus.
- RoE is calculated as Net profit after tax divided by Average Equity.
- Return on capital employed calculated as Earnings before interest and taxes divided by capital employed as at the end of respective period/year. (Capital employed calculated as the aggregate value of total equity, total debt and deferred tax liabilities)
- NAV per share is computed as the Total Equity divided by the outstanding number of equity shares
- Debt- equity ratio is calculated by dividing total debt by total equity. Total debt represents long-term and short-term borrowings. Total equity is the sum of share capital and reserves & surplus.

PRODUCT OFFERINGS

1. Mild Steel Angles

Mild steel angles are L-shaped structural sections used for providing support in load-bearing frameworks and various structural applications. These angles are manufactured through a hot re-rolling process, wherein mild steel billets are heated to high temperatures and passed through rolling mills to achieve the required L-shaped cross-section. Our mild

steel angles are available in a wide range of sizes (35×35 mm and 75×75 mm) and thicknesses to meet different load and design requirements.

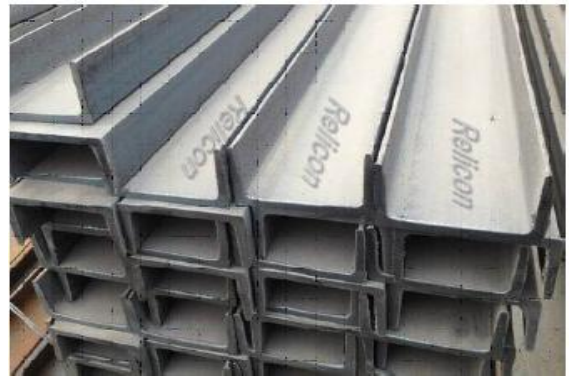
Applications of Mild Steel Angles

- Structural frameworks for buildings and industrial structures
- Transmission towers and power infrastructure
- Industrial sheds and warehouse construction
- Fabrication of frames, supports, and brackets
- Racks, shelving systems, and storage structures



2. Mild Steel Channels

Mild Steel Channels are C-shaped structural steel sections widely used for providing strength, stability, and support in load-bearing frameworks and various structural applications. These channels are manufactured through a hot re-rolling process, wherein mild steel billets are heated to high temperatures and passed through rolling mills to achieve the required C-shaped cross-section with uniform dimensions. Our mild steel channels are available in a wide range of sizes (75×40 mm, 75×50 mm, 100×50 mm) and thicknesses to meet diverse load-bearing and design requirements.



Applications of Mild Steel Channels

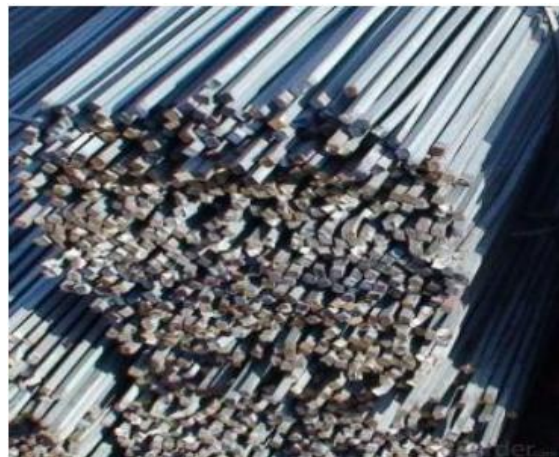
- Construction of bridges, flyovers, and infrastructure projects
- Industrial sheds, warehouses, and factory structures
- Equipment support structures and base frames
- Power sector applications such as transmission and substation structures

3. Mild Steel Square

Mild Steel Squares are solid square section structural re-bars offered by our Company for use in fabrication, engineering, and construction applications. These squares are manufactured to achieve uniform square cross-sections with consistent dimensional properties. Our mild steel squares are available in a wide range of sizes (10 mm, 12 mm and 16 mm) and can also be supplied in various lengths to meet different load and design requirements.

Applications of Mild Steel Squares

- Manufacturing of gates, grills, and fencing structures
- Fabrication of frames, supports, and structural components
- Engineering and machinery components
- Construction and infrastructure applications



4. Mild Steel Flat

Our mild steel flats are versatile rectangular sections widely used in fabrication and structural applications. These flats are produced in various widths and thicknesses, offering consistent strength, smooth finish, and workability. They are

ideal for applications requiring precision and adaptability, making them a preferred choice across multiple industries.

End Use Applications:

- Fabrication of grills, gates, and frames
- Structural supports and base plates
- Automobile and engineering components
- Construction and infrastructure works
- General fabrication and maintenance



5. Mild Steel Round

Our Company offers high-quality Mild Steel Structural Round Bars that are produced using premium-grade mild steel, ensuring precise dimensions, uniform mechanical properties, and a smooth surface finish. Available in a wide range of diameters and lengths, our round bars are known for their high weldability, toughness, and reliability in load-bearing and general engineering applications. We ensure that all our products comply with relevant industry standards, making them suitable for diverse industrial requirements.



End Use Applications:

- Manufacturing of bolts, nuts, and fasteners
- Automotive and machinery components
- Agricultural tools and implements
- General-purpose fabrication and repair works

By-products and Trading of TMT Bars

As part of our manufacturing operations, we generate certain by-products such as mild steel scrap and mill scale during the processing and rolling of steel products. Mild steel scrap is generated from cutting, trimming and finishing activities carried out during the manufacturing process, while mill scale is produced during the heating and rolling stages of steel production. We commercially sell these by-products to traders, recyclers and steel processing units in the market. The sale of such by-products enables us to optimize resource utilization, minimize material wastage and generate additional operational revenue.

In addition, we are also engaged in the trading of TMT (Thermo Mechanically Treated) bars, which are widely used in construction activities across residential, commercial and infrastructure segments.

REVENUE BIFURCATION

Product-wise Revenue Bifurcation

Below is the revenue contribution from each product segment, reflecting the Company’s diversified product portfolio *(Amount in Lakhs)*

Particulars	Fiscal 2026		Fiscal 2025		Fiscal 2024	
	Amount	In % from Revenue from operations	Amount	In % from Revenue from operations	Amount	In % from Revenue from operations
MS Angle	1,154.17	11.69%	1,738.56	11.50%	1,680.38	15.37%
MS Channel	1,534.59	15.54%	2,230.96	14.76%	1,529.94	13.99%
MS Flat	1,024.79	10.38%	2,533.00	16.76%	866.11	7.92%
MS Round	4,768.94	48.29%	8,109.19	53.66%	5,253.28	48.04%

Particulars	Fiscal 2026		Fiscal 2025		Fiscal 2024	
	Amount	In % from Revenue from operations	Amount	In % from Revenue from operations	Amount	In % from Revenue from operations
MS Square	-	-	-	-	22.38	0.20%
MS Scrap	594.63	6.02%	376.35	2.49%	573.49	5.24%
Mill Scal	100.97	1.02%	95.28	0.63%	103.00	0.94%
Other*	36.44	0.37%	19.85	0.13%	86.92	0.79%
Total sale of Product	9,214.53	93.30%	15,103.20	99.93%	10,115.50	92.51%
Job Work	661.79	6.70%	9.84	0.07%	819.20	7.49%
Grand Total	9,876.32	100.00%	15,113.04	100.00%	10,934.70	100.00%

* Other products include trading of TMT bars, as reflected in the revenue bifurcation.

**As certified by M/s Rajesh Jalan & Associates, Chartered Accountants, by their certificate dated June 01, 2026.

Geographical-wise Revenue Bifurcation

(Amount in Lakhs)

Locations	Fiscal 2026		Fiscal 2025		Fiscal 2024	
	Amount	In % from Revenue from operations	Amount	In % from Revenue from operations	Amount	In % from Revenue from operations
West Bengal	9,718.84	98.41%	15,102.40	99.93%	10,934.70	100.00%
Odisha	147.80	1.50%	-	-	-	-
Punjab	9.68	0.10%	-	-	-	-
Jharkhand	-	-	2.46	0.02%	-	-
Maharashtra	-	-	5.59	0.04%	-	-
Jammu & Kashmir	-	-	2.59	0.02%	-	-
Total	9,876.32	100.00%	15,113.04	100.00%	10,934.70	100.00%

* As certified by M/s Rajesh Jalan & Associates, Chartered Accountants, by their certificate dated June 01, 2026.

OUR STRENGTHS

1. Strategic Location with Strong Logistical Advantage

Our manufacturing facility is located at National Highway, Mouza-Chamrail, Howrah, West Bengal, which is a well-established industrial corridor with connectivity to key domestic markets and major transportation networks. This advantageous location enables us to ensure efficient inward and outward logistics, facilitating timely procurement of raw materials and delivery of finished goods to customers across regions.

The strategic positioning also allows us to optimize freight costs, reduce transit time, and effectively cater to urgent and bulk orders, enhancing our competitiveness in both project-based and retail markets. Further, our strategic location enables us to efficiently serve a diversified customer base across industrial sectors, while also strengthening our market presence in Eastern India and nearby regions.

2. Strong Customer Relationships with Repeat Orders

Our Company has developed a strong base of repeat customers by providing good quality products, timely delivery, and reliable service. A significant portion of our revenue is generated from existing customers across the construction, infrastructure, engineering, and fabrication sectors, reflecting their continued trust in our products and business relationships. The Company focuses on understanding customer requirements and maintaining efficient coordination with customers to ensure smooth execution of orders and timely supply of products. This repeat customer base helps us maintain stable business growth and strengthens our position in the steel industry.

3. Process-Optimized In-House Manufacturing Facility

Our Company operates a process-optimized in-house manufacturing facility equipped with modern rolling mills,

automated production lines, and advanced quality testing equipment. The manufacturing units are supported by PLC-controlled systems and efficient production processes that help maintain consistent product quality, improve operational efficiency, and reduce wastage. The production infrastructure includes Re-Heating Furnace, rolling mill, online water quenching system and automatic mill shear systems, which support streamlined manufacturing operations and efficient utilization of resources. With well-equipped infrastructure and continuous focus on automation and process improvement, we are able to ensure timely execution of orders and efficient utilization of resources while meeting industry quality standards.

A few photographs of our Manufacturing Facility are set out below:



4. *Experienced Leadership and Professional Management Team*

Our Company is led by an experienced management team with significant industry knowledge and operational expertise in the steel manufacturing sector. Our Promoter and Managing Director, Mr. Mukesh Goel, has been associated with the Company since 2009 and has played a key role in the growth and development of our business operations, expanding market presence and enhancing operational efficiencies.

The senior management team is supported by qualified and experienced professionals across key functional areas including operations and execution, quality assurance, marketing and compliance. The extensive industry experience of our management team enables the Company to effectively track market developments, strengthen business operations, build long-term customer relationships and cater to changing customer needs.

OUR STRATEGY

1. *Efficient Production and Operational Management*

Our Company focuses on improving operational efficiency through effective production planning, optimum utilization of manufacturing facilities and timely procurement of raw materials. We continuously monitor production activities and coordinate between procurement, manufacturing, quality control and logistics departments to ensure smooth business operations. The Company also focuses on minimizing production delays, controlling operational costs and improving productivity through systematic processes and efficient resource management. Timely maintenance of machinery and proper inventory management further support uninterrupted manufacturing operations and timely delivery of products to customers.

2. *Expanding Business Growth Opportunities*

Our Company aims to capitalize on the growing demand for steel products driven by increasing construction, infrastructure, engineering and industrial activities in India. We intend to strengthen our market position by leveraging our manufacturing capabilities, industry experience and established customer relationships. The Company continuously explores opportunities to expand into new geographical markets and increase sales across various customer segments. We also focus on identifying changing market trends and customer requirements to enhance business opportunities and support long-term growth.

3. Building Long-Term Customer Relationships

Our Company focuses on building and maintaining long-term relationships with customers through consistent product quality, timely delivery and reliable customer service. We interact with customers to understand their specific requirements and provide suitable product solutions based on their needs. We believe that customer satisfaction and trust are important factors for sustainable business growth. By maintaining continuous engagement and offering dependable services, we have developed a stable base of repeat customers, which contributes significantly to our business operations and revenue generation.

4. Expansion of Customer Base and Market Presence

We intend to expand our customer base and strengthen market presence through marketing initiatives, dealer networks, trade exhibitions and direct customer engagement activities. We focus on increasing visibility across construction, infrastructure, fabrication and engineering sectors to attract new customers and enhance business opportunities. Our sales and marketing team continuously works towards developing new business relationships and expanding the Company's reach in existing as well as potential markets. Our Company also aims to strengthen its brand presence by maintaining consistent product quality, timely supply and strong customer support services.

BUSINESS PROCESS



1. Customer Lead Generation

The process begins with identifying potential customers from the construction, infrastructure, engineering and fabrication sectors. The Company's sales and marketing team actively generates leads through marketing activities, dealer networks, trade exhibitions, referrals and direct customer interactions. These activities help expand the customer base and increase market presence.

2. Inquiry Handling and Requirement Analysis

Customer inquiries are reviewed by the technical teams to understand specific requirements related to product type, size, quantity, quality standards and delivery timelines. The Company evaluates whether the required specifications can be fulfilled efficiently while ensuring compliance with applicable industry standards.

3. Technical Consultation and Product Matching

Based on the customer's requirements, the technical team suggests suitable steel products such as angles, channels, rounds, squares and flats. Discussions are conducted regarding product specifications, applications and customization requirements to ensure that the products match customer expectations and project requirements.

4. Quotation and Commercial Negotiation

After finalizing technical requirements, the Company prepares a detailed quotation including pricing, payment terms, delivery schedules and other commercial conditions. Negotiations are conducted with customers to finalize mutually acceptable terms before confirmation of the order.

5. Order Confirmation and Production Planning

Upon receipt of the purchase order, the order details are verified and forwarded to the production planning department. Manufacturing schedules are prepared based on order quantity, product specifications and delivery commitments to ensure smooth execution and timely production.

6. Manufacturing and Quality Control

The ordered products are manufactured under controlled production processes and monitored through quality checks at various stages. Finished products are inspected to ensure compliance with required specifications, dimensional accuracy and quality standards before dispatch.

7. Packaging, Logistics and Dispatch

After successful quality inspection, the products are packed and prepared for dispatch. The logistics team coordinates transportation arrangements, documentation and invoicing to ensure timely and safe delivery of products to customers at their designated locations.

8. Post-Sales Support and Customer Relationship Management

The Company maintains regular communication with customers even after delivery to address queries, feedback and future requirements. Continuous focus on product quality, timely delivery and customer service helps build long-term business relationships and repeat orders.

MANUFACTURING PROCESS



1. Procurement of Mild Steel Billets

The manufacturing process begins with the procurement of Mild Steel (MS) Billets, which are the principal raw materials used in our rolling mill operations. These billets are sourced from reliable and approved suppliers to ensure consistency in quality and chemical composition. The billets are received in different sizes and specifications based on production requirements.

2. Raw Material Quality Control (QC)

Before being introduced into the production process, the steel billets undergo detailed quality inspection and chemical analysis. The quality control team checks important parameters such as Carbon (C), Manganese (Mn), Sulphur (S), and Phosphorus (P) content as per applicable BIS standards. Physical condition, dimensional accuracy, and surface quality of the billets are also verified. Only billets meeting the prescribed quality specifications are approved for manufacturing, while non-conforming materials are rejected.

3. Pre-Heating Furnace

Approved billets are charged into reheating furnaces where they are heated at controlled temperatures generally ranging between approximately 1100°C to 1200°C. The heating process helps in improving the plasticity and workability of the billets for smooth rolling operations. Proper temperature control is maintained throughout the process to avoid defects and ensure uniform heating. The furnace operations are continuously monitored to maintain fuel efficiency, production consistency, and product quality.

4. Rolling Mill Process

After achieving the required rolling temperature, the heated billets are transferred to the rolling mill section. The billets pass through multiple rolling mill stands where gradual section reduction and shaping operations are carried out. The hot rolling process converts the billets into desired structural sections with required dimensions and mechanical properties. Regular monitoring and necessary adjustments of rolling parameters are carried out to ensure proper dimensions, good surface quality, and smooth production operations.

5. Formation of Structural Steel Sections

During the rolling process, the heated billets are transformed into various structural steel products such as Round Bars, Square Bars, Angles (L-Sections), Channels (C/U-Sections), and Flats. Different rolling passes and grooves are used to achieve the required product shape and size. The products are manufactured in multiple dimensions and specifications based on customer and market requirements. Effective operational controls are implemented to maintain consistency and uniform quality in the finished products.

6. Cutting & Cooling Process

After completion of rolling operations, the finished products are cut into standard and customized lengths using cutting and shearing machines. The products are then subjected to natural or forced air cooling processes to maintain the required metallurgical and mechanical properties. Proper cooling practices help in achieving desired strength, toughness, and dimensional stability in the finished products. The cooling and handling operations are carefully supervised to prevent deformation and surface defects.

7. Finished Product Quality Control (QC)

The finished products undergo detailed quality inspection and testing before dispatch. Physical and mechanical properties like strength, dimensional accuracy, and surface quality are checked as per applicable BIS standards and quality parameters. Testing is carried out using modern laboratory and testing equipment available at the manufacturing facility. Only products conforming to prescribed quality specifications are approved for dispatch and customer supply.

8. Bundling, Tagging & Storage

After successful completion of quality inspection, the finished products are bundled and tagged according to size, section, grade, and batch identification. Proper marking and documentation procedures are followed to ensure traceability and inventory management. The finished materials are stored systematically in designated storage areas to facilitate safe handling and efficient dispatch operations. The products are then loaded and dispatched to customers as per delivery schedules and order requirements.

CUSTOMER DETAILS

The following table sets out the details of customer revenue concentration for the Fiscal 2026, Fiscal 2025 and Fiscal 2024:

Concentrated Customers	Fiscal 2026		Fiscal 2025		Fiscal 2024	
	Amount	In % of Revenue from Operation	Amount	In % of Revenue from Operation	Amount	In % of Revenue from Operation
Top 1 customer	3,218.65	32.59%	11,285.90	74.68%	7,834.29	71.65%
Top 3 customers	4,207.06	42.60%	11,616.50	76.86%	8,732.20	79.86%
Top 5 customers	4,884.72	49.46%	11,913.83	78.83%	8,995.68	82.27%
Top 10 customers	5,577.37	56.47%	12,492.56	82.66%	9,187.73	84.02%

* As certified by M/s Rajesh Jalan & Associates, Chartered Accountants, by their certificate dated June 01, 2026.

RAW MATERIAL & SUPPLIERS

Our company primarily use Mild Steel (MS) Billets / Steel Billets as the principal raw material for our manufacturing operations. Steel billets are semi-finished steel products that serve as the basic input material for the production of structural steel products such as MS angles, channels, flats, and rounds. These billets are processed through reheating and rolling operations in our rolling mill facility to manufacture finished products of desired specifications and dimensions.

We procure quality steel billets from reliable and approved suppliers to ensure consistency in strength, durability, and product quality. The continuous availability of quality raw materials enables us to maintain efficient production operations and deliver reliable structural steel products catering to infrastructure, industrial, engineering, and construction sector

requirements.

Set out this table below is the concentrated suppliers for the Fiscal 2026, Fiscal 2025 and Fiscal 2024:

Concentrated suppliers	Fiscal 2026		Fiscal 2025		Fiscal 2024	
	Amount	In % of Total Purchases	Amount	In % of Total Purchases	Amount	In % of Total Purchases
Top 1 suppliers	2,899.74	33.45%	10,883.52	76.08%	7,315.51	76.91%
Top 3 suppliers	4,692.53	54.13%	12,021.49	84.03%	8,145.25	85.63%
Top 5 suppliers	5,754.53	66.38%	12,709.20	88.84%	8,738.81	91.87%
Top 10 suppliers	7,352.35	84.81%	13,808.59	96.52%	9,405.33	98.88%

* As certified by M/s Rajesh Jalan & Associates, Chartered Accountants, by their certificate dated June 01, 2026.

HUMAN RESOURCE

Department-wise bifurcation of on-roll employees as of April 30, 2026 has been provided below:

S. No.	Division/Department	Headcount
1.	Accounts & Finance	4
2.	HR & Administration	1
3.	Dispatch & Logistics	8
4.	Operation & Execution	25
5.	Management	3
6.	Purchase	2
7.	Sales	4
8.	Stores & Inventory	3
9.	Support Staff	4
Total		54

MACHINERY & EQUIPMENTS

We operate a fully integrated and well-equipped steel rolling and processing facility supported by a comprehensive range of modern plant and machinery. Our infrastructure includes a Hot Rolling Mill with billet shearing machines, re-heating furnaces, burners, blowers, cloud pulverisers, and roughing as well as intermediate rolling mill stands fitted with essential accessories for efficient production operations.

The manufacturing setup is further strengthened by specialized rolling mill components such as pinion gear boxes, reduction gear boxes, mill fly wheels, continuous shearing machines, and mill stands, enabling smooth and high-capacity rolling operations. The facility is supported by a dedicated mechanical workshop equipped with lathe machines, shaping machines, drill machines, hydraulic shearing machines, straightening machines, and air compressor systems for precision engineering and maintenance activities.

To ensure uninterrupted operations and reliable power management, the plant is backed by a robust electrical infrastructure comprising transformers, VCB systems, ACB panels, D.C. motors, D.C. motor panels, and a 25 KV power generator for domestic usage. The company also maintains utility support equipment including hydra utility vehicles and pump house systems for material handling and operational efficiency.

In addition, the Company possesses a well-equipped quality control and laboratory division with chemical balances, muffle furnaces, aneroid barometers, tube furnaces, weight balance machines, and UTM testing machines with required mandrels and accessories. This diversified machinery base enables the Company to efficiently handle large-scale steel rolling and processing requirements while maintaining high standards of productivity, precision, and operational reliability.

CAPACITY UTILIZATION

The table below presents details of the capacity utilization of our manufacturing facility located at National Highway, Mouza-Chamrail, Howrah, West Bengal, calculated based on the total installed production capacity and actual production

for Fiscal 2026:

Particulars	Installed Capacity	Actual Capacity	Capacity Utilization (%)
Unit – 1	65,000	17,883	27.51
Unit – 2	24,000	13,831	57.63
Total	89,000	31,714	35.63

* As certified by Asim Maity, Chartered Engineer by their certificate dated May 19, 2026.

Note: The capacity utilization of the manufacturing facility during Fiscal 2026 was lower primarily due to the commencement of Corporate Insolvency Resolution Process (“CIRP”) proceedings against our Company under the provisions of the Insolvency and Bankruptcy Code, 2016, which adversely impacted the operations and production levels of our manufacturing facility during the relevant period.

EXPORT OBLIGATION

Our Company does not have any export obligation, as on date of this Preliminary Placement Document.

QUALITY CONTROL & SERVICES

We maintain a comprehensive quality control framework across our manufacturing operations to ensure consistency, reliability, and adherence to applicable industry standards. We also follow structured quality procedures to ensure that all structural steel products manufactured by us meet the required specifications relating to strength, dimensional accuracy, and durability.

We are certified under applicable quality and BIS standards, reflecting our commitment towards quality manufacturing and operational excellence. Further, the finished products manufactured by us conform to prescribed BIS specifications and are marked with ISI certification under CML/L 5489992 for IS:2062.

UTILITIES & INFRASTRUCTURE FACILITIES

Power

Our Company needs electricity for regular office and manufacturing facility use such as lighting and systems. This requirement is adequately met through the available electricity supply.

Water

Water required for human consumption at the office and manufacturing facility is adequately available, and sufficient power supply arrangements are in place. All requirements are fully met at the existing premises.

INSURANCE

The Company maintains insurance coverage for its manufacturing facilities, plant and machinery, building and inventories in line with industry practices to protect against various operational risks. The insurance policies mainly cover risks such as fire and allied perils, earthquake and accidental damage. The Company has obtained a Flexi Commercial Property Guard Policy from Bajaj Allianz General Insurance Company Limited for its manufacturing unit situated at Chamrail, Howrah, West Bengal, covering building, plant and machinery and stocks. The management regularly reviews and renews the insurance policies to ensure adequate protection of the Company’s assets and business operations.

IMMOVABLE PROPERTIES

S. No.	Address	Description & Usage	Ownership Status	Agreement Registered/ Stamped
1.	J.L. No. 5, National Highway, Mouza– Chamrail, Howrah, West Bengal – 711114	Registered Office & Manufacturing	Owned	Registered and stamped

		Facility (Unit1 and Unit 2)		
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This property has been acquired by our Company pursuant to various Deeds of Indenture executed with different landowners from time to time, with the latest registration having been completed on February 15, 2018, and is collectively utilized as a single integrated property for the purpose of operating our manufacturing facility and registered office.

SALES & MARKETING

We employ a multi-tier sales and marketing strategy to strengthen our presence across the infrastructure, fabrication and industrial sectors through a combination of direct sales to project customers and contractors along with a dealer and distributor network. Our experienced sales and marketing team actively engages with customers, identifies new business opportunities and supports relationship management across various regions.

We focus on expanding our market reach by maintaining strong relationships with customers, ensuring timely delivery and providing consistent product quality. Our customer-centric and value-added approach, including close coordination with engineers, fabricators and contractors to understand their specific product requirements and provide suitable structural steel solutions, helps us enhance brand recognition and generate repeat business opportunities.

COMPETITORS

We operate in a highly competitive and fragmented steel industry comprising large integrated steel manufacturers, regional rolling mills and local market participants catering to the infrastructure, construction and industrial sectors. We compete primarily on the basis of product quality, competitive pricing, manufacturing capabilities, timely delivery, customer relationships and distribution network. Our industry is influenced by factors like fluctuations in raw material prices, changes in government policies, infrastructure development activities and overall economic conditions. In order to maintain and strengthen our competitive position, we focus on improving operational efficiency, ensuring consistent product quality, maintaining long-term customer relationships and expanding our presence across existing and new markets.

AWARDS & RECOGNITION

Our Company has been recognized for its contribution to the steel manufacturing industry and was awarded the “India’s Best Company of the Year Award 2017” in the category of steel products manufacturing by International Brand Consulting Corporation, USA. This recognition reflects our commitment towards product quality, operational excellence and customer satisfaction in the structural steel industry.

CORPORATE SOCIAL RESPONSIBILITY (CSR)

The provisions relating to Corporate Social Responsibility (“CSR”) under Section 135 of the Companies Act, 2013 are currently not applicable to our Company. Accordingly, we have not constituted a CSR Committee and have not undertaken CSR activities in accordance with the provisions of the Companies Act, 2013 during the relevant period. However, we remain committed to carrying out our business operations in a responsible and sustainable manner and may undertake CSR initiatives as and when the applicable provisions become effective for our Company.

BOARD OF DIRECTORS

Board of Directors

In terms of Companies Act and the Articles of Association require that our Board shall comprise of not less than three Directors and not more than fifteen Directors, provided that our Shareholders may appoint more than fifteen Directors after passing a special resolution in a general meeting.

As on the date of filing this Preliminary Placement Document, our Company currently has Four (4) Directors on our Board, out of which one (1) is Managing Director, one (1) is Non-Executive Director, and Two (2) are Non-Executive Independent Directors. Our Company is in compliance with the corporate governance laws prescribed under the SEBI Listing Regulations and the Companies Act, 2013 in relation to the composition of our Board and constitution of committees thereof.

Pursuant to the provisions of the Companies Act, 2013, at least two-third of the total number of Directors, excluding the Independent Directors, are liable to retire by rotation, with one-third of such number retiring at each AGM. A retiring Director is eligible for re-election. Further, an Independent Director may be appointed for a maximum of two consecutive terms of up to five consecutive years each. Any re-appointment of Independent Directors shall, inter alia, be on the basis of the performance evaluation report and approved by the shareholders by way of special resolution.

The following table sets forth details of our Board as on the date of this Preliminary Placement Document:

Name, designation, date of birth, address, occupation, current term, nationality, period of directorship and DIN	Age (in years)	Designation
<p>Mukesh Goel</p> <p><i>Date of birth:</i> October 01, 1977</p> <p><i>Address:</i> AD-235, Saltlake Sector 1, Bidhannagar(M), North 24 Parganas, West Bengal – 700064</p> <p><i>Occupation:</i> Business</p> <p><i>Current term:</i> for a period of five years from 10th April, 2025</p> <p><i>Nationality:</i> Indian</p> <p><i>Period of Directorship Since:</i> Since April 10, 2025</p> <p><i>DIN:</i> 00555061</p>	48	Managing Director
<p>Manoj Goel</p> <p><i>Date of birth:</i> June 18, 1980</p> <p><i>Address:</i> HB-314, Saltlake Sector-3, Bidhannagar (M), Bidhan Nagar Market, North 24 Parganas, West Bengal-700106</p> <p><i>Occupation:</i> Business</p> <p><i>Current term:</i> liable to retire by rotation</p> <p><i>Nationality:</i> Indian</p> <p><i>Period of Directorship Since:</i> Since December 23,</p>	45	Non-Executive Director

Name, designation, date of birth, address, occupation, current term, nationality, period of directorship and DIN	Age (in years)	Designation
2009 DIN: 00554986		
Nilu Nigania <i>Date of birth:</i> January 18, 1990 <i>Address:</i> 1/20, Super Complex, BL-C , Bangur Avenue North 24 Parganas, West Bengal-700106 <i>Occupation:</i> Professional <i>Current term:</i> Not liable to retire by rotation. <i>Nationality:</i> Indian <i>Period of Directorship Since:</i> Since April 10, 2025 DIN: 08203037	36	Non-Executive Independent Director
Amit Kumar Agarwalla <i>Date of birth:</i> July 01, 1982 <i>Address:</i> Sneha Garden, Block-A, Flat No. GE, 28,Rai Bahadur Road, Kolkata-700053 <i>Occupation:</i> Professional <i>Current term:</i> not liable to retire by rotation. <i>Nationality:</i> Indian <i>Period of Directorship Since:</i> Since September 10, 2025 DIN: 01779785	43	Non-Executive Independent Director

Relationship between our Directors

Sr. No.	Name of the Director	Relationship with other Director
1.	Manoj Goel	Brother of Mukesh Goel

Borrowing powers of the Board

The Board of Directors are vested with the power to borrow, pursuant to Section 179(3)(d) of the Companies Act, 2013. However, pursuant to Section 180(1)(c) Companies Act, 2013 and the rules made thereunder that any sum or sums of monies, which together with the monies already borrowed by the Company (apart from temporary loans obtained from the Company's bankers in the ordinary course of business), exceeds the aggregate of the paid-up capital of the Company and free reserve, the approval of shareholders' by way of Special Resolution will be required. The company has passed a special resolution dated February 19, 2026 for approval of borrowing limits not exceeding ₹ 100 Crores.

Shareholding details of our Directors

The following table sets forth details of shareholding of our Directors as on the date of this Preliminary Placement Document

No.	Name of the Director	Number of fully paid- up Equity Shares held	Percentage
1.	Mr. Mukesh Goel	21,24,998	75.00%
2.	Mr. Manoj Goel	-	-
3.	Ms. Nilu Nigania	-	-
4.	Mr. Amit Kumar Agarwalla	-	-

Sitting Fees/ Remuneration details of our Directors

Our Independent Directors are entitled to receive sitting fees for attending meetings of our Board of Directors or any of its committee and other payments as may be determined by our Board of Directors from time to time. Pursuant to a resolution passed by our Board of Directors dated April 18, 2025, our Independent Directors are entitled to sitting fees of ₹ 5,000 for attending each meeting of our Board of Directors and for committee meetings.

(₹ in Lakhs)

Name of the Director	Sitting Fees		
	For Fiscal 2026	For Fiscal 2025	For Fiscal 2024
Chetna*	35,000	-	-
Nilu Nigania	60,000	-	-
Amit Kumar Agarwalla	20,000	-	-

*Resigned on September 10, 2025.

For further details on the related party transactions, with our Directors during the last three Fiscals, see "**Related Party Transactions**" beginning on page 151.

Terms of Appointment of our Executive Directors

i. Executive Director

Name	Mr. Mukesh Goel
Designation	Managing Director
Period	April 10, 2025 to April 09, 2030
Date of approval of shareholder	April 10, 2025
Perquisite	As per the Rules of the Company

Our Executive Director was not paid any salary during past three financial years.

ii. Non-Executive Director

Non-Executive Non-Independent Directors and Independent Directors are not entitled to any remuneration except sitting fees for attending meetings of the Board, or of any committee of the Board. They are entitled to a sitting fee for attending the meeting of the Board and the Committee thereof respectively.

KEY MANAGERIAL PERSONNEL

The Key Managerial Personnel are permanent employees of our Company. In addition to the Managing Directors the details of our other Key Managerial Personnel in terms of the Companies Act and the SEBI ICDR Regulations as on the date of this Preliminary Placement Document are set forth below:

Name	Mr. Mukesh Kumar Agarwal
Date of Appointment	April 18, 2025
Designation	Chief Financial Officer
Remuneration	Rs.12,00,000/- per annum

Name	Mr. Puspendu Kayal
Date of Appointment	May 10, 2025
Designation	Company Secretary & Compliance Officer
Remuneration	Rs. 4,80,000/- per annum

Shareholding of our Key Managerial Personnel

Except as stated above under head “*Shareholding details of our Directors*”, none of the Key Managerial Personnel has shareholding in our Company.

Relationship between Key Managerial Personnel

Except as stated above under head “*Relationship between our Directors*”, none of the Key Managerial Personnel are related to each other.

Interest of our Directors, Key Managerial Personnel

All of our Directors may be deemed to be interested to the extent of fees payable to them (if any) for attending meetings of the Board or a committee thereof as well as to the extent of remuneration payable to them for their services as Directors of our Company and reimbursement of expenses as well as to the extent of commission and other remuneration, if any, payable to them under our Articles of Association. Some of the Directors may be deemed to be interested to the extent of consideration received/paid or any loans or advances provided to any bodies corporate including companies and firms, and trusts, in which they are interested as directors, members, partners or trustees.

All our Directors may also be deemed to be interested to the extent of Equity Shares, if any, already held by them or their relatives in our Company, or that may be subscribed for and allotted to our non-promoter Directors, out of the present Issue and also to the extent of any dividend payable to them and other distribution in respect of the said Equity Shares.

The Directors may also be regarded as interested in the Equity Shares, if any, held or that may be subscribed by and allocated to the companies, firms and trusts, if any, in which they are interested as directors, members, partners, and/or trustees.

Our Directors may also be regarded interested to the extent of dividend payable to them and other distribution in respect of the Equity Shares, if any, held by them or by the companies/firms/ventures promoted by them or that may be subscribed by or allotted to them and the companies, firms, in which they are interested as Directors, members, partners and promoters, pursuant to this Issue. All our Directors may be deemed to be interested in the contracts, agreements/ arrangements entered into or to be entered into by the Company with either the Directors himself, other company in which they hold directorship or any partnership firm in which they are partners, as declared in their respective declarations.

The Key Managerial Personnel of our Company do not have any interest in our Company other than to the extent of the remuneration or benefits to which they are entitled to as per their terms of appointment and reimbursement of expenses incurred by them and to the extent of the Equity Shares held by them or their dependents in our Company, if any, any dividend payable to them.

Other than as disclosed in this Preliminary Placement Document, there are no outstanding transactions other than in the

ordinary course of business undertaken by our Company, in which the Directors are interested. Our Company has neither availed of any loans from, nor extended any loans to our Directors, which are currently outstanding.

For further details on the related party transactions, with our Directors during the last three Fiscals, see "*Related Party Transactions*" beginning on page 151 of this Preliminary Placement Document.

Our Directors have no interest in the promotion of our Company as on the date of this Preliminary Placement Document except the directors who are also the promoters of the company.

Our Company does not have any bonus or profit-sharing plan with its Directors.

Corporate governance

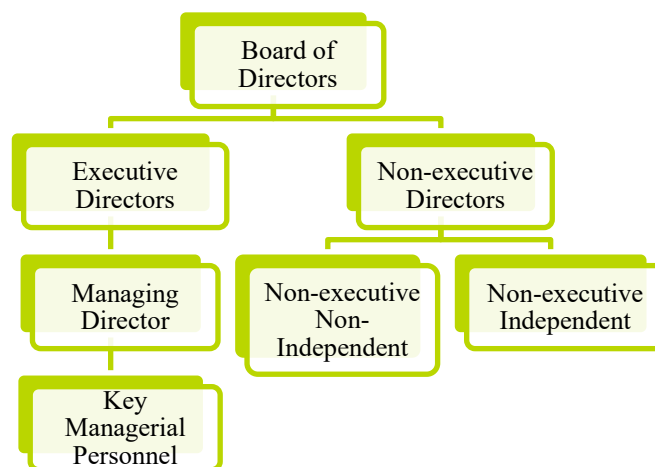
Our Company is in compliance with the corporate governance requirements including the constitution of Board and Committees thereof, as prescribed under the Companies Act and SEBI Listing Regulations.

Committees of the Board of Directors

The Board of Directors have constituted committees, which function in accordance with the relevant provisions of the Companies Act and the SEBI Listing Regulations. The following table sets forth the members of the aforesaid committees as of the date of this Preliminary Placement Document:

Name of the Committee	Members
Audit Committee	<ul style="list-style-type: none"> • Mr. Amit Kumar Agarwalla (Chairperson) • Ms. Nilu Nigania • Mr. Manoj Goel
Nomination and Remuneration Committee	<ul style="list-style-type: none"> • Ms. Nilu Nigania (Chairperson) • Mr. Amit Kumar Agarwalla • Mr. Manoj Goel
Stakeholders’ Relationship Committee	<ul style="list-style-type: none"> • Ms. Nilu Nigania (Chairperson) • Mr. Amit Kumar Agarwalla • Mr. Manoj Goel • Mr. Mukesh Goel
Monitoring Committee (Pursuant to implementation of Approved Implementation Plan)	<ul style="list-style-type: none"> • Mr. Samir Ghosh (Representative of Karur Vysya Bank – the sole COC member) • Mr. Mukesh Goel, Successful Resolution Applicant (SRA) • Mr. Santanu Brahma, Erstwhile Resolution Professional in the CIRP matters of Company

Management Organization Structure



Other Confirmations

None of the Directors or Promoter of our Company has any financial or other material interest in the Issue.

Our Company was classified as a non-performing asset (“NPA”) in the past in connection with certain financial obligations. Such classification was made by the lending bank in accordance with the applicable regulatory framework issued by the Reserve Bank of India.

Further, neither our Company nor any of our Directors or Promoters has been declared as a wilful defaulter in the last ten years by any bank or financial institution or consortium thereof.

None of the Directors or the companies with which they are or were associated as promoters, directors are debarred from accessing the capital markets under any order or direction passed by the SEBI or any other governmental authority. Neither our Company, nor our Promoters or the companies with which our Promoters is or has been associated with a promoter or a person in control have been debarred from accessing capital markets under any order or direction passed by SEBI or any other governmental authority.

None of our Directors or Promoters has been declared as a Fugitive Economic Offender.

None of our Directors, Promoters or Key Managerial Personnel of our Company intends to subscribe to the Issue.

Policy on disclosures and internal procedure for prevention of insider trading

SEBI Insider Trading Regulations applies to us and our employees and requires us to formulate and implement a code of practices and procedures for fair disclosure of unpublished price sensitive information and a code of conduct to regulate, monitor and report trading by designated persons. Our Company is in compliance with the same and has implemented an insider trading code of conduct for prevention of insider trading in accordance with the SEBI Insider Trading Regulations, in terms of which, Company Secretary, acts as the Compliance Officer of our Company under the aforesaid code of conduct for the prevention of insider trading.

ORGANISATIONAL STRUCTURE OF OUR COMPANY

Corporate History

Our Company was incorporated as 'Vinita Projects Private Limited' a private limited company under the Companies Act, 1956 pursuant to Certificate of Incorporation dated January 30, 1996 issued by the Registrar of Companies, West Bengal. The name of our Company was changed to 'Aanchal Ispat Private Limited' pursuant to fresh certificate of incorporation consequent upon change of name dated November 29, 2012, issued by the Registrar of Companies, West Bengal. Our Company was converted into a public limited company under the Companies Act and the name of our Company was changed to 'Aanchal Ispat Limited' pursuant to certificate of incorporation consequent upon conversion to public limited company dated August 21, 2014, issued by the Registrar of Companies, West Bengal. The Company's Equity shares were listed on Stock Exchange in the year 2014.

The Corporate Identification Number of our Company is L27106WB1996PLC076866.

The registered office of our Company is located at Mouza-Chamarailnational Highway 6 Liluah, Howrah, West Bengal, India, 711114.

Our Equity Shares are listed on BSE Platform as on December 10, 2014.

Organizational Structure

As on the date of this Preliminary Placement Document, our Company does not have any subsidiary or associate company.

SHAREHOLDING PATTERN OF OUR COMPANY

Shareholding pattern of our Company as on March 31, 2026

Category (I)	Category of shareholder (II)	Nos. of shareholders (III)	No. of fully paid up equity shares held (IV)	No. of Partly paid-up equity shares held (V)	No. of shares underlying Depository Receipts (VI)	Total nos. shares held (VII) = (IV)+(V) + (VI)	Shareholding as a % of total no. of shares (calculated as per SCRR, 1957) (VIII) As a % of (A+B+C2)	Number of Voting Rights held in each class of securities (IX)				No. of Shares Underlying Outstanding convertible securities (including Warrants) (X)	Shareholding, as a % assuming full conversion of convertible securities (as a percentage of diluted share capital) (XI) = (VII)+(X) As a % of (A+B+C2)	Number of Locked in shares (XII)		Number of Shares pledged or otherwise encumbered (XIII)		Number of equity shares held in dematerialized form (XIV)
								No of Voting Rights			Total as a % of (A+B+C)			No. (a)	As a % of total Shares held (b)	No. (a)	As a % of total Shares held (b)	
								Class eg: X	Class eg: y	Total								
(A)	Promoter & Promoter Group	1	21,24,998	0	0	21,24,998	75.00	21,24,998	0	21,24,998	75.00	0	75.00	19,83,332	93.33	0	0	21,24,998
(B)	Public	4278	7,08,333	0	0	7,08,333	25.00	7,08,333	0	7,08,333	25.00	0	25.00	0	0	-	-	7,08,333
(C)	Non Promoter - Non Public	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
(C1)	Shares underlying DRs	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
(C2)	Shares held by Employee Trusts	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Total	4279	28,33,331	0	0	28,33,331	100.00	28,33,331	0	28,33,331	100.00	0	100	19,83,332	93.33	0	0	28,33,331

Statement showing shareholding pattern of our Promoters and Promoter Group

Category & Name of the shareholders (I)	Entity Type (II)	Nos. of shareholders (III)	No. of fully paid up equity shares held (IV)	Partly paid-up equity shares held (V)	No. of shares underlying Depository Receipts (VI)	Total nos. shares held (VII) = (IV)+(V)+(VI)	Shareholding % calculated as per SCRR, 1957 As a % of (A+B+C2) (VIII)	Number of Voting Rights held in each class of securities (IX)				No. of Shares Underlying Outstanding convertible securities (including Warrants) (X)	Shareholding, as a % assuming full conversion of convertible securities (as a percentage of diluted share capital) (XI) = (VII)+(X) As a % of (A+B+C2)	Number of Locked in shares (XII)		Number of Shares pledged or otherwise encumbered (XIII)		Number of equity shares held in dematerialized form (XIV)	
								No of Voting Rights			Total as a % of (A+B+C)			No. (a)	As a % of total Shares held (b)	No. (a)	As a % of total Shares held (b)		
								Class eg: X	Class eg: y	Total									
1	Indian																		
	Individuals / Hindu Undivided Family																		
	Mukesh Goel	Promoter	1	21,24,998	0	0	21,24,998	75.00	21,24,998	0	21,24,998	75.00	21,24,998	-	19,83,332	93.33	0	0	21,24,998
	Sub-Total (A)(1)		1	21,24,998	0	0	21,24,998	75.00	21,24,998	0	21,24,998	75.00	21,24,998	-	19,83,332	93.33	0	0	21,24,998

Statement showing shareholding pattern of the Public Shareholders

Category (I)	Category & Name of the shareholders (II)	Nos. of shareholders (IV)	No. of fully paid up equity shares held (V)	Partly paid-up equity shares held (VI)	No. of shares underlying Depository Receipts (VII)	Total nos. shares held (VIII) = (IV)+(V)+(VI)	Shareholding % calculated as per SCRR, 1957 As a % of (A+B+C2) (IX)	Number of Voting Rights held in each class of securities (IX)			No. of Shares Underlying Outstanding convertible securities (including Warrants) (X)	Total Shareholding, as a % assuming full conversion of convertible securities (as a percentage of diluted share capital) (XI)	Number of Locked in shares (XII)		Number of Shares pledged or otherwise encumbered (XIII)		Number of equity shares held in dematerialized form (XIV)	
								No of Voting Rights					Total as a % of (A+B+C)	No. (a)	As a % of total Shares held (b)	No. (a) (Not applicable)		As a % of total Shares held (b) (Not applicable)
								Class eg: X	Class eg: y	Total								
1	Institutions																	
(a)	Mutual Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
(b)	Venture Capital Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
(c)	Alternate Investment Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
(d)	Foreign Venture Capital Investors	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
(e)	Foreign Portfolio Investors Category I	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
(f)	Financial Institutions/ Banks	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
(g)	Insurance Companies	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
(h)	Provident Funds/ Pension Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Sub Total (B) (1)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2	Central Government/ State Government(s)/ President of	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

	India																	
	Sub Total (B) (2)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3	Non-institutions																	
(a)	Individuals																	
	i. Resident individuals holding nominal share capital up to Rs. 2 lakhs.	4,087	2,45,434	0	0	2,45,434	8.66	2,45,434	0	0	2,45,434	0	8.66	0	0	0	0	2,45,434
	ii. Resident individuals holding nominal share capital in excess of Rs. 2 lakhs.	1	25,000	0	0	25,000	0.88	25,000	0	0	25,000	0	0.88	0	0	0	0	25,000
	Non Resident Indians	26	8,065	0	0	8,065	0.28	8,065	0	0	8,065	0	0.28	0	0	0	0	8,065
(d)	NBFCs registered with RBI	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Bodies Corporate	26	2,49,278	0	0	2,49,278	8.80	2,49,278	0	0	2,49,278	0	8.80	0	0	0	0	2,49,278
	Any Other	138	1,80,556	0	0	1,80,556	6.37	1,80,556	0	0	1,80,556	0	6.37	0	0	0	0	1,80,556
	Total	4,278	7,08,333	0	0	7,08,333	25.00	7,08,333	0	0	7,08,333	0	25.00	0	0	0	0	7,08,333

ISSUE PROCEDURE

The following is a summary intended to present a general outline of the procedure relating to the Bidding, application, payment of Application Amount, Allocation and Allotment of Equity Shares. The procedure followed in the Issue may differ from the one mentioned below and the investors are assumed to have apprised themselves of any restrictions or limitations that may be applicable to them and are required to consult their respective advisors in this regard. Bidders that apply in the issue will be required to confirm and will be deemed to have represented to our Company, the BRLM and their respective directors, officer, agents affiliate and representatives that they are eligible under all applicable laws, rules, regulations, guidelines and approvals to acquire the Equity Shares. Also see "Selling Restrictions" and "Transfer Restrictions" beginning on page 124 and 132 respectively.

Our Company, the BRLM and their respective directors, officers, agents, advisors, shareholders, employees, counsel, affiliates and representatives are not liable for any amendment or modification or change to applicable laws or regulations, which may occur after the date of this Preliminary Placement Document. Eligible QIBs are advised to make their independent investigations and satisfy themselves that they are eligible to apply. Eligible QIBs are advised to ensure that any single Bid from them does not exceed the investment limits or maximum number of Equity Shares that can be held by them under applicable law or regulation or as specified in this Preliminary Placement Document. Further, Eligible QIBs are required to satisfy themselves that their Bids would not result in triggering an open offer under the SEBI Takeover Regulations and shall be solely responsible for compliance with all the applicable provisions of the SEBI Takeover Regulations, the SEBI Insider Trading Regulations, and other applicable laws.

Qualified Institutions Placement

THE ISSUE IS MEANT ONLY FOR ELIGIBLE QIBs ON A PRIVATE PLACEMENT BASIS AND IS NOT AN OFFER TO THE PUBLIC OR TO ANY OTHER CLASS OF INVESTORS.

This Preliminary Placement Document has not been, and will not be, filed as a prospectus with the RoC and, no Equity Shares will be offered in India or overseas to the public or any members of the public or any other class of investors, other than Eligible QIBs.

The Issue is being made to Eligible QIBs in reliance upon Chapter VI of the SEBI ICDR Regulations and Section 42 and other applicable provisions of the Companies Act and rules thereunder, through the mechanism of a QIP. Under Chapter VI of the SEBI ICDR Regulations and Section 42 of the Companies Act read with Rule 14 of the PAS Rules and other applicable provisions of the Companies Act, our Company, being a listed company in India may issue eligible securities to Eligible QIBs provided that certain conditions are met by such Company. Some of these conditions are set out below:

- the shareholders of the issuer have passed a special resolution approving such QIP. Such special resolution must *inter alia* specify that, (a) the allotment of securities is proposed to be made pursuant to the QIP; and (b) the relevant date for the QIP;
- the explanatory statement to the notice to the shareholders for convening the general meeting must disclose, among other things, the particulars of the issue including the date of passing the board resolution, the kind of securities being offered, amount which the company intends to raise by way of such securities and the material terms of raising such securities, proposed issue schedule, the purpose or objects of offer, the contribution made by the promoters or directors either as part of the offer or separately in furtherance of the objects, and the basis or justification for the price (including premium, if any) at which the offer or invitation is being made;
- under Regulation 172(1)(b) of the SEBI ICDR Regulations, the equity shares of the same class of such issuer, which are proposed to be allotted through the QIP, are listed on a recognised stock exchange in India having nation-wide trading terminals for a period of at least one year prior to the date of issuance of notice to its shareholders for convening the meeting to seek approval of the shareholders for the abovementioned special resolution;
- invitation to apply in the QIP must be made through a private placement offer-cum-application form serially numbered and addressed specifically to the Eligible QIBs to whom the QIP is made either in writing or in electronic mode, within 30 days of recording the name of such person in accordance with

applicable law; the Issuer shall have completed allotments with respect to any earlier offer or invitation made by the Issuer or shall have withdrawn or abandoned such invitation or offer made by the Issuer, except as permitted under the Companies Act;

- the issuer shall not make any subsequent QIP until the expiry of two weeks from the date of the previous QIP;
- an offer to Eligible QIBs will not be subject to a limit of 200 persons. Prior to circulating the private placement offer-cum-application (i.e., this Preliminary Placement Document), the issuer shall prepare and record a list of Eligible QIBs to whom the Issue will be made. The QIP must be made only to such Eligible QIBs whose names are recorded by the issuer prior to the invitation to subscribe;
- the offering of securities by issue of public advertisements or utilisation of any media, marketing or distribution channels or agents to inform the public about the QIP is prohibited;
- In accordance with the SEBI ICDR Regulations, securities will be issued and allotment shall be made only in dematerialized form to the allottees; and
- the promoter and directors of the issuer are not Fugitive Economic Offenders.

At least 10% of the equity shares issued to Eligible QIBs shall be available for Allocation to Mutual Funds, provided that, if this portion, or any part thereof to be allotted to Mutual Funds remains unsubscribed, it may be allotted to other Eligible QIBs.

Bidders are not allowed to withdraw or revise downwards their Bids after the Bid/ Issue Closing Date.

Additionally, there is a minimum pricing requirement under the SEBI ICDR Regulations. The floor price of the equity shares issued under the QIP shall not be less than the average of the weekly high and low of the closing prices of the issuer's equity shares of the same class quoted on the stock exchanges during the two weeks preceding the relevant date as calculated in accordance with Chapter VI of the SEBI ICDR Regulations. However, a discount of up to 5% of the floor price is permitted in accordance with the provisions of the SEBI ICDR Regulations. Our Board through its resolution dated April 27, 2026, and our Shareholders through a special resolution on May 23, 2026, have authorised our Board to decide the quantum of discount up to 5% of the Floor Price at the time of determination of the Issue Price.

The Issue Price shall be subject to appropriate adjustments, if our Company makes any alteration to its share capital as mentioned in Regulation 176 (4) of the SEBI ICDR Regulations.

The "relevant date" mentioned above in case of allotment of equity shares, refers to the date of the meeting in which the board of directors or the committee of directors duly authorised by the board of the issuer decides to open the proposed issue and "stock exchange" means any of the recognised stock exchanges in India on which the equity shares of the issuer of the same class are listed and on which the highest trading volume in such shares has been recorded during the two weeks immediately preceding the relevant date.

The securities must be allotted within 365 days from the date of the shareholders' resolution approving the QIP in one or tranches and also within 60 days from the date of receipt of Application Amount from the successful Eligible QIBs. For details of Allotment, see "*Pricing and Allocation – Designated Date and Allotment of Equity Shares*" below.

The Equity Shares issued pursuant to the Issue must be issued on the basis of this Preliminary Placement Document and the Placement Document that shall contain all material information including the information specified in Schedule VII of the SEBI ICDR Regulations and the requirements prescribed under PAS Rules and Form PAS-4. This Preliminary Placement Document and the Placement Document are private documents provided to only select Eligible QIBs through serially numbered copies and are required to be placed on the website of the concerned Stock Exchanges and of our Company with a disclaimer to the effect that it is in connection with an issue to Eligible QIBs and no offer is being made to the public or to any other category of investors. Please note that if you do not receive a serially numbered copy of this Preliminary Placement Document addressed to you, you may not rely on this Preliminary Placement Document or Placement Document uploaded on the website of the Stock Exchanges or our Company for making an application to subscribe to Equity Shares pursuant to the Issue.

The minimum number of allottees for each QIP shall not be less than:

- two, where the issue size is less than or equal to ₹25,000 Lakhs; and
- five, where the issue size is greater than ₹25,000 Lakhs.

No single Allottee shall be Allotted more than 50% of the Issue Size. Eligible QIBs that belong to the same group or that are under common control shall be deemed to be a single Allottee for the purpose of the Issue. For details of what constitutes "same group" or "common control", see "*Application Form – Bid Process*" on beginning page 156.

Equity Shares being Allotted pursuant to the Issue shall not be sold for a period of one year from the date of Allotment, except on the floor of a recognised stock exchange.

Our Company has received in-principle approval from the BSE under Regulation 28(1)(a) of the SEBI Listing Regulations for the listing of the Equity Shares on the BSE on June 03, 2026.

We shall also make the requisite filings with the RoC within the stipulated period as required under the Companies Act and the PAS Rules.

The Issue has been authorised and approved by our Board on April 27, 2026 and our Shareholders through a special resolution passed at the EGM on May 23, 2026.

Allotments made to VCFs and AIFs in the Issue are subject to the rules and regulations that are applicable to each of them respectively, including in relation to lock-in requirement. VCFs and AIFs should independently consult their own counsel and advisors as to investment in and related matters concerning the Issue.

The Equity Shares offered hereby have not been and will not be registered under the U.S. Securities Act or the securities laws of any state of the United States, and may not be offered or sold within the United States except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act and applicable U.S. state securities laws. Accordingly, the Equity Shares offered in this Issue are being offered and sold outside the United States in "offshore transactions" as defined in, and in reliance on Regulation S and the applicable laws of the jurisdiction where those offers and sales are made.

The Equity Shares issued pursuant to this Issue have not been and will not be registered, listed or otherwise qualified in any other jurisdiction outside India and may not be offered or sold. And Bids may not be made by persons in any such jurisdictions, except in compliance with the applicable laws of such jurisdiction.

Issue Procedure

1. On Bid / Issue Opening Date, our Company in consultation with the BRLM shall circulate serially numbered copies of this Preliminary Placement Document and the serially numbered Application Form, either in electronic or physical form to Eligible QIBs and the Application Form will be specifically addressed to such Eligible QIBs. In terms of Section 42(3) of the Companies Act, our Company shall maintain complete records of such Eligible QIBs in the form and manner prescribed under the PAS Rules, to whom this Preliminary Placement Document and the serially numbered Application Form have been dispatched or circulated, as the case may be. Our Company will make the requisite filings with RoC within the stipulated time period as required under the Companies Act.
2. The list of QIBs to whom the Application Form is delivered shall be determined by our Company in consultation with the BRLM. Unless a serially numbered Preliminary Placement Document along with the serially numbered Application Form, which includes the details of the bank account wherein the Application Amount is to be deposited, is addressed to a particular Eligible QIB, no invitation to subscribe shall be deemed to have been made to such Eligible QIB. Even if such documentation were to come into the possession of any person other than the intended recipient, no offer or invitation to offer shall be deemed to have been made to such person and any application that does not comply with this requirement shall be treated as invalid. The Application Form may be signed physically or digitally, if required under applicable law in the relevant jurisdiction applicable to each Eligible QIB and as permitted under such applicable law. An Eligible QIB may submit an unsigned copy of the Application Form, as long as the Application Amount is paid along with submission of the Application Form within the Bid/Issue Period. Once a duly filled Application Form is submitted by an Eligible QIB, whether signed or not, and the Application Amount has been transferred to the Escrow Account, such Application Form constitutes an irrevocable offer and cannot be withdrawn or revised downwards after the Bid/Issue Closing Date. In case Bids are being made on behalf of the Eligible QIB and this Application Form is unsigned, it shall be assumed that the person submitting the Application Form and providing necessary instructions for transfer of the Application Amount to the Escrow Account, on behalf of the Eligible QIB is authorised to do so.
3. Eligible QIBs may submit an Application Form, including any revisions thereof, along with the Application Amount transferred to the Escrow Account specified in the Application Form and a copy of the PAN card or PAN allotment letter and/or any other documents mentioned in the Application Form, during the Bid/ Issue Period to

the BRLM.

4. Bidders will be required to indicate the following in the Application Form:

- full official name of the Bidder to whom Equity Shares are to be Allotted, complete address, email id, PAN details (if applicable), phone number and bank account details;
- number of Equity Shares Bid for/Application size;
- price at which they are agreeable to subscribe to the Equity Shares and the aggregate Application Amount for the number of Equity Shares Bid for;
- an undertaking that they will deliver an offshore transaction letter to our Company prior to any sale of Equity Shares confirming that they will not re-offer, re-sell, pledge or otherwise transfer the Equity Shares, except in an offshore transaction on a recognized Indian stock exchange in compliance with Regulation S under the Securities Act;
- details of the beneficiary account maintained by the Depository Participant to which the Equity Shares should be credited pursuant to the Issue;
- equity shares held by the Bidder in our Company prior to the Issue; and
- a representation that it is outside the United States and it has agreed to certain other representations set forth in the "*Representations by Investors*" on page 7 and "*Transfer Restrictions*" on page 132 and certain other representations made the Application Form.

***NOTE:** Eligible FPIs are required to indicate their SEBI FPI registration number in the Application Form. The Bids made by the asset management companies or custodian of Mutual Funds shall specifically state the names of the concerned schemes for which the Bids are made. In case of a Mutual Fund, a separate Bid can be made in respect of each scheme of the Mutual Fund registered with SEBI and such Bids in respect of more than one scheme of the Mutual Fund will not be treated as multiple Bids provided that the Bids clearly indicate the scheme for which the Bid has been made. Application by various schemes or funds of a Mutual Fund will be treated as one application from the Mutual Fund. Bidders are advised to ensure that any single Bid from them does not exceed the investment limits or maximum number of Equity Shares that can be held by them under applicable laws.*

5. Eligible QIBs shall be required to make the entire payment of the Application Amount for the Equity Shares Bid for, along with the Application Form, only through electronic transfer to the Escrow Account opened in the name of "AANCHAL ISPAT LTD – ESCROW QIP 2026" with the Escrow Agent, within the Bid/Issue Period as specified in the Application Form sent to the respective Bidders. Please note that any payment of Application Amount for the Equity Shares shall be made from the bank accounts of the relevant Bidders and our Company shall keep a record of the bank account from where such payment has been received. No payment shall be made in the Issue by the Bidders in cash. Application Amount payable on Equity Shares to be held by joint holders shall be paid from the bank account of the person whose name appears first in the Application Form. Until Allotment, and the filing of return of Allotment by our Company with the RoC, or receipt of final listing and trading approvals from the Stock Exchange, whichever is later, Application Amount received for subscription of the Equity Shares shall be kept by our Company in a separate bank account with a scheduled bank and shall be utilised only for the purposes permitted under the Companies Act. Notwithstanding the above, in the event (a) any Bidder is not allocated Equity Shares in the Issue, (b) the number of Equity Shares Allotted to a Bidder is lower than the number of Equity Shares applied for through the Application Form and towards which Application Amount has been paid by such Bidder, (c) the Application Amount has been arrived at using an indicative price higher than the Issue Price, or (d) any Eligible QIB lowers or withdraws their Bid after submission of the Application Form but on or prior to the Issue Closing Date, the excess Application Amount will be refunded to the same bank account from which it was remitted, in the form and manner set out in "*Refunds*" on page 109.
6. Once a duly completed Application Form is submitted by a Bidder and the Application Amount is transferred to the Escrow Account, such application constitutes an irrevocable offer and the Bid cannot be withdrawn or revised downwards after the Bid/ Issue Closing Date. In case of an upward revision before the Bid/ Issue Closing Date, an additional amount shall be required to be deposited towards the Application Amount in the Escrow Account along with the submission of such revised Bid. In case of Bids being made on behalf of the Eligible QIB where the Application Form is unsigned, it shall be assumed that the person submitting the Application Form and providing necessary instructions for transfer of the Application Amount to the Escrow Account, on behalf of the Eligible QIB is authorised to do so. The Bid/ Issue Closing Date shall be notified to the Stock Exchange and the Eligible QIBs shall be deemed to have been given notice of such date after receipt of the Application Form.
7. The Eligible QIBs acknowledge that in accordance with the requirements of the Companies Act, upon Allocation, our Company will be required to disclose the names of proposed Allottees and the percentage of their post Issue shareholding in the Placement Document and consents to such disclosure, if any Equity Shares are allocated to it.

8. The Bids made by asset management companies or custodians of Mutual Funds shall specifically state the names of the concerned schemes for which the Bids are made. In case of a Mutual Fund, a separate Bid can be made in respect of each scheme of the Mutual Fund registered with SEBI.
9. Upon receipt of the duly completed Application Form, whether signed or not and the Application Amount in the Escrow Account, on or after the Bid/ Issue Closing Date, our Company shall, in consultation with BRLM determine the final terms, including the Issue Price of the Equity Shares to be issued pursuant to the Issue and Allocation. Upon such determination, the BRLM, on behalf of our Company, will send the serially numbered CAN and the Placement Document to the Successful Bidders. The dispatch of a CAN, and the Placement Document (when dispatched) to a Successful Bidder shall be deemed a valid, binding and irrevocable contract for the Successful Bidders to subscribe to the Equity Shares Allocated to such Successful Bidders at an aggregate price equivalent to the product of the Issue Price and Equity Shares Allocated to such Successful Bidders. The CAN shall contain details such as the number of Equity Shares Allocated to the Successful Bidders, Issue Price and the aggregate amount received towards the Equity Shares Allocated. In case of Bids being made on behalf of the Eligible QIB where the Application Form is unsigned, it shall be assumed that the person submitting the Application Form and providing necessary instructions for transfer of the Application Amount to the Escrow Account, on behalf of the Eligible QIB is authorised to do so. The Issue Closing Date shall be notified to the Stock Exchange and the Eligible QIBs shall be deemed to have been given notice of such date after receipt of the Application Form. **Please note that the Allocation will be at the absolute discretion of our Company and shall be in consultation with the BRLM.**
10. Upon determination of the Issue Price and before Allotment of Equity Shares to the Successful Bidders, the BRLM, shall, on our behalf, send a serially numbered Placement Document either in electronic form or through physical delivery to each of the Successful Bidders who have been Allocated Equity Shares pursuant to dispatch of a serially numbered CAN.
11. Upon dispatch of the serially numbered Placement Document, our Company shall Allot Equity Shares as per the details in the CANs sent to the Successful Bidders. Our Company will inform the Stock Exchange of the details of the Allotment.
12. After passing the resolution passed by the Board or its committee approving the Allotment and prior to crediting the Equity Shares into the beneficiary account of the Successful Bidders maintained by the Depository Participant, as specified in the records of the depositories or as indicated in their respective Application Form, our Company shall apply to the Stock Exchange for listing approvals in respect of the Equity Shares Allotted pursuant to the Issue.
13. After receipt of the listing approvals of the Stock Exchange, our Company shall credit the Equity Shares Allotted pursuant to this Issue into the beneficiary accounts of the respective Allottees.
14. Our Company will then apply for the final trading approvals from the Stock Exchange.
15. The Equity Shares that would have been credited to the beneficiary account with the Depository Participant of the Successful Bidders shall be eligible for trading on the Stock Exchange only upon the receipt of final trading and listing approvals from the Stock Exchange.
16. As per applicable law, the Stock Exchange will notify the final listing and trading approvals, which are ordinarily available on their websites, and our Company may communicate the receipt of the listing and trading approvals to those Eligible QIBs to whom the Equity Shares have been Allotted. Our Company and the BRLM shall not be responsible for any delay or non-receipt of the communication of the final trading and listing permissions from the Stock Exchange or any loss arising from such delay or non- receipt. Investors are advised to apprise themselves of the status of the receipt of the permissions from the Stock Exchange or our Company.

Eligible Qualified Institutional Buyers

Only Eligible QIBs are eligible to invest in the Equity Shares pursuant to the Issue, provided that with respect to FPIs, only Eligible FPIs applying under Schedule II of the FEMA Non-Debt Rules will be considered as Eligible QIBs. FVCIs are not permitted to participate in the Issue. Currently, QIBs, who are eligible to participate in the Issue (not being excluded pursuant to Regulation 179(2)(b) of the SEBI ICDR Regulations) and also as defined under Regulation 2(1)(ss) of the SEBI ICDR Regulations, are set forth below:

- a foreign portfolio investor other than individuals, corporate bodies and family offices, registered with

- the Board (i.e. Eligible FPI);
- alternate investment funds registered with SEBI;
- Eligible FPIs;
- insurance companies registered with Insurance Regulatory and Development Authority of India;
- insurance funds set up and managed by army, navy or air force of the Union of India;
- insurance funds set up and managed by the Department of Posts, India;
- multilateral and bilateral development financial institutions;
- Mutual Funds registered with SEBI;
- pension funds with minimum corpus of ₹ 25 Crores;
- provident funds with minimum corpus of ₹ 25 Crores;
- public financial institutions;
- scheduled commercial banks;
- state industrial development corporations;
- the National Investment Fund set up by resolution no. F. No. 2/3/2005-DDII dated November 23, 2005 of the Government published in the Gazette of India;
- venture capital funds registered with SEBI; and
- systemically important non-banking financial companies.

Allotments made to VCFs and AIFs in the Issue are subject to the rules and regulations that are applicable to each of them respectively, including in relation to lock-in requirement. VCFs and AIFs should independently consult their own counsel and advisors as to investment in and related matters concerning the Issue.

ELIGIBLE FPIS ARE PERMITTED TO PARTICIPATE UNDER SCHEDULE II OF FEMA RULES IN THIS ISSUE. ELIGIBLE FPIS ARE PERMITTED TO PARTICIPATE IN THE ISSUE SUBJECT TO COMPLIANCE WITH ALL APPLICABLE LAWS AND SUCH THAT THE SHAREHOLDING OF THE FPIS DO NOT EXCEED SPECIFIED LIMITS AS PRESCRIBED UNDER APPLICABLE LAWS IN THIS REGARD. FVCIS ARE NOT PERMITTED TO PARTICIPATE IN THIS ISSUE.

In terms of the SEBI FPI Regulations, the Equity Shares issued to a single Eligible FPI or an investor group (multiple entities registered as FPIs and directly or indirectly, having common ownership of more than 50.00% or common control) should not exceed 10.00% of post-Issue Equity Share capital of our Company. In terms of the FEMA Regulations, for calculating the aggregate holding of FPIs in a company, holding of all registered FPIs shall be included. Further, in terms of the FEMA Rules, the total holding of each FPI or an investor group shall be below 10.00% of the post-issue total paid-up Equity Share capital of our Company on a fully diluted basis.

In case the holding of an FPI including its investor group increases to 10.00% or more of the total paid-up equity capital, on a fully diluted basis, the FPI including its investor group is required to divest the excess holding within five trading days from the date of settlement of the trades resulting in the breach. In the event that such divestment of excess holding is not done, the total investment made by such FPI together with its investor group will be reclassified as FDI as per the procedure specified by SEBI and the FPI and its investor group will be prohibited from making any further portfolio investment in our Company under the SEBI FPI Regulations. However, in accordance with Regulation 22(4) of the SEBI FPI Regulations, the FPIs who are: (a) appropriately regulated public retail funds; (b) public retail funds where the majority is owned by appropriately regulated public retail fund on look through basis; or (c) public retail funds and investment managers of such foreign portfolio investors are appropriately regulated, the aggregation of the investment limits of such FPIs having common control, shall not be applicable. As per the circular issued by SEBI dated November 5, 2019 (circular no. IMD/FPI&C/CIR/P/2019/124), these investment restrictions shall also apply to subscribers of Offshore Derivative Instruments. Two or more subscribers of P-Notes having a common beneficial owner shall be considered together as a single subscriber of the P-Notes. In the event an investor has investments as an FPI and as a subscriber of P-Notes, these investment restrictions shall apply on the aggregate of the FPI and P-Notes investments held in the underlying company. Further, the aggregate permissible limit of all FPIs investments, with effect from April 1, 2020, is the sectoral cap applicable to the sector in which our Company operates.

Pursuant to the SEBI Circular dated April 5, 2018 (Circular No: IMD/FPIC/CIR/P/2018/61), our Company has appointed NSDL as the designated depository to monitor the level of FPI/NRI shareholding in our Company on a daily basis and once the aggregate foreign investment of a company reaches a cut-off point, which is 3% below the overall limit a red flag shall be activated. SEBI however, pursuant to its Circular dated May 17, 2018 (Circular No: SEBI/HO/IMD/FPIC/CIR/P/2018/81), directed that this system of monitoring foreign investment limits in Indian listed companies be made operational with effect from June 1, 2018. The depository is then required to inform the Stock Exchanges about the activation of the red flag. The Stock Exchanges are then required to issue the necessary circulars/public notifications on their respective websites. Once a red flag is activated, the FPIs must trade cautiously, because in the event that there is a breach of the sectoral cap, the FPIs will be under an obligation to disinvest the excess holding within

five trading days from the date of settlement of the trades.

Eligible FPIs are permitted to participate in the Issue subject to compliance with conditions and restrictions which may be specified by the Government from time to time. In terms of the FEMA Rules, for calculating the aggregate holding of FPIs in a company, holding of all registered FPIs shall be included.

Restriction on Allotment

Pursuant to Regulation 179(2)(b) of the SEBI ICDR Regulations, no Allotment shall be made pursuant to the Issue, either directly or indirectly, to any Eligible QIB being a promoter, or any person related to, the promoter. QIBs, which have all or any of the following rights, shall be deemed to be persons related to the promoter:

- rights under a shareholders' agreement or voting agreement entered into with the promoters or members of the promoter group;
- veto rights; or
- a right to appoint any nominee director on the board of the Issuer.

Provided, however, that an Eligible QIB which does not hold any Equity Shares in our Company and which has acquired the aforesaid rights in the capacity of a lender shall not be deemed to be related to the promoter.

Our Company, the BRLM and any of their respective shareholders, employees, counsel, officers, directors, representatives, agents, advisors or affiliates shall not be liable for any amendment or modification or change to applicable laws or regulations, which may occur after the date of this Preliminary Placement Document. Eligible QIBs are advised to make their independent investigations and satisfy themselves that they are eligible to apply. Eligible QIBs are advised to ensure that any single application from them does not exceed the investment limits or maximum number of Equity Shares that can be held by them under applicable law or regulation or as specified in this Preliminary Placement Document. Further, Eligible QIBs are required to satisfy themselves that their Bids would not eventually result in triggering a tender offer under the SEBI Takeover Regulations and ensure compliance with applicable laws.

A minimum of 10% of the Equity Shares offered in the Issue shall be Allotted to Mutual Funds. In case of undersubscription in such portion, such portion or part thereof may be Allotted to other Eligible QIBs.

Note: Affiliates or associates of the BRLM who are Eligible QIBs may participate in the Issue in compliance with applicable laws.

Bid Process

Application Form

Eligible QIBs shall only use the serially numbered Application Forms (which are addressed to them) supplied by our Company and the BRLM in either electronic form or by physical delivery for the purpose of making a Bid (including revision of a Bid) in terms of this Preliminary Placement Document and the Placement Document. By making a Bid (including the revision thereof) for Equity Shares through Application Forms and pursuant to the terms of this Preliminary Placement Document, the Eligible QIB will be deemed to have made all the following representations and warranties and the representations, warranties and agreements made under "*Notice to Investors*", "*Representations by Investors*" and "*Selling Restrictions*" beginning on pages 4, 7 and 124, respectively:

1. Each Eligible QIB confirms that it is a QIB in terms of Regulation 2(1)(ss) of the SEBI ICDR Regulations and is not excluded under Regulation 179(2)(b) of the SEBI ICDR Regulations, has a valid and existing registration under the applicable laws in India (as applicable) and is eligible to participate in this Issue;
2. Each Eligible QIB confirms that it is not a Promoter and is not a person related to the Promoter(s), either directly or indirectly and its Application Form does not directly or indirectly represent the Promoter(s) or members of the Promoter Group or persons related to the Promoter(s);
3. Each Eligible QIB confirms that it has no rights under a shareholders' agreement or voting agreement with the Promoter or members of the Promoter Group, no veto rights or right to appoint any nominee director on the Board other than those acquired in the capacity of a lender not holding any Equity Shares which shall not be deemed to be a person related to the Promoter(s);

4. Each Bidder confirms that in the event it is resident outside India, it is an Eligible FPI, having a valid and existing registration with SEBI under the applicable laws in India or a multilateral or bilateral development financial institution, and is eligible to invest in India under applicable law, including the FEMA Rules, as amended, and any notifications, circulars or clarifications issued thereunder, and has not been prohibited by SEBI or any other regulatory authority, from buying, selling, dealing in securities or otherwise accessing the capital markets and is not an FVCI;
5. Each Eligible QIB acknowledges that it has no right to withdraw or revise its Bid downwards after the Bid / Issue Closing Date;
6. Each Bidder confirms that if Equity Shares are Allotted through this Issue, it shall not, for a period of one year from Allotment, sell such Equity Shares otherwise than the floor of a recognised Stock Exchange;
7. Each Eligible QIB confirms that the Eligible QIB is eligible to Bid and hold Equity Shares so Allotted together with any Equity Shares held by it prior to the Issue, if any. Each Eligible QIB further confirms that the holding of the Eligible QIB, does not and shall not, exceed the level permissible as per any applicable regulations applicable to the Eligible QIB;
8. Each Eligible QIB confirms that its Bids would not eventually result in triggering a tender offer under the SEBI Takeover Regulations;
9. The Eligible QIB agrees that it will make payment of its Application Amount along with submission of the Application Form within the Issue Period. Each Eligible QIB agrees that once a duly filled Application Form is submitted by an Eligible QIB, whether signed or not, and the Application Amount has been transferred to the Escrow Account, such Application Form constitutes an irrevocable offer and cannot be withdrawn or revised downwards after the Bid/Issue Closing Date;
10. The Eligible QIB agrees that although the Application Amount is required to be paid by it along with the Application Form within the Issue Period in terms of provisions of the Companies Act, our Company reserves the right to Allocate and Allot Equity Shares pursuant to this Issue on a discretionary basis in consultation with the BRLM. The Eligible QIB further acknowledges and agrees that the payment of Application Amount does not guarantee Allocation and/or Allotment of Equity Shares Bid for in full or in part;
11. The Eligible QIB acknowledges that in terms of the requirements of the Companies Act, upon Allocation, our Company will be required to disclose names as "*proposed Allottees*" and percentage of post-Issue shareholding of the proposed Allottees in the Placement Document and such QIB consents of such disclosure, if any Equity Shares are Allocated to it. However, the Eligible QIB further acknowledges and agrees that, disclosure of such details as "*proposed Allottees*" in the Placement Document will not guarantee Allotment to them, as Allotment in the Issue shall continue to be at the sole discretion of our Company, in consultation with the BRLM;
 - (a) QIBs "*belonging to the same group*" shall mean entities where (a) any of them controls, directly or indirectly, through its subsidiary or holding company, not less than 15% of the voting rights in the other; (b) any of them, directly or indirectly, by itself, or in combination with other persons, exercise control over the others; or (c) there is a common director, excluding nominee and Independent Directors, amongst an Eligible QIB, its subsidiary(ies) or holding company and any other Eligible QIB; and
 - (b) 'Control' shall have the same meaning as is assigned to it by Regulation 2(1)(e) of the SEBI Takeover Regulations;
12. The Eligible QIBs acknowledge that no Allocation shall be made to them if the price at which they have Bid for in the Issue is lower than the Issue Price.
13. Each Eligible QIB confirms that it shall not undertake any trade in the Equity Shares credited to its beneficiary account maintained with the Depository Participant until such time that the final listing and trading approvals for the Equity Shares are issued by the Stock Exchange.
14. Each Eligible FPI, confirms that it will participate in the Issue only under and in conformity with Schedule II of FEMA Rules. Further, each Eligible FPI acknowledges that Eligible FPIs may invest in

such number of Equity Shares such that the individual investment of the Eligible FPI or its investor group (multiple entities registered as FPIs and directly or indirectly, having common ownership of more than fifty per cent or common control) in our Company does not exceed 10% of the post-Issue paid-up capital of our Company on a fully diluted basis. The Bidder confirms that it, individually or together with its investor group, is not restricted from making further investments in our Company through the portfolio investment route, in terms of Regulation 22(3) of the SEBI FPI Regulations.

15. A representation that such Bidder is outside the United States, is acquiring the Equity Shares in an "offshore transaction" under Regulation S and is not an affiliate of the Company or the BRLM or a person acting on behalf of such an affiliate

ELIGIBLE QIBs MUST PROVIDE THEIR NAME, COMPLETE ADDRESS, PHONE NUMBER, EMAIL ID, BANK ACCOUNT DETAILS, BENEFICIARY ACCOUNT DETAILS, PAN, DEPOSITORY PARTICIPANT'S NAME, DEPOSITORY PARTICIPANTS IDENTIFICATION NUMBER AND ENSURE THAT THE NAME GIVEN IN THE APPLICATION FORM, ELIGIBLE QIBs MUST ENSURE THAT THE NAME GIVEN IN THE APPLICATION FORM IS EXACTLY THE SAME AS THE NAME IN WHICH THEIR BENEFICIARY ACCOUNT IS HELD.

IF SO REQUIRE BY THE BRLM, THE ELIGIBLE QIBs SUBMITTING A BID ALONG WITH THE APPLICATION FORM, WILL ALSO HAVE TO SUBMIT REQUISITE DOCUMENT(S) TO THE BRLM TO EVIDENCE THEIR STATUS AS A "QIB" AS DEFINED HEREINABOVE.

IF SO REQUIRED BY THE BRLM, ESCROW AGENT OR ANY STATUTORY OR REGULATOR AUTHORITY IN THIS REGARD, INCLUDING AFTER BID/ISSUE CLOSING DATE, THE ELIGIBLE QIBs SUBMITTING A BID AND/OR BEING ALLOTTED EQUITY SHARES IN THE ISSUE, WILL ALSO HAVE TO SUBMIT REQUISITE DOCUMENT(S) TO FULFILL THE APPLICABLE KNOW YOUR CUSTOMER (KYC) NORMS.

Demographic details such as address and bank account will be obtained from the Depositories as per the Depository Participant account details provided in the Application Form. However, for the purposes of refund of all or part of the Application Amount submitted by the Bidder, the bank details as mentioned in the Application Form from which the Application Amount shall be remitted for the Equity Shares applied for in the Issue, will be considered.

The submission of an Application Form and payment of the Application Amount pursuant to the Application Form by a Bidder shall be deemed a valid, binding and irrevocable offer for such Bidder and becomes a binding contract on a Successful Bidder upon issuance of the CAN and the Placement Document (when dispatched) by our Company (by itself or through the BRLM) in favour of the Successful Bidder.

Submission of Application Form

All Application Forms must be duly completed with information including the number of Equity Shares applied for along with payment and a copy of the PAN card or PAN allotment letter. Additionally, the Application Form will include details of the relevant Escrow Account into which the Application Amounts will have to be deposited. The Application Amount shall be deposited in the Escrow Account as is specified in the Application Form and the Application Form shall be submitted to the Book Running Lead Manager either through electronic form or through physical delivery at either of the following addresses:

Name	Address	Contact Person	Email	Phone (telephone)
GYR Capital Advisors Private Limited	428, Gala Empire, Near JB Tower, Drive in Road, Thaltej, Ahemdabad-380054, Gujarat, India	Mr. Mohit Baid	info@gyrcapitaladvisors.com	+91 8777564648

The BRLM shall not be required to provide any written acknowledgement of the receipt of the Application Form and the Application Amount.

Bidders Bidding in the Issue shall pay the entire Application Amount along with the submission of the Application Form, within the Issue Period.

Payment of Application Amount

Our Company has opened the Escrow Account in the name of “**AANCHAL ISPAT LTD – ESCROW QIP 2026**” with the Escrow Agent, in terms of the Escrow Agreement entered among our Company, the Book Running Lead Manager and the Escrow Agent. Each Bidder will be required to deposit the Application Amount payable for the Equity Shares Bid by it along with the submission of the Application Form and during the Bid/ Issue Period. Bidders can make payment of the Application Amount only through electronic transfer of funds from their own bank account.

Note: Payments are to be made only through electronic fund transfer. Payments made through cash or cheques are liable to be rejected. Further, if the payment is not made favouring the Escrow Account, the Application Form is liable to be rejected.

Pending Allotment, our Company undertakes to utilise the amount deposited in “**AACHAL ISPAT LTD – ESCROW QIP 2026**” only for the purposes of (i) adjustment against Allotment of Equity Shares in the Issue; or (ii) repayment of Application Amount in terms of this Preliminary Placement Document. Notwithstanding the above, in the event a Bidder is not Allocated Equity Shares in the Issue, or the number of Equity Shares Allocated to a Bidder, is lower than the number of Equity Shares applied for through the Application Form and towards which Application Amount has been paid by such Bidder, the excess Application Amount will be refunded to the same bank account from which Application Amount was remitted, in the form and manner set out in "*Issue Procedure – Refunds*" on page 109.

Permanent Account Number or PAN

Each Bidder should mention its PAN allotted under the Income Tax Act, 1961 in the Application Form and enclose a copy of the PAN card or PAN allotment letter along with the Application Form, to the extent applicable. Applications without this information will be considered incomplete and are liable to be rejected. Bidders should not submit the GIR number instead of the PAN as the Application Form is liable to be rejected on this ground

Bank Account Details

Each Bidder shall mention the details of the bank account from which the payment of Application Amount has been made along with confirmation that such payment has been made from such account.

Pricing and Allocation

There is a minimum pricing requirement under the SEBI ICDR Regulations. The Floor Price shall not be less than the average of the weekly high and low of the closing prices of the Equity Shares quoted on the stock exchange during the two weeks preceding the Relevant Date. For the purpose of determination of the Floor Price, ‘*stock exchange*’ shall mean any of the recognised stock exchanges in which the Equity Shares are listed and in which the highest trading volume in such Equity Shares has been recorded during the two weeks immediately preceding the Relevant Date. However, our Company may offer a discount of not more than 5% of the Floor Price in accordance with the approval of the Shareholders of our Company accorded through their resolution passed on May 23, 2026 and in terms of Regulation 176(1) of the SEBI ICDR Regulations.

Our Company, in consultation with the BRLM, shall determine the Issue Price, which shall be at or above the Floor Price.

The "Relevant Date" referred to above will be the date of the meeting in which the Board or the committee thereof decides to open the Issue and "stock exchange" means any of the recognized stock exchanges in India on which the Equity Shares of the issuer of the same class are listed and on which the highest trading volume in such Equity Shares has been recorded during the two weeks immediately preceding the Relevant Date. After finalisation of the Issue Price, our Company shall update this Preliminary Placement Document with the Issue details and file the same with the Stock Exchanges as the Placement Document.

Build-up of the Book

The Bidders shall submit their Bids (including any revision thereof) through the Application Forms within the Bid/ Issue Period to the Book Running Lead Manager. Such Bids cannot be withdrawn or revised downwards after the Bid/ Issue Closing Date. The book shall be maintained by the Book Running Lead Manager.

Method of Allocation

Our Company shall determine the Allocation in consultation with the Book Running Lead Manager on a discretionary basis and in compliance with Chapter VI of the SEBI ICDR Regulations. Application Forms received from the Bidders at or above the Issue Price shall be grouped together to determine the total demand. The Allocation to all such Bidders will be made at the Issue Price. Allocation to Mutual Funds for up to a minimum of 10% of the Issue Size shall be undertaken subject to valid Bids being received at or above the Issue Price. In case of cancellations or default by the Bidders, our Company in

consultation with BRLM has the right to reallocate the Equity Shares at the Issue Price among existing or new Bidders at their sole and absolute discretion subject to the applicable laws.

THE DECISION OF OUR COMPANY IN CONSULTATION WITH THE BOOK RUNNING LEAD MANAGER IN RESPECT OF ALLOCATION SHALL BE FINAL AND BINDING ON ALL ELIGIBLE QIBS. ELIGIBLE QIBS MAY NOTE THAT ALLOCATION OF EQUITY SHARES IS AT THE SOLE AND ABSOLUTE DISCRETION OF OUR COMPANY AND ELIGIBLE QIBS MAY NOT RECEIVE ANY ALLOCATION EVEN IF THEY HAVE SUBMITTED VALID APPLICATION FORMS AND PAID THE ENTIRE APPLICATION AMOUNT AT OR ABOVE THE ISSUE PRICE WITHIN THE BID/ ISSUE PERIOD. NEITHER OUR COMPANY NOR THE BRLM ARE NOT OBLIGED TO ASSIGN ANY REASON FOR ANY NON-ALLOCATION.

CAN

Based on receipt of the serially numbered Application Forms and Application Amount, our Company, in consultation with the Book Running Lead Manager, in their sole and absolute discretion, shall decide the Successful Bidders to whom the serially numbered CAN shall be dispatched, pursuant to which the details of the Equity Shares Allocated to them, the Issue Price and the Application Amount for the Equity Shares Allocated to them shall be notified to such Successful Bidders. The CAN shall also include details of amount to be refunded, if any, to such Bidders. Additionally, the CAN will include the probable Designated Date, being the date of credit of the Equity Shares to the Successful Bidders' account, as applicable to the respective Bidder.

The Successful Bidders would also be sent a serially numbered Placement Document (which will include the names of the proposed Allottees along with the percentage of their post-Issue Shareholding in the Company) either in electronic form or by physical delivery.

The dispatch of the serially numbered CAN and the Placement Document (when dispatched), to the respective Successful Bidders shall be deemed a valid, binding and irrevocable contract for such Bidders to subscribe to the Equity Shares Allocated to them. Subsequently, our Board will approve the Allotment of the Equity Shares to the Allottees in consultation with the Book Running Lead Manager.

Eligible QIBs are advised to instruct their Depository Participant to accept the Equity Shares that may be Allotted to them pursuant to the Issue. By submitting the Application Form, a Bidder would have deemed to have made the representations and warranties as specified in "*Notice to Investors*" on page 4 and further that such Eligible QIB shall not undertake any trade on the Equity Shares credited to its Depository Participant account pursuant to the Issue until such time as the final listing and trading approval is issued by Stock Exchange.

Designated Date and Allotment of Equity Shares

1. Subject to the satisfaction of the terms and conditions of the Placement Agreement, our Company will ensure that the Allotment of the Equity Shares is completed by the Designated Date provided in the CAN.
2. In accordance with the SEBI ICDR Regulations, Equity Shares will be issued and Allotment shall be made only in the dematerialized form to the Allottees. Allottees will have the option to re-materialize the Equity Shares, if they so desire, as per the provisions of the Companies Act and the Depositories Act. However, no transfer of securities in listed companies in physical form is permitted as per Regulation 40 of the SEBI Listing Regulations.
3. Our Company, at its sole discretion, reserves the right to cancel the Issue at any time up to Allotment without assigning any reasons whatsoever.
4. Following the Allotment of the Equity Shares pursuant to the Issue, our Company shall apply to the Stock Exchange for listing approvals and post receipt of the listing approvals from the Stock Exchange, our Company shall credit the Equity Shares into the beneficiary accounts of the Allottees.
5. Following the credit of Equity Shares into the respective Allottees' beneficiary accounts, our Company will apply for the final listing and trading approvals from the Stock Exchange.
6. The monies lying to the credit of the Escrow Account shall not be released until the final listing and trading approvals of the Stock Exchange for the listing and trading of the Equity Shares issued pursuant to this Issue are received by our Company and the Company files the return of Allotment in connection with the Issue under Form PAS-3 with the RoC within the prescribed timelines under the Companies Act.

7. After finalization of the Issue Price, our Company shall update this Preliminary Placement Document with the Issue details and file it with the Stock Exchange as the Placement Document, which will include names of the proposed Allottees and the percentage of their post-Issue shareholding in the Company. Pursuant to a circular dated March 5, 2010 issued by the SEBI, Stock Exchange is required to make available on their websites the details of those Allottees in Issue who have been allotted more than 5% of the Equity Shares offered in the Issue, namely, names of the Allottees, and number of Equity Shares Allotted to each of them, pre and post Issue shareholding pattern of our Company along with the Placement Document.

Refunds

In the event that the number of Equity Shares Allocated to a Bidder is lower than the number of Equity Shares applied for through the Application Form and towards which Application Amount has been paid by such Bidder, or the Bidder has deposited the Application Amount arrived at using a price higher than the Issue Price or Equity Shares are not Allocated to a Bidder for any reasons or the Issue is cancelled prior to Allocation, or a Bidder lowers or withdraws the Bid prior to the Bid/ Issue Closing Date, any excess Application Amount paid by such Bidder will be refunded to the same bank account from which Application Amount was remitted as set out in the Application Form. The Refund Amount will be transferred to the relevant Bidders within two Working Days from the issuance of the CAN.

In the event that we are unable to issue and Allot the Equity Shares offered in the Issue or if the Issue is cancelled within 60 days from the date of receipt of application monies, our Company shall repay the application monies within 15 days from the expiry of 60 days, failing which our Company shall repay that monies with interest at the rate of 12% p.a. from expiry of the sixtieth day. The application monies to be refunded by us shall be refunded to the same bank account from which application monies was remitted by the Bidders, as mentioned in the Application Form. In accordance with the SEBI ICDR Regulations, Equity Shares will be issued and Allotment shall be made only in dematerialised form to the Allottees. Allottees will have the option to re-materialise the Equity Shares, if they so desire, as per the provisions of the Companies Act, the Depositories Act and other applicable laws.

We, at our sole discretion, reserve the right to cancel the Issue at any time up to Allotment without assigning any reason whatsoever. Following the Allotment and credit of Equity Shares into the Eligible QIBs' Depository Participant accounts, we will apply for final trading and listing approvals from the Stock Exchange. In the event of any delay in the Allotment or credit of Equity Shares, or receipt of trading or listing approvals or cancellation of the Issue, no interest or penalty would be payable by us.

Release of Funds to our Company

The monies lying to the credit of the Escrow Account shall not be released until the final listing and trading approvals of the Stock Exchange for the listing and trading of the Equity Shares issued pursuant to this Issue are received by our Company and the Company files the return of Allotment in connection with the Issue with the RoC, whichever is later.

Other Instructions Submission of Documents

A physical copy of the Application Form and relevant documents as required to be provided along with the Application Form shall be submitted as soon as practicable.

Right to Reject Applications

Our Company, in consultation with the Book Running Lead Manager, may reject Bids, in part or in full, without assigning any reason whatsoever. The decision of our Company in consultation with the Book Running Lead Manager in relation to the rejection of Bids shall be final and binding. In the event the Bid is rejected by our Company, the Application Amount paid by the Bidder shall be refunded to the same bank account from which the Application Amount was remitted by such Bidder as set out in the Application Form. For details, see "*Issue Procedure*" – "*Refund*" on page 109.

Equity Shares in dematerialised form with NSDL or CDSL

The Allotment of the Equity Shares in this Issue shall be only in dematerialised form (i.e., not in physical certificates but be fungible and be represented by the statement issued through the electronic mode).

An Eligible QIB applying for Equity Shares to be issued pursuant to the Issue must have at least one beneficiary account with a Depository Participant of either NSDL or CDSL prior to making the Bid. Equity Shares Allotted to a Successful Bidder will be credited in electronic form directly to the beneficiary account (with the Depository Participant) of the Successful Bidder, as indicated in the Application Form.

Equity Shares in electronic form can be traded only on the stock exchanges having electronic connectivity with NSDL and CDSL. The Stock Exchanges have electronic connectivity with NSDL and CDSL. The trading of the Equity Shares to be issued pursuant to the Issue would be in dematerialised form only for all QIBs in the demat segment of the respective Stock Exchanges. Our Company and the Book Running Lead Manager shall not be responsible or liable for the delay in the credit of Equity Shares to be issued pursuant to the Issue due to errors in the Application Form or otherwise on the part of the Bidders.

PLACEMENT AND LOCK UP

Placement Agreement

The Book Running Lead Manager has entered into the Placement Agreement dated May 25, 2026 with our Company, pursuant to which the Lead Manager has agreed, subject to certain conditions, to manage this Issue and to act as placement agents in connection with the proposed Issue and procure subscription to Equity Shares on a reasonable efforts basis.

The Equity Shares will be placed with the Eligible QIBs pursuant to this Issue under Chapter VI of the SEBI ICDR Regulations and Section 42 of the Companies Act read with the rules made thereunder. The Placement Agreement contains customary representations and warranties, as well as indemnities from our Company and is subject to satisfaction of certain conditions and termination in accordance with the terms contained therein.

Applications shall be made to list the Equity Shares issued pursuant to this Issue and admit them to trading on the Stock Exchange. No assurance can be given as to the liquidity or sustainability of the trading market for such Equity Shares, the ability of holders of the Equity Shares to sell their Equity Shares or the price at which holders of the Equity Shares will be able to sell their Equity Shares.

This Preliminary Placement Document has not been, and will not be, registered as a prospectus with the Registrar of Companies, and no Equity Shares will be offered in India or overseas to the public or any members of the public in India or any other class of investors, other than Eligible QIBs.

The Equity Shares offered in the Issue have not been and will not be registered under the U.S. Securities Act, or the securities laws of any state of the United States and may not be offered or sold within the United States except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act and any applicable state securities laws. Accordingly, the Equity Shares are being offered and sold by the Company outside the United States, in "offshore transactions", as defined in, and in reliance on, Regulation S and the applicable laws of the jurisdiction where those offers and sales occur.

Relationship with the Book Running Lead Manager

In connection with the Issue, the Book Running Lead Manager or its affiliates may, for their own account, subscribe to the Equity Shares or enter into asset swaps, credit derivatives or other derivative transactions relating to the Equity Shares to be issued pursuant to the Issue at the same time as the offer and subscription or sale of the Equity Shares, or in secondary market transactions. As a result of such transactions, the Book Running Lead Manager may hold long or short positions in such Equity Shares. These transactions may comprise a substantial portion of the Issue and no specific disclosure will be made of such positions. Affiliates of the Book Running Lead Manager may purchase or subscribe to the Equity Shares or be Allotted Equity Shares for proprietary purposes and not with a view to distribute or in connection with the issuance of P-Notes. For further details, see the section "*Offshore Derivative Instruments*" beginning on page 13.

From time to time, the Book Running Lead Manager, and its affiliates and associates may have engaged in or may in the future engage in transactions with and perform services including but not limited to investment banking, advisory, commercial banking, trading services for our Company, group companies, affiliates and the Shareholders, as well as to their respective associates and affiliates, pursuant to which fees and commissions have been paid or will be paid to the Book Running Lead Manager and its affiliates and associates.

Lock up

The Company will not, for a period commencing from the date hereof and ending 60 days from the date of Allotment, without the prior written consent of the Book Running Lead Manager, directly or indirectly: (a) issue, offer, lend, pledge, sell, contract to sell or issue, sell any option or contract to purchase, purchase any option or contract to sell or issue, grant any option, right or warrant to purchase, lend or otherwise transfer or dispose of, directly or indirectly, any equity shares, or any securities convertible into or exercisable or exchangeable for Equity Share; (b) enter into any swap or other agreement that transfers, directly or indirectly, in whole or in part, any of the economic consequences of ownership of equity shares; or (c) enter into any transaction (including a transaction involving derivatives) having an economic effect similar to that of an issue, offer, sale or deposit of the Shares in any depository receipt facility; (d) publicly announce any intention to enter into any transaction described in (a) or (b) above, whether any such transaction described in (a) or (b) above is to be settled by delivery

of Equity Shares, or such other securities, in cash or otherwise; provided that, the foregoing restrictions shall not be applicable to the (i) the issuance of Equity Shares pursuant to the Issue; and (ii) any transaction required by law or an order of a court of law or a statutory authority.

Lock-up by Promoters

Our Promoters and members of the Promoter Group agree that without the prior written consent of the Book Running Lead Manager, they shall not, announce any intention to enter into any transaction whether any such transaction which is to be settled by delivery of Equity Shares, or such other securities, in cash or otherwise, during the period commencing on the date of the Preliminary Placement Document and ending 60 days from the date of the filing of the Placement Document (both dates inclusive) ("**Lock-up Period**") directly or indirectly: (1) offer, issue, pledge, sell, encumber, contract to sell or announce the intention to sell, lend, purchase any option or contract to sell, grant or sell any option, right, contract or warrant to purchase, lend, make any short sale or otherwise transfer or dispose of any Equity Shares or any other securities of our Company substantially similar to the Equity Shares acquired or purchased during the Lock-Up Period, including, but not limited to options, warrants or other securities that are convertible into, exercisable or exchangeable for, or that represent the right to receive Equity Shares or any such substantially similar securities, whether now owned or hereinafter acquired; (2) enter into any swap or other agreement or any transaction that transfers, in whole or in part, directly or indirectly, the economic consequences of ownership of the Equity Shares and the securities that are convertible into, exercisable or exchangeable for or any such substantially similar securities, whether now owned or hereinafter acquired; whether any such transaction described in clause (1) or (2) above is to be settled by delivery of the Equity Shares or such other securities, in cash or otherwise, (3) enter into any transaction (including a transaction involving derivatives) having an economic effect similar to that of an issue, offer, sale or deposit of the Equity Shares or any securities convertible into or exercisable or exchangeable for Equity Shares or which carry the right to subscribe for or purchase Equity Shares in any depository receipt facility, or (4) publicly announce its intention to enter into the transactions referred to in (1) to (3) above.

Further, these provisions will not be applicable for (a) Any Equity Shares acquired by the Promoter during the Lock-up Period, either from the open market or inter-se transfer, shall constitute as its Equity Shares, and shall be subject to the restrictions contained herein (b) any bona fide pledge or non-disposal undertaking of any of the Lock-up Shares held by our Promoter or member of Promoter Group as collateral for loans on normal commercial terms entered or to be entered into in the ordinary course of business of the undersigned, the Company or transfer of any of the Lockup Shares to any third party pursuant to the invocation of any pledge in relation to the Lock-up Shares.

SELLING RESTRICTIONS

The distribution of this Preliminary Placement Document and the offer, sale or delivery of the Equity Shares in this Issue may be restricted by law in certain jurisdictions. Therefore, persons who may come into possession of this Preliminary Placement Document are advised to consult with their own legal advisors as to what restrictions may be applicable to them and to observe such restrictions. This Preliminary Placement Document may not be used for the purpose of an offer or invitation in any circumstances in which such offer or invitation is not authorised.

This Issue is being made only to Eligible QIBs through a QIP, in reliance upon Chapter VI of the SEBI ICDR Regulations and the Companies Act. Each purchaser of the Equity Shares in this Issue will be deemed to have made acknowledgments and agreements as described under "*Notice to Investors*" and "*Representations by Investors*" on pages 4 and 7 respectively.

General

No action has been taken or will be taken that would permit a public offering of the Equity Shares to occur in any jurisdiction other than India, or the possession, circulation or distribution of this Preliminary Placement Document or any other material relating to our Company or the Equity Shares in any jurisdiction where action for such purpose is required. Accordingly, the Equity Shares may not be offered or sold, directly or indirectly, and neither this Preliminary Placement Document nor any offering materials or advertisements in connection with the Equity Shares may be distributed or published in or from any country or jurisdiction except under circumstances that will result in compliance with any applicable rules and regulations of any such country or jurisdiction. The Issue will be made only to Eligible QIBs through a QIP, in compliance with the applicable SEBI ICDR Regulations, Section 42 of the Companies Act, 2013 read with Rule 14 of the PAS Rules and other applicable provisions of the Companies Act, 2013 and the rules made thereunder.

Republic of India

This Preliminary Placement Document may not be distributed directly or indirectly in India or to residents of India and any Equity Shares may not be offered or sold directly or indirectly in India to, or for the account or benefit of, any resident of India except as permitted by applicable Indian laws and regulations, under which an offer is strictly on a private and confidential basis and is limited to Eligible QIBs and is not an offer to the public. This Preliminary Placement Document has not been and will not be filed as a prospectus with the RoC and will not be circulated or distributed to the public in India or any other jurisdiction and will not constitute a public offer in India or any other jurisdiction.

United States

The Equity Shares offered in the Issue have not been and will not be registered under the U.S. Securities Act or the securities laws of any state of the United States and may not be offered or sold in the United States, except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act and applicable state securities laws. The Equity Shares offered in the Issue are being offered and sold only outside the United States in reliance on Regulation S. To help ensure compliance with Regulation S, each purchaser of the Equity Shares offered and sold in "*offshore transactions*" as defined in, and reliance on Regulation S deemed to have made the representations, warranties, acknowledgements and agreements agreed as follows:

- a) the purchaser (i) is, and the person, if any, for whose account it is acquiring such Shares is, outside the United States, and (ii) is acquiring the Shares in an "offshore transaction" as defined in Regulation S;
- b) the purchaser has not been offered the Shares by means of any "directed selling efforts" as defined in Regulation S;
- c) the purchaser is aware that the Shares have not been and will not be registered under the Securities Act and are being distributed and offered outside the United States in reliance on Regulation S, and, subject to certain exceptions, may not be offered or sold within the United States; and
- d) the purchaser acknowledges that our Company, the Book Running Lead Manager, their affiliates and others will rely upon the truth and accuracy of the foregoing representations and agreements.

European Economic Area

In relation to each Member State of the European Economic Area (each a "**Relevant State**"), an offer to the public of any Equity Shares in the Issue may not be made in that Relevant State, except if the Equity Shares are offered to the public in that Relevant State at any time under the following exemptions under the Prospectus Regulation (EU) 2017/1129 (and any amendment thereto) (the "**Prospectus Regulation**"):

- a) to any legal entity which is a qualified investor as defined under the Prospectus Regulation;
- b) to fewer than 150 natural or legal persons (other than qualified investors as defined under the Prospectus

- Regulation), subject to obtaining the prior consent of the Book Running Lead Manager and the Syndicate Members for any such offer; or
- c) in any other circumstances falling within Article 1(4) of the Prospectus Regulation, provided that no such offer of the Equity Shares shall require our Company or any BRLM to publish a prospectus pursuant to article 3 of the Prospectus Regulation or supplement a prospectus pursuant to article 23 of the Prospectus Regulation.

Hong Kong

The Preliminary Placement Document has not been reviewed or approved by any regulatory authority in Hong Kong. In particular, the Preliminary Placement Document has not been, and will not be, registered as "prospectus" in Hong Kong under the Companies (Winding Up and Miscellaneous Provisions) Ordinance (Cap 32) ("CO") nor has it been authorised by the Securities and Futures Commission ("SFC") in Hong Kong pursuant to the Securities and Futures Ordinance (Cap 571) ("SFO"). Recipients are advised to exercise caution in relation to the Issue. If recipients are in any doubt about any of the contents of the Preliminary Placement Document, they should obtain independent professional advice.

No advertisement, invitation or document relating to the Equity Shares, which is directed at, or the contents of which are likely to be accessed or read by, the public of Hong Kong (except if permitted to do so under the securities laws of Hong Kong) other than with respect to Equity Shares which are or are intended to be disposed of only to persons outside Hong Kong or only to "professional investors" as defined in the SFO and any rules made under the SFO has been or will be issued, whether in Hong Kong or elsewhere.

The Preliminary Placement Document does not constitute an offer or invitation to the public in Hong Kong to acquire any Equity Shares nor an advertisement of the Equity Shares in Hong Kong. The Preliminary Placement Document must not be issued, circulated or distributed in Hong Kong other than:

- a) to "professional investors" within the meaning of the SFO and any rules made under that ordinance ("**Professional Investors**"); or
- b) in other circumstances which do not result in the Preliminary Placement Document being a prospectus as defined in the CO nor constitute an offer to the public which requires authorization by the SFC under the SFO.

Unless permitted by the securities laws of Hong Kong, no person may issue or have in its possession for issue, whether in Hong Kong or elsewhere, any advertisement, invitation or document relating to the Equity Shares, which is directed at, or the content of which is likely to be accessed or read by, the public of Hong Kong other than with respect to the Equity Shares which are or are intended to be disposed of only to persons outside Hong Kong or only to Professional Investors.

Any offer of the Equity Shares will be personal to the person to whom relevant offer documents are delivered, and a subscription for the Equity Shares will only be accepted from such person. No person who has received a copy of the Preliminary Placement Document may issue, circulate or distribute the Preliminary Placement Document in Hong Kong or make or give a copy of the Preliminary Placement Document to any other person.

No person allotted Equity Shares may sell, or offer to sell, such Equity Shares to the public in Hong Kong within six months following the date of issue of such Equity Shares.

Japan

The Equity Shares offered hereby have not been and will not be registered under the Financial Instruments and Exchange Act of Japan (Act No. 25 of 1948, as amended, the "**Financial Instruments and Exchange Act**"). The Preliminary Placement Document is not an offer of shares for sale, directly or indirectly, in Japan or to, or for the benefit of, any resident of Japan (which term as used in the Preliminary Placement Document means any person resident in Japan, including any corporation or entity organized under the laws of Japan) or to others for reoffer or resale, directly or indirectly, in Japan or to, or for the benefit of, any resident of Japan, except pursuant to an exemption from the registration requirements of, and otherwise in compliance with, the Financial Instruments and Exchange Act and other relevant laws and regulations of Japan.

Singapore

The Preliminary Placement Document has not been and will not be registered as a prospectus with the Monetary Authority of Singapore, and the Equity Shares will be offered pursuant to exemptions under the Securities and Futures Act (Chapter 289) of Singapore, as modified or amended from time to time (the "**SFA**"). Accordingly, the Equity Shares may not be offered or sold or made the subject of an invitation for subscription or purchase nor may the Preliminary Placement Document or any other document or material in connection with the offer or sale or invitation for subscription or purchase of the Equity Shares be circulated or distributed, whether directly or indirectly, to any person in Singapore other than (i) to an institutional investor (as defined in Section 4A of the SFA) pursuant to Section 274 of the SFA, (ii) to a relevant person

(as defined in Section 275(2) of the SFA) pursuant to Section 275(1) of the SFA, or any person pursuant to Section 275(1A) of the SFA, and in accordance with the conditions specified in Section 275 of the SFA, or (iii) otherwise pursuant to, and in accordance with the conditions of, any other applicable provision of the SFA.

Where Equity Shares are subscribed or purchased under Section 275 of the SFA by a relevant person which is:

- a) a corporation (which is not an accredited investor (as defined in Section 4A of the SFA)) the sole business of which is to hold investments and the entire share capital of which is owned by one or more individuals, each of whom is an accredited investor; or
- b) a trust (where the trustee is not an accredited investor) whose sole purpose is to hold investments and each beneficiary of the trust is an individual who is an accredited investor,
- c) securities or securities-based derivatives contracts (each term as defined in Section 2(1) of the SFA) of that corporation or the beneficiaries' rights and interest (howsoever described) in that trust shall not be transferred within six months after that corporation or that trust has acquired the Equity Shares pursuant to an offer made under Section 275 of the SFA except:
- d) to an institutional investor or to a relevant person, or to any person arising from an offer referred to in Section 275(1A) or Section 276(4)(i)(B) of the SFA;
- e) where no consideration is or will be given for the transfer
- f) where the transfer is by operation of law
- g) as specified in Section 267(7) of the SFA; or
- h) As specified in Regulation 37A of the Securities and Futures (Offers of Investments) (Securities and Securities-based Derivatives Contracts) Regulations 2018.

Notification under Sections 309B(1)(a) and 309B(1)(c) of the SFA: We have determined, and hereby notify all relevant persons (as defined in Section 309A of the SFA) that the Equity Shares are: (A) prescribed capital markets products (as defined in the Securities and Futures (Capital Markets Products) Regulations 2018) and (B) Excluded Investment Products (as defined in MAS Notice SFA 04-N12: Notice on the Sale of Investment; Notice on Recommendations on Investment Products)

United Kingdom

No Equity Shares have been offered or will be offered pursuant to the Issue to the public in the United Kingdom prior to the publication of a prospectus in relation to the Equity Shares, except that the Equity Shares may be offered to the public in the United Kingdom at any time:

- a) to any legal entity which is a qualified investor as defined under Article 2 of the UK Prospectus Regulation;
- b) to fewer than 150 natural or legal persons (other than qualified investors as defined under Article 2 of the UK Prospectus Regulation), subject to obtaining the prior consent of Book Running Lead Manager for any such offer; or
- c) in any other circumstances falling within Article 1(4) of the UK Prospectus Regulation;

provided that no such offer of the Shares shall require our Company or any BRLM to publish a prospectus pursuant to Article 3 of the UK Prospectus Regulation or supplement a prospectus pursuant to Article 23 of the UK Prospectus Regulation. For the purposes of this provision, the expression an "offer to the public" in relation to the Shares in the United Kingdom means the communication in any form and by any means of sufficient information on the terms of the offer and any Shares to be offered so as to enable an investor to decide to purchase or subscribe for any Shares and the expression "UK Prospectus Regulation" means Regulation (EU) 2017/1129 as it forms part of domestic law by virtue of the European Union (Withdrawal) Act 2018.

The Preliminary Placement Document may not be distributed or circulated to any person in the United Kingdom other than to (i) persons who have professional experience in matters relating to investments falling within Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005, as amended (the "Financial Promotion Order"); and (ii) high net worth entities falling within Article 49(2)(a) to (d) of the Financial Promotion Order (all such persons together being referred to as "**Relevant Persons**"). The Preliminary Placement Document is directed only at relevant persons. Other persons should not act on the Preliminary Placement Document or any of its contents. The Preliminary Placement Document is confidential and is being supplied to you solely for your information and may not be reproduced, redistributed or passed on to any other person or published, in whole or in part, for any other purpose.

Australia

This Preliminary Placement Document is not a disclosure document or a prospectus under Chapter 6D.2 of the Corporations Act 2001 (Cth) ("**Corporations Act**") and has not been lodged with the Australian Securities and Investments Commission and it does not purport to include the information required of a disclosure document under Chapter 6D.2 of the Corporations Act.

No offer will be made under this Preliminary Placement Document to investors to whom disclosure is required to be made under Chapter 6D of the Corporations Act. Each purchaser of the Equity Shares offered in the Issue in Australia shall be deemed to represent and warrant that it is either a "sophisticated investor" or a "professional investor" and that not it is not a "retail client" within the meaning of those terms in the Corporations Act.

The Equity Shares acquired in the Issue in Australia must not be offered for sale in Australia in the period of 12 months after the date of the Allotment, except in circumstances where disclosure to investors under Chapter 6D of the Corporations Act would not be required pursuant to an exemption under Section 708 of the Corporations Act or otherwise or where the offer is pursuant to a disclosure document that complies with Chapter 6D of the Corporations Act. Each purchaser of the Equity Shares offered in the Issue in Australia shall be deemed to undertake to our Company that it will not, for a period of 12 months from the date of issue of the Equity Shares, offer, transfer, assign or otherwise alienate those Equity Shares to investors in Australia except in circumstances where disclosure to investors is not required under Chapter 6D.2 of the Corporations Act or where or where the offer is pursuant to a disclosure document that complies with Chapter 6D of the Corporations Act.

Neither the BRLM nor any of its affiliates is the holder of Australian Financial Services Licence.

Bahrain

All marketing and offering of the Equity Shares in the Issue has been made and will be made outside the Kingdom of Bahrain. This Preliminary Placement Document and the Equity Shares that shall be offered pursuant to this Preliminary Placement Document have not been registered, filed, approved or licensed by the Central Bank of Bahrain ("CBB"), the Bahrain Bourse, the Ministry of Industry, Commerce and Tourism ("MOICT") or any other relevant licensing authorities in the Kingdom of Bahrain.

The CBB, the Bahrain Bourse and the MOICT of the Kingdom of Bahrain takes no responsibility for the accuracy of the statements and information contained in this Preliminary Placement Document, nor shall they have any liability to any person, investor or otherwise for any loss or damage resulting from reliance on any statements or information contained herein. This Preliminary Placement Document is only intended for Accredited Investors as defined by the CBB and the Equity Shares offered by way of private placement may only be offered in minimum subscriptions of USD 100,000 (or equivalent in other currencies). No invitation to the public in the Kingdom of Bahrain to subscribe to the Equity Shares is being made and this Preliminary Placement Document will not be issued to, passed to, or made available to the public generally in the Kingdom of Bahrain. The CBB has not reviewed, nor has it approved this Preliminary Placement Document and any related offering documents or the marketing thereof in the Kingdom of Bahrain. The CBB is not and will not be responsible for the performance of the Equity Shares.

Kuwait

This Preliminary Placement Document has not been licensed for the offering, promotion, marketing, advertisement or sale of the Equity Shares offered in the Issue in the State of Kuwait by the Capital Markets Authority or any other relevant Kuwaiti government agency. The offering, promotion, marketing, advertisement or sale of the Equity Shares offered in the Issue in the State of Kuwait on the basis of a private placement or public offering is, therefore, prohibited in accordance with Law No. 7 of 2010 and the Executive Bylaws for Law No. 7 of 2010, as amended, which govern the issue, offer, marketing and sale of securities in the State of Kuwait ("**Kuwait Securities Laws**"). Therefore, in accordance with the Kuwait Securities Laws, no private or public offering of the Equity Shares is or will be made in the State of Kuwait, no agreement relating to the sale of the Equity Shares will be concluded in the State of Kuwait and no marketing or solicitation or inducement activities are being used to offer or market the Equity Shares in the State of Kuwait.

Mauritius

In accordance with The Securities Act 2005 of Mauritius, no offer of the Equity Shares offered in the Issue may be made to the public in Mauritius without, amongst other things, the prior approval of the Mauritius Financial Services Commission. This Preliminary Placement Document has not been approved or registered by the Mauritius Financial Services Commission. Accordingly, this Preliminary Placement Document does not constitute a public offering. The Preliminary Placement Document is for the exclusive use of the person to whom it has been given by the BRLM and is a private concern between the sender and the recipient.

New Zealand

This Preliminary Placement Document has not been registered, filed with or approved by any New Zealand regulatory authority under the Financial Markets Conduct Act 2013 (the "FMA Act"). The Equity Shares offered in the Issue may only

be offered or sold in New Zealand (or allotted with a view to being offered for sale in New Zealand) to a person who: (a) is an investment business within the meaning of clause 37 of Schedule 1 of the FMC Act; (b) meets the investment activity criteria specified in clause 38 of Schedule 1 of the FMC Act; (c) is large within the meaning of clause 39 of Schedule 1 of the FMC Act; (d) is a government agency within the meaning of clause 40 of Schedule 1 of the FMC Act; or (e) is an eligible investor within the meaning of clause 41 of Schedule 1 of the FMC Act.

Oman

This Preliminary Placement Document does not constitute an offer to sell or the solicitation of any offer to buy non-Omani securities in the Sultanate of Oman. This Preliminary Placement Document is strictly private and confidential and is being provided to a limited number of sophisticated investors solely to enable them to decide whether or not to invest in the Equity Shares outside of the Sultanate of Oman, upon the terms and subject to the restrictions set out herein and may not be reproduced or used for any other purpose or provided to any person other than the original recipient.

This Preliminary Placement Document has not been approved by the Capital Market Authority of Oman (the "**CMA**") or any other regulatory body or authority in the Sultanate of Oman ("**Oman**"), nor has the BRLM or any placement agent acting on its behalf received authorisation, licensing or approval from the CMA or any other regulatory authority in Oman, to market, offer, sell, or distribute the Equity Shares in Oman.

No marketing, offering, selling or distribution of any Equity Shares has been or will be made from within Oman and no subscription for any Equity Shares may or will be consummated within Oman. Neither the BRLM nor any placement agent acting on its behalf is a company licensed by the CMA to provide investment advisory, brokerage, or portfolio management services in Oman, nor a bank licensed by the Central Bank of Oman to provide investment banking services in Oman. Neither the BRLM nor any placement agent acting on its behalf advise persons or entities resident or based in Oman as to the appropriateness of investing in or purchasing or selling securities or other financial products.

The Equity Shares offered in the Issue have not and will not be listed on any stock exchange in the Sultanate of Oman. Nothing contained in this Preliminary Placement Document is intended to constitute Omani investment, legal, tax, accounting or other professional advice. This Preliminary Placement Document is for your information only, and nothing herein is intended to endorse or recommend a particular course of action. You should consult with an appropriate professional for specific advice on the basis of your situation.

Qatar (excluding the Qatar Financial Centre)

This Preliminary Placement Document does not, and is not intended to, constitute an invitation or an offer of Equity Shares in the State of Qatar and accordingly should not be construed as such. The Equity Shares offered in the Issue have not been, and shall not be, offered, sold or delivered at any time, directly or indirectly, in the State of Qatar. Any offering of the Equity Shares shall not constitute a public offer of securities in the State of Qatar.

By receiving this Preliminary Placement Document, the person or entity to whom it has been provided to understands, acknowledges and agrees that: (a) neither this Preliminary Placement Document nor the Equity Shares have been registered, considered, authorised or approved by the Qatar Central Bank, the Qatar Financial Markets Authority, or any other authority or agency in the State of Qatar; (b) our Company and the BRLM is not authorised or licensed by the Qatar Central Bank, the Qatar Financial Markets Authority or any other authority or agency in the State of Qatar, to market or sell the Equity Shares within the State of Qatar; (c) this Preliminary Placement Document may not be provided to any person other than the original recipient and is not for general circulation in the State of Qatar; and (d) no agreement relating to the sale of the Equity Shares shall be consummated within the State of Qatar.

No marketing of the Issue has been or will be made from within the State of Qatar and no subscription to the Equity Shares may or will be consummated within the State of Qatar. Any applications to invest in the Equity Shares shall be received from outside of Qatar. This Preliminary Placement Document shall not form the basis of, or be relied on in connection with, any contract in Qatar. Our Company and the BRLM are not, by distributing this Preliminary Placement Document, advising individuals resident in the State of Qatar as to the appropriateness of purchasing Equity Shares in the Issue. Nothing contained in this Preliminary Placement Document is intended to constitute investment, legal, tax, accounting or other professional advice in, or in respect of, the State of Qatar.

Qatar Financial Centre

This Preliminary Placement Document does not, and is not intended to, constitute an invitation or offer of Equity Shares from or within the Qatar Financial Centre ("**QFC**"), and accordingly should not be construed as such. The Preliminary Placement Document has not been reviewed or approved by or registered with the Qatar Financial Centre Authority, the Qatar Financial Centre Regulatory Authority or any other competent legal body in the QFC.

The Preliminary Placement Document is strictly private and confidential, and may not be reproduced or used for any other purpose, nor provided to any person other than the recipient thereof. Our Company has not been approved or licensed by or registered with any licensing authorities within the QFC.

Saudi Arabia

This Preliminary Placement Document may not be distributed in the Kingdom of Saudi Arabia except to such persons as are permitted under the Offers of Securities Regulations as issued by the board of the Saudi Arabian Capital Market Authority ("**CMA**") pursuant to resolution number pursuant to resolution number 3-123-2017 dated December 27, 2017 as amended by resolution number 1-104-2019 dated September 30, 2019, as amended (the "**CMA Regulations**"). The CMA does not make any representation as to the accuracy or completeness of this Preliminary Placement Document and expressly disclaims any liability whatsoever for any loss arising from, or incurred in reliance upon, any part of this Preliminary Placement Document. Prospective purchasers of the Equity Shares offered hereby should conduct their own due diligence. If you do not understand the contents of this Preliminary Placement Document, you should consult an authorised financial adviser.

South Africa

In South Africa, the offering of the Equity Shares in the Issue will only be made by way of private placement to:

- a) selected persons falling within one of the specified categories listed in section 96(1)(a) of the South African Companies Act of 2008, as amended (the "**South African Companies Act**"); and
- b) selected persons, acting as principal, acquiring Equity Shares for a total acquisition cost of ZAR 1,000,000 or more, as contemplated in section 96(1)(b) of the South African Companies Act, and in each case to whom the offer of the Equity Shares will specifically be addressed, and only by whom the offer will be capable of acceptance (the "**South African Qualifying Investors**"). This Preliminary Placement Document is being made available only to such South African Qualifying Investors. The information contained in this Preliminary Placement Document does not constitute, nor form part of, any offer or invitation to sell or issue, an advertisement or any solicitation of any offer or invitation to purchase or subscribe for any Equity Shares or any other securities and is not an "offer to the public" as contemplated in the South African Companies Act.

This Preliminary Placement Document does not, nor does it intend to, constitute a "registered prospectus" or an "advertisement", as contemplated by the South African Companies Act and no prospectus has been filed with the Companies and Intellectual Property Commission (the "**CIPC**") in respect of the Issue of the Equity Shares. As a result, this Preliminary Placement Document does not comply with the substance and form requirements for a prospectus set out in the South African Companies Act and the South African Companies Regulations of 2011, and has not been approved by, and/or registered with, the CIPC.

The information contained in this Preliminary Placement Document constitutes factual information as contemplated in section 1(3)(a) of the South African Financial Advisory and Intermediary Services Act of 2002, as amended (the "**FAIS Act**") and should not be construed as an express or implied recommendation, guide or proposal that any particular transaction in respect of the Equity Shares or in relation to the business or future investments of our Company is appropriate to the particular investment objectives, financial situation or needs of a prospective investor, and nothing in this Preliminary Placement Document should be construed as constituting the canvassing for, or marketing or advertising of, financial services in South Africa. Our Company is not a financial services provider licensed as such under the FAIS Act.

South Korea

No securities registration statement in relation to the Solicitations (as defined under Financial Investment Services and Capital Markets Act of the Republic of Korea ("**South Korea**") (the "**FISCMA**")) of the Equity Shares offered in the Issue in South Korea has been or will be filed pursuant to the FISCMA. The Solicitations shall only be made (i) to certain professionals as prescribed in the FISCMA and the enforcement decree promulgated thereunder ("**Professional Investors**") and (ii) to no more than 49 persons (excluding any Professional Investors) during the six-month period prior to the contemplated date of the allotment of the Equity Shares in the Issue.

Furthermore, the Equity Shares may not be offered, sold, transferred or delivered for reoffering or resale, directly or indirectly, in South Korea or to, or for the account or benefit of, any resident (as defined under the Foreign Exchange Transactions Act of South Korea and the decree, rules and regulations promulgated thereunder) thereof for a period of one year from the date of the issuance of the Equity Shares, except as otherwise permitted under applicable South Korean laws and regulations.

Switzerland

The Equity Shares offered in the Issue may not be publicly offered in Switzerland and will not be listed on the SIX Swiss Exchange ("**SIX**") or on any other stock exchange or regulated trading facility in Switzerland. This Preliminary Placement Document does not constitute a prospectus within the meaning of, and has been prepared without regard to the disclosure standards for issuance prospectuses under art. 652a or art. 1156 of the Swiss Code of Obligations or the disclosure standards for listing prospectuses under the SIX Listing Rules or the listing rules of any other stock exchange or regulated trading facility in Switzerland. Neither this Preliminary Placement Document nor any other offering or marketing material relating to the Equity Shares offered in the Issue may be publicly distributed or otherwise made publicly available in Switzerland. The Equity Shares offered in the Issue shall only be offered to regulated financial intermediaries, such as banks, securities dealers, insurance institutions and fund management companies, as well as institutional investors with professional treasury operations.

Neither this Preliminary Placement Document nor any other offering or marketing material relating to the offering of the Equity Shares in the Issue have been or will be filed with or approved by any Swiss regulatory authority.

In particular, this Preliminary Placement Document will not be filed with, and the offer of the Equity Shares offered in the Issue will not be supervised by, the Swiss Financial Market Supervisory Authority FINMA. The offer of the Equity Shares in the Issue has not been and will not be authorized under the Swiss Federal Act on Collective Investment Schemes ("**CISA**"). The investor protection afforded to acquirers of interests in collective investment schemes under the CISA does not extend to purchasers of the Equity Shares offered in the Issue.

This Preliminary Placement Document is personal to the recipient only and is not for general circulation in Switzerland.

United Arab Emirates (excluding the Dubai International Financial Centre)

No offering, marketing, promotion, advertising or distribution (collectively, "**Promotion**") of the Preliminary Placement Document or the Equity Shares may be made in the United Arab Emirates (the "**UAE**") unless: (a) such Promotion has been approved by the UAE Securities and Commodities Authority (the "**SCA**") and is made in accordance with the laws and regulations of the UAE, including SCA Board of Directors' Chairman Decision no. (3/R.M.) of 2017 (the "**Promotion and Introduction Regulations**"), and is made by an entity duly licensed to conduct such Promotion activities in the UAE; or (b) such Promotion is conducted by way of private placement made: (i) only to Qualified Investors who are not High Net Worth Individuals (as such terms are defined in the Promotion and Introduction Regulations); or (ii) otherwise in accordance with the laws and regulations of the UAE; or (c) such Promotion is carried out by way of reverse solicitation only upon an initiative made in writing by an investor in the UAE.

The Promotion of the Preliminary Placement Document and the Equity Shares has not been and will not be approved by the SCA and, as such, the Preliminary Placement Document does not constitute an offer to the general public in the UAE to acquire any Equity Shares. Except where the Promotion of the Preliminary Placement Document and the Equity Shares is carried out by way of reverse solicitation only upon an initiative made in writing by an investor in the UAE, the Promotion of the Preliminary Placement Document and the Equity Shares in the UAE is being made only to Qualified Investors who are not High Net Worth Individuals (as such terms are defined in the Promotion and Introduction Regulations).

None of the SCA, the Central Bank of the United Arab Emirates or any other regulatory authority in the UAE has reviewed or approved the contents of the Preliminary Placement Document and nor does any such entity accept any liability for the contents of the Preliminary Placement Document.

Dubai International Financial Centre

The Equity Shares offered in the Issue are not being offered to any persons in the Dubai International Financial Centre except on that basis that an offer is: (i) an "Exempt Offer" in accordance with the Markets Rules (MKT) (the "**Markets Rules**") adopted by the Dubai Financial Services Authority (the "**DFSA**"); and (ii) made only to persons who meet the Professional Client criteria set out in Rule 2.3.3 of the DFSA Conduct of Business Module of the DFSA rulebook and are not natural Persons. The Preliminary Placement Document must not be delivered to, or relied on by, any other person. The DFSA has not approved the Preliminary Placement Document nor taken steps to verify the information set out in it, and has no responsibility for it. Capitalised terms not otherwise defined in the Preliminary Placement Document have the meaning given to those terms in the Markets Rules.

The Equity Shares may be illiquid and/or subject to restrictions on their resale. Prospective purchasers of the Equity Shares offered in the Issue should conduct their own due diligence on the Equity Shares. If you do not understand the contents of the Preliminary Placement Document, you should consult an authorised financial adviser.

Other Jurisdictions

The distribution of this Preliminary Placement Document and the offer and sale of the Equity Shares may be restricted by law in certain jurisdictions. Persons into whose possession this Preliminary Placement Document comes are required to inform themselves about, and to observe, any such restrictions to the extent applicable.

TRANSFER RESTRICTIONS

Due to the following restrictions, investors are advised to consult their legal counsel prior to purchasing Equity Shares or making any resale, pledge or transfer of the Equity Shares.

Pursuant to Chapter VI of the SEBI ICDR Regulations, any resale of Equity Shares, except on the Stock Exchange, is not permitted for a period of one year from the date of Allotment. In addition to the above, allotments made to Eligible QIBs, including VCFs and AIFs, in the Issue may be subject to lock-in requirements, if any, under the rules and regulations that are applicable to them. For more information, see "*Selling Restrictions*" on page 124.

United States Transfer Restrictions

The Equity Shares have not been and will not be registered under the U.S. Securities Act and may not be offered or sold within the United States, except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act and applicable U.S. state securities laws.

Each purchaser of the Equity Shares offered in the Issue shall be deemed to have represented, warranted, agreed and acknowledged as follows:

- It understands that the Equity Shares offered in the Issue have not been and will not be registered under the Securities Act or the securities laws of any state of the United States and are being offered and sold to it in reliance on Regulation S.
- It was outside the United States (within the meaning of Regulation S) at the time the offer of the Equity Shares offered in the Issue was made to it and it was outside the United States (within the meaning of Regulation S) when its buy order for the Equity Shares offered in the Issue was originated.
- It did not purchase the Equity Shares offered in the Issue as a result of any "directed selling efforts" (as defined in Regulation S).
- It is buying the Equity Shares offered in the Issue for investment purposes and not with a view to the distribution thereof. If in the future it decides to offer, resell, pledge or otherwise transfer any of the Equity Shares offered in the Issue, it agrees that it will not offer, sell, pledge or otherwise transfer the Equity Shares offered in the Issue except in transactions complying with Rule 903 or Rule 904 of Regulation S or pursuant to any other available exemption from registration under the Securities Act and in accordance with all applicable securities laws of the states of the United States and any other jurisdiction, including India.
- Where it is subscribing to the Equity Shares offered in the Issue as fiduciary or agent for one or more investor accounts, it has sole investment discretion with respect to each such account and it has full power to make the representations, warranties, agreements and acknowledgements herein.
- Where it is subscribing to the Equity Shares offered in the Issue for one or more managed accounts, it represents and warrants that it was authorised in writing by each such managed account to subscribe to the Equity Shares offered in the Issue for each managed account and to make (and it hereby makes) the representations, warranties, agreements and acknowledgements herein for and on behalf of each such account, reading the reference to "it" to include such accounts.
- It agrees to indemnify and hold our Company and the Book Running Lead Manager harmless from any and all costs, claims, liabilities and expenses (including legal fees and expenses) arising out of or in connection with any breach of these representations, warranties or agreements. It agrees that the indemnity set forth in this paragraph shall survive the resale of the Equity Shares purchased in the Issue.

It acknowledges that our Company, the Book Running Lead Manager, their respective affiliates and others will rely upon the truth and accuracy of the foregoing representations, warranties, agreements and acknowledgements.

THE SECURITIES MARKET OF INDIA

Our Company is listed on the BSE Limited i.e. “BSE”. The information in this section has been extracted from documents available on the website of SEBI and the BSE Limited and has not been prepared or independently verified by our Company, the Lead Manager or any of their respective affiliates or advisors.

The Indian Securities Market

India has a long history of organised securities trading. In 1875, the first stock exchange was established in Mumbai. The BSE and the NSE together hold a dominant position among the stock exchanges in terms of the number of listed companies, market capitalisation and trading activity.

Stock Exchange Regulations

Indian stock exchanges including BSE are regulated primarily by SEBI, as well as by the Government acting through the Ministry of Finance, Capital Markets Division, under the SCRA and the SCRR. On October 3, 2018, SEBI, in exercise of its powers under the SCRA and the SEBI Act, as amended from time to time, notified the Securities Contracts (Regulation) (Stock Exchanges and Clearing Corporations) Regulations, 2018 (the “**SECC Regulations**”), which regulate inter alia the recognition, ownership and internal governance of stock exchanges and clearing corporations in India together with providing for minimum net worth requirements for stock exchanges. The SCRA, the SCRR and the SECC Regulations along with various rules, bye-laws and regulations of the BSE Limited, regulate the recognition of stock exchanges, the qualifications for membership thereof and the manner, in which contracts are entered into, settled and enforced between members of the stock exchange.

The SEBI Act empowers SEBI to regulate the Indian securities markets, including BSE and intermediaries in the capital markets, promote and monitor self-regulatory organisations and prohibit fraudulent and unfair trade practices. Regulations and guidelines concerning minimum disclosure requirements by public companies, rules and regulations concerning investor protection, insider trading, substantial acquisitions of shares and takeover of companies, buy-backs of securities, employee stock option schemes, stockbrokers, merchant bankers, underwriters, mutual funds, foreign portfolio investors, credit rating agencies and other capital market participants have been notified by the relevant regulatory authority.

Listing and delisting of Securities

The listing of securities on a recognised Indian stock exchange is regulated by the applicable Indian laws including the Companies Act, 2013, the SCRA, the SCRR, the SEBI Act, and various guidelines and regulations issued by SEBI including the SEBI ICDR Regulations SEBI Listing Regulations. The SCRA empowers the governing body of each recognised stock exchange to suspend trading of or withdraw admission to dealings in a listed security for breach of or non-compliance with any conditions or breach of company’s obligations under the SEBI Listing Regulations or for any reason, subject to the issuer receiving prior written notice of the intent of the exchange and upon granting of a hearing in the matter. SEBI also has the power to amend the SEBI Listing Regulations and bye-laws of the stock exchanges in India, to overrule a stock exchange’s governing body and withdraw recognition of a recognized stock exchange.

SEBI has notified the Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021, to govern the voluntary and compulsory delisting of equity shares from the stock exchanges. In addition, certain amendments to the SCRR have also been notified in relation to delisting.

Minimum Level of Public Shareholding

All listed companies (except public sector undertakings) are required to maintain a minimum public shareholding at 25%. In this regard, SEBI has provided several mechanisms to comply with this requirement. Further, where the public shareholding in a listed company falls below 25% (except public sector undertakings) at any time, such company is required to bring the public shareholding to 25% within a maximum period of 12 months from the date of such fall. Consequently, a listed company may be delisted from the stock exchanges for not complying with the above-mentioned requirement. Our Company is in compliance with this minimum public shareholding requirement.

Index-Based Market-Wide Circuit Breaker System

In order to restrict abnormal price volatility in any particular stock, the SEBI has instructed stock exchanges to apply daily circuit breakers which do not allow transactions beyond a certain level of price volatility. The index-based market-wide circuit breaker system (equity and equity derivatives) applies at three stages of the index movement, at 10%, 15% and 20%.

The stock exchanges on a daily basis translate the circuit breaker limits based on previous day's closing level of the index. These circuit breakers, when triggered, bring about a co-ordinated trading halt in all equity and equity derivative markets nationwide. The market-wide circuit breakers are triggered by movement of either the SENSEX of the BSE or the S&P CNX NIFTY of the NSE, whichever is breached earlier.

In addition to the market-wide index-based circuit breakers, there are currently in place individual scrip-wise circuit breakers. However, no price bands are applicable on scrips on which derivative products are available or scrips included in indices on which derivative products are available.

The stock exchanges in India can also exercise the power to suspend trading during periods of market volatility. Margin requirements are imposed by stock exchanges that are required to be paid by the stockbrokers.

In case the Capital market of the Main board is closed on account of nationwide index circuit filter, or for any other reason. It will be reopened simultaneously, as and when the Capital market is reopened for trading.

BSE

Established in 1875, it is the oldest stock exchange in India. In 1956, it became the first stock exchange in India to obtain permanent recognition from the Government under the SCRA. Pursuant to the BSE (Corporatization and Demutualization) Scheme 2005 of SEBI, the BSE was incorporated as a company under the Companies Act, 1956 on August 8, 2005. BSE was listed on NSE with effect from February 3, 2017.

Internet-based Securities Trading and Services

Internet trading takes place through order routing systems, which route client orders to exchange trading systems for execution. Stockbrokers interested in providing this service are required to apply for permission to the relevant stock exchange and also have to comply with certain minimum conditions stipulated by SEBI. Internet trading is possible on both the "equities" as well as the "derivatives" segments of the BSE.

Trading Hours

Trading on both the NSE and the BSE occurs from Monday to Friday, between 9:15 a.m. and 3:30 p.m. IST (excluding the 15 minutes pre-open session from 9:00 a.m. to 9:15 a.m.). The BSE and the NSE are closed on public holidays. The recognised stock exchange has been permitted to set their own trading hours (in the cash and derivatives segments) subject to the condition that (i) the trading hours are between 9.00 a.m. and 5.00 p.m.; and (ii) the stock exchange has in place a risk management system and infrastructure commensurate to the trading hours.

Trading Procedure

In order to facilitate smooth transactions, the BSE replaced its open outcry system with BSE On-line Trading facility in 1995. This totally automated screen based trading in securities was put into practice nation-wide. This has enhanced transparency in dealings and has assisted considerably in smoothening settlement cycles and improving efficiency in back-office work. In the year 2014, BSE introduced its new generation fully automated BSE on-line trading platform ("BOLT+") through which all trades on the equity cash, equity derivatives and currency segments of the exchange are executed.

SEBI Listing Regulations

Public listed companies are required under the SEBI Listing Regulations to prepare and circulate to their shareholders audited annual accounts which comply with the disclosure requirements and regulations governing their manner of presentation and which include sections relating to corporate governance, related party transactions and management's discussion and analysis as required under the SEBI Listing Regulations. In addition, a listed company is subject to, inter alia, continuing disclosure requirements pursuant to the terms of the SEBI Listing Regulations.

SEBI Takeover Regulations

Disclosure and mandatory bid obligations for listed Indian companies under Indian law are governed by the SEBI Takeover Regulations, which provides for specific regulations in relation to substantial acquisition of shares and takeover. Once the equity shares of a company are listed on a stock exchange in India, the provisions of the SEBI Takeover Regulations will apply to any acquisition of the company's shares/ voting rights/ control. The SEBI Takeover Regulations prescribes certain thresholds or trigger points in the shareholding a person or entity has in the listed Indian company, which give rise to certain obligations on part of the acquirer. Acquisitions up to a certain threshold prescribed under the SEBI Takeover Regulations mandate specific disclosure requirements, while acquisitions crossing particular thresholds may result in the acquirer having

to make an open offer of the shares of the target company. The SEBI Takeover Regulations also provides for the possibility of indirect acquisitions, imposing specific obligations on the acquirer in case of such indirect acquisition. The SEBI Takeover Regulations also provides certain general exemptions which exempt certain acquisitions from the obligation to make an open offer. Subsequently, the SEBI Takeover Regulations were amended on August 13, 2021 exempting (a) persons, together with persons acting in concert with him, holding shares or voting rights entitling him to exercise twenty-five per cent or more of the voting rights in a target company; and (b) promoter of the target company, together with persons acting in concert with him, from making continual disclosures in relation to aggregate shareholding and voting rights in the target company. Further, the amendment has also removed certain disclosure obligations for acquirers/promoters, pertaining to acquisition or disposal of shares aggregating to 5% and any change of 2% thereafter, annual shareholding disclosure and creation/invocation/release of encumbrance registered in depository systems under the SEBI Takeover Regulations. These relaxations have been given on account of implementation of the System Driven Disclosures (SDD).

SEBI Insider Trading Regulations

The SEBI Insider Trading Regulations have been notified to prohibit and penalise insider trading in India. An insider is, among other things, prohibited from dealing in the securities of a listed company when in possession of unpublished price sensitive information (“UPSI”).

The SEBI Insider Trading Regulations were notified on January 15, 2015 and came into effect on May 15, 2015, which repealed the erstwhile regulations of 1992. The SEBI Insider Trading Regulations, inter alia, impose certain restrictions on the communication of information by listed companies. Under the SEBI Insider Trading Regulations, (i) no insider shall communicate, provide or allow access to any UPSI relating to such companies and securities listed or proposed to be listed, to any person including other insiders; and (ii) no person shall procure or cause the communication by any insider of UPSI relating to such companies and securities listed or proposed to be listed, except in furtherance of legitimate purposes, performance of duties or discharge of legal obligations. However, UPSI may be communicated, provided or allowed access to or procured, under certain circumstances specified in the SEBI Insider Trading Regulations.

The SEBI Insider Trading Regulations make it compulsory for listed companies and certain other entities that are required to handle UPSI in the course of business operations to establish an internal code of practices and procedures for fair disclosure of UPSI and to regulate, monitor and report trading by insiders. To this end, the SEBI Insider Trading Regulations provide principles of fair disclosure for purposes of code of practices and procedures for fair disclosure of UPSI and minimum standards for code of conduct to regulate, monitor and report trading by insiders. There are also initial and continuing shareholding disclosure obligations under the SEBI Insider Trading Regulations.

The SEBI Insider Trading Regulations also provides for disclosure obligations for promoters, members of the promoter group, designated person or director in case value of trade exceed monetary threshold of ₹1 million over a calendar quarter, within two days of reaching such threshold. The board of directors of all listed companies are required to formulate and publish on the company’s website a code of procedure for fair disclosure of UPSI along with a code of conduct for its employees for compliances with the SEBI Insider Trading Regulations.

Further, on July 17, 2020, SEBI amended the Insider Trading Regulations to prescribe that the board of directors or head(s) of listed companies shall ensure that a structured digital database be maintained, containing the nature of unpublished price sensitive information, the names and details of persons who have shared the information and the names and details person with whom information is shared.

Depositories

The Depositories Act provides a legal framework for the establishment of depositories to record ownership details and effect transfer in book-entry form. Further, SEBI framed regulations in relation to the formation and registration of such depositories, the registration of participants as well as the rights and obligations of the depositories, participants, companies and beneficial owners. The depository system has significantly improved the operation of the Indian securities markets.

DESCRIPTION OF THE EQUITY SHARES

The following is information relating to the Equity Shares including a brief summary of the Memorandum of Association and Articles of Association and the Companies Act. Bidders are urged to read the Memorandum of Association and Articles of Association carefully, and consult with their advisers, as the Memorandum of Association and Articles of Association and applicable Indian law, and not this summary, govern the rights attached to the Equity Shares.

Share capital

The Authorised Share Capital of the Company is Rs. 22,00,00,000/- (Rupees Twenty-Two Crores Only) divided into 2,20,00,000 (Two Crores Twenty Lakhs) Equity Shares of Rs. 10/- (Rupees Ten Only) each.

Dividends

Under Indian law, a company pays dividends upon a recommendation by its board of directors and approval by a majority of the shareholders at the AGM of shareholders held each financial year. Under the Companies Act, unless the board of directors of a company recommends the payment of a dividend, the shareholders at a general meeting have no power to declare any dividend. Subject to certain conditions specified under Section 123 of the Companies Act and the rules made thereunder no dividend can be declared or paid by a company for any financial year except (a) out of the profits of the company for that year after providing depreciation, calculated in accordance with the provisions of the Companies Act; or (b) out of the profits of the company for any previous financial year(s) arrived at in accordance with the Companies Act and remaining undistributed; or (c) out of both; or (d) out of money provided by the Central Government or a state Government for payment of dividend by the Company in pursuance of a guarantee given by that Government.

Further, as per the Companies Act, read with the Companies (Declaration and Payment of Dividend) Rules, 2014, in case of the inadequacy or absence of profits in any year, a company may declare dividend out of the accumulated profits earned in previous years and transferred to the free reserves, provided: (a) the rate of dividend declared shall not exceed the average of the rates at which dividend was declared by it in the three years immediately preceding that year; provided, this rule shall not apply to a company, which has not declared any dividend in each of the three preceding financial years; (b) the total amount to be drawn from such accumulated profits shall not exceed one-tenth of the sum of the paid up share capital of the company and free reserves as per its most recent audited financial statements; (c) the amount so drawn shall be first utilised to set off the losses incurred by the company in the financial year in which the dividend is declared before any dividend in respect of equity shares is declared; and (d) the balance of the reserves of our Company after such withdrawal shall not fall below 15% of the company's paid up share capital as per its most recent audited financial statements.

These dividends are required to be deposited into a separate bank account within five days of the declaration of such dividend and paid to shareholders within 30 days of the date of its declaration.

The Articles of Association provide that our Company in its general meeting may declare dividends to be paid to the members according to their shareholding. The dividend shall not exceed the amount recommended by our Board. Further, our Board may from time to time pay the members interim dividend as may appear to them to be justified. No dividend may be paid otherwise than out of the profits of our Company, arrived at in the manner provided under the Companies Act.

The dividends of our Company shall be divisible among the members in proportion of the amount of capital paid up or credited as paid-up on the Equity Shares, held by them for the respective period of the holding of the Equity Shares or both. However, our Board may retain any dividends on which our Company may have a lien and may apply the same towards the satisfaction of the debts or liabilities in respect of which the lien exists. All dividends shall be apportioned and paid on the amounts paid or credited as paid on the Equity Shares during any portion or portions of the period in respect of which the dividend is paid but if any Share is issued on terms providing that it shall rank for dividends as from a particular date, such Share shall rank for dividend accordingly. No member shall be entitled to receive payment of any interest or dividend or bonus in respect of his Equity Shares while any money may be due or owing from him to the company and our Board may deduct from the interest or dividend to any member all such sums of money so due from him to our Company. A transfer of Equity Shares shall not pass the right to any dividend declared therein before the registration of the transfer.

The Companies Act states that any dividends that remain unpaid or unclaimed after that period are to be transferred to a special bank account. Any dividend amount (along with interest) that remains unpaid or unclaimed for seven years from the date of such transfer is to be transferred by our Company to a fund, called the Investor Education and Protection Fund, created by the Government. In addition, all shares in respect of which dividend has not been paid or claimed for seven consecutive years, shall be transferred by the Company to the Investor Education and Protection Fund along with a statement containing requisite details.

Capitalization of reserves and issue of bonus shares

In addition to permitting dividends to be paid out of current or retained earnings as described above, the Companies Act permits the board of directors, if so approved by the shareholders in a general meeting, to capitalise its profits or reserves for the purpose of issuing fully paid-up bonus shares, which are similar to stock dividend. The Companies Act permits the issue of fully paid up bonus shares from its free reserves, securities premium account or capital redemption reserve account, provided that bonus shares shall not be issued by capitalising reserves created by revaluation of assets. These bonus Equity Shares must be distributed to shareholders in proportion to the number of Equity Shares owned by them as recommended by the board of directors.

Any issue of bonus shares by a listed company would be subject to the SEBI regulations. The relevant SEBI regulations prescribe that no company shall make a bonus issue of Equity Shares if it has outstanding fully or partly convertible debt instruments at the time of making the bonus issue, unless it has made reservation of the Equity Shares in the same class in favour of the holders of the outstanding convertible debt instruments in proportion to the convertible part thereof and the Equity Shares reserved for the holders of fully or partly convertible debt instruments shall be issued at the time of conversion of such convertible debt instruments on the same terms or same proportion on which the bonds were issued. Further, for issuance of such bonus shares, a company should not have defaulted in the payment of interest or principal in respect of fixed deposits and interest on existing debentures or principal on redemption of such debentures. The declaration of bonus shares in lieu of a dividend cannot be made. The bonus issuance shall be made out of free reserves built out of genuine profits or share premium collected in cash only. The reserves created by revaluation of fixed assets cannot be capitalised. Further, a company should have sufficient reason to believe that it has not defaulted in respect of the payment of statutory dues of the employees, such as contributions to provident funds, gratuities and/or bonuses.

The Company in General Meeting may resolve that any moneys, investments or other assets forming part of the undivided profits of the Company standing to the credit of the Reserve Fund, or any Capital Redemption Reserve Account, or in the hands of the Company and available for dividend (or representing premium received on the issue of Equity Shares and standing to the credit of the Shares Premium Account) be capitalized and distributed among such of the shareholders as would be entitled to receive the same if distributed by way of dividend and in the same proportions on the footing that they become entitled thereto as capital and that all or any part of such capitalized fund be applied on behalf of such shareholders in paying up in full either at par or at such premium as the resolution may provide, any unissued shares or debentures or debenture-stock of the Company which shall be distributed accordingly or in or towards payment of the uncalled liability on any issued shares or debentures or debenture-stock and that such distribution or payment shall be accepted by such shareholders in full satisfaction of their interest in the said capitalized sum, provided that a Share Premium Account and a Capital Redemption Reserve Account may, for the purposes of this Article, only be applied in the paying of any unissued shares to be issued to members of the Company as fully paid bonus shares.

Pre-emptive Rights and Alteration of Share Capital

Subject to the provisions of the Companies Act, 2013 our Company may increase its share capital by issuing new shares on such terms and with such rights as it, by approval of our Shareholders in a General Meeting by way of an ordinary resolution, may determine. According to Section 62(1)(a) of the Companies Act, 2013 such new shares shall be offered to existing shareholders in proportion to the paid up share capital on those shares at that date. The offer shall be made by notice specifying the number of shares offered and the date (being not less than 15 days and not exceeding 30 days from the date of the offer) within which the offer, if not accepted, will be deemed to have been declined. After such date or on receipt of earlier intimation from the persons to whom such notice is given that they decline to accept the shares offered, the Board may dispose of the shares offered in respect of which no acceptance has been received in a manner which shall not be disadvantageous to the shareholders of our Company. The offer is deemed to include a right exercisable by the person concerned to renounce the shares offered to him in favour of any other person. Private placement and public issues shall be undertaken pursuant to Chapter III of the Companies Act, 2013.

Under the provisions of Section 62(1)(c) of the Companies Act, 2013 and the Companies (Share Capital and Debentures) Rules, 2014, new shares may be offered to any persons whether or not those persons include existing shareholders or employees to whom shares are allotted under a scheme of employees stock options, either for cash or for consideration other than cash, if a special resolution to that effect is passed by our Company's shareholders in a general meeting. Our Company may, by a resolution passed in a general meeting, from time to time, increase the share capital by the creation of new Equity Shares of such amount as may be deemed expedient and specified in the resolution. Such increase in the share capital shall be subject to compliance with the provision of the Companies Act, 2013 and of any other laws that may be in force. New Equity Shares shall be issued upon such terms and conditions and with such rights and privileges attached thereto as are consistent with provisions of the Companies Act, 2013 and which the general meeting, resolving upon the creation thereof shall direct and if no direction be given, as our Board shall determine, and in particular such Equity Shares may be issued with a preferential or qualified right to dividends and in the distribution of assets of our Company and with a special or without any right of voting, subject to the conditions prescribed under the Companies Act, 2013.

Our Company may by ordinary resolution:

- Increase the share capital by such sum, to be divided into shares of such amount, as it thinks expedient;
- Consolidate and divide all or any its Equity Shares into shares of larger amount than its existing Equity Shares; subject to the applicable approvals under the Companies Act, 2013 for any consolidation and division which results in changes in the voting percentage of members;
- Subdivide its existing Equity Shares or any of them into Equity Shares of smaller amount than is fixed originally by the Memorandum of Association;
- Convert all or any of its fully-paid up shares into stock, and reconvert that stock into fully paid-up shares of any denomination;
- Cancel any Equity Shares which at the date of the passing of the ordinary resolution, have not been taken or agreed to be taken by any person.

Further, our Company may, from time to time, by special resolution, reduce its share capital or any share premium account in any manner, subject to any incident authorized and consent required by law.

General Meetings of Shareholders

Every year our Company is required to hold an annual general meeting in addition to any other meetings. Further, our Board may, whenever it thinks fit, call an extraordinary general meeting and shall, on the requisition of a number of members who constitute not less than one-tenth of the paid-up capital of our Company, proceed to call an extraordinary general meeting. Not less than 21 days' clear notice in writing of the general meeting is to be given, but shorter notice may be given if consent in writing is accorded by all the members entitled to vote and in case of any other meetings, with the consent of members holding not less than 95 per cent of such part of the paidup Share capital of our Company which gives a right to vote at the meeting. For a meeting of the shareholders, (i) five shareholders present in person, if the number of shareholders as on the date of meeting is not more than 1,000; (ii) 15 shareholders present in person, if the number of shareholders as on the date of the meeting is more than 1,000 but up to 5,000; and (iii) 30 shareholders present in person, if the number of shareholders as on the date of meeting exceeds 5,000, shall constitute a quorum for a general meeting of our Company, whether AGM or EGM. No business is to be transacted at the general meeting unless the requisite quorum is present at the commencement of the same. If the quorum is not present within half an hour of the time appointed for a meeting, the meeting, if convened upon such requisition as aforesaid, shall be dissolved; but in any other case it shall stand adjourned to the same day in the next week at the same time and place. The Articles of Association further provide that no business shall be transacted at any adjourned meeting other than the business left unfinished at the meeting from which the adjournment took place.

The Chairman of our Board shall be entitled to take the chair at every general meeting or, if there is no such chairman, or if at any general meeting he is not present within fifteen minutes after the time appointed for holding such general meeting or is unwilling to act as Chairman, the Directors present shall elect one of them to be the chairman of the meeting. If no Director is present or if all the Directors present decline to take the chair, then the members present shall choose one amongst themselves to be chairman of the general meeting.

A company intending to pass a resolution relating to matters such as, but not limited to, amendments to the objects clause of the Memorandum of Association, a variation of the rights attached to a class of shares or debentures or other securities, buy-backs of shares, giving loans or extending guarantees in excess of limits prescribed, is required to obtain the resolution passed by means of a postal ballot instead of transacting the business in our Company's general meeting. A notice to all the shareholders shall be sent along with a draft resolution explaining

the reasons thereof and requesting them to send their assent or dissent in writing on a postal ballot within a period of 30 days from the date of posting the notice. Postal ballot includes voting by electronic mode.

Voting Rights

Every member present in person shall have one vote on poll and the member present in person or by proxy shall have one vote for each Share of our Company held by him, subject to any rights or restrictions for the time being attached to any class or classes of Equity Shares. The Articles of Association provide that any member entitled to attend and vote at a General Meeting may do so either personally or through his constituted attorney or through another person as proxy on his behalf, for that meeting. The manner of giving proxies is provided in detail in the Articles of Association of the Company.

The instrument appointing a proxy is required to be lodged at the registered office at least 48 hours before the time of the meeting or adjourned meeting at which the person named in the instrument proposes to vote, and in default the instrument of proxy shall not be treated as valid. A vote given in accordance with the terms of an instrument appointing a proxy shall be valid notwithstanding the previous death or insanity of the principal or revocation of the instrument or transfer of the Share in respect of which the vote is given provided no intimation in writing of the death or insanity, revocation or transfer shall have been received at the office of our Company before the general meeting. Provided never the less that the chairman of any general meeting shall be entitled to require such evidence as he may in his discretion think fit of the due execution of an instrument of proxy and that the same has not been revoked.

No member is entitled to be present or to vote on any question either personally or by proxy or as proxy for another member at any general meeting or upon a poll or to be reckoned in a quorum while any call or other sum payable to our Company in respect of any of the Equity Shares of such member shall remain unpaid, and no member is entitled to be present or to vote at any general meeting in respect of any Equity Share that he has acquired by transfer unless his name is entered as the registered holder of the Equity Share in respect of which he claims to vote, but this shall not affect Equity Shares acquired under a testamentary disposition or by succession to an intestate or under an insolvency or liquidation.

Ordinary resolutions may be passed by simple majority of those present and voting and those voting electronically. Special resolutions require that the votes cast in favour of the resolution must be at least three times the votes cast against the resolution.

Directors

The Articles of Association provide that the number of Directors shall not be less than three and not be more than fifteen. The Directors shall be appointed by our Company in the general meeting subject to the provisions of the Companies Act, 2013 and the Articles of Association. The Companies Act, 2013 provides that not less than one-third of the total number of directors on the board of a company, excluding the independent directors, shall be liable to retire by rotation. One-third of the directors shall automatically retire every year at the annual general meeting and shall be eligible for re-appointment. The Board shall have the power to determine the directors whose period of office is or is not liable to determination by retirement of directors by rotation. The independent directors may be appointed for a maximum of two terms of up to five consecutive years each; however, such directors are eligible for re-appointment after the expiry of three years of ceasing to be an independent director provided that such directors were not, during the three years period, appointed in or associated with the company in any other capacity, either directly or indirectly. Any reappointment of independent directors, inter alia, shall be on the basis of performance evaluation report and requires the approval of the shareholders by way of a special resolution.

Our Board is required to meet at least once every 120 days for the dispatch of business, adjourn and otherwise regulate its meetings and proceedings as it thinks fit provided that at least four such meetings shall be held in every year. The quorum for a meeting of our Board is one-third of its total strength (any fraction contained in that one-third being rounded off as one) or two Directors, whichever is higher. However, where it involves a decision on an affirmative vote item, the quorum is required to include an investor Director.

Buy-back

Our Company may buy back its own Equity Shares or other specified securities subject to the provisions of the Companies Act, 2013 and the related SEBI guidelines issued in connection therewith.

Transfer and Transmission of Equity Shares

Shares held through depositories are transferred in the form of book entries or in electronic form in accordance with the regulations laid down by SEBI. These regulations provide the regime for the functioning of the depositories and the participants and set out the manner in which the records are to be kept and maintained and the safeguards to be followed in this system.

Transfers of beneficial ownership of shares held through a depository are subject to STT (levied on and collected by the stock exchanges on which such equity shares are sold), however, are exempt from stamp duty. Our Company has entered into an agreement for such depository services with NSDL and CDSL.

SEBI requires that the shares for trading and settlement purposes be in book-entry form for all investors, except for transactions that are not made on a stock exchange and transactions that are not required to be reported to the stock exchange. Our Company shall keep a book in which every transfer or transmission of shares will be entered. Pursuant to the SEBI Listing Regulations, except in case of transmission or transposition of Equity Shares, requests for effecting transfer of Equity Shares shall not be processed unless the Equity Shares are held in dematerialized form with a depository. The Equity Shares shall be freely transferable, subject to applicable laws.

Winding up

If the Company shall be wound up, the liquidator may, with the sanction of a special resolution of the Company and any other sanction required by the Act, divide amongst the members, in specie or kind, the whole or any part of the assets of the Company, whether they shall consist of property of the same kind or not. For the purpose aforesaid, the liquidator may set such value as he deems fair upon any property to be divided as aforesaid and may determine how such division shall be carried out as between the members or different classes of members.

The liquidator may, with the like sanction, vest the whole or any part of such assets in trustees upon such trusts for the benefit of the contributories if he considers necessary, but so that no member shall be compelled to accept any shares or other securities whereon there is any liability.

STATEMENT OF POSSIBLE SPECIAL TAX BENEFITS

To,

The Board of Directors,
Aanchal Ispat Limited
Mouza-Chamarail,
National Highway 6,
Liluah, Howrah,
West Bengal- 711114

GYR Capital Advisor Private Limited
428, Gala Empire, Drive in Road,
Ahmedabad, Gujarat

(**GYR Capital Advisor Private Limited** is appointed in relation to the Offer is referred to as the “**Book Running Lead Manager**” or the “**BRLM**”)

Re: Proposed qualified institutional placement of equity shares of face value of Rs. 10 each (the “Equity Shares” and such offering, the “Offer”) of Aanchal Ispat Limited (the “Company”)

We, **Rajesh Jalan & Associates**, statutory auditors to the Company, **Firm Registration Number 326370E**, hereby confirm that the enclosed **Annexure A** provides the special tax benefits available to the Company, its shareholders, pursuant to [(i) the Income Tax Act, 1961, as amended by the Finance Act, 2026 and read with the rules, circulars and notifications issued in relation thereto; and (ii) applicable indirect taxation laws, as amended and read with the rules, circulars and notifications issued in connection thereto]

Several of these stated tax benefits/consequences are dependent on the Company or its shareholders fulfilling the conditions prescribed under the relevant tax laws. Therefore, the ability of the Company or its shareholders to derive the tax benefits is dependent on fulfilling such conditions.

The benefits discussed in the enclosed annexure are not exhaustive. In view of the individual nature of the tax consequences and the changing tax laws, each investor is advised to consult his or her own tax consultant with respect to the specific tax implications arising out of their participation in the Offer. Neither are we suggesting nor advising the investor to invest money based on this statement. These statements do not cover any general tax benefits available to the Company and/or its shareholders and is neither designed nor intended to be a substitute for professional tax advice.

We do not express any opinion or provide any assurance as to whether:

- i) the Company or its shareholders will continue to obtain these benefits in future; or
- ii) the conditions prescribed for availing the benefits have been/would be met with; or
- iii) The revenue authorities/courts will concur with the views expressed herein.

The contents of the enclosed statement are based on information, explanations and representations obtained from the Company and its Material Subsidiaries and on the basis of our understanding of the business activities and operations of the Company.

This certificate, including **Annexure A** herein, is for your information and for inclusion in the preliminary placement document and placement document and any other material used in connection with the Offer (together the “**Offer Documents**”) with the Securities and Exchange Board of India (“**SEBI**”), BSE Limited.

The aforesaid information contained herein and in **Annexure A** may be relied upon by the Book Running Lead Managers and legal counsels appointed pursuant to the Offer and may be submitted to the stock exchanges, the Securities and Exchange Board of India, and any other regulatory or statutory authority in respect of the Offer and for the records to be maintained by the Book Running Lead Managers.

We have complied with the relevant applicable requirements of the Standard on Quality Control (SQC) 1, Quality Control for Firms that Perform Audits and Reviews of Historical Financial Information, and Other Assurance and Related Services Engagements.

We undertake to update you in writing of any changes in the abovementioned position, until the date the Equity Shares issued pursuant to the Offer commence trading on the stock exchanges. In the absence of any communication from us till the Equity Shares commence trading on the stock exchanges, you may assume that there is no change in respect of the matters covered in this certificate.

Capitalized terms used herein, unless otherwise specifically defined, shall have the same meaning as ascribed to them in the Offer Documents.

Yours faithfully,

**For M/s Rajesh Jalan & Associates,
Chartered Accountants
Firm Registration Number: 326370E**

**Sd/-
CA Rajesh Jalan
(Partner)
(Membership Number: 065792)
UDIN: 26065792GFMBXU7779
Place: Kolkata
Date: 27/05/2026**

**Cc:
Legal Counsel to the Offer
Vidhigya Associates
B-607/608, 6th floor, Mittal Commercial,
Off M. V. Road, Near Mittal Estate
Marol, Andheri East, Mumbai 400 059**

Annexure A

Special Tax Benefit Summary

1. Carried Forward Business Loss

Total Business Loss Available

- Total business loss carried forward to future years: **₹4124.88 lakhs**

Benefit

- This loss can be adjusted against future business profits.
- By setting off these losses against future taxable income, your future income tax liability can be significantly reduced.
- Business losses are generally allowed to be carried forward for up to 8 assessment years, subject to compliance with Income Tax Act provisions.

Year-wise Business Losses

(₹ in Lakhs)

Assessment Year	Business Loss (₹)
2021-22	610.98
2022-23	463.18
2023-24	923.48
2024-25	368.91
2025-26	1758.33
Total	4124.88

2. Unabsorbed Depreciation Benefit

Total Unabsorbed Depreciation Available

- Total unabsorbed depreciation available for carry forward: **₹3,16,97,465**

Benefit

- Unabsorbed depreciation can be carried forward indefinitely under the Income Tax Act.
- It can be adjusted against future business income and, in certain cases, other heads of income as permitted by law.
- This provides additional long-term tax savings.

Year-wise Unabsorbed Depreciation

(₹ in Lakhs)

Assessment Year	Amount (₹)
2020-21	62.25
2021-22	54.54
2022-23	57.15
2023-24	53.96

2024-25	47.75
2025-26	41.32
Total	316.97

3. Overall Tax Advantage

Combined Tax Shield

- Total carry forward tax shield available:
 - Business Loss: ₹41.25 Crore
 - Unabsorbed Depreciation: ₹3.17 Crore

The carried forward business losses and unabsorbed depreciation disclosed by the Company have been verified with reference to the Income Tax Returns, schedules, and supporting records produced before us. Based on such verification, the amounts appearing in the respective schedules of carried forward losses and unabsorbed depreciation are in agreement with the records and returns made available for our examination.

However, the actual availability and future utilization of such losses and unabsorbed depreciation are subject to the provisions of the Income Tax Act, 1961, assessment by the tax authorities,

LEGAL PROCEEDINGS

Our Company may be involved in certain legal proceedings from time to time, which are primarily in the nature of tax disputes and other matters pending before various authorities.

As on date of this Preliminary Placement Document, except as disclosed below, there are no outstanding litigation, suits, including any tax proceedings or any other claims, disputes, legal or show cause notices, investigations or complaints determined as material in accordance with the Company's 'Policy on disclosure of Material Events and Information' framed in accordance with Regulation 30 of the SEBI Listing Regulations.

*Additionally, for the purpose of identification of litigation, pursuant to the terms of the policy approved by, our Board in its meeting held on May 7, 2026 ("**Materiality Policy**") solely for the purpose of this Issue, this section of the Preliminary Placement Document also discloses (i) all outstanding criminal proceedings (including first information reports) involving our Company and its Subsidiaries, (ii) all outstanding actions (including notices received) by regulatory and/ or statutory authorities alleging material violations of Applicable Law, involving our Company and/ or our Subsidiaries individually; (iii) economic offences where proceedings have been initiated against our Company and its Subsidiaries; (iv) all outstanding civil proceedings involving our Company and/ or Subsidiaries, which involve an amount equivalent to or above - a. two percent of turnover, as per the last audited financial statements of the Company; or b. two percent of net worth, except in case of the arithmetic value of the networth is negative, as per the last audited consolidated financial statements of the Company; or c. five percent of the average of absolute value of profit or loss after tax, as per the last three audited consolidated financial statements of the Company ("**Materiality Threshold**"), (v) all outstanding claims related to direct and indirect tax matters involving our Company and/ or our Subsidiaries which are disclosed in a consolidated manner, giving the number of cases and total amount demanded; and (vi) other outstanding proceedings wherein a monetary liability is not determinable or quantifiable, or which does not exceed the Materiality Threshold, which if results in an adverse outcome would have a material adverse effect on the business, operations, performance, prospects, financial position or reputation of our Company.*

Further, as on the date of this Preliminary Placement Document, except as disclosed below, (i) there is no litigation or legal action pending or taken by any ministry or department of the government or a statutory authority against our Promoters during the last three years immediately preceding the year of this Preliminary Placement Document and no directions have been issued by such ministry or department of statutory authority upon conclusion of such litigation or legal action; (ii) there are no inquiries, inspections or investigations initiated or conducted under the Companies Act, 2013 in the last three years immediately preceding the year of this Preliminary Placement Document for our Company, and no prosecutions filed (whether pending or not), fines imposed, compounding of offences in the last three years immediately preceding the year of this Preliminary Placement Document for our Company; (iii) there are no defaults by our Company in the repayment of statutory dues, dues in respect of deposits and interests thereon, or in repayment of any loan obtained from any bank or financial institution and interest thereon, as of the date of this Preliminary Placement document; (iv) there are no material frauds committed against our Company in the last three years; (v) there are no defaults in annual filings of our Company under the Companies Act, 2013 and the rules made thereunder; (vi) there are no significant and material orders passed by the regulators, courts and tribunals impacting the going concern status of our Company and its future operations; and (vii) there are no reservations, qualifications or adverse remarks of our auditors in their respective reports on our audited financial statements for the last five Fiscals preceding the date of this Preliminary Placement Document.

It is clarified that for the purposes of the above, pre-litigation notices received by our Company, from third parties (excluding statutory/ regulatory authorities or notices threatening criminal action) shall, in no event be considered as litigation till such time that any of the Company, are impleaded as parties in any such litigation proceedings before any judicial forum and accordingly have not been disclosed in this section.

Capitalized terms used herein shall, unless otherwise specified, have the meanings ascribed to such terms in this section.

A. LITIGATION INVOLVING OUR COMPANY

All terms defined in a particular litigation disclosure pertains to that litigation only.

I. Litigation involving our Company

A. Litigation filed against our Company

1. Criminal proceedings

Nil

2. **Outstanding actions by regulatory and statutory authorities**

Nil

3. **Material civil proceedings**

Aldous Commodities Private Limited vs. Aanchal Ispat Limited - CP (IB) No. 1518/KB/2020

Aldous Commodities Private Limited (“**Operational Creditor**”) had filed a Company Petition bearing number 1518/KB/2020 (“**Company Petition**”) before the Hon’ble National Company Law Tribunal, Kolkata Bench (“**Tribunal**”) against Aanchal Ispat Limited (“**Corporate Debtor**”) for initiating corporate insolvency resolution process. Against the application of the Operational Creditor, the Company was admitted into CIRP on 12/09/2023 thereafter Resolution plan was approved by the Honble NCLT, Kolkata Bench II submitted by the SRA Mukesh Goel.

B. *Litigation filed by our Company*

1. **Criminal proceedings**

Nil

2. **Material civil proceedings**

Nil

C. *Tax proceedings*

Pursuant to the Resolution Plan approved by the Hon’ble National Company Law Tribunal, Kolkata Bench vide its order dated March 27, 2025, our Company has a liability amounting to ₹85.00 lakhs payable towards Government Authorities. As of the date of this Preliminary Placement Document, the said amount remains outstanding.

II. *Litigation involving our Directors or Promoters*

Except as stated below, as on date of this Preliminary Placement Document, our Directors or Promoters are not involved in any pending legal proceedings, an adverse outcome of which, would materially and adversely affect the financial position, business, operations, prospects, or reputation of the Company.

Mukesh Goel vs. CA Santanu Brahma and Anrs. – I.A. (IBC) No. 1880/KB/2025 in CP(IB) No. 1518/KB/2020

Mukesh Goel (“**Applicant**”) has filed an Interim Application (IBC) bearing number 1880 of 2025 (“**Application**”) before the Hon’ble National Company Law Tribunal, Kolkata Bench (“**Tribunal**”) against CA Santanu Brahma (“**Respondent 1**”) and Committee of Creditors of Aanchal Ispat Limited (“**Respondent 2**”) (collectively, “**Respondents**”) under section 60(5) of the Insolvency and Bankruptcy Code 2016 read with Rule 11 of the National Company Law Tribunal Rules, 2016. The Application states that a Company Petition (IB) bearing number 1518/KB/2020 (“**Company Petition**”) was filed by Aldous Commodities Private Limited (“**Operational Creditor**”) against Aanchal Ispat Limited (“**Corporate Debtor**”), the present Interim Application is filed in the Company Petition. The Applicant is MSME Promoter turned Successful Resolution Applicant of the Corporate Debtor.

The Applicant states that the Tribunal had approved the Resolution Plan vide order dated March 27, 2025 (“**Approved Order**”) IA (IBC) (Plan) No. 9/KB/2024 in CP (IB) No. 1518/KB/2020. However, while approving the Resolution Plan, the Tribunal inserted inadvertent directions at Paragraphs 28 and 39 of the Approval Order directing that if there were any personal guarantors of the Corporate Debtor, the personal guarantees shall be invoked and appropriate action against them be taken in accordance with law and Financial Creditors invoke the Personal Guarantees, if not already done. However, the Resolution Plan was unanimously approved by the Respondent 2 with 100% voting, which clearly stated that all personal guarantees of the Applicant would stand release only upon full implementation of the Resolution Plan and consequently, there was no requirement for invocation of such guarantees. Further, the Applicant states he had filed a Company Application (AT) (Ins) bearing number 1192 of 2025 before the Hon’ble National Company Law Appeal Tribunal (“**NCLAT**”) Further, the Applicant states he had filed a Company Application (AT) (Ins) bearing

number 1192 of 2025 before the Hon'ble National Company Law Appeal Tribunal and during the hearing dated August 11, 2025, the Respondent 2 confirmed the observation made in paragraphs 28 and 39 were unwarranted and inconsistent with the Resolution Plan. Thereafter, the NCLAT deleted the said paragraphs 28 and 39 from the Approved Order and uncertainty created by the Approved Order was resolved on August 11, 2025. Further, the Applicant states that as per clause (oo) of the Resolution Plan if implementation was affected due to pending appellate proceedings, the Tribunal approval date shall automatically shift to the date on which impediment would be removed. Furthermore, The Applicant states he had formally placed the facts before the Respondent 1, however, the Applicant's request was erroneously treated as extension of timelines, instead of a request for recognition for the revised approval date. Subsequently, the Respondent 1 had issued a communication alleging of the failure to honour an upfront payment. Therefore, the Applicant has filed the present Application praying to (i) implement the commencement date of Resolution Plan as August 11, 2025 instead of March 27, 2025 and (ii) direct the Respondent 1 to recalculate and communicate the revised implementation timelines to all stakeholders. The Application is presently pending and the next date of hearing is July 15, 2026.

III. *Litigation or legal action pending or taken by any Ministry or Department of the Government or a statutory authority against our Promoters during the last three years*

There are no litigation or legal actions pending or taken by any ministry or department of the government or any statutory authority and there are no directions issued by such ministry or department of the government or statutory authority upon conclusion of such litigation or legal action against our Promoters during the last three years immediately preceding the year of the issue of this Preliminary Placement Document.

IV. *Inquiries, inspections, or investigations under the Companies Act initiated or conducted in the last three years*

There have been no inquiries, inspections or investigations initiated or conducted against our Company under the Companies Act in the last three years immediately preceding the year of issue of this Preliminary Placement Document, nor have there been any prosecutions filed (whether pending or not), fines imposed, compounding of offences in the last three years immediately preceding the year of this Preliminary Placement Document involving our Company.

V. *Details of acts of material frauds committed against our Company in the last three years, if any, and if so, the action taken by our Company*

There have been no material frauds committed against our Company in the last three years preceding the date of this Preliminary Placement Document.

VI. *Details of default, if any, including therein the amount involved, duration of default and present status, in repayment of undisputed statutory dues; debentures and interests thereon; deposits and interest thereon; and loan from any bank or financial institution and interest thereon*

As on the date of this Preliminary Placement Document, our Company has no outstanding defaults in repayment of undisputed statutory dues, dues payable to holders of any debentures and interest thereon, deposits and interest thereon and loans and interest thereon from any bank or financial institution.

VII. *Details of defaults in annual filing of our Company under the Companies Act, 2013 and the rules made thereunder*

As on the date of this Preliminary Placement Document, our Company has not made any default in annual filings of our Company under the Companies Act, 2013 and the rules made thereunder.

VIII. *Details of significant and material orders passed by the regulators, courts and tribunals impacting the going concern status of our Company and its future operations*

There are no significant and material orders passed by the regulators, courts and tribunals impacting the going concern status of our Company and its future operations.

IX. *Reservations, qualifications, or adverse remarks of auditors in the last five Fiscals immediately preceding the year of issue of this Preliminary Placement Document and their impact on the financial statements and financial position of our Company and the corrective steps taken and proposed to be taken by our Company for each of the said reservations or qualifications or adverse remarks*

There are no reservations, qualifications, or adverse remarks of the Statutory Auditor in their report on audited financial statements for last five Fiscals preceding the date of this Preliminary Placement Document.

STATUTORY AUDITORS

M/s Rajesh Jalan & Associates, Chartered Accountants, are the current independent Statutory Auditors with respect to our Company as required by the Companies Act, 2013 and in accordance with the guidelines prescribed by ICAI. M/s Rajesh Jalan & Associates, Chartered Accountants, have been appointed as the Statutory Auditors of our Company, pursuant to the approval of the Shareholders of our Company at the AGM held on September 01, 2025, for a term of 5 years commencing from the conclusion of the 30th AGM of the Company till the conclusion of the 35th AGM.

The Audited Financial Statements of our Company as of Financial Year ending March 31, 2026, March 31, 2025 and March 31, 2024, included in this Preliminary Placement Document, have been audited by M/s Rajesh Jalan & Associates, Chartered Accountants, as stated in their report included in this Preliminary Placement Document in "*Financial Statements*" on page 151 of this Preliminary Placement Document.

GENERAL INFORMATION

Our Company was incorporated as 'Vinita Projects Private Limited' a private limited company under the Companies Act, 1956 pursuant to Certificate of Incorporation dated January 30, 1996 issued by the Registrar of Companies, West Bengal. The name of our Company was changed to 'Aanchal Ispat Private Limited' pursuant to fresh certificate of incorporation consequent upon change of name dated November 29, 2012, issued by the Registrar of Companies, West Bengal. Our Company was converted into a public limited company under the Companies Act and the name of our Company was changed to 'Aanchal Ispat Limited' pursuant to certificate of incorporation consequent upon conversion to public limited company dated August 21, 2014, issued by the Registrar of Companies, West Bengal. Our corporate identification number is L27106WB1996PLC076866. The Company's Equity shares were listed on Stock Exchange in the year 2014.

Our Registered Office is located at Mouza-Chamarail, National Highway 6, Liluah, Howrah, West Bengal, India, 711114.

Changes in the address of registered office

Our Company's Registered Office is currently situated at J.L. No. 5, National Highway No. 6, Mouza Chamrail, Howrah- 711 114, West Bengal. Details of changes in the address of the Registered Office of our Company are set forth as under:

From	To	Date of Change	Reason
J.L. No. 5, National Highway No.6, Chamrail, Howrah- 711 204, West Bengal	J.L. No. 5, National Highway No.6, Mouza Chamrail, Howrah- 711 114, West Bengal	May 2, 2012	Due to change in Pin Code

The website of our Company is <https://www.aanchalispac.com/>

1. The Equity Shares are listed on BSE since December 10, 2014.
2. The Issue was authorised and approved by our Board of Directors on April 27, 2026. Our Shareholders have approved the Issue by way of a special resolution through EGM dated May 23, 2026.
3. Our Company has received in-principle approvals in terms of Regulation 28(1) of the SEBI Listing Regulations from BSE on June 03, 2026 to list the Equity Shares issued pursuant to the Issue on the Stock Exchange. We will apply for final listing and trading approvals of the Equity Shares to be issued pursuant to the Issue on the Stock Exchange after Allotment of the Equity Shares in the Issue.
4. Copies of our Memorandum and Articles of Association will be available for inspection between 10:00 am to 05:00 pm on all working days, (except Saturdays and public holidays) during the Bid/ Issue Period at our Registered Office.
5. Except as disclosed in this Preliminary Placement Document, there has been no material adverse change in our financial or trading position since March 31, 2026 which has been included in this Preliminary Placement Document.
6. The Floor Price is ₹ 45.45 per Equity Share, calculated in accordance with the provisions of Chapter VI of the SEBI ICDR Regulations. Our Company may offer a discount of not more than 5% on the Floor Price in terms of Regulation 176(1) of the SEBI ICDR Regulations.
7. Our Company confirms that it is in compliance with the minimum public shareholding requirements as specified in the SCRR.
8. Our Company has obtained necessary consents, approvals and authorizations as may be required in connection with the Issue.
9. Except as disclosed in this Preliminary Placement Document, there are no material litigation or arbitration proceedings against or affecting our Company, or its assets or revenues, nor is our Company aware of any pending or threatened legal or arbitration proceedings, which are or might be material in the context of this Issue or could have a material adverse effect on the position, business, operations, prospects or reputation of our Company. For further details, see "Legal Proceedings" on page 145.
10. The Company and the BRLM accept no responsibility for statements made otherwise than in this

Preliminary Placement Document and anyone placing reliance on any other source of information, including our website, would be doing it at his or her own risk.

11. Details of the Company Secretary and Compliance Officer of our Company:

Mr. Puspendu Kayal

Aanchal Ispat Limited

Mouza – Chamarail,

National Highway 6 Liluah,

Howrah, West Bengal, India,

711114

Mobile No.: 9830071918

E-mail: cs@aanchalispac.com

FINANCIAL INFORMATION

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Fiscal 2025 Standalone Audited Financial Statements	F-50 to F-94
Fiscal 2024 Standalone Audited Financial Statements	F-95 to F-144

Independent Auditor's Report

To the Members of

AANCHAL ISPAT LIMITED

Report on the Audit of the Standalone Financial Statements

We have audited the accompanying Ind AS financial statements of AANCHAL ISPAT LIMITED ("the Company"), which comprise the Balance Sheet as at March 31, 2026, the Statement of Profit and Loss, including the statement of Other Comprehensive Income, Statement of Changes in Equity and the Statement of Cash Flows for the year then ended, and Notes to the Ind AS Financial Statements, including a summary of Significant Accounting Policies and other explanatory information (hereinafter referred to as "Ind AS financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements, give the information required by the Company Act 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India of the state of affairs of the Company as at March 31, 2026; and of the **profit**, its cash flows for the year ended on that date.

Opinion

M/S. ALDOUS COMMODITIES PRIVATE LIMITED, being an operational creditor of M/S AANCHAL ISPAT LIMITED ("Corporate Debtor"), had filed an application (company petition no. **CP(IB) No. 1518/(KB)/2020**) under Section 7 of the Insolvency and Bankruptcy Code, 2016 ("IBC") read with Rule 4 of the Insolvency and Bankruptcy (Application to Adjudicating Authority) Rules, 2016 before the Hon'ble National Company Law Tribunal ("NCLT"), Special Bench (COURT-II), Kolkata seeking initiation of the Corporate Insolvency Resolution Process ("CIRP") of the Corporate Debtor. The said application was admitted by the Hon'ble NCLT Special Bench (COURT-II), Kolkata vide its order dated 12.09.2023 (certified copy received on 13th September, 2023, and Mr. Sriram Mittal, Insolvency Professional (IBBI Registration No.: IBBI/IPA-001/IP- P02276/2021-2022/13677 was appointed as the Interim Resolution Professional ("IRP") to carry out the CIRP. Subsequently, vide order dated 17.11.2023, CA Santanu Brahma has been appointed as the Resolution Professional ("RP") upon application filed for replacing the erstwhile "IRP", Mr. Sriram Mittal.

We draw attention to Note 39 of the accompanying financial statements, which indicates that the Company had undergone Corporate Insolvency Resolution Process ("CIRP") pursuant to the order dated September 12, 2023 passed by the Hon'ble National Company Law Tribunal ("NCLT"), Kolkata Bench under the Insolvency and Bankruptcy Code, 2016 ("IBC"). Subsequently, the Resolution Plan submitted by the Successful Resolution Applicant ("SRA") was approved by the Hon'ble NCLT vide order dated March 27, 2025 and implementation of the approved Resolution Plan is presently under progress.

As stated in the said note, installment payments due under the approved Resolution Plan aggregating to Rs. 21.50 crores due up to March 31, 2026, remain unpaid as on the reporting date. The Successful Resolution Applicant has filed an application before the Hon'ble NCLT seeking alignment/revision of payment timelines, which is presently pending adjudication.

The Company's ability to continue as a going concern is dependent upon successful implementation of the approved Resolution Plan, generation of adequate cash flows and availability of necessary



financial support. These events and conditions indicate the existence of a material uncertainty that may cast significant doubt on the Company's ability to continue as a going concern.

However, the financial statements have been prepared on a going concern basis considering the approved Resolution Plan, revival of operations and management assessment regarding future business prospects.

Basis for opinion

We conducted our audit of the Ind AS financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the Ind AS financial statements under the provisions of the Companies Act, 2013 and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Ind AS financial statements.

Emphasis of Matter

- a) As per Ind AS 1, the financial statements have been prepared on a going concern basis. The Company had incurred substantial losses in earlier years; however, the Resolution Plan approved by the Hon'ble NCLT on March 27, 2025 provides for revival of operations. The appropriateness of the going concern assumption is dependent upon successful implementation of the Resolution Plan.
- b) We draw attention to Note 19 of the financial statements, regarding an amount of ₹3.00 crore received from the Successful Resolution Applicant (SRA) during the Corporate Insolvency Resolution Process (CIRP), which is currently held in fixed deposits and disclosed under "Bank Balance other than cash and cash equivalents," with a corresponding classification under "Other current Liabilities." Pursuant to the approval of the Resolution Plan by the Hon'ble NCLT vide order dated March 27, 2025, the said amount is to be adjusted against the implementation obligations under the approved Resolution Plan. Pending formal allocation and utilization in accordance with the terms of the Resolution Plan, the amount continues to be reflected as a liability as at March 31, 2026. The ultimate accounting treatment and impact, if any, will depend upon the final implementation of the Resolution Plan.
- c) We draw attention to Note 40 of the Statement, regarding transactions with Maina International Ltd., a related party under common control. During the year, transactions with Maina International Limited included 34.93% of total sales and 33.45% of total purchases. The Company has also entered into a job work agreement with the said party, from which the entire job work income is derived. As stated in the note, these transactions were carried out at prices represented by management to be at arm's length.
- d) We draw attention to Note 42 of the financial statements, wherein the Company has not recognised any Expected Credit Loss (ECL) on trade receivables under Ind AS 109 – *Financial Instruments*, based on management's assessment of recoverability. As disclosed, approx 1.83 crore trade receivables remain outstanding for extended periods, including amounts outstanding for more than six months and more than one year. Management has evaluated these balances and considers them to be fully recoverable. The assessment of recoverability and the consequent non-recognition of ECL involve the exercise of judgment.
- e) We draw attention to Note 42 of the accompanying financial statements, relating to impairment assessment of Property, Plant and Equipment (PPE), wherein the Company has



relied on management's evaluation of recoverability without carrying out a formal impairment test in accordance with the requirements of Ind AS 36 – *Impairment of Assets*. As indicated in the said note, certain indicators of impairment exist, including the Company's past losses and its recent completion of the Corporate Insolvency Resolution Process (CIRP) and implementation of the approved Resolution Plan. While management has performed an assessment based on operational and financial factors and concluded that no impairment is required, such assessment involves significant judgment.

- f) We draw attention to Note No.22 of the accompanying statement wherein the Company has recognised income on account of recovery of amounts previously written off. For the year ended 31st March 2026, the Company has reported a profit before tax of ₹272.29 lakhs, which includes a significant component of such recoveries. While the recognition of this income is in accordance with the applicable accounting standards, including Ind AS 1 and Ind AS 109, the same is non-recurring in nature and not arising from the Company's core operations. Further, no documentary evidence in respect of recovery of bad debts amounting to ₹185 lakhs was made available to us for verification. Accordingly, the reported profit for the period is materially influenced by such recoveries and may not be indicative of the Company's underlying operational performance.
- g) We draw attention to the fact that the Company has given advances to various parties for purchase of goods and services, some of them are outstanding for a prolonged period. In certain cases, such advances are not supported by formal agreements, purchase orders or confirmations, and no corresponding goods or services have been received till date. However, management has represented that these are supported by established business relationships, ongoing communications, and continuous follow-up with the respective parties. While management considers the advances to be recoverable or adjustable against future supplies/services, the timing of such adjustments and recoverability remains subject to future execution of underlying transactions. Accordingly, the recoverability of such advances is uncertain and the impact, if any, on the financial statements is not ascertainable.
- h) We draw attention to the fact that the capital work-in-progress balance is outstanding for a prolonged period without any significant movement. The management is in the process of evaluating the realisability of such balances. In absence of adequate supporting evidence, the impact, if any, on the financial statements is not ascertainable.
- i) We draw attention to the fact that the Company was under Corporate Insolvency Resolution Process (CIRP), pursuant to which the Hon'ble NCLT, vide order dated March 27, 2025, approved the Resolution Plan and the financial liabilities of the financial creditors have been accounted for by the Company in accordance with the said approved Resolution Plan. During the course of audit, balance confirmations were sought from the financial creditors. However, the responses received from certain financial creditors continue to reflect the account as Non-Performing Asset (NPA) and under IBC with reference to pre-CIRP outstanding balances and do not fully reflect the adjustments made pursuant to the approved Resolution Plan. The Company, however, has accounted for the liabilities in accordance with the approved Resolution Plan, which is binding under the provisions of the Insolvency and Bankruptcy Code. Accordingly, no adjustment is considered necessary in the financial statements.
- j) We draw attention to the carrying value of consumables aggregating to Rs. 5.23 crore, a portion of which is not currently in active production use and is intended to be disposed of. As explained by management, a stock audit has been conducted during the year, covering a period of one year, and no material variations were observed in the valuation of such inventory. Further, management has represented that, considering the prevailing upward trend in prices of iron and steel, the net realisable value of these consumables is expected to



be higher than their carrying cost. While the Company has not carried out a detailed item-wise assessment of net realisable value as required under Ind AS 2 – *Inventories*, management believes that no provision for diminution is required. We are unable to comment on the appropriateness of the carrying value of these consumables.

- k) We draw attention to the note no 29 of the accompanying statement wherein the Company entered into various related party transactions. Which includes unsecured loan from director aggregating to Rs. 168.90 lakhs, advance to entity in which director or relative of director exercise significant influence aggregating to Rs. 145.85 lakhs.
- l) We draw attention to the fact that certain corporate action and approvals proposed by the Company and approved by the shareholders through Special resolution in EGM during the year are opposed by the Monitoring Committee constituted pursuant to the approved Resolution Plan. The management after due deliberation and taking into account the current phase of implementation of the approved resolution plan of the Company, the Board considers it prudent and appropriate, in the overall interest of the Company and in order to ensure alignment with ongoing strategic and operational priorities, to deferred the implementation of the aforesaid resolutions for the time being
- m) We further draw attention to the fact that funds aggregating to approximately Rs. 18.81 crores, required to be brought in by the Successful Resolution Applicant (“SRA”) under the approved Resolution Plan, were not infused within the stipulated timelines as at March 31, 2026 and the related matter is presently under consideration before the Hon’ble NCLT.

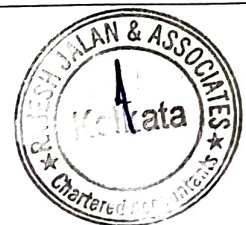
Our conclusion is not modified in respect of above matters.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Standalone financial statements of the current period. These matters were addressed in the context of our audit of the Standalone financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matter described below to be the key audit matter to be communicated in our report.

Valuation of Slow-moving and Non-moving Consumables Inventory

The key audit matter	How the matter was addressed in our audit
<p>Valuation of Slow-moving and Non-moving Consumables Inventory</p> <p>Refer Note 5 of the financial statements.</p> <p>The Company is carrying consumables, stores and spares inventory aggregating to approximately Rs. 5.23 crores as at March 31, 2026. Certain inventories are old, slow-moving and non-moving in nature and have remained unused over a prolonged period. Determination of net realizable value, usability and future consumption pattern of such inventories involves significant management judgment and estimation uncertainty.</p> <p>Further, considering the Company’s CIRP</p>	<p>Our audit procedures included, inter alia:</p> <ul style="list-style-type: none"> • Obtained understanding of management’s process for identification and monitoring of slow-moving and non-moving inventory; • Reviewed inventory ageing reports, movement analysis and consumption patterns; • Examined inventory records and selected supporting documents; • Discussed future utilisation plans with management; • Evaluated management assessment regarding net realizable value and recoverability; • Assessed whether any provision/write-down was required under Ind AS 2 – Inventories; • Evaluated adequacy of related disclosures in the financial statements.



process, operational restructuring and implementation of the approved Resolution Plan, assessment of recoverability and valuation of such inventory required significant auditor attention.	
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Recoverability of Trade Receivables, Advances and Other Receivables

The Key Audit Matter	How the matter was addressed in our audit
<p>Recoverability of Trade Receivables, Advances and Other Receivables</p> <p>Refer Note 6 and Note 11 of the financial statements.</p> <p>The Company has trade receivables, advances and other receivables aggregating to material amounts, including balances outstanding for a substantial period. Certain receivables and advances were not supported by confirmations, agreements or adequate documentary evidence during the course of audit.</p> <p>Assessment of recoverability of such balances involves significant management judgment and estimation uncertainty relating to future recoverability, expected credit losses and settlement of balances.</p>	<p>Our audit procedures included, inter alia:</p> <ul style="list-style-type: none"> • Reviewed ageing analysis of trade receivables, advances and other receivables; • Examined ledger scrutiny, available supporting documents and accounting records; • Obtained management representations regarding recoverability of balances; • Reviewed subsequent recoveries, wherever available; • Evaluated management assessment relating to Expected Credit Loss (ECL) under Ind AS 109 – Financial Instruments; • Assessed adequacy and appropriateness of related disclosures.

Assessment of Impairment Indicators relating to Property, Plant and Equipment

The key audit matter	How the matter was addressed in our audit
<p>Assessment of Impairment Indicators relating to Property, Plant and Equipment</p> <p>Refer Note 2 of the financial statements.</p> <p>The Company has significant balances of Property, Plant and Equipment including land, building and plant & machinery. Considering the Company's historical financial stress, CIRP proceedings under the Insolvency and Bankruptcy Code, 2016, pending implementation of Resolution Plan and operational status of certain facilities, assessment of impairment indicators and recoverable value of Property, Plant and Equipment involved significant management judgment under Ind AS 36 – Impairment of Assets.</p> <p>Further, determination of recoverable amount of such assets involves assumptions relating to future business operations, estimated cash</p>	<p>Our audit procedures included, inter alia:</p> <ul style="list-style-type: none"> • Obtained understanding of management's process for assessment of impairment indicators; • Discussed operational status of plant and future business plans with management; • Reviewed available valuation-related records, internal assessments and supporting documents; • Evaluated assumptions considered by management regarding future operations and recoverability of carrying values; • Assessed whether any impairment provision was required under Ind AS 36 – Impairment of Assets; • Evaluated adequacy and appropriateness of related disclosures in the financial statements.



flows, utilisation of manufacturing facilities and expected economic benefits from the assets.	
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Information other than the financial statements and auditors' report thereon

The Company's Management is responsible for the preparation of the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexure to Board's Report, Business Responsibility Report, Corporate Governance and Shareholder's Information, but does not include the Ind AS financial statements and our auditor's report thereon.

Our opinion on the Ind AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Ind AS financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Ind AS financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

We have not reviewed the other information and accordingly, we are not able to report in this regard.

Management's Responsibility and Those charged with Governance for the Financial Statement

The Management is responsible for the matters stated in Section 134(5) of the Act with respect to the preparation and presentation of the Ind AS financial statements that give a true and fair view of the financial position, financial performance including other comprehensive income, cash flows and changes in equity of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards prescribed under Section 133 of the Act read with relevant rules issued there under. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Ind AS financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the IND AS financial statement, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Management is responsible for overseeing the Company's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the IND AS financial statement as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these IND AS financial statement.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain



professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the IND AS financial statement, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the IND AS financial statement or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the IND AS financial statement, including the disclosures, and whether the IND AS financial statement represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards. From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Ind AS financial statements of the current period and are therefore the key audit matters.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the IND AS financial statement of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on the other Legal and regulatory Requirements

- 1) As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central



Government of India in terms of sub-section (11) of section 143 of the Companies Act 2013 and except for the effects, if any, of the matters described in the basis for opinion paragraph. We give in the **Annexure A** on the matters specified in paragraph 3 and 4 of the order.

- 2) As required by section 143(3) of the Act, we report that:
- a) We have sought and obtained, except for the possible effect of the matter described in the “Basis for Opinion Paragraph above” all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - b) In our opinion proper books of account as required by law have been kept by the Company so far as appears from our examination of those books except for the possible effects of the matters described in basis of opinion section above and the matters stated in the paragraph (j)(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.
 - c) The Balance Sheet and the Statement of Profit and Loss, and the cash flow statement dealt with by this Report are in agreement with the books of account.
 - d) Except for the possible effects of the matters described in basis of opinion section above, in our opinion, the aforesaid financial statements comply with the Ind AS Specified under Section 133 of the Act.
 - e) On the basis of written representations received from the directors as on 31 March, 2026, taken on record by the Board of Directors, none of the directors is disqualified as on 31 March, 2026, from being appointed as a director in terms of Section 164(2) of the Act. However, the Hon’ble National Company Law Tribunal (NCLT), Kolkata Bench, vide its order dated September 12, 2023, admitted the Company under the Corporate Insolvency Resolution Process (CIRP), pursuant to which the existing Board of Directors was suspended, and the powers vested in them were transferred to the Resolution Professional (RP) for managing the affairs of the Company. The RP managed the affairs of the Company until March 27, 2025. A new Board was duly constituted with effect from April 10, 2025, and thereafter took over the responsibility of managing the Company’s affairs.
 - f) With respect to the adequacy of the internal financial controls over financial reporting of the company and the operating effectiveness of such controls, refer to our separate Report in “**Annexure B**”.
 - g) With respect to the other matters to be included in the Auditor’s Report in accordance with the requirements of section 197(16) of the Act, as amended. In our opinion and according to the information and explanations given to us, the managerial remuneration for the year ended March 31, 2026 has been paid / provided by the Company to its directors in accordance with the provision of Section 197 read with Schedule V to the Act.
 - h) The matters described in the basis for opinion section above and material uncertainty related to going concern section above, in our opinion, may have an adverse effect on the functioning of the company.
 - i) With respect to the other matters to be included in the Auditor’s Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our Information and according to the explanations given to us:
 - i. The Company has, except the for the possible effect of the matter described in the opinion Paragraph above disclosed the impact of pending litigation on its financial position in its financial statements.



- ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
- iii. There is no amount required to be transferred, to the Investor Education and Protection Fund by the Company.
- iv. a) The management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from the borrowed funds or share premium or any other sources or kind of funds) by the company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manners whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- b) The management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the company shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause one (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
- v. No dividend is declared or paid during the year.
- vi. Based on our examination, which included test checks, the Company has used accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility throughout the year ended March 31, 2026, and the same has operated throughout the year for all relevant transactions recorded in the software, Further, during the course of our audit, we did not come across any instance of audit trail feature having been tampered with.

As proviso to Rule 3(1) of the Companies (Accounts) Rules, 2014 is applicable from April 1, 2023, preservation of audit trail as per statutory requirements has been considered for the period from that date onwards.

For Rajesh Jalan & Associates
Chartered Accountants
(Firm Registration No. 3326370E)


(Rajesh Jalan)
Partner

Membership No. 065792
(UDIN: 26065792OCHAPE6553)

Place : Kolkata
Date : 27th April, 2026

The **Annexure A** referred to in paragraph 1 of the Our Report of even date to the members of **M/s AANCHAL ISPAT LIMITED** on the accounts of the company for the year ended 31st March, 2026.

On the basis of such checks as we considered appropriate and according to the information and explanation given to us during the course of our audit, we report that:

1. (a)(i) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment and relevant details of Right-of-Use assets.
(ii) The Company does not have any intangible assets. Accordingly, reporting under clause 3(i)(a)(B) of the Order is not applicable.

(b) According to the information and explanations given to us and based on our examination of the records, the Company has a regular programme of physical verification of its Property, Plant and Equipment, which, in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. As informed to us, such verification was carried out during the year and no material discrepancies were noticed on such verification.

(c) According to the information and explanations given to us and based on the examination of records of the Company, the title deeds of all immovable properties disclosed in the financial statements are held in the erstwhile name of the Company, namely *Vinita Projects Private Limited*, being the old name of the Company subsequently changed to Aanchal Ispat Limited (CIN: U27106WB1996PLC076866).

(d) According to the information and explanations given to us and based on the audit procedures conducted by us, the company has not revalued its Property, Plant and Equipment during the year.

(e) According to the information and explanation given to us, no proceedings have been initiated during the year or are pending against the Company as at March 31, 2026 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 and rules made thereunder.

2. (a) The management has conducted physical verification of inventory at reasonable intervals during the year, except for inventories held with third parties. In our opinion, the coverage and procedure of such verification is appropriate, considering the nature and scale of the Company's operations. No material discrepancies (i.e., 10% or more in aggregate for each class of inventory) were noticed on such verification. For inventories lying with third parties, the Company has obtained substantial confirmations.

As informed by the management, a stock audit was conducted on May 27–28, 2025, by an independent auditor appointed by the new management. The report indicates that post-resolution inventory records as of that date are generally consistent with the books of account. However, this subsequent development does not affect the accounting treatment already applied as of 31 March 2026.

Further, we draw attention to the fact that the inventory includes certain consumable items which are not in regular use and are intended to be disposed of in due course. The management has represented that such inventories have been valued in accordance with the applicable accounting standards.

(b) The Company had been sanctioned working capital limits in excess of ₹5 crore, in aggregate, from a bank on the basis of security of current assets. Pursuant to the Resolution Plan approved by the Hon'ble National Company Law Tribunal ("NCLT") under the Insolvency and Bankruptcy Code, 2016, the sanctioned facility was restructured and the liability towards the bank was reduced to ₹47.25 crore from ₹82.69 crore.



Based on the information and explanations provided to us, the Company is not required to submit quarterly returns or statements to the bank subsequent to the implementation of the Resolution Plan. Accordingly, we are unable to comment on whether the quarterly returns or statements filed with the bank are in agreement with the books of account of the Company.

3. The Company has not made any investments in, provided guarantees or securities to companies, firms, Limited Liability Partnerships or other parties covered under clause 3(iii) of the Order during the year.

Further, the Company has granted advances to a related party during the year, which are not in the nature of loans.

Accordingly, reporting under clause 3(iii)(a) to 3(iii)(f) of the Companies (Auditor's Report) Order, 2020 relating to loans or advances in the nature of loans is not applicable to the Company.

However, according to the information and explanations given to us and based on our examination of the records, the Company has provided long-term advances to a related party company, namely *Penguin Creations Private Limited*, during the year. The aggregate amount of such advances granted during the year was ₹85.75 lakhs and the balance outstanding as at March 31, 2026 was ₹181.79 lakhs.

4. The company has complied with the provisions of Section 185 and 186 of the companies Act 2013 in respect of loans granted, investments made and guarantees and securities provided as applicable.

5. The Company has not accepted any deposits from the public and hence the directives issued by the Reserve Bank of India and the provisions of Sections 73 to 76 or any other relevant provisions of the Act and the Companies (Acceptance of Deposit) Rules, 2015 with regard to the deposits accepted from the public are not applicable.

6. As informed to us, the cost audit for the financial year ended March 31, 2026 is under process and the Cost Audit Report was not made available to us as on the date of this report. Accordingly, we are unable to comment upon observations, if any, contained therein.

7. a) According to the information and explanations given to us, the Company is generally regular in depositing undisputed statutory dues, including provident fund, employees' state insurance, income tax, Goods and Services tax, cess and other statutory dues, as applicable, and no statutory dues which have remained outstanding as at the last day of the financial year concerned for a period of more than six months from the date they became payable with the appropriate authorities. However certain statutory liabilities payable pursuant to the approved Resolution Plan under the Insolvency and Bankruptcy Code, 2016 aggregating to approximately Rs. 85 lakhs remained unpaid as at March 31, 2026.

b) According to the information and explanations given to us and based on our examination of records, there are no statutory dues referred to in sub-clause (a) which have not been deposited on account of any dispute. However, certain dues continue to appear on the GST and Income-tax portals which, as represented by the management, include liabilities that have been settled, extinguished, restructured or otherwise dealt with pursuant to the Resolution Plan approved by the Hon'ble National Company Law Tribunal ("NCLT"). The management has represented that necessary applications/communications have been made with the respective authorities for updation and reconciliation of such records.



Pending completion of such reconciliation and consequential action by the concerned authorities, the nature and status of such dues, including whether any portion thereof may ultimately be treated as disputed, settled or otherwise not payable, cannot presently be determined.

8. As explained and informed us there was no transactions unrecorded income that have been surrendered or disclosed as income during the year in the tax assessment under the income Tax Act, 1961 (43 of 1961).
9. a) According to the information and explanations given to us and based on our examination of records, pursuant to the Resolution Plan approved by the Hon'ble National Company Law Tribunal ("NCLT"), instalments aggregating to Rs. 21.50 crores (Rs. 14.00 crores and Rs. 7.50 crores respectively) were scheduled to be paid during the year. However, such instalments remained unpaid as at March 31, 2026, except for an amount of Rs. 2.69 crores invested by the Successful Resolution Applicant ("SRA") through acquisition of 95% stake in the Company. The SRA has filed an application before the Hon'ble NCLT seeking alignment of payment timelines under the Resolution Plan with the order of the Hon'ble National Company Law Appellate Tribunal ("NCLAT") dated August 11, 2025. The matter is presently pending adjudication before the Hon'ble NCLT. Pending adjudication of the matter, we are unable to conclusively determine whether the non-payment constitutes a default as at March 31, 2026.
- b) According to the information and explanations given to us, including management representations, and based on our audit procedures, nothing has come to our attention that causes us to believe that the Company has been declared a willful defaulter by any bank, financial institution or any other lender during the year. However, we have not received independent confirmation from banks or financial institutions in this regard.
- c) During the year, the Company has received unsecured loans from director aggregating to approximately Rs. 1.68 crores. Such loans are interest free.
- d) In our opinion and according to the information and explanation given to us, funds raised by the company on short term basis have not been utilized for long term purpose.
- e) According to the information and explanations given to us and on an overall examination of the financial statements of the company, the Company has not taken any funds from any entity or person on account of or to meet the obligation of its subsidiaries.
- f) According to the information and explanations given to us, the company has not raised any loans during the year on the pledge of securities held in the subsidiaries.
10. a) The company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year, Hence, reporting under clause 3(x)(a) of the order is not applicable.
- b) According to the information and explanations given to us and based on our examination of the records, the Company has made preferential allotment of equity shares during the year pursuant to resolution plan approved by the National Company Law Tribunal. In our opinion, the requirements of Section 42 and Section 62 of the Companies Act, 2013, to the extent applicable, have been complied with, considering the overriding effect of the approved resolution plan. Further, the funds raised, have been applied for the purposes for which they were raised.
11. a) No fraud by the company and no material fraud on the company has been noticed or reported during the year.



b) No report under sub-section (12) of section 143 of the Companies Act has been filed in form ADT-4 as prescribed under rule 13 of the Companies Rules 2014 with the central government, during the year and up to the date of this report.

c) As represented to us by the management, there are no whistle blower complaints received by the company during the year. However, during the year, the Company has received certain investor complaints relating to capital reduction under the approved resolution plan, all of which, as represented to us, have been resolved and no complaints remain pending as at the date of this report. We have considered these matters in the course of our audit.

12. In our opinion, the Company is not a Nidhi Company. Therefore, the provisions of clause 3 (xii) of the Order are not applicable to the Company.

13. In our opinion, and according to the information and explanation given to us, all transactions with the related parties are in compliance with section 177 and 188 of Companies Act, 2013 and the details have been disclosed in the Financial Statements as required by the applicable accounting standards.

14. a) In our opinion and according to the information and explanations given to us, the Company is required to have an internal audit system under Section 138 of the Companies Act, 2013. The Company has represented to us that such an internal audit system exists and is commensurate with the size and nature of its business.

b) As informed to us, the Company has an internal audit system, and internal audit was conducted during the year.

15. According to the information and explanations given to us, the Company has entered into non-cash transactions with a related party by way of book adjustments, which involve persons connected with the directors of the Company. Based on the audit procedures performed and the review of relevant documents, such transactions appear to be in compliance with the provisions of Section 192 of the Companies Act, 2013.

16. a) In our opinion, the company is not required to be registered under section 45 IA of the Reserve Bank of India Act, 1934 and accordingly, the provisions of clause a), b) c) of the Order are not applicable to the Company and hence not commented upon.

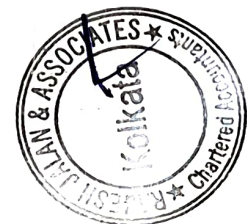
b) As informed to us there is no core Investment Company within the group, hence provisions of the clause not applicable.

17. The company have incurred cash loss during the year as well as in the immediately preceding financial year.

18. There have been no resignations of the statutory auditors of the company during the year.

19. According to the information and explanations given to us and based on our examination of records, the Successful Resolution Applicant ("SRA") has not made payments aggregating to ₹21.50 crore towards instalments stipulated under the Resolution Plan approved by the Hon'ble National Company Law Tribunal ("NCLT"). Further, funds aggregating to approximately ₹18.81 crore, required to be infused by the SRA under the Resolution Plan, had not been brought in within the stipulated timelines as at March 31, 2026.

The SRA has filed an application before the Hon'ble NCLT seeking alignment of payment timelines under the Resolution Plan with the order dated August 11, 2025 passed by the Hon'ble National Company



Law Appellate Tribunal ("NCLAT"). The matter is presently pending adjudication before the Hon'ble NCLT.

Based on our examination of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, and other information accompanying the financial statements, nothing has come to our attention which causes us to believe that any material uncertainty exists as on the date of this report indicating that the Company is not capable of meeting its liabilities existing at the balance sheet date as and when they fall due within a period of one year from the balance sheet date.

However, our reporting is based on facts existing as at the date of this report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date will get discharged by the Company as and when they fall due.

19 The provisions of Section 135 towards corporate social responsibility are not applicable on the company. Accordingly, the provisions of clause 3(xx) of the Order is not applicable.

20 The reporting under clause (xxi) is not applicable in respect of audit of standalone financial statements of the Company. Accordingly, no comment has been included in respect of said clause under this report.

For Rajesh Jalan & Associates
Chartered Accountants
(Firm Registration No. *326370E)



Membership No. 065792
(UDIN: 26065792QCHAPE6553)

Place : Kolkata
Date : 27th April, 2026

AANCHAL ISPAT LIMITED

CIN-L27106WB1996PLC076866

Registered Office: Chamrail, NH- 6, Howrah-711114

ANNUAL REPORT **FY 2025-26**

M/S RAJESH JALAN & ASSOCIATES

CHARTERED ACCOUNTANTS

HEAD OFFICE: 56, METCALFE STREET,

1ST FLOOR, ROOM NO. 1A

KOLKATA-700013

BRANCH: 1) RANCHI, 2) GODDA

AANCHAL ISPAT LIMITED

CIN: L27106WB1996PLC076866

Registered Office: Chamrail, NH- 6, Howrah-711114

Email: info@aanchalispac.com, aanchalispac1996@gmail.com

Balance Sheet as at 31st March, 2026

(₹ in Lakhs)

	Particulars	Note No.	As at March 31st, 2026	As at March 31st, 2025
A	ASSETS			
1	Non-current assets			
	(a) Property, Plant and Equipment	2	2,354.03	2,391.31
	(b) Capital Work in Progress	2(c)	47.82	47.82
	(c) Financial Assets			
	(i) Investments	3	13.65	15.88
	(ii) Other Financial Assets	4	0.50	0.50
	(d) Deferred Tax Assets (Net)		1,327.75	1,399.00
	Total-Non-current assets		3,743.75	3,854.52
2	Current assets			
	(a) Inventories	5	932.70	962.29
	(b) Financial Assets			
	(i) Trade receivables	6	1,011.43	562.30
	(ii) Cash and cash equivalents	7	217.23	23.83
	(iii) Bank Balances other than (iii) above	8	386.58	319.65
	(iv) Others	9	-	-
	(c) Current Tax Assets(Net)	10	21.90	13.32
	(d) Other current assets	11	577.66	148.49
	Total-Current assets		3,147.50	2,029.87
	TOTAL ASSETS		6,891.25	5,884.39
B	EQUITY AND LIABILITIES			
	EQUITY			
	(a) Equity Share capital	12	283.33	2,085.38
	(b) Other Equity	13	536.02	(1,740.26)
	Total-Equity		819.36	345.12
	LIABILITIES			
1	Non-current liabilities			
	(a) Financial Liabilities			
	(i) Borrowings		-	-
	(ii) Other Financial Liabilities	14	2,600.00	3,300.00
	(b) Provisions	15	33.89	33.08
	Total-Non-current liabilities		2,633.89	3,333.08
2	Current liabilities			
	(a) Short-term borrowings			
	(a) Financial Liabilities			
	(i) Borrowings	16	168.90	-
	(ii) Trade payables			
	(a) total outstanding dues of micro enterprises and small enterprises	17	49.37	6.94
	(b) total outstanding dues of creditors other than micro enterprises and small enterprises.	17	488.17	265.03
	(iii) Other Financial Liabilities	18	2,124.93	1,424.93
	(b) Other current liabilities	19	601.09	505.31
	(c) Provisions	20	5.55	3.98
	Total-Current liabilities		3,438.00	2,206.20
	TOTAL EQUITY AND LIABILITIES		6,891.25	5,884.39

Significant Accounting Policies and Notes to Accounts

1 to 46

The accompanying notes are an integral part of the financial statements.

For and on behalf of Board

FOR RAJESH JALAN & ASSOCIATES

Chartered Accountants

Firm Registration No: 326370E

[Rajesh Jalan]
Partner

ICAI Membership No. 065792

Kolkata, 27th April, 2026

UDIN- 26065792OCHAPE6553



Mukesh Goel
Managing Director
DIN: 00555061

Manoj Goel
Director
DIN: 00554986

Mukesh Agarwal
Chief Financial Officer

Puspendu Kayal
Company Secretary

AANCHAL ISPAT LIMITED

CIN: L27106WB1996PLC076866

Registered Office: Chamrail, NH- 6, Howrah-711114

Email: info@aanchalispac.com, aanchalispac1996@gmail.com

Profit and Loss for the Year ended 31st March, 2026

(₹ in Lakhs)

Particulars	Note No.	For the year ended 31st March, 2026	For the year ended 31st March, 2025
INCOME			
I Revenue from operations	21	9,876.32	15,113.04
II Other income	22	252.37	17.09
III Total Income (I+II)		10,128.69	15,130.13
EXPENSES			
IV Cost of materials consumed	23	8,206.04	14,347.88
Purchase of Stock in Trade	-	277.11	-
Changes in inventories of finished goods and work in progress	24	132.93	173.80
Employee benefits expense	25	258.03	233.84
Finance costs	26	2.93	1.56
Depreciation and amortization expense	2	61.54	64.31
Other expenses	27	917.82	844.12
Total expenses (IV)		9,856.40	15,665.51
V Profit/(Loss) before exceptional items and tax (V) (III-IV)		272.29	(535.38)
VI Exceptional items (VI)		-	1,255.38
Liability Written off		-	(3,938.29)
Irrecoverable dues written off		-	5,086.80
CIRP Cost		-	106.87
VII Profit/(Loss) before tax (VII) (V-VI)		272.29	(1,790.76)
VIII Tax expense: (VIII)		-	-
Current tax/MAT		-	-
Deferred tax		70.21	(450.53)
IX Profit/(Loss) for the year (IX) (VII-VIII)		202.08	(1,340.23)
X Other Comprehensive Income / (Expenses)(net of tax)			
A. (i) Items that will not be reclassified to profit or loss			
Remeasurements of the defined benefit plans		6.93	7.04
(ii) Income tax relating to items that will not be reclassified to profit or loss		(1.74)	(1.77)
B. (i) Items that will be reclassified to profit or loss			
Effective portion of gains / (losses) on Fair Value of Investment		4.13	3.85
(ii) Income tax relating to items that will be reclassified to profit or loss		(1.04)	(0.97)
Total-Other Comprehensive Income (net of tax) (X)		8.28	8.14
XI Profit/Loss and Other Comprehensive Income (IX-X)		210.36	(1,332.09)
Earnings per equity share			
[Nominal Value per share: Rs. 10 (2023-24: Rs. 10)]			
Basic - Rs.		7.13	(6.43)
Diluted - Rs.		7.13	(6.43)

Significant Accounting Policies and Notes to Accounts

1 to 46

The accompanying notes are an integral part of the financial statements.

This is the Statement of Profit and Loss referred to in our report of even date.

FOR RAJESH JALAN & ASSOCIATES

Chartered Accountants

Firm Registration No: 326370E

[Rajesh Jalan]

Partner

ICAI Membership No. 065792

Kolkata, 27th April, 2026

UDIN- 26065792OCHAPE6553

For and on behalf of Board

Mukesh Goel
Managing Director
DIN: 00555061

Manoj Goel
Director
DIN: 00554986

Mukesh Agarwal
Chief Financial Officer

Puspendu Kayal
Company Secretary

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Cash Flow Statement as on 31st March, 2026

(₹ in Lakhs)

Particulars	As at March 31st, 2026	As at March 31st, 2025
A. CASH FLOW FROM OPERATING ACTIVITIES		
Net Profit before Tax	272.29	(1,790.76)
Adjustment For:		
Depreciation and amortisation expenses	61.54	64.31
Interest Income	(21.09)	(16.74)
Finance Cost	2.93	1.56
Irrecoverable balance Written off	-	5,086.80
Excess Provision Written Off	-	(269.22)
Fair Value Gain: Assenting Financial Creditor	-	(3,669.07)
Operating Profit before working capital changes	315.67	(593.12)
Adjustment for increase/decrease in operating assets		
Inventory	29.59	215.54
Trade Receivables	(449.13)	0.22
Other Financial Assets	-	65.74
Other Non Current Assets	-	-
Other Current Assets	(415.85)	579.36
Adjustments for increase/decrease in operating liabilities		
Trade Payable	265.57	28.81
Other Non-Financial Liabilities	95.78	(372.37)
Short Term Provisions	1.57	(185.36)
Long Term Provisions	0.81	6.81
Cash Generated from operations:	(156.01)	(254.38)
Direct Taxes Paid	(21.90)	(13.32)
Net Cash Generated from Operating Activities (A)	(177.91)	(267.70)
B. CASH FLOW FROM INVESTING ACTIVITIES		
Purchase of Property, Plant and Equipments (Net)	(24.26)	-
Interest Received	21.09	16.74
Net Cash Used in Investing Activities (B)	(3.17)	16.74
C. CASH FLOW FROM FINANCING ACTIVITIES		
Proceeds from issuance of Share Capital	269.07	-
Borrowings (Net)	168.90	(16.99)
Investment	6.37	-
Finance Cost	(2.93)	(1.56)
Net Cash Generated/used in Financing Activities (C)	441.40	(18.55)
Net Increase/(Decrease) in Cash and Cash Equivalents (A+B+C)	260.33	(269.51)
Opening Cash & Cash Equivalens	343.48	612.99
Closing Cash & Cash Equivalents	603.81	343.48
* Comprises:		
(a) Cash in Hand	7.21	0.03
(b) Balance with banks		
(i) In Current Accounts	14.15	3.62
(ii) In Deposits Accounts	582.45	339.83
	603.81	343.48

* As defined in INDAS 7 Cash Flow Statements

Notes:

(i) The Cash Flow Statement refelects the combined cash flows pertaining to continuing and discounting operations.

(ii) Previous Year's figures have been recast/restated where necessary

See accompanying notes forming part of financial statements

1 to 46

For and on behalf of Board

FOR RAJESH JALAN & ASSOCIATES

Chartered Accountants

Firm Registration No: 326370E

[Rajesh Jalan]

Partner

ICAI Membership No. 065792

Kolkata, 27th April, 2026

UDIN- 26065792OCHAPE6553

Mukesh Goel

Managing Director

DIN: 00555061

Manoj Goel

Director

DIN: 00554986

Mukesh Agarwal
Chief Financial Officer

Puspendu Koyal
Company Secretary

F- 18

AANCHAL ISPAT LIMITED

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Registered Office: Chamrail, NH- 6, Howrah-711114

Email: info@aanchalispac.com, aanchalispac1996@gmail.com

1) NOTES AND SIGNIFICANT ACCOUNTING POLICIES

(I) General Corporate Information

M/s AANCHAL ISPAT LIMITED (the company) is a public limited company domiciled in India and incorporated under the provisions of the Companies Act, 1956. The shares of the company are listed on Bombay Stock Exchange. The company caters to domestic markets only. The company has been incorporated with the object of manufacturing of Mild Steel TMT Re-bars, Structural Re-bars, Round and other Sectional products.

The Company also engages in trading of Mild Steel Billets, Cement and Clinker and TMT and Structural Re-Bars.

(II) Statement of compliance

Standalone financial statements have been prepared in accordance with accounting principles generally accepted in India including Indian Accounting Standard (Ind AS) prescribed under the section 133 of the Companies Act, 2013 read with rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 (as amended from time to time) and presentation requirement of Division II of Schedule III of the Companies Act 2013, as applicable to standalone financial statement.

(III) Basis of preparation and presentation

These financial statements of the Company are prepared under the historical cost except for certain financial instruments that are measured at fair value at end of each reporting period. Historical cost is generally based on fair value of the consideration given in exchange for goods and services

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Company takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date.

In addition, for financial reporting purposes, fair value measurements are categorised in to Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included in Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability

The Financial Statements is presented in INR and all values are rounded to the nearest lakhs (upto two decimal) except when otherwise stated.



AANCHAL ISPAT LIMITED

[Signature]
Director

AANCHAL ISPAT LIMITED

[Signature]
Chief Financial Officer

AANCHAL ISPAT LIMITED

[Signature]
Company Secretary

AANCHAL ISPAT LIMITED

[Signature]
F-19
Director

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(IV) Use of Estimates

The preparation of separate financial statements in conformity with the recognition and measurement principles of Ind AS requires the management of the Company to make estimates and assumptions that affect the reported balances of assets and liabilities, disclosures relating to contingent liabilities as at the date of the separate financial statements and the reported amounts of income and expense for the periods presented. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and future periods are affected. Future results could defer due to these estimates and the differences between the actual results and the estimates are recognised in the periods in which the results are known/materialise.

(V) Revenue Recognition

(i) Sale of goods

Revenue from the sale of goods is recognised when the goods are delivered and titles have been passed, at which time all the following conditions are satisfied:

- The Company has transferred to the buyer the significant risks and rewards of ownership of the goods;
- The Company retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- The amount of revenue can be measured reliably;
- It is probable that the economic benefits associated with the transaction will flow to the Company; and
- The costs incurred or to be incurred in respect of the transaction can be measured reliably.

(ii) Dividend and Interest income

Dividend income is recognised when the company's right to receive dividend is established. Interest income is recognised on a time proportion basis taking into account the amount outstanding and the effective interest rate applicable.

(VI) Foreign currencies

Transactions in currencies other than entity's functional currency (foreign currency) are recorded at the rates of exchange prevailing on the date of the transaction. Monetary assets and liabilities denominated in foreign currencies remaining unsettled at the end of the each reporting period are re-measured at the rates of exchange prevailing at that date.

(VII) Employee Benefits

i) Short-term benefits Short term employee benefits are recognised as an expense at the undiscounted amount in the statement of profit and loss of the year in which the related service is rendered.

ii) Defined contribution retirement benefits Payments to defined contribution retirement benefits are recognised as an expense when employees have rendered services entitling them to the contributions. Defined



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[Signature]
Director

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[Signature]
Chief Financial Officer

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[Signature]
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Company Secretary

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contribution plans are those plans where the Company pays fixed contributions to funds/schemes. Contributions are paid in return for services rendered by the employees during the year. The contributions are expensed as they are incurred in line with the treatment of wages and salaries. The liability as on the balance sheet is ascertained by an independent actuarial valuation.

iii) Defined benefit retirement benefits the cost of providing defined benefit retirement benefits are determined & recognised as per independent actuarial valuations report carried out at the end of each reporting period. The Company provides gratuity to its employees. All actuarial gains or losses are recognised in the statement of profit and loss in the period in which they occur.

(VIII) Taxation

i) Current tax

Current tax is payable based on taxable profit for the year. Taxable profit differs from 'profit before tax' as reported in the statement of profit and loss because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The current tax is calculated using tax rates in accordance with the provisions of the Income Tax Act, 1961.

ii) Deferred tax

Deferred tax is recognised on "Temporary Differences" as per Ind AS 12, being the differences between the taxable income and the accounting income that originate in one period and are capable of reversal in one or more subsequent periods. Deferred tax is measured using the tax rates and the tax laws enacted or substantially enacted as at the reporting date. Deferred tax liabilities are recognised for all temporary differences. Deferred tax assets in respect of unabsorbed depreciation and carry forward of losses are recognised only if there is virtual certainty that there will be sufficient future taxable income available to realise such assets. Deferred tax assets are recognised for timing differences of other items only to the extent that reasonable certainty exists that sufficient future taxable income will be available against which these can be realised. Deferred tax assets and liabilities are offset if such items relate to taxes on income levied by the same governing tax laws and the Company has a legally enforceable right to such set off. Deferred tax assets are reviewed at each Balance Sheet date for their reliability.

iii) Minimum alternate tax

Minimum Alternate Tax (MAT) paid in accordance with the tax laws, which gives future economic benefits in the form of adjustment to future income tax liability, is recognised as an asset in the balance sheet. When there is convincing evidence that the Company will pay normal income tax during the specified period and it is probable that future economic benefit associated with it will flow to the Company.

iii) Current and deferred tax for the year

Current and deferred tax are recognised in profit or loss, except when they are relating to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively. Where current tax or



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Director

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- Director

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Company Secretary

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deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

Deferred tax assets and liabilities are offset when they relate to income taxes levied by the same taxation authority and the relevant entity intends to settle its current tax assets and liabilities on a net basis.

(IX) Property, Plant and equipment

a) Buildings and Roads, Plant and Equipment, Furniture and Fixtures and Vehicles held for use in the production or supply of goods or services, or for administrative purposes are stated at cost less accumulated depreciation and accumulated impairment losses. Cost includes purchase cost of materials, including import duties and non-refundable taxes, any directly attributable costs of bringing an asset to the location and condition of its intended use and borrowing costs capitalised in accordance with the Company's accounting policy.

Depreciation is recognised so as to write off the cost of assets (other than properties under construction) less their residual values over the useful lives, using the straight-line method. Depreciation of assets commences when the assets are ready for their intended use. The estimated useful lives and residual values are reviewed at the end of each reporting period, with the effect of any changes is accounted as change in estimate on a prospective basis.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is recognised in the statement of profit and loss.

The Company has elected to continue with the carrying value of all of its property, plant and equipment recognised as of April 1, 2016 measured as per the previous GAAP and use that carrying value as its deemed cost as of the transition date.

(X) Intangible assets

Intangible assets with finite useful lives that are acquired separately are carried at cost less accumulated amortisation and accumulated impairment (if any) losses. Amortisation is recognised over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis. Intangible assets with indefinite useful lives that are acquire separately are carried at cost less accumulated impairment losses. Estimated useful lives of the intangible assets are as follows:

An intangible asset is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of intangible assets is recognised in the statement of profit and loss.

The Company has elected to continue with the carrying value of all of its intangible assets recognised as of April 1, 2015 measured as per the previous GAAP and use that carrying value as its deemed cost as of the transition date.



AANCHAL ISPAT LIMITED

Goli
Director

AANCHAL ISPAT LIMITED

Mukesh Kr. Agarwal
Chief Financial Officer

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Manoj
Director

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Rupendra Kumar
Company Secretary

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(XI) Impairment of assets

The carrying values of assets/cash generating units at each balance sheet date are reviewed for impairment. If any indication of impairment exists, the recoverable amount of such assets is estimated and impairment is recognised, if the carrying amount of these assets exceeds their recoverable amount. The recoverable amount is the greater of the net selling price and their value in use. Value in use is arrived at by discounting the future cash flows to their present value based on an appropriate discount factor. When there is indication that an impairment loss recognised for an asset in earlier accounting periods no longer exists or may have decreased such reversal of impairment loss is recognised in the Statement of Profit and Loss.

(XII) Inventories

Raw materials, work-in-progress and finished products are valued at lower of cost and net realisable value after providing for obsolescence and other losses, where considered necessary and stores and Spares are valued at cost less write off for obsolescence. Cost includes purchase price, non refundable taxes and duties and other directly attributable costs incurred in bringing the goods to the point of sale. Work-in-progress and finished goods include appropriate proportion of overheads and, where applicable, excise duty. Net realisable value is the price at which the inventories can be realised in the normal course of business after allowing for the cost of conversion from their existing state to a finished condition and for the cost of marketing, selling and distribution.

Stores and spares are valued at cost comprising of purchase price, non refundable taxes and duties and other directly attributable costs after providing for obsolescence and other losses, where considered necessary.

(XIII) Provisions, Contingent liabilities and Contingent assets

(i) Provisions

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of past event, it is probable that the Company will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation. Provisions are not recognised for future operating losses. Provisions are not discounted to their present value are measured at the management's best estimate of the expenditure required to settle the present obligation at the end of the reporting period.

(ii) Contingent liabilities and assets

Contingent liability is a possible obligation that arises from past events and the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company, or is a present obligation that arises from past events but is not recognised because either it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation, or a reliable estimate of the amount of the obligation cannot be made. Contingent liabilities are disclosed and not recognised. In the normal course of business, contingent liabilities may arise from litigation and other claims against the company. There are certain obligations which management has concluded, based on all available facts and circumstances, are not probable of payment or are very difficult to quantify reliably, and such obligations are treated as contingent liabilities and disclosed in the notes but are not reflected as liabilities in the financial statements. Although there can be no assurance regarding the final



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Director

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Chief Financial Officer

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Director

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Company Secretary

Mar-23

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outcome of the legal proceedings in which the company is involved, it is not expected that such contingencies will have a material effect on its financial position or profitability.

(XIV) Foreign exchange gain and losses

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are recognised in profit or loss.

(XV) Cash and cash equivalents

For the purpose of presentation in the statement of cash flows, Cash and cash equivalents includes cash on hand and short term deposits with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

(XVI) Trade and other payables

These amounts represent liabilities for goods and services received by the Company prior to the end of reporting period which are unpaid. Trade and other payables are presented as current liabilities unless payment is not due within 12 months after the reporting period. They are recognised initially at their fair value and subsequently measured at amortised cost.

(XVII) Borrowing costs

Borrowing costs that are attributable to the acquisition or construction of qualifying assets are capitalized as part of the cost of such assets. A qualifying asset is one that necessarily takes substantial period of time to get ready for its intended use. All other borrowing costs are charged to Profit and Loss account.

(XVIII) Earnings per share

Basic earnings per share are computed by dividing the profit after tax before other comprehensive income by the weighted average number of equity shares outstanding during the financial year. Diluted earnings per share are computed by dividing the profit after tax by the weighted average number of equity and dilutive equity equivalent shares outstanding during the year.

XIX) Events Occurring After Balance Sheet Date

Assets and liabilities are adjusted for events occurring after balance sheet date that provide additional evidence to assist the estimation of amounts relating to condition existing at the balance sheet date.

XX) Net Profit or Loss for the Period, Prior Period Items, and Changes in Accounting Policies

Net profit or loss for the period comprises all items of income and expense recognized during the reporting period in accordance with applicable Indian Accounting Standards (Ind AS).

Prior period errors arising from omissions, misstatements, mathematical mistakes, mistakes in application of accounting policies, oversight or fraud are accounted for in accordance with Ind AS 8 by restating



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Director

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Company Secretary

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comparative figures of prior periods or by adjusting opening balances of assets, liabilities and equity, wherever required.

Changes in accounting policies are applied retrospectively unless otherwise required by an Ind AS. Changes in accounting estimates are recognized prospectively in the Statement of Profit and Loss in the period of change and future periods, if affected.

Material items of income and expense are disclosed separately when relevant for explaining the financial performance of the Company.

XXI) Accounting for Government Grants

Government grants are accounted for in accordance with Ind AS 20.

Government grants are recognized when there is reasonable assurance that:

- the Company will comply with the conditions attached to the grants; and
- the grants will be received.

Government grants related to income are recognized in the Statement of Profit and Loss on a systematic basis over the periods in which the Company recognizes as expenses the related costs for which the grants are intended to compensate.

Government grants relating to acquisition of property, plant and equipment are recognized as deferred income and are credited to the Statement of Profit and Loss on a systematic basis over the useful life of the related asset.

Government grants in the nature of promoters' contribution are recognized in equity where such grants are provided with reference to the total investment in the undertaking or by way of contribution towards total capital outlay.

Non-monetary government grants are recognized at fair value or at nominal value where fair value cannot be reliably measured.

XXII) Investments

Investments and other financial assets are accounted for in accordance with Ind AS 109.

Initial Recognition

Financial assets are recognized when the Company becomes a party to the contractual provisions of the instrument and are initially measured at fair value. Transaction costs directly attributable to acquisition of financial assets, other than those classified at Fair Value Through Profit or Loss (FVTPL), are added to the fair value on initial recognition.

Classification of Financial Assets

Financial assets are subsequently classified into the following categories:

- Financial assets measured at Amortized Cost;
- Financial assets measured at Fair Value Through Other Comprehensive Income (FVTOCI); and
- Financial assets measured at Fair Value Through Profit or Loss (FVTPL).



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Gov.
Director

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M. K. 25
Director

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Jubesh K. Aggarwal
Chief Financial Officer

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Puspendra Rayal
Company Secretary

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The classification depends on:

- the Company's business model for managing the financial assets; and
- the contractual cash flow characteristics of the financial asset.

Financial Assets at Amortized Cost

A financial asset is measured at amortized cost if:

- the asset is held within a business model whose objective is to hold assets for collecting contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI).

Such assets are subsequently measured using the Effective Interest Rate (EIR) method.

Financial Assets at FVTOCI

A financial asset is measured at FVTOCI if:

- it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- the contractual cash flows meet the SPPI criterion.

Changes in fair value are recognized in Other Comprehensive Income (OCI).

For equity instruments not held for trading, the Company may make an irrevocable election at initial recognition to present subsequent changes in fair value in OCI.

Financial Assets at FVTPL

Financial assets that do not meet the criteria for amortized cost or FVTOCI are measured at FVTPL.

Fair value changes are recognized in the Statement of Profit and Loss.

Impairment of Financial Assets

The Company recognizes impairment loss allowance using the Expected Credit Loss (ECL) model for financial assets measured at amortized cost and FVTOCI.

Derecognition

A financial asset is derecognized when:

- contractual rights to receive cash flows expire; or
- the financial asset is transferred and the transfer qualifies for derecognition.

Gain or loss on derecognition is recognized in the Statement of Profit and Loss.

Investments in Equity Instruments

Investments in equity instruments are measured at fair value at each reporting date. Fair value changes are recognized either in OCI or Statement of Profit and Loss depending upon the classification elected by the Company.



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Director

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[Signature]
Chief Financial Officer

AANCHAL ISPAT LIMITED

[Signature]
- Director

AANCHAL ISPAT LIMITED

[Signature]
Company Secretary

AANCHAL ISPAT LIMITED

CIN: L27106WB1996PLC076866
Registered Office: Chamrail, NH- 6, Howrah-711114
Email: info@aanchalispatt.com, aanchalispatt1996@gmail.com

Notes to financial statements for the year ended 31st March, 2026

Note No: 2

Property, Plant & Equipment

Particulars	(₹ in Lakhs)									
	Land	Plant & Machinery (20 Years)	Plant & Machinery (15 Years)	Factory Shed & Building	Furniture & Fixtures	Office Equipments	Computers & Peripherals	Motor Vehicle	Motor Cycle	Total Tangible Assets
Cost or Deemed Cost										
Balance at April 1, 2024	1,492.00	822.11	6.81	894.12	124.38	33.72	32.06	75.31	5.42	3,485.94
Additions	-	-	-	-	-	-	-	-	-	-
Revaluation	-	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-	-	-	-
Balance at March 31, 2025	1,492.00	822.11	6.81	894.12	124.38	33.72	32.06	75.31	5.42	3,485.94
Additions	-	1.46	-	22.80	-	-	-	-	-	24.26
Disposals	-	-	-	-	-	-	-	-	-	-
Balance at March 31, 2026	1,492.00	823.57	6.81	916.92	124.38	33.72	32.06	75.31	5.42	3,510.20
Accumulated Depreciation										
Balance at April 1, 2024	-	512.14	5.33	277.73	107.66	31.43	30.31	62.62	3.10	1,030.32
Depreciation expenses	-	28.09	0.46	27.25	2.68	0.35	0.43	4.54	0.50	64.31
Disposals	-	-	-	-	-	-	-	-	-	-
Balance at March 31, 2025	-	540.23	5.80	304.98	110.34	31.78	30.74	67.16	3.59	1,094.63
Depreciation expenses	-	28.08	0.08	27.72	2.54	0.13	0.12	2.36	0.50	61.54
Disposals	-	-	-	-	-	-	-	-	-	-
Balance at March 31, 2026	-	568.32	5.88	332.70	112.88	31.92	30.86	69.52	4.09	1,156.16
Carrying Amount										
Balance at April 1, 2024	1,492.00	309.97	1.48	616.39	16.71	2.29	1.75	12.69	2.32	2,455.61
Additions	-	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-	-	-	-
Depreciation	-	28.09	0.46	27.25	2.68	0.35	0.43	4.54	0.50	64.31
Balance at March 31, 2025	1,492.00	281.87	1.02	589.14	14.04	1.94	1.32	8.15	1.82	2,391.31
Additions	-	1.46	-	22.80	-	-	-	-	-	24.26
Disposals	-	-	-	-	-	-	-	-	-	-
Depreciation	-	28.08	0.08	27.72	2.54	0.13	0.12	2.36	0.50	61.54
Balance at March 31, 2026	1,492.00	255.25	0.94	584.22	11.49	1.81	1.20	5.80	1.33	2,354.03

b. Title Deeds of all Immovable properties are in the name of the Companies.

c. Capital Work in Progress aging schedule :-

CWIP	Amount in CWIP for a period of			Total
	Less than 1 year	1-2 years	2-3 years	
Projects in progress	-	-	47.82	47.82
Projects temporarily suspended	-	-	-	-



AANCHAL ISPAT LIMITED
Manoj Kumar Director
Rupendra Koyal Company Secretary
AANCHAL ISPAT LIMITED
Subash K. Agarwal Chief Financial Officer

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Notes to financial statements for the year ended 31st March, 2026**Note No. 3****Investments**

(₹ in Lakhs)

(Unsecured , Considered good unless state otherwise)	31st March, 2026	31st March, 2025
--	---------------------	---------------------

Investment in Equity Instruments (Quoted):-

Investment in Equity Shares (KVB 3600 Shares)- FMV (Cost of Investment -2.43 lakhs)	10.41	6.27
--	-------	------

Other (Unquoted)

Investment in Gold Bond	-	6.37
Gold & Silver	3.24	3.24
	13.65	15.88

Note: Market Value of Quated Shares as on 31.03.2026 is Rs. 10.41 lakhs and 31.03.2025 is Rs. 6.27 lakhs

Note No. 4**Other Financial Assets**

	31st March, 2026	31st March, 2025
Security Deposit	0.50	0.50
	0.50	0.50

Note No. 5**Inventories**

	31st March, 2026	31st March, 2025
(a) Raw Materials	83.49	22.63
(b) Finished Goods	264.34	458.97
(c) Stores and Spares	523.17	480.68
(d) Traded Goods	61.70	-
(At lower of cost and net realisable value)	932.70	962.29

Note No.6**Trade receivables**

	31st March, 2026	31st March, 2025
Secured , considered good		
Unsecured , considered good	1,011.43	562.30
Unsecured , considered doubtful		
	1,011.43	562.30
Allowance for doubtful debts	-	-
	1,011.43	562.30



AANCHAL ISPAT LIMITED

[Signature]
Director

AANCHAL ISPAT LIMITED

[Signature]
Director

AANCHAL ISPAT LIMITED
Ruspendu Ray
Company Secretary
AANCHAL ISPAT LIMITED
Julish K. Jijan
Chief Financial Officer

AANCHAL ISPAT LIMITED

CIN: L27106WB1996PLC076866

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Notes to financial statements for the year ended 31st March, 2026

(a) For trade Receivable outstanding, following ageing schedule shall be given :-

Trade Receivables ageing schedule

(₹ in Lakhs)

FY 2025-26

Particulars	Undisputed Trade Receivable		Disputed Trade Receivable
Considered Good			
Less than 6 months		475.16	-
6 months -1 year		185.91	-
1-2 Years		71.40	-
2-3 years		92.14	-
More than 3 years		186.82	-
	A	1,011.43	-
Credit Impaired/High Risk			
Less than 6 months		-	-
6 months -1 year		-	-
1-2 Years		-	-
2-3 years		-	-
More than 3 years		-	-
	B	-	-
	Total (A+B)	1,011.43	-

FY 2024-25

Particulars	Undisputed Trade Receivable		Disputed Trade Receivable
Considered Good			
Less than 6 months		209.34	-
6 months -1 year		239.04	-
1-2 Years		112.11	-
2-3 years		1.82	-
More than 3 years		-	-
	A	562.30	-
Credit Impaired/High Risk			
Less than 6 months		-	-
6 months -1 year		-	-
1-2 Years		-	-
2-3 years		-	-
More than 3 years		-	-
	B	-	-
	Total (A+B)	562.30	-

Note No. 7**Cash and Cash Equivalents**

	31st March, 2026	31st March, 2025
Cash and Cash Equivalent		
Balance with Bank		
On Current Accounts	14.15	3.62
Cheque In Hand	195.87	20.17
Cash In Hand	7.21	0.03
	217.23	23.83



AANCHAL ISPAT LIMITED AANCHAL ISPAT LIMITED

Director
 Director

AANCHAL ISPAT LIMITED
 AANCHAL ISPAT LIMITED
 Puspendu Roy
 Company Secretary
 Anurag K. Agam
 Chief Financial Officer

AANCHAL ISPAT LIMITED

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Notes to financial statements for the year ended 31st March, 2026**Note No. 8****Other Bank balances**

	31st March, 2026	31st March, 2025
Balances with Banks		
On Short Term Deposit including interest accrued (Term deposit including Accrued Interest with KVB Bank Burrabazar Branch against the performance security)	339.43	319.65
On <u>CC A/c</u> (Recoverable)	47.15	
	<u>386.58</u>	<u>319.65</u>

Note No. 9**Others**

	(₹ in Lakhs)	
	31st March, 2026	31st March, 2025
Other Financial Assets		
Unsecured, considered good :		
- Others	-	-
	<u>-</u>	<u>-</u>

Note No. 10**Current Tax Assets(Net)**

	(₹ in Lakhs)	
	31st March, 2026	31st March, 2025
TDS Receivable	21.90	13.32
	<u>21.90</u>	<u>13.32</u>

Note No. 11**Other Current Assets:**

	31st March, 2026	31st March, 2025
Other non financial assets		
(Unsecured, considered good unless stated otherwise)		
Advance other than Capital Advances		
Advances Against Goods & Services	289.07	49.40
Advance Recoverable from BSE	23.82	-
Employee Advance	3.97	
Prepaid Expenses	1.30	3.04
Other Receivable	244.22	96.04
Balances with Government Dept:		
Income Tax Refundable (AY 2025-26)	15.27	-
	<u>577.66</u>	<u>148.49</u>



AANCHAL ISPAT LIMITED

[Signature]
Director

AANCHAL ISPAT LIMITED

[Signature]
Chief Financial Officer

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[Signature]
Director

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[Signature]
Company Secretary

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Notes to financial statements for the year ended 31st March, 2026**Note No. 12****SHARE CAPITAL****(₹ in Lakhs)**

	31st March, 2026	31st March, 2025
Authorised		
2,20,00,000 Equity shares of Rs.10 each	2,200.00	2,200.00
	2,200.00	2,200.00
Issued, Subscribed and Paid up		
28,33,331 Equity Shares of Rs. 10/- each fully paid up	283.33	2,085.38
	283.33	2,085.38

Statement of change in Equity

1	31st March, 2026	31st March, 2025
Reconciliation of the number of Equity Shares Outstanding		
Balance at the beginning of the current reporting period	2,08,53,750	2,08,53,750
Extinguishment of Promoter shareholding as per approved resolution plan	65,98,642	-
Reduction in Public Shareholding as per approved resolution plan	1,41,12,500	-
Preferential allotment to SRA as per approved resolution plan	26,90,723	-
Balance at the end of the current reporting period	28,33,331	2,08,53,750

Note: Pursuant to the approved Resolution Plan sanctioned by the Hon'ble NCLT vide order dated 27.03.2025, the Company underwent restructuring of its equity share capital. The restructuring was approved by the new Board of Directors at its meeting held on 06.05.2025, for which the record date was fixed as 30.04.2025.

The Company received listing approval from BSE Limited vide its letter dated 18.09.2025. Thereafter, the Company requested the depositories to complete the corporate actions, including deletion of the entire promoter holding, reduction of public shareholding in the ratio of 1 equity share for every 100 equity shares held, and preferential allotment of 26,90,723 equity shares to the Successful Resolution Applicant.

The new ISIN of the Company, INE322R01022, was activated by NSDL on 10.10.2025. Consequently, the new paid-up equity share capital of the Company became Rs.2,83,33,310/- from previously of Rs.20,85,37,500/-.

BSE Limited granted trading approval for the restructured equity share capital of the Company on 15.12.2025, effective from 17.12.2025.

2 Shares held by each shareholder holding more than 5 percent shares

Name of shareholders	No. of Shares	%	No. of Shares	%	%
Mukesh Goel	2124998	75.00%	1994850	9.57%	65.43%
Manoj Goel	-	0.00%	1716900	8.23%	-8.23%
Maina Securities Pvt Ltd	-	0.00%	2452719	11.76%	-11.76%

3 Shareholding of Promoters

Promoter name	31st March, 2026		31st March, 2025		% Change during the year
	No. of Share	% of total shares	No. of Share	% of total shares	
Maina Securities Private Limited	-	0.00%	2452719	11.76%	-11.76%
Mukesh Goel	2124998	75.00%	1994850	9.57%	65.43%
Manoj Goel	-	0.00%	1716900	8.23%	-8.23%

4 Terms/rights attached to Equity Shares

- The Company has only one class of equity shares having a par value of Rs. 10 each. Each holder of one equity share is entitled to one vote per share.
- In the event of liquidation the equity shareholders are eligible to receive the remaining assets of the Company after payment of all preferential amounts in proportion to their shareholding.
- No Equity shares have been reserved for issue under options and contracts/commitments for the sale of shares / disinvestment as at the Balance Sheet date.



AANCHAL ISPAT LIMITED

Manoj Goel
Director

AANCHAL ISPAT LIMITED
Mukesh K. Agarwal
Chief Financial Officer

AANCHAL ISPAT LIMITED

Manoj Goel
Director

AANCHAL ISPAT LIMITED
Puspendu Kaya
Company Secretary

AANCHAL ISPAT LIMITED

CIN: L27106WB1996PLC076866

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Notes to financial statements for the year ended 31st March, 2026

Note No. 13

OTHER EQUITY

Particulars	Reserves and Surplus				Equity Instruments through Other Comprehensive Income	Total
	Security Premium Reserve	Capital Reserve	Revaluation Reserve	General Reserve		
Balance as at 31st March, 2024	1,458.68	1,798.24	36.00	(3,699.70)	3.87	(402.91)
Dividend Paid	-	-	-	-	-	-
Adjustment in Reserve for depreciation on revalued asset	-	-	-	-	-	-
Transfer to retained Earning	-	(1,798.24)	(36.00)	1,838.11	(3.87)	-
Other comprehensive income (Net of Tax)	-	-	-	(1,340.23)	2.88	2.88
Profit for the year	-	-	-	-	-	(1,340.23)
Balance as at 31 March, 2025	1,458.68	-	-	(3,201.81)	2.88	(1,740.26)
Dividend Paid	-	-	-	-	-	-
Remeasurement of the net defined benefit liability/asset, net of tax effect	-	-	-	-	-	-
Adjustment in Reserve for depreciation on revalued asset	-	-	-	-	-	-
Transfer to capital Reduction	(1,458.68)	327.97	-	3,201.81	-	2,071.11
Other comprehensive income (Net of Tax)	-	-	-	-	3.09	3.09
Profit for the year	-	-	-	202.08	-	202.08
Balance as at 31 March, 2026	-	327.97	-	202.08	5.97	536.02

Retained Earnings: This Reserve represents the cumulative profits of the Company and effects of remeasurement of defined benefit obligations. This Reserve can be utilized in accordance with the provisions of the Companies Act, 2013.

Equity Instruments through Other Comprehensive Income: This Reserve represents the cumulative gains (net of losses) arising on revaluation of Equity Instruments measured at Fair Value through Other Comprehensive Income, net of amounts reclassified, if any, to Retained Earnings when those instruments are disposed of.



AANCHAL ISPAT LIMITED

S. Pal
Director

AANCHAL ISPAT LIMITED

M. K. Ray
Director

AANCHAL ISPAT LIMITED

Judith K. Agarwal
Chief Financial Officer

AANCHAL ISPAT LIMITED

Puspendu Nayak
Company Secretary

(₹ in Lakhs)

AANCHAL ISPAT LIMITED

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Notes to financial statements for the year ended 31st March, 2026**Note No. 14****Other Financial Liabilities**

(₹ in Lakhs)

	31st March, 2026	31st March, 2025
Financial Creditors		
Karur Vysya Bank -Deferred Liability (Present Value)	2,600.00	3,300.00
Exchange Gain on Settlement		-
	2,600.00	3,300.00

Note: 1. Liability of Financial Creditor is booked as per the Order of Hona'ble NCLT dated 27.03.2025. Hence, Long term & Short term loans transfer as Other financial liabilities

2 Deferred Payment Structure

Deferred Amount

In Second Year	700.00
In Third Year	1,900.00
	2,600.00

3. Deferred liability of Karur Vysya Bank is Interest Free repayable by FY 2028-29

Note No. 15**Provisions**

	31st March, 2026	31st March, 2025
Employee Benefits (Gratuity)	33.89	33.08
	33.89	33.08

Note No. 16**Borrowings**

	31st March, 2026	31st March, 2025
Short term Borrowings:		
Unsecured		
From Director	168.90	-
	168.90	-

Note No 17**Trade payables**

	31st March, 2026	31st March, 2025
a) Total outstanding dues of micro enterprises and small enterprises	49.37	6.94
b) Others		
i) Creditors for supply and service	488.17	265.03
	537.53	271.97



AANCHAL ISPAT LIMITED

Director

AANCHAL ISPAT LIMITED

Director

AANCHAL ISPAT LIMITED

Company Secretary

AANCHAL ISPAT LIMITED

Chief Financial Officer

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Notes to financial statements for the year ended 31st March, 2026

For Trade Payables due for Payment

Trade Payables ageing schedule

FY 2025-26

(₹ in Lakhs)

Particulars	SME	Others
Undisputed		
Less than 1 year	49.37	488.17
1-2 Years	-	-
2-3 years	-	-
More than 3 years	-	-
A	49.37	488.17
Disputed		
Less than 6 months	-	-
6 months -1 year	-	-
1-2 Years	-	-
2-3 years	-	-
More than 3 years	-	-
B	-	-
Total (A+B)	49	488.17

FY 2024-25

Particulars	SME	Others
Undisputed		
Less than 1 year	6.94	263.57
1-2 Years	-	0.13
2-3 years	-	1.33
More than 3 years	-	-
A	6.94	265.03
Disputed		
Less than 6 months	-	-
6 months -1 year	-	-
1-2 Years	-	-
2-3 years	-	-
More than 3 years	-	-
B	-	-
Total (A+B)	6.94	265.03

Note No. 18**Other Financial Liabilities**

	31st March, 2026	31st March, 2025
Financial Creditors		
Karur Vysya Bank	2,124.93	1,424.93
	2,124.93	1,424.93

Note: Payment due to financial creditor within one year as per Hon'ble NCLT order dated 27.03.2025



AANCHAL ISPAT LIMITED

[Signature]
Director

AANCHAL ISPAT LIMITED

[Signature]
Chief Financial Officer

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[Signature]
Director

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[Signature]
Company Secretary

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Notes to financial statements for the year ended 31st March, 2026**Note No. 19****Other Current Liabilities**

	31st March, 2026	31st March, 2025
Statutory Liabilities	100.77	15.05
For Expenses	18.67	15.46
CIRP cost Payable	71.95	71.95
Govt dues Payable as per NCLT Order	85.00	85.00
Operational Creditors dues as per NCLT Order	13.66	15.00
Advance against Material	11.05	2.86
Performance Security	300.00	300.00
	601.09	505.31

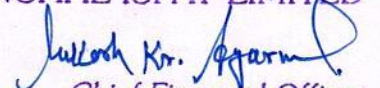
Note No. 20**Provisions**

	31st March, 2026	31st March, 2025
Employee Benefits (Gratuity)	5.55	3.98
Provision for Tax:		
Income Tax	-	-
	5.55	3.98

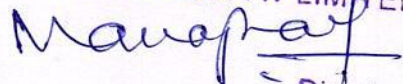
AANCHAL ISPAT LIMITED


 Director

AANCHAL ISPAT LIMITED


 Chief Financial Officer


AANCHAL ISPAT LIMITED


 Director

AANCHAL ISPAT LIMITED


 Company Secretary

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Notes to financial statements for the year ended 31st March, 2026**Note No. 21****Revenue from operations**

	(₹ in Lakhs)	
	31st March, 2026	31st March, 2025
Sale of products	9,214.53	15,103.20
Sale of Services	661.79	9.84
	9,876.32	15,113.04

Note No. 22**Other income**

	31st March, 2026	31st March, 2025
Interest Income :		
- Bank & Gold Bond	21.92	16.74
- IT Refund	0.80	-
- Late Payment	0.03	-
Shortage	0.61	0.28
Discount Received	2.64	-
Recovery of Bad Debts	226.37	-
Dividend Income	-	0.07
	252.37	17.09

Note No.23**Cost of Materials consumed**

	31st March, 2026	31st March, 2025
Opening Stock of Raw Materials & Consumables	503.32	545.06
Add: Purchase	8,392.08	14,306.14
Less: Valume Discount	82.70	-
Less : Closing Stock of Raw Materials	606.66	503.32
	8,206.04	14,347.88

Note No. 24**Changes in Inventories of Finished Goods & Work-in-Progress**

	31st March, 2026	31st March, 2025
Opening Stock		
Finished Goods & Trades Goods	458.97	632.77
	458.97	632.77
Closing Stock		
Finished Goods & Trades Goods	326.04	458.97
	326.04	458.97
	132.93	173.80

Note No. 25**Employee benefits expense**

	31st March, 2026	31st March, 2025
Salaries, Wages, Bonus and Allowances	235.89	219.68
Directors Remuneration & Sitting Fees	1.15	-
Contribution to Provident, Gratuity and other funds	10.71	9.25
Staff Welfare Expenses	7.90	4.26
Provision For Gratuity	2.38	0.66
	258.03	233.84



AANCHAL ISPAT LIMITED

F- 36

Director

AANCHAL ISPAT LIMITED

Director

AANCHAL ISPAT LIMITED

Ruspendu Kayer
Company Secretary

AANCHAL ISPAT LIMITED

Jubish Mr. Anand
Chief Financial Officer

AANCHAL ISPAT LIMITED

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Notes to financial statements for the year ended 31st March, 2026**Note No. 26****Finance costs****(₹ in Lakhs)**

	31st March, 2026	31st March, 2025
Interest Expenses :-		
Bank Charges and ancillary borrowing Cost	2.93	1.56
	<u>2.93</u>	<u>1.56</u>

Note No. 27**Other Expenses**

	31st March, 2026	31st March, 2025
<u>Direct Expenses</u>		
Carriage Inward	60.50	45.12
Consumption of Stores and Spares	49.29	73.92
Electricity charges	376.08	370.57
Labour Charges including loading & unloading charges	268.11	272.25
Rates & Taxes	0.78	5.32
Security Expenses	11.49	9.87
<u>Administrative Expenses</u>		
Auditors Remuneration:		
Audit Fee & Tax Audit Fees	5.10	4.60
Advertisement Expense	1.24	0.98
Carriage-Out-Ward	11.72	6.40
Communication Cost	1.77	1.43
Computer Expenses	0.34	0.34
Capital Restructuring Expenses	9.94	-
Application fees of Re-listing	4.32	-
Dematerialisation Exp	1.09	0.75
Filing fees	0.66	1.86
General Expenses	15.09	7.84
Insurance	2.22	1.68
Annual Listing Expenses & Custodian Fees	4.62	5.62
Legal & Professional Fees	12.38	3.95
Lab Expenses	3.04	-
Monitoring Committee Chairman fees	10.75	-
Electrical Expenses	8.85	9.57
Evoting Services	0.23	-
Car Expenses	7.31	0.21
Other Expense	0.12	-
Printing & Stationery	0.30	0.05
Rates & Taxes	2.17	1.03
Commission & Brokerage	5.76	-
Court Fees	0.06	-
Professional Tax Company	0.03	0.03
Fee for Monitoring of Foreign Investment Limits.	-	0.10
Business Promotion	0.25	-
Rent including lease rent	10.71	10.71
Repair & Maintenance	10.67	9.69
Sundry Balance Written off	2.63	0.19
Subscription & Membership Fees	0.53	-
Donation	4.92	-
Travelling & Conveyance	12.80	0.06
	<u>917.82</u>	<u>844.12</u>

AANCHAL ISPAT LIMITED

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AANCHAL ISPAT LIMITED

Ruspendu Kayastha
Company Secretary

Juvark K. Juvark
Chief Financial Officer



AANCHAL ISPAT LIMITED

Director

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Director

AANCHAL ISPAT LIMITED

CIN: L27106WB1996PLC076866

Registered Office: Chamrail, NH- 6, Howrah-711114

Email: info@aanchalispac.com, Tel: 03212-246121,

Notes to the Financial Statements for the year ended 31st March, 2026**Note: 28 (i) Income tax recognised in profit or loss:**

(₹ in lakhs)

	For the year ended (31.03.2026)	For the year ended (31.03.2025)
Current Tax		
- In respect of current year	NIL	NIL
- In respect of prior year	NIL	NIL
Deferred Tax in respect of current year	70.21	(450.53)
Total Income tax recognised in the current year	70.21	(450.53)

28(ii) Income tax recognised in other comprehensive income:

Arising on income and expenses recognised in other comprehensive income:

	For the year ended (31.03.2026)	For the year ended (31.03.2025)
1. Items that will not be reclassified to profit or loss		
Re-measurement of defined benefit obligations	6.93	7.04
Income tax recognised in other comprehensive Income	(1.74)	(1.77)
2. Items that will be reclassified to profit or loss		
Effective portion of gains / (losses) on Fair Value of Investment	4.13	3.85
Income tax recognised in other comprehensive Income	(1.04)	(0.97)
Comprehensive Income Net of Tax	8.28	5.27

Note 29: Related Party Disclosure**Related Parties:**

Description of relationship	Names of related parties
Ultimate Holding Company	Nil
Holding Company	Nil
Subsidiaries	Nil
Fellow Subsidiaries (to be given only if there are transactions)	Nil
Associates	Nil
Key Management Personnel (KMP)	Mukesh Goel, Managing Director Manoj Goel, Director Mukesh Kr Agarwal-CFO Puspendu Kayal-CS



AANCHAL ISPAT LIMITED

Director

AANCHAL ISPAT LIMITED

Chief Financial Officer

AANCHAL ISPAT LIMITED

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AANCHAL ISPAT LIMITED

Company Secretary

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Relatives of KMP	Maina Devi Goel Monika Goel Rashmi Goel Manoj Goel HUF Mukesh Goel HUF Sita Ram Goyal Sita Ram Goyal HUF
Company in which KMP / Relatives of KMP can exercise significant influence	Maina International Ltd. Maina Securities (P) Ltd. Mansa Mata International (P) Ltd. Penguin Creation Pvt Ltd Pratik Suppliers Pvt Ltd Rashi Boutique (P) Ltd Khush Suppliers (P) Ltd. Rashi Agro Snacks (P) Ltd.

(₹ in Lakhs)

Nature of Transaction	Related Party	Amount of Transaction	Balance as at 31st March, 2025 Dr. / (Cr.)
Remuneration to Key Managerial Personnel	Mukesh Kr Agarwal-CFO Puspendu Kayal-CS	10.00 4.29	(0.99) (0.40)
Company in which KMP / Relatives of KMP can exercise significant influence			
Sales of Goods	Maina International Ltd.	3218.65	NIL
Purchases of Goods	Maina International Ltd.	2899.74	NIL
Job Work Received	Maina International Ltd.	624.11	NIL
Sales of Goods	Mansa Mata International (P) Ltd	51.68	60.21
Purchases of Goods	Mansa Mata International (P) Ltd	20.94	NIL
Performance Security	Mukesh Goel- MD	-	(300.00)
Loan	Mukesh Goel- MD	168.90	(168.90)
Advance	Maina Securities (P) Ltd	60.10	61.27
Advance	Penguin Creation (P) Ltd	85.75	181.79
Advance	Pratik Suppliers (P) Limited	-	1.16
General Expenses	Rashi Boutique (P) Limited	2.45	19.47

Note: 30. Contingent Liability/commitment to the extent not provided for

(₹ in Lakhs)

	As at 31st March, 2026	As at 31st March 2025
(A) Contingent Liabilities		
(i) Unexpired Bank Guarantees	105.27	105.27



AANCHAL ISPAT LIMITED

[Signature]
Director

AANCHAL ISPAT LIMITED

[Signature]
Chief Financial Officer

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[Signature]
Director

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Company Secretary

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Note 31: Foreign Currency Transaction during the year:

(₹ in Lakhs)

	For the year ended 31 March, 2026	For the year ended 31 March, 2025
	₹	₹
Expenditure in foreign currency	Nil	Nil
Earnings in foreign exchange	Nil	Nil

Note 32: Deferred Tax Assets/Liability

(₹ in Lakhs)

	As at 31.03.2026	As at 31.03.2025
	Timing Difference	Timing Difference
Deferred Tax Assets	1329.76	1399.97
Less: Deferred Tax assets b/f	1399.97	949.43
Add: Ind AS Adjustment	0	0
Deferred Tax Provision for the year	(70.21)	450.53
Deferred Tax Provision (Prior Period)	-	-

Note 33: Additional Information to the Financial Statements pursuant to Companies Act, 2013 requirements:**33.01 Disclosures required under Section 22 of the Micro, Small and Medium Enterprises Development Act, 2006**

	As at 31.03.2026 (₹ in Lakhs)	As at 31.03.2025 (₹ in Lakhs)
a). Principal amount remaining unpaid to the suppliers as at the end of the accounting year	49.37	Nil
b). Interest due thereon remaining unpaid to suppliers as at the end of the accounting year	Nil	Nil
c). Interest paid in terms of Section 16 along with the amount of payments made to suppliers beyond the appointment day during the year	Nil	Nil
d). Interest due and payable for the period of delays in making payment (Which have been paid beyond the appointment date during the year but without adding interest specified under the act)	Nil	Nil
e). The amount of interest accrued during the year for the year remaining unpaid at the end of the accounting year.	Nil	Nil

The information above has been compiled to the best of knowledge and as per the information available with the management to the extent to which parties would be identified as Micro, Small and Medium Enterprises and relied upon by the auditors.

Disclosures required under Section 22 the Micro, Small and Medium Enterprises Development Act, 2006: The Company is in the process of identifying the suppliers, who would be covered under the Micro, Small and Medium Enterprises Development Act, 2006. In this process the Company has given notice to its vendor/suppliers to inform about whether any of them are registered under the said Act. The Company has received information about such registration from the certain vendors. Since information received from certain vendor, we have considered all other than that vendor the outstanding supplier as non MSME.



AANCHAL ISPAT LIMITED
[Signature]
 Director

AANCHAL ISPAT LIMITED
[Signature]
 Chief Financial Officer

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[Signature]
 Director

AANCHAL ISPAT LIMITED
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 Company Secretary

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- 33.2 There are no amounts that are due to be transferred to the Investor Education and Protection Fund in accordance with the relevant provisions in Companies Act 2013, and accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014 made there under.
- 33.3 Details of Benami Property held: -The company does not any Benami Property upto the end of financial year ended 31.03.2026 and no proceeding has been initiated or pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.
- 33.4 Company has not been traded or invested in Crypto currency or Virtual Currency during the financial year.
- 33.5 The company is having single reporting segment hence disclosure as require by the Ind-AS 108 is not applicable.
- 33.6 Disclosures of Loans or Advances in the nature of loans granted to promoters, directors, KMPs and the related parties (as defined under Companies Act 2013 is repayable on demand)

Type of borrower	Amount of loan or advance in the nature of loan outstanding		Percentage to the total loans and advances in the nature of loan	
	31.03.2026	31.03.2025	31.03.2026	31.03.2025
Promoters	NIL	NIL	NIL	NIL
Directors	NIL	NIL	NIL	NIL
KMP's	NIL	NIL	NIL	NIL
Related party	NIL	NIL	NIL	NIL
Total	NIL	NIL	NIL	NIL

- 33.7 The company has not been declared as a wilful defaulter by any bank of financial institution or other lender till the Financial Year 2025-26.
- 33.8 As per the information available with the management, the company has not entered into any transactions with the companies who have been struck off under section 248 of the Companies Act 2013 or section 560 of the Companies Act, 1956.
- 33.9 No Undisclosed Income has been recorded in the Books of Account for Financial Year 2025-26.
- 33.10 The Company has complied with the number of layers prescribed under clause (87) of section 2 of the Act read with the Companies (Restriction on the number of Layers) Rules 2017.



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[Signature]
Director

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[Signature]
Chief Financial Officer

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Company Secretary

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33.11 Analytical Ratios: -

	31st March, 2026	31st March, 2025	% of Change
1. Current Ratio (Current Assets/Current Liabilities)	0.92	0.92	0.50
2. Debt – Equity Ratio (Total Debt/Shareholder's Equity)	0.21	-	100
3. Debt Service Coverage Ratio (Earnings available for debt service/Debt Service) Earning for Debt Service = Net Profit after taxes + Non-cash operating expenses like depreciation and other amortizations + Interest + other adjustments like loss on sale of Fixed assets etc. Debt service = Interest & Lease Payments + Principal Repayments	-	-	
4. Return on Equity (ROE): (Net Profits after taxes – Preference Dividend (if any)/Average Shareholder's Equity)	0.35	(1.32)	126.25
5. Inventory Turnover Ratio (Cost of goods sold OR sales/Average Inventory) Average inventory is (Opening + Closing balance / 2)	9.90	14.30	30.74
6. Trade receivables turnover ratio (Net Credit Sales/Average Accounts Receivable) Average trade debtors = (Opening + Closing balance / 2)	12.55	4.87	(157.94)
7. Trade payables turnover ratio (Net Credit Purchases/Average Trade Payables) Average trade payables = (Opening + Closing balance / 2)	20.73	55.54	62.67
8. Net capital turnover ratio (Net Sales/Average Working Capital) Working Capital = Current Assets- Current Liabilities	(42.31)	(15.64)	(170.60)
10. EBITDA Margin (%) (Earnings before Interest Tax & Depreciation/Net sales)	3.41%	-11.41%	129.88
9. Operating Margin (%) (Earnings before interest and taxes less other income/Net Sales)	0.23%	-11.95%	101.94



AANCHAL ISPAT LIMITED

Director

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Director

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Chief Financial Officer

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Company Secretary

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9. Net profit ratio (%) (Net Profit/Net Sales)	2.05%	-8.87%	123.07
10. Return on capital employed (ROCE) (Earnings before interest and taxes/Capital Employed) Capital Employed = Tangible Net Worth + Total Debt + Deferred Tax Liability	0.08	(0.49)	115.62
11. Return on Investment (ROI) (MV at End -MV at Begin/MV at Begin)	609.88	(43.14)	1,513.72

Note: -

1. Increase in Debt Equity ratio is due to borrowing taken from Director.
2. Increase in Return on Equity, EBIDTA Margin, Operating Margin, Net Profit ratio and Return on capital is due to the profit earned by the company.
3. Inventory Turnover ratio has been decreased due to reduction in inventory level and turnover as company also engaged in job manufacturing.
4. Net Working Capital turnover ratio increased as working capital improve.
5. Since share price of the company increased, return on Investment also increased

Note 34: Reconciliation of total comprehensive income for the year ended March 31, 2026

	As at 31.03.2026 (₹ in lakhs)
Profit as per previous GAAP	202.08
Re classification of actuarial gains/losses, arising in respect of employee's post Employment benefit Schemes, to other Comprehensive Income (OCI)	6.93
Tax Effect	(1.74)
Effective portion of gains / (losses) on Fair Value of Investment	4.13
Tax Effect	(1.04)
Total comprehensive income under Ind AS	210.36

Note 35: Default in Repayments of Term Loans: -

Since the Hon'ble NCLT-approved resolution plan (vide order dated 27 March 2025), including fund infusion, operational restructuring, and cost control measures. Repayment of Dues from Bank required to be paid in accordance with Resolution Plan. Hence, it's considered to be not making any default in repayment.

Note 36: Registration of charges or satisfaction with registrar of companies

No charges or satisfaction yet to be registered with the Registrar of the Companies beyond the statutory period.

Note 37: Going Concern

The Resolution Plan was approved by the Hon'ble NCLT on 27.03.2025, and the CIRP proceedings against the Company have since been completed. As per the order of the Hon'ble NCLT, the Resolution Professional handed over the management of the Company to the Successful Resolution Applicant (SRA), Shri Mukesh Goel, on 05.04.2025 with effect from 28.03.2025. As per the approved



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Director

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[Signature]
Chief Financial Officer

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[Signature]
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Director

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[Signature]
Company Secretary

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plan, the following major restructuring steps are to be implemented: Reduction in paid-up share capital; Infusion of funds by the resolution applicant; Settlement and payment to financial creditors (banks); Settlement and payment to operational creditors: Reconstitution of the Board of Directors.

As of the date of approval of these financial statements the board of directors has been formed and reduction in share capital is completed, the implementation of the other measures is in progress. The remaining aspects of the plan will be appropriately accounted for upon completion and legal effectiveness of such actions in subsequent periods.

The Company's net worth as at 31 March 2026 remains positive. However, over the past five financial years, the Company has experienced a continuous decline in net worth due to operational losses, rising input costs, and limited cash generation. The Board of Directors and Management acknowledge this financial trend and have undertaken strategic steps as part of the NCLT-approved resolution plan (vide order dated 27 March 2025), including fund infusion, operational restructuring, and cost control measures. Successful implementation of the Resolution plan remains dependant on timely infusion of funds and settlement of liabilities. The management believes that the implementation of the resolution plan will help improve the net worth position in future periods, and hence the financial statements have been prepared on a going concern basis.

Note 38:

Pursuant to the order of the Hon'ble National Company Law Tribunal (NCLT) and the approved Resolution Plan, the New Shareholding pattern of the company is as Follows:

Shareholders	No. of Shares	% of Total Shareholding
Promoter Holding:	26,90,723	95%
Public Holding:	1,42,608	5%
Total:	28,33,331	100%

Pursuant to Rule 19A of the Securities Contracts (Regulation) Rules, 1957, read with Regulation 38 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015. Further, in terms of the approved Resolution Plan, the Company was required to achieve compliance with the minimum public shareholding norms within a period of one year.

In order to comply with the aforesaid regulatory requirements, the promoter initiated an Offer for Sale (OFS) through the stock exchange mechanism in accordance with the Securities and Exchange Board of India circulars and other applicable provisions of the SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018, and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Accordingly, the promoter offered 5,65,725 equity shares for sale with the objective of reducing its shareholding from 94.96% to 75.00%. The Offer for Sale was conducted over two trading days, i.e., from 03.02.2026 to 04.02.2026, through the stock exchange platform.

Subsequent to the successful completion of the OFS, the promoter shareholding stood as under:

Shareholders	No. of Shares	% of Total Shareholding
Promoter Holding:	26,90,723	75%
Public Holding:	1,42,608	25%
Total:	28,33,331	100%

Note 39:

There has been a delay in payment of the first instalment of liabilities due on September 23, 2025, under the approved Resolution Plan. The delay is primarily on account of procedural timelines involved in obtaining the order of the Hon'ble NCLAT dated August 11, 2025, setting aside, inter alia, the order of the Hon'ble NCLT relating to invocation of personal guarantee. Consequently, the process of raising



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[Signature]
Director

AANCHAL ISPAT LIMITED

[Signature]
Chief Financial Officer

AANCHAL ISPAT LIMITED

[Signature]
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Director

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[Signature]
Company Secretary

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requisite funds from various sources, including Qualified Institutional Buyers (QIBs), has been deferred. The Successful Resolution Applicant (SRA) has formally requested via email dated to chairmen of Monitoring Committee that the due date for payment of the first instalment be considered as February 7, 2026, being 180 days from the date of the Hon'ble NCLAT order.

Further, an application has been filed by the SRA before the Hon'ble NCLT, Kolkata on December 9, 2025, seeking alignment of the due date under the Resolution Plan with the date of the Hon'ble NCLAT order. The matter is currently pending adjudication, with the next hearing scheduled for May 18, 2026.

As of now 2 instalments amounting to Rs. 21.50 crore is due as per the Resolution Plan approved by Hon'ble NCLT, Kolkata on March 27, 2025

Pending final disposal of the aforesaid application, the financial impact, if any, is not presently ascertainable. Accordingly, no adjustment has been made in the accompanying financial statements.

Note 40:

During the year, the Company has made 34.93% of total sales and 33.45% of total purchases with its sister concern, Maina International Ltd. The Company has also entered into a job work agreement with the said party, from which the entire job work income is derived to ensure optimum utilization of production capacity. All the transaction are done at arm's length prices with approval of committee and board.

Note 41:

During the year, the Company has recognised income on account of recovery of bad debts previously written off of Rs. 226.37 lakhs.

Note 42:

42.01 The Company has not recognised any Expected Credit Loss (ECL) on trade receivables under Ind AS 109 – Financial Instruments, as the management has assessed that:

Trade receivables outstanding as at the reporting date primarily comprise parties with a proven credit history and sound financial standing. All receivables considered doubtful or non-recoverable have already been fully written off during the year. The remaining receivables are considered to be recoverable in full and do not carry any significant credit risk.

41.02 The Company had undergone Corporate Insolvency Resolution Process (CIRP) in an earlier period, pursuant to which a resolution plan was approved by the Hon'ble NCLT Kolkata on 27.03.25. As part of the CIRP process, valuation of assets was carried out for the purposes of insolvency resolution.

Management has considered the CIRP valuation as an external indicator of impairment. However, such valuation was determined under conditions specific to insolvency and does not represent the value of assets under a going concern basis. The Company continues to operate as a going concern. Management has performed an assessment of recoverability of its assets based on a combination of qualitative and quantitative factors, including:

- Current and expected operating performance
- Recent financial results and cash flow trends
- Internal budgets and business plans
- Industry outlook and market conditions

Based on the above assessment, management believes that the recoverable amount of the assets / cash-generating units is higher than their carrying amount.



AANCHAL ISPAT LIMITED

[Signature]
Director

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[Signature]
Chief Financial Officer

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[Signature]
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Director

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[Signature]
Company Secretary

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Accordingly, based on the assessment carried out in accordance with the expected credit loss model prescribed under Ind AS 109, no provision for impairment is considered necessary as at the reporting date.

42.03 The Company continues to follow the cost model for Property, Plant and Equipment as per Ind As 16- Property, Plant & Equipment. Management believes that the assumptions used in the assessment are reasonable and supportable in the current circumstances. The Company continue to monitor indicators of impairment in subsequent periods.

The Company's leasing arrangements consist solely of short-term leases (i.e., leases with a lease term of 12 months or less), primarily for equipment.

42.04 In accordance with the recognition exemption under paragraph 5 of Ind AS 116 – Leases, the Company has elected not to recognize right-of-use assets and lease liabilities for these short-term leases.

Lease payments associated with short-term leases are recognized as an expense on a straight-line basis over the lease term.

The total lease expense recognized in the Statement of Profit and Loss for the year ended 31st March 2026 is ₹ 10.71 lakhs

42.05 During the year, reclassification and remeasurement of a quoted investment has been done from amortised cost to fair value in accordance with Ind AS 109. As a result of which gain of Rs. 4.13 lakhs have been arising which has been shown under "other comprehensive income" in the Profit & Loss account.

Note 43:

The Company was admitted into the Corporate Insolvency Resolution Process ("CIRP") under the Insolvency and Bankruptcy Code, 2016 and the Resolution Plan approved by the Hon'ble National Company Law Tribunal has been implemented. Pursuant thereto, BSE Limited granted in-principle listing approval on 18 September 2025 and trading approval on 15 December 2025, and trading in the equity shares commenced on 17 December 2025. Further, in terms of BSE Exchange Notice No. 20251226-29 dated 23 December 25, the equity shares of the Company have been placed under the surveillance framework for IBC companies and categorized under 'IBC / IRP Stage-I' w.e.f. 30.03.2026, due to various measures for security under IBC

Note 44:

As part of the CIRP process, the Company received ₹3.00 crore from Mr. Mukesh Goel, the successful Resolution Applicant, such amount is separately held by the company in the form of Fixed deposit shown under "Bank Balance other than (ii) bank balance"

Upon approval of the resolution plan by the Hon'ble NCLT vide order dated 27 March 2025, this amount is to be adjusted against the implementation obligations under the approved resolution plan. As on 31 March 2025, the amount continues to be disclosed under "Other current Liabilities" pending formal allocation in line with the resolution plan execution.

Note 45:

Previous year's figures have been regrouped / reclassified wherever necessary to correspond with the Current year's classification / disclosures.



AANCHAL ISPAT LIMITED

Goel
Director

AANCHAL ISPAT LIMITED

Jitendra K. Agarwal
Chief Financial Officer

AANCHAL ISPAT LIMITED

Navdeep
F- 46
Director

AANCHAL ISPAT LIMITED

Puspendu Koyal
Company Secretary

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46. Earning Per Shares Year Ended 31.03.2026	Continuing Operations				Discontinuing Operations				Total Operations			
	Before Extraordinary and Exceptional Items		After Extraordinary and Exceptional Items		Before Extraordinary and Exceptional Items		After Extraordinary and Exceptional Items		Before Extraordinary and Exceptional Items		After Extraordinary and Exceptional Items	
	Basic	Diluted	Basic	Diluted	Basic	Diluted	Basic	Diluted	Basic	Diluted	Basic	Diluted
Face Value of Shares	10	10	10	10	10	10	10	10	10	10	10	10
Profit	2,02,07,798	2,02,07,798	2,02,07,798	2,02,07,798					2,02,07,798	2,02,07,798	2,02,07,798	2,02,07,798
Weighted Average No of Shares	28,33,331	28,33,331	28,33,331	28,33,331	28,33,331	28,33,331	28,33,331	28,33,331	28,33,331	28,33,331	28,33,331	28,33,331
EPS (Rs)	7.13	7.13	7.13	7.13	7.13	7.13	7.13	7.13	7.13	7.13	7.13	7.13

46. Earning Per Shares Year Ended 31.03.2025	Continuing Operations				Discontinuing Operations				Total Operations			
	Before Extraordinary and Exceptional Items		After Extraordinary and Exceptional Items		Before Extraordinary and Exceptional Items		After Extraordinary and Exceptional Items		Before Extraordinary and Exceptional Items		After Extraordinary and Exceptional Items	
	Basic	Diluted	Basic	Diluted	Basic	Diluted	Basic	Diluted	Basic	Diluted	Basic	Diluted
Face Value of Shares	10	10	10	10	10	10	10	10	10	10	10	10
Profit	(13,40,23,024)	(13,40,23,024)	(13,40,23,024)	(13,40,23,024)					(13,40,23,024)	(13,40,23,024)	(13,40,23,024)	(13,40,23,024)
Weighted Average No of Shares	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750
EPS (Rs)	(6.47)	(6.47)	(6.47)	(6.47)	0	0	0	0	(6.47)	(6.47)	(6.47)	(6.47)



AANCHAL ISPAT LIMITED
[Signature]
 Director

AANCHAL ISPAT LIMITED
[Signature]
 Chief Financial Officer

AANCHAL ISPAT LIMITED
[Signature]
 - Director

AANCHAL ISPAT LIMITED
[Signature]
 Company Secretary

**“Annexure B” to the Independent Auditor’s Report of even date on the Financial Statements of M/s
AANCHAL ISPAT LIMITED**

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 (“the Act”)

We have audited the internal financial controls over financial reporting of AANCHAL ISPAT LIMITED (“the Company”) as of March 31, 2026 in conjunction with our audit of the Ind AS financial statements of the Company for the year ended on that date.

Management’s Responsibility for Internal Financial Controls

The Company’s management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India”. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company’s policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors’ Responsibility

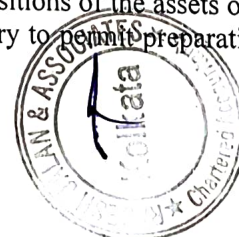
Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the “Guidance Note”) and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

Because of the matters described in our main paragraphs and notes to the accounts, the Company needs to further strengthen its internal financial controls system over financial reporting of the Company

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial



statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Basis for Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India”

Other matters

Without modifying our opinion, we draw attention to the fact that certain control processes relating to documentation and monitoring of advances, recoverability assessment of receivables, inventory management, maintenance of supporting records and periodic review of long outstanding balances require further strengthening. Management has represented that corrective measures are being undertaken as part of implementation of the approved Resolution Plan and strengthening of governance processes.

During the course of our audit, we observed certain areas requiring strengthening of internal financial control processes relating to documentation, confirmation and monitoring of receivables and advances, inventory management controls and review of long outstanding balances. However, based on audit procedures performed by us, such matters did not result in a material weakness in the internal financial controls over financial reporting as at March 31, 2026.

Our opinion is to be read together with the Other Matter paragraph above relating to areas where internal control processes require further strengthening.

Place : Kolkata
Date : 27th April, 2026

For Rajesh Jalan & Associates
Chartered Accountants
(Firm Registration No. : 326370E)

(Rajesh Jalan)
Partner
Membership No. 065792
(UDIN: 26065792OCHAPE6553)

Independent Auditor's Report

To the Members of
AANCHAL ISPAT LIMITED
Report on the Audit of the Standalone Financial Statements

We have audited the accompanying Ind AS financial statements of AANCHAL ISPAT LIMITED ("the Company" or "the Corporate Debtor"), which comprise the Balance Sheet as at March 31, 2025, the Statement of Profit and Loss, including the statement of Other Comprehensive Income, Statement of Changes in Equity and the Statement of Cash Flows for the year then ended, and Notes to the Ind AS Financial Statements, including a summary of Significant Accounting Policies and other explanatory information (hereinafter referred to as "Ind AS financial statements").

Opinion

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements, give the information required by the Company Act 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India of the state of affairs of the Company as at March 31, 2025; and of the **loss**, its cash flows for the year ended on that date.

M/S. ALDOUS COMMODITIES PRIVATE LIMITED, being an operational creditor of M/S AANCHAL ISPAT LIMITED ("Corporate Debtor"), had filed an application (company petition no. **CP(IB) No. 1518/(KB)/2020**) under Section 7 of the Insolvency and Bankruptcy Code, 2016 ("IBC") read with Rule 4 of the Insolvency and Bankruptcy (Application to Adjudicating Authority) Rules, 2016 before the Hon'ble National Company Law Tribunal ("NCLT"), Special Bench (COURT-II), Kolkata seeking initiation of the Corporate Insolvency Resolution Process ("CIRP") of the Corporate Debtor. The said application was admitted by the Hon'ble NCLT Special Bench (COURT-II), Kolkata vide its order dated 12.09.2023 (certified copy received on 13th September, 2023, and Mr. Sriram Mittal, Insolvency Professional (IBBI Registration No.: IBBI/IPA-001/IP- P02276/2021-2022/13677 was appointed as the Interim Resolution Professional ("IRP") to carry out the CIRP. Subsequently, vide order dated 17.11.2023, CA Santanu Brahma has been appointed as the Resolution Professional ("RP") upon application filed for replacing the erstwhile "IRP", Mr. Sriram Mittal.

During the CIRP, the Resolution Professional received a resolution plan from MR. MUKESH GOEL, which was duly approved by the Committee of Creditors (CoC) with the required majority. The said resolution plan was filed before the Hon'ble NCLT, Special Bench (COURT-II), Kolkata through Interlocutory Application No. **IA (IBC) (PLAN) No. 9/(KB)/2024**, and was approved vide order dated 27.03.2025. As per the approved Resolution Plan, the management and control of the Company were handed over to the Resolution Applicant on 5th April 2025 with effect from 28th March 2025, in accordance with the Implementation Schedule specified in the Resolution Plan. Subsequently, a Monitoring Committee was constituted on 23rd April 2025, and the Resolution Professional demitted office upon implementation of the Resolution Plan.

As per the Resolution Plan all the past claims against the Company have been settled and finalized vide the approval of the Resolution Plan, in terms of the law laid in **Ghanashyam Mishra and Sons Private Limited v. Edelweiss Asset Reconstruction Company Limited & Ors (SC)**. Thus, all past claims that do not form part of the Resolution Plan stands extinguished

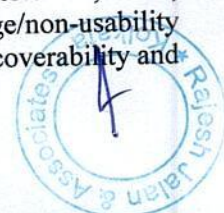


Basis for opinion

We conducted our audit of the Ind AS financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the Ind AS financial statements under the provisions of the Companies Act, 2013 and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Ind AS financial statements.

Emphasis of Matter

- a) As per Ind AS-1 "Presentation of Financial Statements", the financial statements have been prepared on a going concern basis. The Company had substantial accumulated losses in past years and based on financial ratios, asset realization expectations, and other accompanying information, material uncertainty existed over its ability to continue as a going concern. However, during the year, the resolution plan submitted by the Successful Resolution Applicant was approved by the Hon'ble NCLT, Kolkata Bench on 27th March 2025. The plan provides for substantial waiver of liabilities and revival of operations, and accordingly, the financial statements are prepared on a going concern basis. We further state that our reporting is based on the facts up to the date of this report, and we do not guarantee or assure the discharge of all liabilities falling due within one year from the balance sheet date.
- b) We draw attention to Note 39 of the financial statements, the Company did not have a Company Secretary and Chief Financial Officer during the financial year under review. However, the appointments for both positions have been made in April 2025 after formation of new Board of directors. The absence of such Key Managerial Personnel during the period may have impacted regulatory compliance and internal controls.
- c) We draw attention to Note 37 of the financial statements, which describes that the Company's net worth, though positive, has exhibited a continuous declining trend over the past five financial years due to recurring losses and/or low profitability. The management has prepared a revival plan under the NCLT-approved resolution plan dated 27 March 2025, and believes that the financial performance is expected to improve.
- d) We draw attention to Note 37 of the Statement, which describes that the Hon'ble National Company Law Tribunal (NCLT) has approved the resolution plan for the Company under the Insolvency and Bankruptcy Code, 2016, vide its order dated March 27, 2025. The implementation of the resolution plan is in progress, and its impact on the financial statements is dependent on various factors including approvals from regulatory authorities and successful execution of the plan. Further as a part of the CIRP proceedings under the Insolvency and Bankruptcy Code, 2016, registered valuers determined the fair value and liquidation value of the company's assets as ₹ 3,282.45 lakhs and ₹ 2,435.88 lakhs, respectively. These valuations were for the purpose of insolvency resolution and have not been accounted for in the books."
- e) We draw attention to Note 38 of the financial statements, which explains that ₹ 3 crore was received from the Resolution Applicant during the CIRP period as Performance Security in accordance with the terms of the resolution process. As of the reporting date, the amount has been disclosed as a liability pending adjustment under the NCLT-approved resolution plan.
- f) We draw attention to Note 41 of the accompanying financial statements, wherein the Company has written off ₹ 5528.40 lakhs towards non-recoverable trade receivables, loans, and advances and re-value the various inventories due to obsolescence/damage/non-usability of inventories during the year, based on management's assessment of their recoverability and



as part of the resolution process. These balances had been subject to audit qualification in earlier years. The write-off has now been accounted for in the current year's financial statements and disclosed as part of exceptional items except inventories which is recognized through Profit & Loss A/c.

- g) We draw attention to Note No.40 of the accompanying statement which describes transaction of purchase and sales undertaken by the Company with Maina International Limited, a related party under common control. As stated in the said note, these transactions were conducted at prices stated to be at Arm's length.
- h) We draw attention to Note 42 of the financial statements, which describes the basis on which the Company has not recognised any Expected Credit Loss (ECL) on trade receivables, as the bad debts have already been written off and the remaining receivables are considered fully recoverable.
- i) We draw attention to Note 42 of the financial statements, which explains the reclassification and remeasurement of a quoted investment from amortised cost to fair value in accordance with Ind AS 109. This change has been made to reflect the appropriate classification of the investment based on its characteristics and business model.
- j) We draw attention to the fact that the Company has not carried out impairment testing of its Property, Plant and Equipment (PPE) in accordance with the requirements of Ind AS 36 – *Impairment of Assets*, despite indicators of impairment being present. The Company has incurred significant losses in the past, has faced continued financial stress, and was under Corporate Insolvency Resolution Process (CIRP) during the year.
- k) We draw attention to the fact that the company has not deducted TDS on provision of balance CIRP cost of Rs.71.95 lakhs booked under the NCLT-approved resolution plan.
- l) There were delays in disclosures under Regulation 30 (CIRP disclosure), Regulation 29 (Board Meeting intimation), and Regulation 44 (AGM voting results), attracting penalties from BSE Ltd. These penalties remain unpaid as on date.

Our conclusion is not modified in respect of above matters.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Standalone financial statements of the current period. These matters were addressed in the context of our audit of the Standalone financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matter described below to be the key audit matter to be communicated in our report.

Revenue recognition

The key audit matter	How the matter was addressed in our audit
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<p>Taxation and Legal matters- Refer Note No. 37 and 38. There is a high level of judgment required in estimating the level of provisioning required.</p>	<p>We used our expertise to gain an understanding of the current status of the cases and monitored changes in the disputes by reading relevant documents received by the Company, to establish that the provisions had been appropriately adjusted to reflect the latest external developments. For legal, regulatory and tax matters, our procedures included the following</p> <ul style="list-style-type: none"> • testing key controls surrounding litigation, regulatory and tax procedures; • performing substantive procedures on the underlying calculations supporting the provisions recorded; • where relevant, reading external legal opinions obtained by the management • discussing open matters with the Companies litigation, regulatory and tax teams; • assessing management’s conclusions through understanding precedents set in similar cases; and <p>Based on the explanations given and evidence obtained, the resolution plan was filed on 12.09.2023 before the Adjudicating Authority Hon’ble NCLT Kolkata, which has approved the Resolution Plan vide its order dated 27.03.2025. The order of the NCLT was duly communicated to the Income Tax Department and made available on the website of the company for attention of all the stakeholders / creditors of the Company. Thus, all the claims against the company shall be dealt with and settled as per the terms contained in the NCLT approved resolution plan.</p>
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Related party transactions

The key audit matter	How the matter was addressed in our audit
<p>We identified the accuracy and completeness of disclosure of related party transactions as set out in respective notes to the standalone Ind AS financial statements as a key audit matter due to:</p> <p>The significance of transactions with related parties during the year ended March 31, 2025.</p> <p>Refer Note 29 to the Standalone Ind AS Financial Statements.</p>	<p>Our procedures in relation to the disclosure of related party transactions included:</p> <ol style="list-style-type: none"> 1. Obtaining an understanding of the Company’s policies and procedures in respect of the capturing of related party transactions and how management ensures all transactions and balances with related parties have been disclosed in the standalone Ind AS financial statements. 2. Obtaining an understanding of the Company’s policies and procedures in respect of evaluating arms-length pricing and approval process by the audit committee and the board of directors. 3. Agreeing the amounts disclosed to underlying documentation and reading relevant agreements, evaluation of arms –length, on as sample basis, as part of our evaluation of the disclosure.

Information other than the financial statements and auditors’ report thereon



The Company's Management is responsible for the preparation of the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexure to Board's Report, Business Responsibility Report, Corporate Governance and Shareholder's Information, but does not include the Ind AS financial statements and our auditor's report thereon.

Our opinion on the Ind AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Ind AS financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Ind AS financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

We have not reviewed the other information and accordingly, we are not able to report in this regard.

Management's Responsibility and Those charged with Governance for the Financial Statement

The Management is responsible for the matters stated in Section 134(5) of the Act with respect to the preparation and presentation of the Ind AS financial statements that give a true and fair view of the financial position, financial performance including other comprehensive income, cash flows and changes in equity of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards prescribed under Section 133 of the Act read with relevant rules issued there under. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Ind AS financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the IND AS financial statement, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

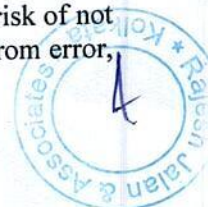
The Management is responsible for overseeing the Company's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the IND AS financial statement as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these IND AS financial statement.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the IND AS financial statement, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error,



as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the IND AS financial statement or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the IND AS financial statement, including the disclosures, and whether the IND AS financial statement represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards. From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Ind AS financial statements of the current period and are therefore the key audit matters.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the IND AS financial statement of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on the other Legal and regulatory Requirements

- 1) As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of sub-section (11) of section 143 of the Companies Act 2013 and except for the effects, if any, of the matters described in the basis for opinion paragraph. We give in the **Annexure A** on the matters specified in paragraph 3 and 4 of the order.
- 2) As required by section 143(3) of the Act, we report that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - b) In our opinion proper books of account as required by law have been kept by the Company so far



as appears from our examination of those books except for the possible effects of the matters described in basis of opinion section above and the matters stated in the paragraph (j)(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.

- c) The Balance Sheet and the Statement of Profit and Loss, and the cash flow statement dealt with by this Report are in agreement with the books of account.
- d) Except for the possible effects of the matters described in basis of opinion section above, in our opinion, the aforesaid financial statements comply with the Ind AS Specified under Section 133 of the Act.
- e) On the basis of written representations received from the directors as on 31 March, 2025, taken on record by the Board of Directors, none of the directors is disqualified as on 31 March, 2025, from being appointed as a director in terms of Section 164(2) of the Act. However, the Hon'ble National Company Law Tribunal (NCLT), Kolkata Bench, vide its order dated September 12, 2023, admitted the Company under the Corporate Insolvency Resolution Process (CIRP), pursuant to which the existing Board of Directors was suspended, and the powers vested in them were transferred to the Resolution Professional (RP) for managing the affairs of the Company. The RP managed the affairs of the Company until March 27, 2025. A new Board was duly constituted with effect from April 10, 2025, and thereafter took over the responsibility of managing the Company's affairs.
- f) The modifications relating to the maintenance of accounts and other matters connected therewith are as stated in the paragraph 2(b) above on reporting under Section 143(3)(b) of the Act and paragraph (j)(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.
- g) With respect to the adequacy of the internal financial controls over financial reporting of the company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B".
- h) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended. In our opinion and according to the information and explanations given to us, no remuneration has been paid by the Company to its directors during the year. Accordingly, the provisions of Section 197 of the Companies Act, 2013 are not applicable.
- i) The matters described in the basis for opinion section above and material uncertainty related to going concern section above, in our opinion, may have an adverse effect on the functioning of the company.
- j) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our Information and according to the explanations given to us:
 - i. As The Resolution plan is approved by the Hon'ble NCLT Kolkata Bench on 27.03.2025, The Company does not have any pending litigation which would impact on its financial position in its standalone financial statement.;
 - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - iii. There is no amount required to be transferred, to the Investor Education and Protection Fund by the Company.
 - iv. a) The management has represented that, to the best of its knowledge and belief, no funds



(which are material either individually or in the aggregate) have been advanced or loaned or invested (either from the borrowed funds or share premium or any other sources or kind of funds) by the company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manners whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

- b) The management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the company shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause one (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
- v. No dividend is declared or paid during the year.
- vi. Proviso to Rule 3(1) of the Companies (Accounts) Rules, 2014 for maintaining books of account using accounting software which has a feature of recording audit trail (edit log) facility is applicable to the Company with effect from April 1, 2023, and accordingly, reporting under Rule 11(g) of Companies (Audit and Auditors) Rules, 2014 is not applicable for the financial year ended 31 March 2025.

Place : Kolkata
Date : 30/05/2025

For Rajesh Jalan & Associates
Chartered Accountants
(Firm Registration No. : 326370E)


(Rajesh Jalan)
Partner
(UDIN: 25065792BMJBRF1807)



The **Annexure A** referred to in paragraph 1 of the Our Report of even date to the members of **M/s AANCHAL ISPAT LIMITED** on the accounts of the company for the year ended 31st March, 2025.

On the basis of such checks as we considered appropriate and according to the information and explanation given to us during the course of our audit, we report that:

1. (a) (i) The Company has maintained proper records showing full particulars including quantitative details and situation of Property, Plant and Equipment's and relevant details of right of use assets.

(ii) The Company is not having any intangible assets. Therefore, the provision of Clause is not Applicable to the company.

(b) According to the information and explanations given to us and based on the records examined, the Company has a programme for the physical verification of Property, Plant and Equipment, which in our opinion is reasonable having regard to the size of the Company and the nature of its assets. As informed to us, the said physical verification was conducted by the management during the year, and no material discrepancies were reported. We have not physically verified the assets ourselves nor visited any of the locations.

(c) Based upon the audit procedure performed and according to the records of the company, the title deeds of all the immovable properties (other than properties where the company is the lessee, and the lease agreements are duly executed in favor of the lessee) are held in the old name of the company. (Title Deed is in the Name of Vinita Projects (P) Ltd which is the old name of Aanchal Ispat Ltd. CIN No-U27106WB1996PLC076866)

(d) According to the information and explanations given to us and based on the audit procedures conducted by us, the company has not revalued its Property, Plant and Equipment during the year.

(e) According to the information and explanation given to us, no proceedings have been initiated during the year or are pending against the Company as at March 31, 2025 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 and rules made thereunder.
2. (a) The management has conducted physical verification of inventory at reasonable intervals during the year, except for inventories held with third parties. In our opinion, the coverage and procedure of such verification is appropriate, considering the nature and scale of the Company's operations. No material discrepancies (i.e., 10% or more in aggregate for each class of inventory) were noticed on such verification. For inventories lying with third parties, the Company has obtained substantial confirmations.

We further report that, during the year, the Company has written off inventory amounting to ₹ 442.05 lakhs (comprising finished goods and consumables), in accordance with the resolution plan approved by the Hon'ble National Company Law Tribunal (NCLT), Kolkata Bench, dated 27 March 2025, under the Insolvency and Bankruptcy Code, 2016. The write-off has been accounted for in the books as part of the implementation of the said resolution plan.

As informed by the management, a draft stock audit was conducted on May 27-28, 2025, by an independent auditor appointed by the new management. The draft report, yet to be finalized, indicates that post-resolution inventory records as of that date are generally consistent with the books of account. However, this subsequent development does not affect the accounting treatment already applied as of 31 March 2025.

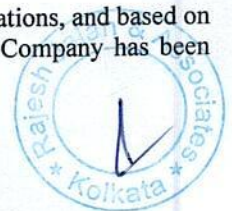
(b) The Company had been sanctioned working capital limits aggregating to ₹ 82.69 crores from a bank, secured by current assets. However, pursuant to the resolution plan approved by the Hon'ble National Company Law Tribunal (NCLT) under the Insolvency and Bankruptcy Code, 2016, the sanctioned facility was modified and the liability towards the bank was reduced to ₹ 47.25 crores.

Based on the information and explanations provided to us, the Company is no longer required to submit quarterly returns or statements to the bank post-implementation of the resolution plan.

In view of the above, we are unable to comment on the agreement of quarterly returns/statements with the books of account.



3. The company has not made investments in companies, firms, Limited Liability Partnerships and not granted unsecured loans to other parties, during the year, in respect of which:
- The Company has not provided any loans or advances in the nature of loans or stood guarantee, or provided security to any other entity during the year, and hence reporting under clause 3(iii)(a) of the Order is not applicable.
 - The company has not made any investments and hence reporting under clause 3(iii)(b) of the Order is not applicable.
 - The Company has not provided any loans or advances in the nature of loans hence reporting with respect to repayment of principal and regular payment of interest is not applicable.
 - The Company has not provided any loans or advances in the nature of loans hence reporting with respect to overdue amounts and steps taken by the company for the recovery is not applicable.
 - There were no loan granted by the Company which has fallen due during the year and has been renewed or extended or fresh loans granted to settle the over dues of existing loans given to the same parties.
 - The Company has not granted any loans or advances in the nature of loans either repayable on demand or without specifying any terms or period of repayment during the year. Hence, reporting under clause 3(iii)(f) is not applicable.
4. The company has complied with the provisions of Section 185 and 186 of the companies Act 2013 in respect of loans granted, investments made and guarantees and securities provided as applicable.
5. The Company has not accepted any deposits from the public and hence the directives issued by the Reserve Bank of India and the provisions of Sections 73 to 76 or any other relevant provisions of the Act and the Companies (Acceptance of Deposit) Rules, 2015 with regard to the deposits accepted from the public are not applicable.
6. We have broadly reviewed the cost records maintained by the Company pursuant to the Companies (Cost Records and Audit) Rules, 2014, as amended, prescribed by the Central Government under Section 148(1) of the Companies Act, 2013, and are of the opinion that prima facie, the prescribed cost records have been made and maintained. However, we have not carried out a detailed examination of such cost records with a view to determine whether they are accurate or complete.
As informed to us, the cost audit for the year is under progress, and the Cost Audit Report has not been made available to us as on the date of this report.
7. a) According to the information and explanations given to us, the Company is generally regular in depositing undisputed statutory dues, including provident fund, employees' state insurance, sales tax, income tax, wealth tax, service tax, duty of customs, duty of excise, value added tax, cess and other statutory dues, as applicable, and no statutory dues which have remained outstanding as at the last day of the financial year concerned for a period of more than six months from the date they became payable with the appropriate authorities.
- b) According to the information and explanations given to us and the records examined by us, during the year, the Company was under the Corporate Insolvency Resolution Process (CIRP) and the resolution plan was approved by the Hon'ble National Company Law Tribunal (NCLT) under the Insolvency and Bankruptcy Code, 2016. Pursuant to the terms of the approved resolution plan, all the disputed statutory dues have been extinguished, and accordingly, there are no longer disputed statutory dues by the Company as on the balance sheet date.
8. As explained and informed us there was no transactions unrecorded income that have been surrendered or disclosed as income during the year in the tax assessment under the income Tax Act, 1961 (43 of 1961).
9. a) According to the information and explanations given to us and based on our examination of the records, the company had defaulted in repayment of loans and interest to banks and financial institutions in the past. The total outstanding liability prior to the resolution process was ₹ 84.11 crores. However, such defaults have been settled pursuant to a resolution plan approved by the Hon'ble National Company Law Tribunal (NCLT) under the Insolvency and Bankruptcy Code, 2016, pursuant to which the liability was settled at ₹ 47.25 crores. As on the balance sheet date, the company is in compliance with the revised terms of repayment as specified in the approved resolution plan.
- b) According to the information and explanations given to us, including management representations, and based on our audit procedures, nothing has come to our attention that causes us to believe that the Company has been



declared a willful defaulter by any bank, financial institution or any other lender during the year. However, we have not received independent confirmation from banks or financial institutions in this regard.

c) In our opinion and according to the information and explanation given to us, no term loans were taken/ raised by the company.

d) In our opinion and according to the information and explanation given to us, funds raised by the company on short term basis have not been utilized for long term purpose.

e) According to the information and explanations given to us and on an overall examination of the financial statements of the company, the Company has not taken any funds from any entity or person on account of or to meet the obligation of its subsidiaries.

f) According to the information and explanations given to us, the company has not raised any loans during the year on the pledge of securities held in the subsidiaries.

10. a) The company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year, Hence, reporting under clause 3(x)(a) of the order is not applicable.

b) The company has not made any preferential allotment of share or fully or partial convertible debentures during the year. Hence, reporting under clause 3(x)(b) of the order is not applicable

11. a) No fraud by the company and no material fraud on the company has been noticed or reported during the year.

b) No report under sub-section (12) of section 143 of the Companies Act has been filed in form ADT-4 as prescribed under rule 13 of the Companies Rules 2014 with the central government, during the year and up to the date of this report.

c) As represented to us by the management, there are no whistle blower complaints received by the company during the year.

12. In our opinion, the Company is not a Nidhi Company. Therefore, the provisions of clause 3 (xii) of the Order are not applicable to the Company.

13. In our opinion, and according to the information and explanation given to us, all transactions with the related parties are in compliance with section 177 and 188 of Companies Act, 2013 and the details have been disclosed in the Financial Statements as required by the applicable accounting standards.

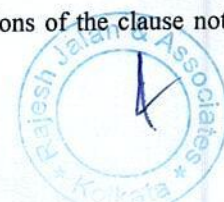
14. a) In our opinion and according to the information and explanations given to us, the Company is required to have an internal audit system under Section 138 of the Companies Act, 2013. The Company has represented to us that such an internal audit system exists and is commensurate with the size and nature of its business.

b) As informed to us, the Company has an internal audit system, and internal audit was conducted during the year. As per the internal audit report received, the internal auditors have given emphasis on introducing systems and procedures to enable the company to carry on operations in a smooth and effective way with better internal control systems.

15. According to the information and explanations given to us, the Company has entered into non-cash transactions with a sister concern by way of book adjustments, which involve persons connected with the directors of the Company. Based on the audit procedures performed and the review of relevant documents, such transactions appear to be in compliance with the provisions of Section 192 of the Companies Act, 2013.

16. a) In our opinion, the company is not required to be registered under section 45 IA of the Reserve Bank of India Act, 1934 and accordingly, the provisions of clause a), b) c) of the Order are not applicable to the Company and hence not commented upon.

b) As informed to us there is no core Investment Company within the group, hence provisions of the clause not applicable.



17. The company have incurred cash loss during the year and also in immediately preceding financial year.
18. There have been no resignations of the statutory auditors of the company during the year.
19. On the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, we draw attention to the Ind As financial statement which indicate that company had not been able to make the repayment of borrowing availed from the bank and account has become NPA in the past financial years. However, during the financial year, Hon'ble NCLT approve the Resolution Plan submitted by Resolution Applicant for settlement of various liabilities including Bank liabilities and revival the company. Therefore, material uncertainty does not exist as on the date of audit report. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all remaining liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.
20. The provisions of Section 135 towards corporate social responsibility are not applicable on the company. Accordingly, the provisions of clause 3(xx) of the Order is not applicable.
21. The reporting under clause (xxi) is not applicable in respect of audit of standalone financial statements of the Company. Accordingly, no comment has been included in respect of said clause under this report.

**For Rajesh Jalan & Associates
Chartered Accountants
(Firm Registration No.: 326370E)**


**CA Rajesh Jalan
Membership No. 065792**

(UDIN- 25065792BMJBRF1807)

**Place: Kolkata
Date: 30th May 2025**

“Annexure B” to the Independent Auditor’s Report of even date on the Financial Statements of M/s AANCHAL ISPAT LIMITED

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 (“the Act”)

We have audited the internal financial controls over financial reporting of AANCHAL ISPAT LIMITED (“the Company”) as of March 31, 2025 in conjunction with our audit of the Ind AS financial statements of the Company for the year ended on that date.

Management’s Responsibility for Internal Financial Controls

The Company’s management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India”. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company’s policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors’ Responsibility

Our responsibility is to express an opinion on the Company’s internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the “Guidance Note”) and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

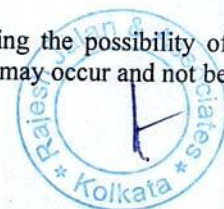
Because of the matters described in our main paragraphs and notes to the accounts, the Company needs to further strengthen its internal financial controls system over financial reporting of the Company

Meaning of Internal Financial Controls over Financial Reporting

A company’s internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company’s internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company’s assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be



detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Basis for Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2025, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India”

Other matters

We bring to the attention of the users that the audit of the internal financial control system over financial reporting and the operating effectiveness of such internal financial controls over financial reporting has been performed remotely in the conditions more fully explained in the Emphasis of Matter Paragraph of our Independent Audit Report on the audit of the Financial Statements.

Our opinion on the internal financial control system over financial reporting is not modified in respect of the above.

**For Rajesh Jalan & Associates
Chartered Accountants
(Firm Registration No. : 326370E)**



**(Rajesh Jalan)
Partner**

(UDIN-25065792BMJBRF1807)

Place : Kolkata

Date : 30/05/2025

AANCHAL ISPAT LIMITED

CIN-L27106WB1996PLC076866

Registered Office: Chamrail, NH- 6, Howrah-711114

ANNUAL REPORT **FY 2024-25**

M/S RAJESH JALAN & ASSOCIATES

CHARTERED ACCOUNTANTS

HEAD OFFICE: 56, METCALFE STREET,

1ST FLOOR, ROOM NO. 1A

KOLKATA-700013

BRANCH: 1) RANCHI, 2) GODDA

AANCHAL ISPAT LIMITED

CIN: L27106WB1996PLC076866

Registered Office: Chamrail, NH- 6, Howrah-711114

Email: info@aanchalispac.com, Tel: 03212-246121,

Balance Sheet as at 31st March, 2025

(₹ in Lakhs)

Particulars	Note No.	As at March 31st, 2025	As at March 31st, 2024
A ASSETS			
1 Non-current assets			
(a) Property, Plant and Equipment	2	2,391.31	2,455.62
(b) Capital Work in Progress	2(c)	47.82	47.82
(c) Financial Assets			
(i) Investments	3	15.88	12.03
(ii) Other Financial Assets	4	0.50	0.50
(d) Deferred Tax Assets (Net)		1,399.00	949.44
Total-Non-current assets		3,854.52	3,465.41
2 Current assets			
(a) Inventories	5	962.29	1,177.83
(b) Financial Assets			
(i) Trade receivables	6	562.30	5,649.32
(ii) Cash and cash equivalents	7	3.65	0.71
(iii) Bank Balances other than (iii) above	8	339.83	612.28
(iv) Others	9	-	65.74
(c) Current Tax Assets(Net)	10	13.32	-
(d) Other current assets	11	148.49	727.84
Total-Current assets		2,029.87	8,233.72
TOTAL ASSETS		5,884.39	11,699.14
B EQUITY AND LIABILITIES			
EQUITY			
(a) Equity Share capital	12	2,085.38	2,085.38
(b) Other Equity	13	(1,740.26)	(402.91)
Total-Equity		345.12	1,682.47
LIABILITIES			
1 Non-current liabilities			
(a) Financial Liabilities			
(i) Borrowings		-	-
(ii) Other Financial Liabilities	14	3,300.00	-
(b) Provisions	15	33.08	26.27
Total-Non-current liabilities		3,333.08	26.27
2 Current liabilities			
(a) Short-term borrowings			
(a) Financial Liabilities			
(i) Borrowings	16	-	8,411.00
(ii) Trade payables			
(a) total outstanding dues of micro enterprises and small enterprises	17	6.94	-
(b) total outstanding dues of creditors other than micro enterprises and small enterprises.	17	265.03	243.16
(iii) Other Financial Liabilities	18	1,424.93	
(b) Other current liabilities	19	505.31	1,146.90
(c) Provisions	20	3.98	189.34
Total-Current liabilities		2,206.19	9,990.40
TOTAL EQUITY AND LIABILITIES		5,884.39	11,699.14

Significant Accounting Policies and Notes to Accounts

1 to 44

The accompanying notes are an integral part of the financial statements.

FOR RAJESH JALAN & ASSOCIATES

Chartered Accountants

Firm Registration No: 326370E

[Rajesh Jalan]

Partner

ICAI Membership No. 065792

Kolkata, 30th May, 2025

(UDIN- 25065792BMJBRF1807)

For and on behalf of Board

Mukesh Goel
Managing Director
DIN: 00555061

Mukesh Agarwal
Chief Financial Officer

Manoj Goel
Director
DIN: 00554986

Puspendu Kayal
Company Secretary

AANCHAL ISPAT LIMITED

CIN: L27106WB1996PLC076866

Registered Office: Chamrail, NH- 6, Howrah-711114

Email: info@aanchalispac.com, Tel: 03212-246121,

Profit and Loss for the Year ended 31st March, 2025

(₹ in Lakhs)

Particulars	Note No.	For the year ended 31st March, 2025	For the year ended 31st March, 2024
INCOME			
I Revenue from operations	21	15,113.04	10,934.70
II Other income	22	17.09	4.34
III Total Income (I+II)		15,130.13	10,939.05
EXPENSES			
IV Cost of materials consumed	23	14,347.88	9,641.62
Changes in inventories of finished goods and work in progress	24	173.80	307.40
Employee benefits expense	25	233.84	247.24
Finance costs	26	1.56	351.46
Depreciation and amortization expense	2	64.31	62.99
Other expenses	27	844.12	1,064.33
Total expenses (IV)		15,665.51	11,675.04
V Profit/(Loss) before exceptional items and tax (V) (III-IV)		(535.38)	(736.00)
VI Exceptional items (VI)		1,255.38	18.22
Liability Written off		(3,938.29)	-
Irrecoverable dues written off		5,086.80	-
CIRP Cost		106.87	18.22
VII Profit/(Loss) before tax (VII) (V-VI)		(1,790.76)	(754.22)
VIII Tax expense: (VIII)		-	-
Current tax/MAT		-	-
Deferred tax		(450.53)	(129.40)
IX Profit/(Loss) for the year (IX) (VII-VIII)		(1,340.23)	(624.82)
X Other Comprehensive Income / (Expenses)(net of tax)			
A. (i) Items that will not be reclassified to profit or loss			
Remeasurements of the defined benefit plans		7.04	(0.65)
(ii) Income tax relating to items that will not be reclassified to profit or loss		(1.77)	0.16
B. (i) Items that will be reclassified to profit or loss			
Effective portion of gains / (losses) on Fair Value of Investment		3.85	-
(ii) Income tax relating to items that will be reclassified to profit or loss		(0.97)	-
Total-Other Comprehensive Income (net of tax) (X)		8.14	(0.48)
XI Profit/Loss and Other Comprehensive Income (IX-X)		(1,332.09)	(625.30)
Earnings per equity share			
[Nominal Value per share: Rs. 10 (2023-24: Rs. 10)]			
Basic - Rs.		(6.43)	(3.00)
Diluted - Rs.		(6.43)	(3.00)

Significant Accounting Policies and Notes to Accounts

1 to 44

The accompanying notes are an integral part of the financial statements.

This is the Statement of Profit and Loss referred to in our report of even date.



FOR RAJESH JALAN & ASSOCIATES

Chartered Accountants

Firm Registration No: 326370E

[Rajesh Jalan]
Partner

ICAI Membership No. 065792

Kolkata, 30th May, 2025

(UDIN- 25065792BMJBRF1807)

For and on behalf of Board

Mukesh Goel
Managing Director
DIN: 00555061

Manoj Goel
Director
DIN: 00554986

Mukesh Agarwal
Chief Financial Officer

Puspendu Kayal
Company Secretary

AANCHAL ISPAT LIMITED

CIN: L27106WB1996PLC076866

Registered Office: Chamrail, NH- 6, Howrah-711114

Email: info@aanchalispac.com, Tel: 03212-246121,

Cash Flow Statement as on 31st March, 2025

(₹ in Lakhs)

Particulars	As at March 31st, 2025	As at March 31st, 2024
A. CASH FLOW FROM OPERATING ACTIVITIES		
Net Profit before Tax	(1,790.76)	(754.22)
Adjustment For:		
Depreciation and amortisation expenses	64.31	62.99
Interest Income	(16.74)	(0.82)
Finance Cost	1.56	351.46
Irrecoverable balance Written off	5,086.80	-
Excess Provision Written Off	(269.22)	-
Fair Value Gain: Assenting Financial Creditor	(3,669.07)	-
Operating Profit before working capital changes	(593.12)	(340.59)
Adjustment for increase/decrease in operating assets		
Inventory	215.54	436.69
Trade Receivables	0.22	(185.69)
Other Financial Assets	65.74	(30.68)
Other Non Current Assets	-	-
Other Current Assets	579.36	(135.03)
Adjustments for increase/decrease in operating liabilities		
Trade Payable	28.81	144.80
Other Non-Financial Liabilities	(372.37)	733.07
Short Term Provisions	(185.36)	0.76
Long Term Provisions	6.81	6.33
Cash Generated from operations:	(254.38)	629.67
Direct Taxes Paid	(13.32)	-
Net Cash Generated from Operating Activities (A)	(267.70)	629.67
B. CASH FLOW FROM INVESTING ACTIVITIES		
Purchase of Property, Plant and Equipments (Net)	-	(7.45)
Interest Received	16.74	0.82
Net Cash Used in Investing Activities (B)	16.74	(6.63)
C. CASH FLOW FROM FINANCING ACTIVITIES		
Borrowings (Net)	(16.99)	321.65
Finance Cost	(1.56)	(351.46)
Net Cash Generated/used in Financing Activities (C)	(18.55)	(29.80)
Net Increase/(Decrease) in Cash and Cash Equivalents (A+B+C)	(269.51)	593.24
Opening Cash & Cash Equivalens	612.99	19.75
Closing Cash & Cash Equivalents	343.48	612.99
* Comprises:		
(a) Cash in Hand	0.03	0.01
(b) Balance with banks		
(i) In Current Accounts	3.62	0.70
(ii) In Deposits Accounts	339.83	612.28
	343.48	612.99

* As defined in INDAS 7 Cash Flow Statements

Notes:

(i) The Cash Flow Statement refelects the combined cash flows pertaining to continuing and discounting operations.

(ii) Previous Year's figures have been recast/restated where necessary

See accompanying notes forming part of financial statements

1 to 44

For and on behalf of Board

FOR RAJESH JALAN & ASSOCIATES

Chartered Accountants

Firm Registration No: 326370E

Kolkata

[Rajesh Jalan]

Partner

ICAI Membership No. 065792

Kolkata, 30th May, 2025

(UDIN- 25065792BMJBRF1807)

Mukesh Goel
Managing Director
DIN: 00555061

Manoj Goel
Director
DIN: 00554986

Mukesh Agarwal
Chief Financial Officer

Puspendu Kayal
Company Secretary

F- 67

AANCHAL ISPAT LIMITED

CIN: L27106WB1996PLC076866

Registered Office: Chamrail, NH- 6, Howrah-711114

Email: info@aanchalispac.com, Tel: 03212-246121,

1) NOTES AND SIGNIFICANT ACCOUNTING POLICIES

(I) General Corporate Information

M/s AANCHAL ISPAT LIMITED (the company) is a public limited company domiciled in India and incorporated under the provisions of the Companies Act, 1956. The shares of the company are listed on Bombay Stock Exchange. The company caters to domestic markets only. The company has been incorporated with the object of manufacturing of Mild Steel TMT Re-bars, Structural Re-bars, Round and other Sectional products.

The Company also engages in trading of Mild Steel Billets, Cement and Clinker and TMT and Structural Re-Bars.

(II) Statement of compliance

Standalone financial statements have been prepared in accordance with accounting principles generally accepted in India including Indian Accounting Standard (Ind AS) prescribed under the section 133 of the Companies Act, 2013 read with rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 (as amended from time to time) and presentation requirement of Division II of Schedule III of the Companies Act 2013, as applicable to standalone financial statement.

(III) Basis of preparation and presentation

These financial statements of the Company are prepared under the historical cost except for certain financial instruments that are measured at fair value at end of each reporting period. Historical cost is generally based on fair value of the consideration given in exchange for goods and services


Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Company takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date.

In addition, for financial reporting purposes, fair value measurements are categorised in to Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

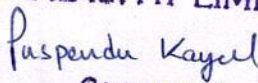
- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included in Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability

The Financial Statements is presented in INR and all values are rounded to the nearest lakhs (upto two decimal) except when otherwise stated.

AANCHAL ISPAT LIMITED AANCHAL ISPAT LTD.

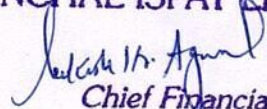

Managing Director

AANCHAL ISPAT LIMITED


Company Secretary


Director

AANCHAL ISPAT LIMITED


Chief Financial Officer



AANCHAL ISPAT LIMITED

CIN: L27106WB1996PLC076866

Registered Office: Chamrail, NH- 6, Howrah-711114

Email: info@aanchalispac.com, Tel: 03212-246121,

(IV) Use of Estimates

The preparation of separate financial statements in conformity with the recognition and measurement principles of Ind AS requires the management of the Company to make estimates and assumptions that affect the reported balances of assets and liabilities, disclosures relating to contingent liabilities as at the date of the separate financial statements and the reported amounts of income and expense for the periods presented. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and future periods are affected. Future results could defer due to these estimates and the differences between the actual results and the estimates are recognised in the periods in which the results are known/materialise.

(V) Revenue Recognition

(i) Sale of goods

Revenue from the sale of goods is recognised when the goods are delivered and titles have been passed, at which time all the following conditions are satisfied:

- The Company has transferred to the buyer the significant risks and rewards of ownership of the goods;
- The Company retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- The amount of revenue can be measured reliably;
- It is probable that the economic benefits associated with the transaction will flow to the Company; and
- The costs incurred or to be incurred in respect of the transaction can be measured reliably.

(ii) Dividend and Interest income

Dividend income is recognised when the company's right to receive dividend is established. Interest income is recognised on a time proportion basis taking into account the amount outstanding and the effective interest rate applicable.

(VI) Foreign currencies

Transactions in currencies other than entity's functional currency (foreign currency) are recorded at the rates of exchange prevailing on the date of the transaction. Monetary assets and liabilities denominated in foreign currencies remaining unsettled at the end of the each reporting period are re-measured at the rates of exchange prevailing at that date.

(VII) Employee Benefits

i) Short-term benefits Short term employee benefits are recognised as an expense at the undiscounted amount in the statement of profit and loss of the year in which the related service is rendered.

ii) Defined contribution retirement benefits Payments to defined contribution retirement benefits are recognised as an expense when employees have rendered services entitling them to the contributions. Defined contribution plans are those plans where the Company pays fixed contributions to funds/schemes. Contributions are paid in return for services rendered by the employees during the year.



AANCHAL ISPAT LIMITED

Ruspendu Kayastha
Company Secretary

AANCHAL ISPAT LIMITED

AANCHAL ISPAT LTD.

AANCHAL ISPAT LIMITED

Managing Director

Director

Chief Financial Officer

AANCHAL ISPAT LIMITED

CIN: L27106WB1996PLC076866

Registered Office: Chamrail, NH- 6, Howrah-711114

Email: info@aanchalispac.com, Tel: 03212-246121,

The contributions are expensed as they are incurred in line with the treatment of wages and salaries. The liability as on the balance sheet is ascertained by an independent actuarial valuation.

iii) Defined benefit retirement benefits the cost of providing defined benefit retirement benefits are determined & recognised as per independent actuarial valuations report carried out at the end of each reporting period. The Company provides gratuity to its employees. All actuarial gains or losses are recognised in the statement of profit and loss in the period in which they occur.

(VIII) Taxation

i) Current tax

Current tax is payable based on taxable profit for the year. Taxable profit differs from 'profit before tax' as reported in the statement of profit and loss because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The current tax is calculated using tax rates in accordance with the provisions of the Income Tax Act, 1961.

ii) Deferred tax

Deferred tax is recognised on timing differences, being the differences between the taxable income and the accounting income that originate in one period and are capable of reversal in one or more subsequent periods. Deferred tax is measured using the tax rates and the tax laws enacted or substantially enacted as at the reporting date. Deferred tax liabilities are recognised for all timing differences. Deferred tax assets in respect of unabsorbed depreciation and carry forward of losses are recognised only if there is virtual certainty that there will be sufficient future taxable income available to realise such assets. Deferred tax assets are recognised for timing differences of other items only to the extent that reasonable certainty exists that sufficient future taxable income will be available against which these can be realised. Deferred tax assets and liabilities are offset if such items relate to taxes on income levied by the same governing tax laws and the Company has a legally enforceable right to such set off. Deferred tax assets are reviewed at each Balance Sheet date for their reliability.

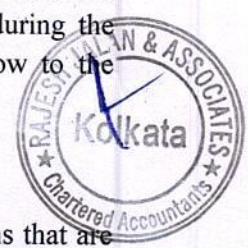
iii) Minimum alternate tax

Minimum Alternate Tax (MAT) paid in accordance with the tax laws, which gives future economic benefits in the form of adjustment to future income tax liability, is recognised as an asset in the balance sheet. When there is convincing evidence that the Company will pay normal income tax during the specified period and it is probable that future economic benefit associated with it will flow to the Company.

iii) Current and deferred tax for the year

Current and deferred tax are recognised in profit or loss, except when they are relating to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognized in other comprehensive income or directly in equity respectively. Where current tax or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

Deferred tax assets and liabilities are offset when they relate to income taxes levied by the same taxation authority and the relevant entity intends to settle its current tax assets and liabilities on a net basis.



AANCHAL ISPAT LIMITED
Rupendu Nayak
Company Secretary

AANCHAL ISPAT LIMITED
Managing Director

AANCHAL ISPAT LTD.
Director

AANCHAL ISPAT LIMITED
Chief Financial Officer

AANCHAL ISPAT LIMITED

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(IX) Property, Plant and equipment

a) Buildings and Roads, Plant and Equipment, Furniture and Fixtures and Vehicles held for use in the production or supply of goods or services, or for administrative purposes are stated at cost less accumulated depreciation and accumulated impairment losses. Cost includes purchase cost of materials, including import duties and non-refundable taxes, any directly attributable costs of bringing an asset to the location and condition of its intended use and borrowing costs capitalised in accordance with the Company's accounting policy.

Depreciation is recognised so as to write off the cost of assets (other than properties under construction) less their residual values over the useful lives, using the straight-line method. Depreciation of assets commences when the assets are ready for their intended use. The estimated useful lives and residual values are reviewed at the end of each reporting period, with the effect of any changes is accounted as change in estimate on a prospective basis.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is recognised in the statement of profit and loss.

The Company has elected to continue with the carrying value of all of its property, plant and equipment recognised as of April 1, 2016 measured as per the previous GAAP and use that carrying value as its deemed cost as of the transition date.

(X) Intangible assets

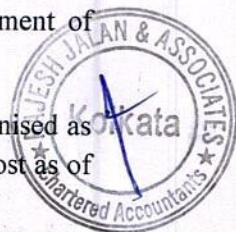
Intangible assets with finite useful lives that are acquired separately are carried at cost less accumulated amortisation and accumulated impairment (if any) losses. Amortisation is recognised over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis. Intangible assets with indefinite useful lives that are acquire separately are carried at cost less accumulated impairment losses. Estimated useful lives of the intangible assets are as follows:

An intangible asset is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of intangible assets is recognised in the statement of profit and loss.

The Company has elected to continue with the carrying value of all of its intangible assets recognised as of April 1, 2015 measured as per the previous GAAP and use that carrying value as its deemed cost as of the transition date.

(XI) Impairment of assets

The carrying values of assets/cash generating units at each balance sheet date are reviewed for impairment. If any indication of impairment exists, the recoverable amount of such assets is estimated and impairment is recognised, if the carrying amount of these assets exceeds their recoverable amount. The recoverable amount is the greater of the net selling price and their value in use. Value in use is arrived at by discounting the future cash flows to their present value based on an appropriate discount factor. When there is indication that an impairment loss recognised for an asset in earlier accounting periods no longer exists or may have decreased such reversal of impairment loss is recognised in the Statement of Profit and Loss.



AANCHAL ISPAT LIMITED
f. s. pendu Kayer
Company Secretary

AANCHAL ISPAT LIMITED

Jitendra Kumar Agarwal
Chief Financial Officer

AANCHAL ISPAT LTD.

Manoj Kumar
Director

Manoj Kumar
Managing Director

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AANCHAL ISPAT LIMITED

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(XII) Inventories

Raw materials, work-in-progress and finished products are valued at lower of cost and net realisable value after providing for obsolescence and other losses, where considered necessary and stores and Spares are valued at cost less write off for obsolescence. Cost includes purchase price, non refundable taxes and duties and other directly attributable costs incurred in bringing the goods to the point of sale. Work-in-progress and finished goods include appropriate proportion of overheads and, where applicable, excise duty. Net realisable value is the price at which the inventories can be realised in the normal course of business after allowing for the cost of conversion from their existing state to a finished condition and for the cost of marketing, selling and distribution.

Stores and spares are valued at cost comprising of purchase price, non refundable taxes and duties and other directly attributable costs after providing for obsolescence and other losses, where considered necessary.

(XIII) Provisions, Contingent liabilities and Contingent assets

(i) Provisions

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of past event, it is probable that the Company will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation. Provisions are not recognised for future operating losses. Provisions are not discounted to their present value are measured at the management's best estimate of the expenditure required to settle the present obligation at the end of the reporting period.

(ii) Contingent liabilities and assets

Contingent liability is a possible obligation that arises from past events and the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company, or is a present obligation that arises from past events but is not recognised because either it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation, or a reliable estimate of the amount of the obligation cannot be made. Contingent liabilities are disclosed and not recognised. In the normal course of business, contingent liabilities may arise from litigation and other claims against the company. There are certain obligations which management has concluded, based on all available facts and circumstances, are not probable of payment or are very difficult to quantify reliably, and such obligations are treated as contingent liabilities and disclosed in the notes but are not reflected as liabilities in the financial statements. Although there can be no assurance regarding the final outcome of the legal proceedings in which the company is involved, it is not expected that such contingencies will have a material effect on its financial position or profitability.

(XIV) Foreign exchange gain and losses

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are recognised in profit or loss.

AANCHAL ISPAT LIMITED

Managing Director

AANCHAL ISPAT LTD.

Director

AANCHAL ISPAT LIMITED

Company Secretary

AANCHAL ISPAT LIMITED

Chief Financial Officer



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(XV) Cash and cash equivalents

For the purpose of presentation in the statement of cash flows, Cash and cash equivalents includes cash on hand and short term deposits with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

(XVI) Trade and other payables

These amounts represent liabilities for goods and services received by the Company prior to the end of reporting period which are unpaid. Trade and other payables are presented as current liabilities unless payment is not due within 12 months after the reporting period. They are recognised initially at their fair value and subsequently measured at amortised cost.

(XVII) Borrowing costs

Borrowing costs that are attributable to the acquisition or construction of qualifying assets are capitalized as part of the cost of such assets. A qualifying asset is one that necessarily takes substantial period of time to get ready for its intended use. All other borrowing costs are charged to Profit and Loss account.

(XVIII) Earnings per share

Basic earnings per share are computed by dividing the profit after tax before other comprehensive income by the weighted average number of equity shares outstanding during the financial year. Diluted earnings per share are computed by dividing the profit after tax by the weighted average number of equity and dilutive equity equivalent shares outstanding during the year.

XIX) Events Occurring After Balance Sheet Date

Assets and liabilities are adjusted for events occurring after balance sheet date that provide additional evidence to assist the estimation of amounts relating to condition existing at the balance sheet date.

XX) Net Profit or Loss for the Period, Prior Period Items, and Changes in Accounting Policies

Significant items of extraordinary items, and prior period incomes and expenditures, are accounted in accordance with Accounting Standard 5.

XXI) Accounting for Government Grants

1. Grants and subsidies from the government are recognized when there is reasonable assurance that the company will comply with the conditions attached to them and the grant / subsidy will be received.
2. When the grant or subsidy relates to revenue, it is recognised as income on a systematic basis in the statement of profit and loss over the periods necessary to match them with the related costs, which they are intended to compensate. Where the grants relate to an asset, it is recognized as deferred income and released to income in equal amounts over the expected useful life of the released asset.
3. Where the company receives non-monetary grants, the asset is accounted for on the basis of its acquisition cost. If a non-monetary asset is given free of cost it is recognised at nominal value.

AANCHAL ISPAT LIMITED

[Signature]
Managing Director

AANCHAL ISPAT LTD.

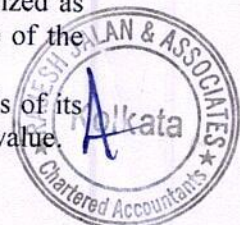
[Signature]
Director

AANCHAL ISPAT LIMITED

[Signature]
Company Secretary

AANCHAL ISPAT LIMITED

[Signature]
Chief Financial Officer



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XXII) Investments

Investments ,which are readily realizable and intended to be held for not more than one year from the date on which such investments are made, are classified as current investments. All the other investments are classified as long term investments.

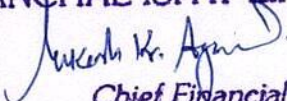
Current investments are carried in the financial statements at lower of cost and fair value determined on an individual investment basis. Long term investments are carried at cost. However, provision for this diminution in value is made to recognize a decline other than temporary in the value of investment.

On disposal of an investments, the difference between its carrying amount and net disposal proceeds is charged or credited to the statement of profit and loss.

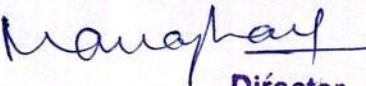
AANCHAL ISPAT LIMITED


Managing Director

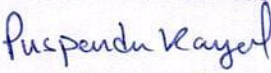
AANCHAL ISPAT LIMITED


Chief Financial Officer

AANCHAL ISPAT LTD.


Director

AANCHAL ISPAT LIMITED


Company Secretary



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Notes to financial statements for the year ended 31st March, 2025

Note No: 2

Property, Plant & Equipment

Particulars	Land	Plant & Machinery (20 Years)	Plant & Machinery (15 Years)	Factory Shed & Building	Furniture & Fixtures	Office Equipments	Computers & Peripherals	Motor Vehicle	Motor Cycle	Total Tangible Assets	(₹ in Lakhs)	
											Cost or Deemed Cost	Accumulated Depreciation
Balance at April 1, 2023	1,492.00	815.12	6.81	893.66	124.38	33.72	32.06	75.31	5.42	3,478.49		
Additions	-	6.98	-	0.47	-	-	-	-	-	7.45		
Revaluation	-	-	-	-	-	-	-	-	-	-		
Disposals	-	-	-	-	-	-	-	-	-	-		
Balance at March 31, 2024	1,492.00	822.11	6.81	894.12	124.38	33.72	32.06	75.31	5.42	3,485.94		
Additions	-	-	-	-	-	-	-	-	-	-		
Disposals	-	-	-	-	-	-	-	-	-	-		
Balance at March 31, 2025	1,492.00	822.11	6.81	894.12	124.38	33.72	32.06	75.31	5.42	3,485.94		
Accumulated Depreciation												
Balance at April 1, 2023	-	475.00	4.80	181.12	104.83	30.06	29.80	56.18	2.60	884.38		
Depreciation expenses	-	37.14	0.54	13.67	2.83	1.37	0.51	6.44	0.50	62.99		
Disposals	-	-	-	-	-	-	-	-	-	-		
Balance at March 31, 2024	-	512.14	5.33	194.79	107.66	31.43	30.31	62.62	3.10	947.37		
Depreciation expenses	-	28.09	0.46	27.25	2.68	0.35	0.43	4.54	0.50	64.31		
Disposals	-	-	-	-	-	-	-	-	-	-		
Balance at March 31, 2025	-	540.23	5.80	222.03	110.34	31.78	30.74	67.16	3.59	1,011.68		
Carrying Amount												
Balance at April 1, 2023	1,492.00	340.13	2.02	643.23	19.55	3.66	2.27	19.13	2.82	2,524.80		
Additions	-	6.98	-	0.47	-	-	-	-	-	7.45		
Depreciation adjustment for revalued assets Note-1	-	-	-	13.64	-	-	-	-	-	13.64		
Disposals	-	-	-	-	-	-	-	-	-	-		
Depreciation	-	37.14	0.54	13.67	2.83	1.37	0.51	6.44	0.50	62.99		
Balance at March 31, 2024	1,492.00	309.97	1.48	616.39	16.71	2.29	1.75	12.69	2.32	2,455.62		
Additions	-	-	-	-	-	-	-	-	-	-		
Disposals	-	-	-	-	-	-	-	-	-	-		
Depreciation	-	28.09	0.46	27.25	2.68	0.35	0.43	4.54	0.50	64.31		
Balance at March 31, 2025	1,492.00	281.87	1.02	589.14	14.04	1.94	1.32	8.15	1.82	2,391.31		



b. Title Deeds of all Immovable properties are in the name of the Companies.

c. Capital Work in Progress aging schedule :-

CWIP	Amount in CWIP for a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress	-	-	0.33	47.49	47.82
Projects temporarily suspended	-	-	-	-	-

AANCHAL ISPAT LIMITED
Chief Financial Officer
AANCHAL ISPAT LIMITED
Director

AANCHAL ISPAT LIMITED
Managing Director
AANCHAL ISPAT LTD.
Director

AANCHAL ISPAT LIMITED

CIN: L27106WB1996PLC076866

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Email: info@aanchalispac.com, Tel: 03212-246121,

Notes to financial statements for the year ended 31st March, 2025**Note No. 3****Investments**

(₹ in Lakhs)

(Unsecured , Considered good unless state otherwise)

Investment in Equity Instruments (Quoted):-Investment in Equity Shares (KVB 3000 Shares)- FMV 6.27 2.43
(Cost of Investment -2.43 lakhs)**Other (Unquoted)**

Investment in Gold Bond 6.37 6.37

Gold & Silver 3.24 3.24

15.88 12.03

Note: Market Value of Quoted Shares as on 31.03.2025 is Rs. 6.27 lakhs and 31.03.24 is Rs. 3.05 lakhs

Note No. 4**Other Financial Assets**

	31st March, 2025	31st March, 2024
Security Deposit	0.50	0.50
	0.50	0.50

Note No. 5**Inventories**

	31st March, 2025	31st March, 2024
(a) Raw Materials	22.63	17.39
(b) Finished Goods	458.97	541.50
(c) Stores and Spares	480.68	527.67
(d) Traded Goods	-	91.27
(At lower of cost and net realisable value)	962.29	1,177.83

Note No.6**Trade receivables**

	31st March, 2025	31st March, 2024
Secured , considered good		
Unsecured , considered good	562.30	5,649.32
Unsecured , considered doubtful		
	562.30	5,649.32
Allowance for doubtful debts		
	562.30	5,649.32



AANCHAL ISPAT LIMITED

AANCHAL ISPAT LTD.

Managing Director

Director

AANCHAL ISPAT LIMITED

Chief Financial Officer

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AANCHAL ISPAT LIMITED

Ruspendu Kanyal
Company Secretary

AANCHAL ISPAT LIMITED

CIN: L27106WB1996PLC076866

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Email: info@aanchalispac.com, Tel: 03212-246121,

Notes to financial statements for the year ended 31st March, 2025

(a) For trade Receivable outstanding, following areing schedule shall be given :-

Trade Receivables ageing schedule

(₹ in Lakhs)

FY 2024-25

Particulars	Undisputed Trade Receivable	Disputed Trade Receivable
Considered Good		
Less than 6 months	209.34	-
6 months -1 year	239.04	-
1-2 Years	112.11	-
2-3 years	1.82	-
More than 3 years	-	-
	A 562.30	-
Credit Impaired/High Risk		
Less than 6 months	-	-
6 months -1 year	-	-
1-2 Years	-	-
2-3 years	-	-
More than 3 years	-	-
	B -	-
	Total (A+B) 562.30	-

FY 2023-24

Particulars	Undisputed Trade Receivable	Disputed Trade Receivable
Considered Good		
Less than 6 months	785.85	-
6 months -1 year	178.70	-
1-2 Years	365.10	-
2-3 years	352.13	-
More than 3 years	-	-
	A 1,681.78	-
Credit Impaired/High Risk		
Less than 6 months	-	-
6 months -1 year	-	-
1-2 Years	-	-
2-3 years	519.23	-
More than 3 years	3,448.31	-
	B 3,967.54	-
	Total (A+B) 5,649.32	-

Note No. 7

Cash and Cash Equivalents

	31st March, 2025	31st March, 2024
Cash and Cash Equivalent		
Balance with Bank		
On Current Accounts	3.62	0.70
Cash In Hand	0.03	0.01
	3.65	0.71

AANCHAL ISPAT LIMITED

AANCHAL ISPAT LTD.

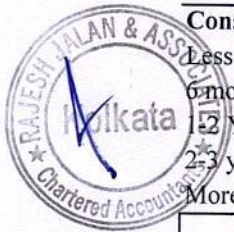
AANCHAL ISPAT LIMITED

Managing Director

Director

Chief Financial Officer

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AANCHAL ISPAT LIMITED

Company Secretary

AANCHAL ISPAT LIMITED

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Notes to financial statements for the year ended 31st March, 2025**Note No. 8****Other Bank balances**

	31st March, 2025	31st March, 2024
Balances with Banks		
On Short Term Deposit including interest accrued	339.83	612.28
(Term deposit including Accrued Interest with KVB Bank Burrabazar Branch against the performance security)	<u>339.83</u>	<u>612.28</u>

Note No. 9**Others**

	(₹ in Lakhs)	
	31st March, 2025	31st March, 2024
Other Financial Assets		
Unsecured, considered good :		
- Others	-	65.74
	<u>-</u>	<u>65.74</u>

Note No. 10**Current Tax Assets(Net)**

	(₹ in Lakhs)	
	31st March, 2025	31st March, 2024
TDS FY 24-25	13.32	-
	<u>13.32</u>	<u>-</u>

Note No. 11**Other Current Assets:**

	31st March, 2025	31st March, 2024
Other non financial assets		
(Unsecured, considered good unless stated otherwise)		
Advance other than Capital Advances		
Advances Against Goods & Services	49.40	265.45
Bank Interest Receivable	-	31.01
Prepaid Expenses	3.04	1.11
Other Receivable	96.04	96.04
Balances with Government Dept:		
Excise/VAT/CST/GST	-	234.35
Income Tax Appeal Fees	-	2.02
Advance Tax	-	15.45
TDS	-	61.66
TCS	-	12.45
Self Assessment Tax	-	8.32
	<u>148.49</u>	<u>727.84</u>

AANCHAL ISPAT LIMITED

AANCHAL ISPAT LTD.

Managing Director

Director

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AANCHAL ISPAT LIMITED

Chief Financial Officer

AANCHAL ISPAT LIMITED

fuzpendu Kayed
Company Secretary

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Notes to financial statements for the year ended 31st March, 2025

Note No. 12

SHARE CAPITAL

(₹ in Lakhs)

	31st March, 2025	31st March, 2024
Authorised		
2,20,00,000 Equity shares of Rs.10 each	2,200.00	2,200.00
	2,200.00	2,200.00
Issued, Subscribed and Paid up		
2,08,53,750 Equity Shares of Rs. 10/- each fully paid up	2,085.38	2,085.38
	2,085.38	2,085.38

Statement of change in Equity

1		31st March, 2025	31st March, 2024
	Reconciliation of the number of Equity Shares Outstanding		
	Balance at the beginning of the current reporting period	2,08,53,750	2,08,53,750
	Changes in Equity Share Capital due to prior period errors	-	-
	Restated balance at the beginning of the current reporting period	-	-
	Changes in equity share capital during the current year	-	-
	Balance at the end of the current reporting period	2,08,53,750	2,08,53,750

2 Shares held by each shareholder holding more than 5 percent shares

Name of shareholders	No. of Shares	%	No. of Shares	%	%
Mukesh Goel	1994850	9.57%	1994850	9.57%	0.00%
Manoj Goel	1716900	8.23%	1716900	8.23%	0.00%
Maina Securities Pvt Ltd	2452719	11.76%	2546127	12.21%	-0.45%

3 Shareholding of Promoters

Promoter name	31st March, 2025		31st March, 2024		% Change during the year
	No. of Share	% of total shares	No. of Share	% of total shares	
Maina Securities Private Limited	2452719	11.76%	2546127	12.21%	-0.45%
Mukesh Goel	1994850	9.57%	1994850	9.57%	0.00%
Manoj Goel	1716900	8.23%	1716900	8.23%	0.00%
Aanchal Cement Limited	339420	1.63%	339420	1.63%	0.00%
Monika Goel	42000	0.20%	42000	0.20%	0.00%
Rashmi Goel	37753	0.18%	33000	0.16%	0.02%
Sitaram Goel	15000	0.07%	15000	0.07%	0.00%

Terms/rights attached to Equity Shares

- The Company has only one class of equity shares having a par value of Rs. 10 each. Each holder of one equity share is entitled to one vote per share.
- In the event of liquidation the equity shareholders are eligible to receive the remaining assets of the Company after payment of all preferential amounts in proportion to their shareholding.
- No Equity shares have been reserved for issue under options and contracts/commitments for the sale of shares / disinvestment as at the Balance Sheet date.

AANCHAL ISPAT LIMITED**AANCHAL ISPAT LIMITED****AANCHAL ISPAT LTD.**

Managing Director

Director

Chief Financial Officer
AANCHAL ISPAT LIMITED

Company Secretary



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Notes to financial statements for the year ended 31st March, 2025

Note No. 13

OTHER EQUITY

Particulars	Reserves and Surplus				Equity Instruments through Other Comprehensive Income	Total
	Security Premium Reserve	Revaluation Reserve	General Reserve	Retained Earning		
Balance as at 31st March, 2023	1,458.68	1,811.88	36.00	(3,071.01)	3.87	235.55
Dividend Paid	-	-	-	-	-	-
Adjustment in Reserve for depreciation on revalued asset	-	(13.64)	-	-	-	(13.64)
Other comprehensive income (Net of Tax)	-	-	-	-	-	-
Profit for the year	-	-	-	(624.82)	-	(624.82)
Balance as at 31 March, 2024	1,458.68	1,798.24	36.00	(3,695.83)	3.87	(402.91)
Dividend Paid	-	-	-	-	-	-
Remeasurement of the net defined benefit liability/asset, net of tax effect	-	-	-	-	-	-
Adjustment in Reserve for depreciation on revalued asset	-	-	-	-	-	-
Transfer to retained Earning	-	(1,798.24)	(36.00)	1,838.11	(3.87)	2.88
Other comprehensive income (Net of Tax)	-	-	-	-	2.88	2.88
Profit for the year	-	-	-	(1,340.23)	-	(1,340.23)
Balance as at 31 March, 2025	1,458.68	-	-	(3,197.94)	2.88	(1,740.26)

Retained Earnings: This Reserve represents the cumulative profits of the Company and effects of remeasurement of defined benefit obligations. This Reserve can be utilized in accordance with the provisions of the Companies Act, 2013.

Equity Instruments through Other Comprehensive Income: This Reserve represents the cumulative gains (net of losses) arising on revaluation of Equity Instruments measured at Fair Value through Other Comprehensive Income, net of amounts reclassified, if any, to Retained Earnings when those instruments are disposed of.

AANCHAL ISPAT LIMITED

AANCHAL ISPAT LTD.



Managing Director



Director


AANCHAL ISPAT LIMITED

AANCHAL ISPAT LIMITED



Anupendu Kayal
Company Secretary

AANCHAL ISPAT LIMITED

CIN: L27106WB1996PLC076866

Registered Office: Chamrail, NH- 6, Howrah-711114

Email: info@aanchalispac.com, Tel: 03212-246121,

Notes to financial statements for the year ended 31st March, 2025**Note No. 14****Other Financial Liabilities**

(₹ in Lakhs)

	31st March, 2025	31st March, 2024
Financial Creditors		
Karur Vysya Bank -Deferred Liability (Present Value)	3,300.00	-
Exchange Gain on Settlement	-	-
	3,300.00	-

Note: 1. Liability of Financial Creditor is booked as per the Order of Hona'ble NCLT dated 27.03.2025. Hence, Long term & Short term loans transfer as Other financial liabilities

2 Deferred Payment Structure**Deferred Amount**

In Second Year	700.00
In Third Year	700.00
In Fourth Year	1,900.00
	3,300.00

3. Deferred liability of Karur Vysya Bank is Interest Free repayable by FY 2028-29

Note No. 15**Provisions**

	31st March, 2025	31st March, 2024
Employee Benefits (Gratuity)	33.08	26.27
	33.08	26.27

Note No. 16**Borrowings**

	31st March, 2025	31st March, 2024
Short term Borrowings:		
From Bank :-		
Secured		
Working Capital Loan from banks		
Cash Credit	-	1,466.39
Current Maturities of Long Term Borrowings		
- From Bank	-	6,944.60
	-	8,411.00

Note: Liability of Financial Creditor is booked as per the Order of Hona'ble NCLT dated 27.03.2025. Hence, Long term & Short term loans transfer as Other financial liabilities

AANCHAL ISPAT LIMITED

Managing Director

AANCHAL ISPAT LTD.

Director

AANCHAL ISPAT LIMITED

Chief Financial Officer



AANCHAL ISPAT LIMITED
 Priscilla Vengal
 Company Secretary

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Notes to financial statements for the year ended 31st March, 2025**Note No 17****Trade payables**

(₹ in Lakhs)

	31st March, 2025	31st March, 2024
a) Total outstanding dues of micro enterprises and small enterprises	6.94	-
b) Others		
i) Creditors for supply and service	265.03	243.16
	271.97	243.16

For Trade Payables due for Payment


Trade Payables ageing schedule**FY 2024-25**

Particulars	MSME	Others
Undisputed		
Less than 1 year	6.94	263.57
1-2 Years	-	0.13
2-3 years	-	1.33
More than 3 years	-	-
	A 6.94	265.03
Disputed		
Less than 6 months	-	-
6 months -1 year	-	-
1-2 Years	-	-
2-3 years	-	-
More than 3 years	-	-
	B -	-
Total (A+B)	7	265.03

FY 2023-24

Particulars	MSME	Others
Undisputed		
Less than 1 year	-	229.97
1-2 Years	-	0.89
2-3 years	-	4.90
More than 3 years	-	-
	A -	235.76
Disputed		
Less than 6 months	-	-
6 months -1 year	-	-
1-2 Years	-	-
2-3 years	-	-
More than 3 years	-	7.40
	B -	7.40
Total (A+B)	-	243.16

AANCHAL ISPAT LIMITED


 Managing Director

AANCHAL ISPAT LTD.

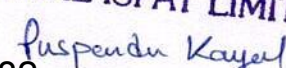

 Director

AANCHAL ISPAT LIMITED


 Chief Financial Officer

AANCHAL ISPAT LIMITED

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 Company Secretary


AANCHAL ISPAT LIMITED

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Notes to financial statements for the year ended 31st March, 2025**Note No. 18****Other Financial Liabilities**

	31st March, 2025	31st March, 2024
Financial Creditors		
Karur Vysya Bank	1,424.93	-
	1,424.93	-

Note: Payment due to financial creditor within one year as per Han'ble NCLT order dated 27.03.2025

Note No. 19**Other Current Liabilities**

	31st March, 2025	31st March, 2024
Statutory Liabilities	15.05	515.65
For Expenses	15.46	13.69
CIRP cost Payable	71.95	-
Govt dues Payable as per NCLT Order	85.00	-
Operational Creditors dues as per NCLT Order	15.00	-
Advance against Material	2.86	8.06
Other Advances	-	9.50
Performance Security	300.00	600.00
	505.31	1,146.90

Note No. 20**Provisions**

	31st March, 2025	31st March, 2024
Employee Benefits (Gratuity)	3.98	10.13
Provision for Tax:		
Income Tax	-	179.21
	3.98	189.34

AANCHAL ISPAT LIMITED

Managing Director

AANCHAL ISPAT LTD.

Director

AANCHAL ISPAT LIMITED

Chief Financial Officer

AANCHAL ISPAT LIMITED

Company Secretary



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Notes to financial statements for the year ended 31st March, 2025**Note No. 21****Revenue from operations**

(₹ in Lakhs)

	31st March, 2025	31st March, 2024
Sale of products	15,103.20	10,115.50
Sale of Services	9.84	819.20
	15,113.04	10,934.70

Note No. 22**Other income**

	31st March, 2025	31st March, 2024
Interest Income :		
- Bank & Gold Bond	16.74	0.82
Shortage	0.28	-
Discount Received	-	1.25
Cutting charges	-	0.11
Dividend Income	0.07	0.06
Rent Received	-	2.10
	17.09	4.34

Note No.23**Cost of Materials consumed**

	31st March, 2025	31st March, 2024
Opening Stock of Raw Materials & Consumables	545.06	674.36
Add: Purchase	14,306.14	9,512.32
Less : Closing Stock of Raw Materials	503.32	545.06
	14,347.88	9,641.62

Note No. 24**Changes in Inventories of Finished Goods & Work-in-Progress**

	31st March, 2025	31st March, 2024
Opening Stock		
Finished Goods	632.77	940.17
	632.77	940.17
Closing Stock		
Finished Goods	458.97	632.77
	458.97	632.77
	173.80	307.40

Note No. 25**Employee benefits expense**

	31st March, 2025	31st March, 2024
Salaries, Wages, Bonus and Allowances	219.68	218.18
Directors Remuneration & Sitting Fees	-	10.00
Contribution to Provident, Gratuity and other funds	9.25	10.39
Staff Welfare Expenses	4.26	1.57
Provision For Gratuity	0.66	7.10
	233.84	247.24

Note No. 26**Finance costs**

	31st March, 2025	31st March, 2024
Interest Expenses :-		
Banks	-	349.98
ILC Interest	-	-
Bank Charges and ancillary borrowing Cost	1.56	1.48
	1.56	351.46



AANCHAL ISPAT LIMITED
 Puspendu Ray
 Company Secretary

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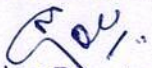
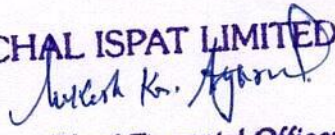

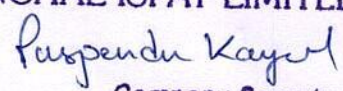
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Notes to financial statements for the year ended 31st March, 2025

Note No. 27

Other Expenses**(₹ in Lakhs)**

	31st March, 2025	31st March, 2024
Direct Expenses		
Carriage Inward	45.12	76.66
Consumption of Stores and Spares	73.92	84.02
Electricity charges	370.57	392.87
Labour Charges including loading & unloading charges	272.25	285.61
Rates & Taxes	5.32	22.87
Security Expenses	9.87	10.49
Volume Discount	-	88.71
Administrative Expenses		
Auditors Remuneration:		
Audit Fee & Tax Audit Fees	4.60	3.20
Advertisement Expense	0.98	1.11
Carriage-Out-Ward	6.40	1.55
Communication Cost	1.43	1.49
Computer Expenses	0.34	0.07
Dematerialisation Exp	0.75	0.75
Filing fees	1.86	0.80
General Expenses	7.84	9.05
Insurance	1.68	1.68
Listing Expenses & Custodian Fees	5.62	5.39
Legal & Professional Fees	3.95	21.12
Electrical Expenses	9.57	5.13
Evoting Services	-	0.26
Car Expenses	0.21	5.29
Other Expense	-	0.06
Printing & Stationery	0.05	0.21
Rates & Taxes	1.03	5.89
Commision & Brokerage	-	0.41
Court Fees	-	2.00
Professional Tax Company	0.03	0.03
Fee for Monitoring of Foreign Investment Limits.	0.10	0.10
Business Promotion	-	3.65
Rent including lease rent	10.71	10.09
Repair & Maintenance	9.69	3.22
Sundry Balance Written off	0.19	8.30
Subscription & Donation	-	0.12
Travelling & Conveyance	0.06	12.15
	844.12	1,064.33

AANCHAL ISPAT LIMITED

 Managing Director
AANCHAL ISPAT LIMITED

 Chief Financial Officer
AANCHAL ISPAT LTD.

 Director
AANCHAL ISPAT LIMITED

 Company Secretary


AANCHAL ISPAT LIMITED

CIN: L27106WB1996PLC076866

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Notes to the Financial Statements for the year ended 31st March, 2025**Note: 28 (i) Income tax recognised in profit or loss:****(₹ in lakhs)**

	For the year ended (31.03.2025)	For the year ended (31.03.2024)
Current Tax		
- In respect of current year	NIL	NIL
- In respect of prior year	NIL	NIL
Deferred Tax in respect of current year	(450.53)	(129.40)
Total Income tax recognised in the current year	(450.53)	(129.40)

28(ii) Income tax recognised in other comprehensive income:

Arising on income and expenses recognised in other comprehensive income:

(₹ in Lakhs)

	For the year ended (31.03.2025)	For the year ended (31.03.2024)
1. Items that will not be reclassified to profit or loss		
Re-measurement of defined benefit obligations	7.04	(0.65)
Income tax recognised in other comprehensive income	(1.77)	0.17
2. Items that will be reclassified to profit or loss		
Effective portion of gains / (losses) on Fair Value of Investment	3.85	3.85
Income tax recognised in other comprehensive income	(0.97)	(0.97)
Comprehensive Income Net of Tax	5.27	(0.48)

Note 29: Related Party Disclosure

Nature of Transaction	Related Party	Amount of Transaction	Balance as at 31st March, 2025 Dr. / (Cr.)
Remuneration to Key Managerial Personnel	Santanu Brahma (Resolution Professional)	25.74	NIL
Company in which KMP / Relatives of KMP can exercise significant influence			
Sales of Goods	Maina International Ltd.	11285.90	NIL
Purchases of Goods	Maina International Ltd.	10883.51	NIL
Performance Security	Mukesh Goel(Director of Suspended Board)	100.00	300.00
Advance	Penguin Creation (P) Ltd	-	96.04

AANCHAL ISPAT LIMITED AANCHAL ISPAT LTD, AANCHAL ISPAT LIMITED

Managing Director

Director

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Chief Financial Officer



AANCHAL ISPAT LIMITED
 Puspendu Kayal
 Company Secretary

AANCHAL ISPAT LIMITED

CIN: L27106WB1996PLC076866

Registered Office: Chamrail, NH- 6, Howrah-711114

Email: info@aanchalispac.com, Tel: 03212-246121,

Related Parties:

Description of relationship	Names of related parties
Ultimate Holding Company	Nil
Holding Company	Nil
Subsidiaries	Nil
Fellow Subsidiaries (to be given only if there are transactions)	Nil
Associates	Nil
Key Management Personnel (KMP)	Santanu Brahma (Resolution Professional) Manoj Goel, Director of Suspended Board Mukesh Goel, Managing Director of Suspended Board
Relatives of KMP	Maina Devi Goel Monika Goel Rashmi Goel Manoj Goel HUF Mukesh Goel HUF Sita Ram Goyal Sita Ram Goyal HUF
Company in which KMP / Relatives of KMP can exercise significant influence	Maina International Ltd. Maina Securities (P) Ltd. Penguin Creation Pvt Ltd Pratik Suppliers Pvt Ltd Rashi Boutique (P) Ltd Khush Suppliers (P) Ltd. Rashi Agro Snacks (P) Ltd.

Note: 30. Contingent Liability/commitment to the extent not provided for

(₹ in Lakhs)

	As at 31st March, 2024	As at 31st March 2023
(A) Contingent Liabilities		
(i) Unexpired Bank Guarantees	105.27	105.27

Note 31: Foreign Currency Transaction during the year:

	For the year ended 31 March, 2025	For the year ended 31 March, 2024
Expenditure in foreign currency	Nil	Nil
Earnings in foreign exchange	Nil	Nil

Note 32: Deferred Tax Assets/Liability

(₹ in Lakhs)

	As at 31.03.2025 Timing Difference	As at 31.03.2024 Timing Difference
Deferred Tax Assets	1399.97	949.43
Less: Deferred Tax assets b/f	949.43	820.03
Add: Ind AS Adjustment	0	
Deferred Tax Provision for the year	450.53	129.40
Deferred Tax Provision (Prior Period)	-	

AANCHAL ISPAT LIMITED
AANCHAL ISPAT LTD.
Managing Director

AANCHAL ISPAT LIMITED
Chief Financial Officer

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AANCHAL ISPAT LIMITED
Puspendu Kayeey
Company Secretary

AANCHAL ISPAT LIMITED

CIN: L27106WB1996PLC076866

Registered Office: Chamrail, NH- 6, Howrah-711114

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Note 33: Additional Information to the Financial Statements pursuant to Companies Act, 2013 requirements:

33.01 Disclosures required under Section 22 of the Micro, Small and Medium Enterprises Development Act, 2006

	As at 31.03.2025 (₹ in Lakhs)	As at 31.03.2024 (₹ in Lakhs)
a). Principal amount remaining unpaid to the suppliers as at the end of the accounting year	Nil	Nil
b). Interest due thereon remaining unpaid to suppliers as at the end of the accounting year	Nil	Nil
c). Interest paid in terms of Section 16 along with the amount of payments made to suppliers beyond the appointment day during the year	Nil	Nil
d). Interest due and payable for the period of delays in making payment (which have been paid beyond the appointment date during the year but without adding interest specified under the act)	Nil	Nil
e). The amount of interest accrued during the year for the year remaining unpaid at the end of the accounting year.	Nil	Nil

The information above has been compiled to the best of knowledge and as per the information available with the management to the extent to which parties would be identified as Micro, Small and Medium Enterprises and relied upon by the auditors.

Disclosures required under Section 22 the Micro, Small and Medium Enterprises Development Act, 2006: The Company is in the process of identifying the suppliers, who would be covered under the Micro, Small and Medium Enterprises Development Act, 2006. In this process the Company has given notice to its vendor/suppliers to inform about whether any of them are registered under the said Act. The Company has not yet received any information about such registration from the vendors. Since no information received from their side, we have considered all the outstanding supplier as non MSME.

- 33.2 There are no amounts that are due to be transferred to the Investor Education and Protection Fund in accordance with the relevant provisions in Companies Act 2013, and accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014 made there under.
- 33.3 Details of Benami Property held:-The company does not any Benami Property upto the end of financial year ended 31.03.2025 and no proceeding has been initiated or pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.
- 33.4 Company has not been traded or invested in Crypto currency or Virtual Currency during the financial year.
- 33.5 The company is having single reporting segment hence disclosure as require by the Ind-AS 108 is not applicable.
- 33.6 Disclosures of Loans or Advances in the nature of loans granted to promoters, directors, KMPs and the related parties (as defined under Companies Act 2013 is repayable on demand)

AANCHAL ISPAT LIMITED

Managing Director

AANCHAL ISPAT LTD.

Director

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Chief Financial Officer

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Company Secretary



AANCHAL ISPAT LIMITED

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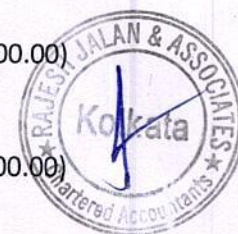
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Type of borrower	Amount of loan or advance in the nature of loan outstanding		Percentage to the total loans and advances in the nature of loan	
	31.03.2025	31.03.2024	31.03.2025	31.03.2024
Promoters	NIL	NIL	NIL	NIL
Directors	NIL	NIL	NIL	NIL
KMP's	NIL	NIL	NIL	NIL
Related party	NIL	NIL	NIL	NIL
Total	NIL	NIL	NIL	NIL

- 33.7 The company has not been declared as a wilful defaulter by any bank of financial institution or other lender till the Financial Year 2024-2025.
- 33.8 As per the information available with the management, the company has not entered into any transactions with the companies who have been struck off under section 248 of the Companies Act 2013 or section 560 of the Companies Act, 1956.
- 33.9 No Undisclosed Income has been recorded in the Books of Account for Financial Year 2024-25.
- 33.10 The Company has complied with the number of layers prescribed under clause (87) of section 2 of the Act read with the Companies (Restriction on the number of Layers) Rules 2017.
- 33.11 Analytical Ratios:-

	31st March, 2025	31st March, 2024	Difference in %
1. Current Ratio (Current Assets/Current Liabilities)	0.92	0.82	11.63
2. Debt – Equity Ratio (Total Debt/Shareholder's Equity)	-	5.00	(100.00)
3. Debt Service Coverage Ratio (Earnings available for debt service/Debt Service) Earning for Debt Service = Net Profit after taxes + Non-cash operating expenses like depreciation and other amortizations + Interest + other adjustments like loss on sale of Fixed assets etc. Debt service = Interest & Lease Payments + Principal Repayments	-	(0.04)	(100.00)
4. Return on Equity (ROE): (Net Profits after taxes – Preference Dividend (if any)/Average Shareholder's Equity)	(1.32)	(0.31)	323.52



AANCHAL ISPAT LIMITED AANCHAL ISPAT LTD.

Managing Director

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5. Inventory Turnover Ratio	14.30	7.81	82.96
(Cost of goods sold OR sales/Average Inventory)			
Average inventory is (Opening + Closing balance / 2)			
6. Trade receivables turnover ratio	4.87	1.97	147.27
(Net Credit Sales/Average Accounts Receivable)			
Average trade debtors = (Opening + Closing balance / 2)			
7. Trade payables turnover ratio	55.54	55.71	(0.29)
(Net Credit Purchases/Average Trade Payables)			
Average trade payables = (Opening + Closing balance / 2)			
8. Net capital turnover ratio	(15.64)	7.95	(296.60)
(Net Sales/Average Working Capital)			
Working Capital = Current Assets- Current Liabilities			
9. EBITDA Margin (%)	-11.41%	-3.11%	267.31
(Earnings before Interest Tax & Depreciation/Net sales)			
10. Operating Margin (%)	-11.95%	-3.72%	221.03
(Earnings before interest and taxes less other income/Net Sales)			
11. Net profit ratio (%)	-8.87%	-5.71%	55.20
(Net Profit/Net Sales)			
12. Return on capital employed (ROCE)	(0.49)	(0.04)	1122.22
(Earnings before interest and taxes/Capital Employed)			
Capital Employed = Tangible Net Worth + Total Debt + Deferred Tax Liability			
13. Return on Investment (ROI)	(43.14)	(51.17)	(15.69)
(MV at End -MV at Begin/MV at Begin)			

Note:-

- Major Changes in the various ratios are occurred due to various write off Trade Receivable, Loans & Advances , Provisions , Borrowings, and other creditors

Note 34: Reconciliation of total comprehensive income for the year ended March 31, 2025


	As at 31.03.2025 (₹ in lakhs)
Profit as per previous GAAP	(1340.23)
Re classification of actuarial gains/losses, arising in respect of employees post Employment benefit Schemes, to other Comprehensive Income (OCI)	7.04
Tax Effect	(1.77)
Effective portion of gains / (losses) on Fair Value of Investment	3.85
Tax Effect	(0.97)
Total comprehensive income under Ind AS	(1332.09)

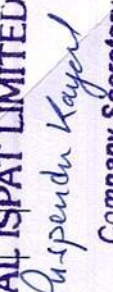
AANCHAL ISPAT LIMITED

 Managing Director

AANCHAL ISPAT LTD.

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 Director

AANCHAL ISPAT LIMITED

 Chief Financial Officer

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 Company Secretary



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Note 35: Default in Repayments of Term Loans:-

Since the Hon'ble NCLT-approved resolution plan (vide order dated 27 March 2025), including fund infusion, operational restructuring, and cost control measures. Repayment of Dues from Bank required to be paid in accordance with Resolution Plan. Hence it's considered to be not making any default in repayment.

Note 36: Registration of charges or satisfaction with registrar of companies

No charges or satisfaction yet to be registered with the Registrar of the Companies beyond the statutory period.

Note 37: Going Concern

An application was filed against M/s AANCHAL ISPAT LIMITED under Section 9 of the Insolvency and Bankruptcy Code, 2016 read with Rule 6 of the Insolvency and Bankruptcy (Application to Adjudicating Authority) Rules, 2016 before the Hon'ble NCLT Kolkata with a prayer to commence the Corporate Insolvency Resolution Process (CIRP). The said application for initiation of CIRP was admitted by the Hon'ble National Company Law Tribunal (NCLT), Kolkata Bench, vide its order dated 12.09.2023, wherein Mr. Sriram Mittal was appointed as Interim Resolution Professional (IRP) of the Company.

The Committee of Creditors subsequently appointed Mr. Santanu Brahma as Resolution Professional (RP) of the Company in place of Mr. Sriram Mittal, which was also approved by the Hon'ble NCLT, Kolkata vide order dated 17.11.2023. Pursuant to the CIRP, the powers of the Board were suspended and vested with the RP. The NCLT order also imposed a moratorium with effect from 12.09.2023 until the completion of the CIRP or approval of the resolution plan under section 31(1), or passing of a liquidation order under section 33, whichever is earlier.

The Resolution Plan was approved by the Hon'ble NCLT on 27.03.2025, and the CIRP proceedings against the Company have since been completed. As per the order of the Hon'ble NCLT, the Resolution Professional handed over the management of the Company to the Successful Resolution Applicant (SRA), Shri Mukesh Goel, on 05.04.2025 with effect from 28.03.2025. As per the approved plan, the following major restructuring steps are to be implemented: Reduction in paid-up share capital; Infusion of funds by the resolution applicant; Settlement and payment to financial creditors (banks); Settlement and payment to operational creditors; Reconstitution of the Board of Directors.

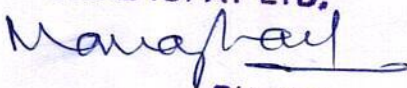
As of the date of approval of these financial statements the board of directors has been formed, the implementation of the other measures is in progress. The financial statements have been drawn up based on the resolution plan approved by the NCLT and reflect transactions and restructuring measures to the extent implemented as on the balance sheet date. The remaining aspects of the plan will be appropriately accounted for upon completion and legal effectiveness of such actions in subsequent periods.

The Company's net worth as at 31 March 2025 remains positive. However, over the past five financial years, the Company has experienced a continuous decline in net worth due to operational losses, rising input costs, and limited cash generation. The Board of Directors and Management acknowledge this financial trend and have undertaken strategic steps as part of the NCLT-approved resolution plan (vide order dated 27 March 2025), including fund infusion, operational restructuring, and cost control measures. The management believes that the implementation of the resolution plan will help improve the net worth position in future periods, and hence the financial statements have been prepared on a going concern basis.

AANCHAL ISPAT LIMITED

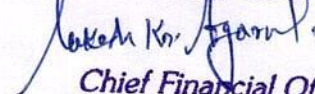

Managing Director

AANCHAL ISPAT LTD.


Director



AANCHAL ISPAT LIMITED


Chief Financial Officer

AANCHAL ISPAT LIMITED


Company Secretary

AANCHAL ISPAT LIMITED

CIN: L27106WB1996PLC076866

Registered Office: Chamrail, NH- 6, Howrah-711114

Email: info@aanchalispac.com, Tel: 03212-246121,

Note 38:

Pursuant to the approval of the resolution plan by the Hon'ble NCLT, Kolkata Bench on 27 March 2025, under Section 31 of the IBC, the Company has recognized key financial impacts arising from the resolution plan.

Total claims have been settled at ₹5450.00 lakhs, this includes:

Karur Vysya Bank: Settled at ₹4725 lakhs

Operational Creditors (including Government Dues & Employees): Settled at ₹100 lakhs

CIRP Costs: ₹125 lakhs

Working Capital Funds: ₹500 lakhs

The plan includes capital reduction and reconstitution of existing share capital and issuance of fresh equity to the SRA. As legal formalities are pending, no accounting adjustment has been made as of 31 March 2025.

The plan is effective from 27 March 2025, with implementation steps including capital restructuring to be completed within 180 days.

As part of the CIRP process, the Company received ₹3.00 crore from Mr. Mukesh Goel, the successful Resolution Applicant, Such amount is separately held by the company in the form of Fixed deposit shown under "Bank Balance other than (ii) bank balance"

Upon approval of the resolution plan by the Hon'ble NCLT vide order dated 27 March 2025, this amount is to be adjusted against the implementation obligations under the approved resolution plan. As on 31 March 2025, the amount continues to be disclosed under "Other Financial Liabilities" pending formal allocation in line with the resolution plan execution.

Note 39:

During the period the position of whole time company secretary were vacant in the company and such vacancy was not yet filled by the company. Company is in the process of finding a Company Secretary & Compliance Officer of the company but due to ongoing CIRP process suitable candidates are not turning up and hence the process is getting delayed.

Note 40:

During the year, the Company has made 76.08 % of its purchases and 74.68% of its sales with its sister concern, Maina International Ltd., to ensure optimum utilization of production capacity at arm's length prices.

Note 41:

Exceptional items for the year include:

- The net gain of ₹ 3938.29 lakhs from liability settlement has been presented as an exceptional item in the Statement of Profit and Loss.
- Write-off of ₹ 5086.80 lakhs towards non-recoverable trade receivables, loan and advances.
- CIRP Cost Rs. 106.87 Lakhs

Note 42:

The Company has not recognised any Expected Credit Loss (ECL) on trade receivables under Ind AS 109 – Financial Instruments, as the management has assessed that:

Trade receivables outstanding as at the reporting date primarily comprise parties with a proven credit history and sound financial standing. All receivables considered doubtful or non-recoverable have already been fully written off during the year. The remaining receivables are considered to be recoverable in full and do not carry any significant credit risk.

Accordingly, based on the assessment carried out in accordance with the expected credit loss model prescribed under Ind AS 109, no provision for impairment is considered necessary as at the reporting date.

AANCHAL ISPAT LIMITED

Managing Director

AANCHAL ISPAT LTD.

Director

AANCHAL ISPAT LIMITED

Chief Financial Officer



AANCHAL ISPAT LIMITED
Puspendu Koyel

Company Secretary

AANCHAL ISPAT LIMITED

CIN: L27106WB1996PLC076866

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The Company's leasing arrangements consist solely of short-term leases (i.e., leases with a lease term of 12 months or less), primarily for equipment.

In accordance with the recognition exemption under paragraph 5 of Ind AS 116 – Leases, the Company has elected not to recognize right-of-use assets and lease liabilities for these short-term leases.

Lease payments associated with short-term leases are recognized as an expense on a straight-line basis over the lease term.

The total lease expense recognized in the Statement of Profit and Loss for the year ended 31st March 2025 is ₹ 10.71 lakhs

During the quarter under review, reclassification and remeasurement of a quoted investment has been done from amortised cost to fair value in accordance with Ind AS 109. As a result of which gain of Rs. 3.85 lakhs has been arise which has been shown under "other comprehensive income" in the Profit & Loss account.

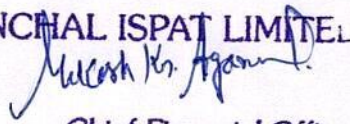
Note 43:

Previous year's figures have been regrouped / reclassified wherever necessary to correspond with the Current year's classification / disclosures.

AANCHAL ISPAT LIMITED


Managing Director

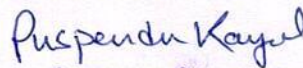
AANCHAL ISPAT LIMITED


Chief Financial Officer

AANCHAL ISPAT LTD.


Director

AANCHAL ISPAT LIMITED


Company Secretary



AANCHAL ISPAT LIMITED

CIN: L27106WB1996PLC076866

Registered Office: Chamrail, NH- 6, Howrah-711114

Email: info@aanchalispac.com, Tel: 03212-246121,

Year Ended 31.03.2025	Continuing Operations				Discontinuing Operations				Total Operations			
	Before Extraordinary and Exceptional Items		After Extraordinary and Exceptional Items		Before Extraordinary and Exceptional Items		After Extraordinary and Exceptional Items		Before Extraordinary and Exceptional Items		After Extraordinary and Exceptional Items	
	Basic	Diluted	Basic	Diluted	Basic	Diluted	Basic	Diluted	Basic	Diluted	Basic	Diluted
Face Value of Shares	10	10	10	10	10	10	10	10	10	10	10	10
Profit	(13,40,23,024)	(13,40,23,024)	(13,40,23,024)	(13,40,23,024)					(13,40,23,024)	(13,40,23,024)	(13,40,23,024)	(13,40,23,024)
Weighted Average No of Shares	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750
EPS (Rs)	(6.47)	(6.47)	(6.47)	(6.47)	0	0	0	0	(6.47)	(6.47)	(6.47)	(6.47)

Year Ended 31.03.2024	Continuing Operations				Discontinuing Operations				Total Operations			
	Before Extraordinary and Exceptional Items		After Extraordinary and Exceptional Items		Before Extraordinary and Exceptional Items		After Extraordinary and Exceptional Items		Before Extraordinary and Exceptional Items		After Extraordinary and Exceptional Items	
	Basic	Diluted	Basic	Diluted	Basic	Diluted	Basic	Diluted	Basic	Diluted	Basic	Diluted
Face Value of Shares	10	10	10	10	10	10	10	10	10	10	10	10
Profit	(6,24,81,317)	(6,24,81,317)	(6,25,29,781)	(6,25,29,781)					(6,24,81,317)	(6,25,29,781)	(6,25,29,781)	(6,25,29,781)
Weighted Average No of Shares	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750
EPS (Rs)	(3.00)	(3.00)	(3.00)	(3.00)	0	0	0	0	(3.00)	(3.00)	(3.00)	(3.00)

AANCHAL ISPAT LIMITED

Stee

Managing Director

AANCHAL ISPAT LTD.

Manoj Kumar

Director

AANCHAL ISPAT LIMITED

Abhishek K. Aggarwal

Chief Financial Officer



AANCHAL ISPAT LIMITED

Suspendu Kayal
Company Secretary

Independent Auditor's Report

To the Members of
AANCHAL ISPAT LIMITED
Report on the Audit of the Standalone Financial Statements

We have audited the accompanying standalone financial statement of **AANCHAL ISPAT LIMITED** ("The Company"), which comprises the Balance Sheet as at March 31, 2024, and the Statement of Profit and Loss and the statement of cash flows for the year ended on that date, and a summary of significant accounting policies and other explanatory information.

Opinion

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements, give the information required by the Company Act 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India of the state of affairs of the Company as at March 31, 2024; and of the loss, its cash flows for the year ended on that date;

Basis for opinion

We conducted our audit in accordance with the standards on auditing (SAs) specified under section 143 (10) of the Act. Our responsibilities under those Standards are further described in the auditor's responsibilities for the audit of the Standalone financial statement section of our report. We are independent of the Company in accordance with the code of ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the Standalone financial statement under the provisions of the Act and the rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's code of ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the standalone financial statements except below:

Basis for Qualified opinion

In the Financial Statements where in management has considered outstanding trade receivables and advance to suppliers of Rs. 5649.32 lakhs and Rs 265.45 lakhs as at the balance sheet date. Out of them Rs 4319.67 Lakhs and Rs 121.00 respectively for period more than two year. Due to confirmations being not available and pending reconciliation adjustments we are unable to comment on their recoverability of these receivable advance and its consequential effect on these financial statements. This Matter was also qualified in report on the financial statements for the year ended March 2021, March 2022 and March 2023.

Emphasis of Matter

- a) We draw attention to Note No. 35 of the accompanying standalone result, where Mr. Santanu Brahma (IP Registration No: IBBI/IPA-01/IP-P01482/2018-19/12251) is appointed as a Resolution Professional ("RP") of the company in place of Mr. Sriram Mittal and the same has been also approved by Hon'ble NCLT Kolkata it's vide order dated 17 th Nov 2023. Presently, the powers of the Board of Directors of the Company, has been stands suspended and such powers are now vested with the RP in order to manage the affairs of the company.

- b) As per Ind AS-1 "Presentation of Financial statements" wherein it has been explained by the management the financial statement has been prepared on going concern basis. The company has substantial amount of accumulated loss of past year and huge outstanding of statutory liability and on the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements which raises significant concern over going concern ability of the company.
- c) We draw attention to Note No. 33th of the accompanying standalone results, the company had defaulted in repayment of principal and interest payments to Karur Vysa Bank in respect of its borrowings as on 1st October 2022 and the default continues as on 31st march 2024.

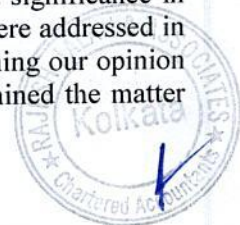
Further since the company is under CIRP, provision for interest have not been made from 12.09.2023 i.e. date of CIRP.

- d) We draw attention to Note No. 36th of the statement wherein three Prospective Resolution Applicants (PRAs) has shown their interest for acquiring the company and deposited the EMD for the same and their submitted Resolution Plans are pending before the Committee of Creditors (CoC) for its approvals.
- e) We draw attention to Note No. 37th of the statement wherein the position of whole time company secretary were vacant in the company and such vacancy was not yet filled by the company. Further it is also informed that CFO of the company has resigned with effect from 15/11/2023. The same is considered in 3rd CoC meeting. This matter is still pending for approval by CoC.
- f) Based on our audit procedures conducted and according to information and explanation given to us whole of the long term borrowings as on 31st march 2024 has been classified as current borrowings since the company is under CIRP.
- g) We draw attention to Note No. 38th of the statement wherein the company has made substantial purchase and sale with its related party M/s Aanchal International Limited at arm's length price with approval of COC.
- h) We draw attention that during CIRP. The impact of all the claims admitted by the Resolution Professional and the effect of the same has not been given in the Financial Statements of corporate debtor.
- i) It has been informed that there is a difference in amount of class wise inventories since it is adjusted as per the instructions of stores manager.

Our opinion is not modified in respect of above matters.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Standalone financial statements of the current period. These matters were addressed in the context of our audit of the Standalone financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matter described below to be the key audit matter to be communicated in our report.



Related party transactions

See note 26 to the standalone financial statements

The key audit matter	How the matter was addressed in our audit
<p>We identified the accuracy and completeness of disclosure of related party transactions as set out in respective notes to the standalone Ind AS financial statements as a key audit matter due to:</p> <p>The significance of transactions with related parties during the year ended March 31, 2024.</p>	<p>Our procedures in relation to the disclosure of related party transactions included:</p> <ol style="list-style-type: none">1. Obtaining an understanding of the Company's policies and procedures in respect of the capturing of related party transactions and how management ensures all transactions and balances with related parties have been disclosed in the standalone Ind AS financial statements.2. Obtaining an understanding of the Company's policies and procedures in respect of evaluating arms-length pricing and approval process by the audit committee and the board of directors.3. Agreeing the amounts disclosed to underlying documentation and reading relevant agreements, evaluation of arms –length, on as sample basis, as part of our evaluation of the disclosure.

Tax litigations – provisions and contingencies

See note 27 to the standalone financial statements

The key audit matter	How the matter was addressed in our audit
<p>The Company is involved in several ongoing direct and indirect tax litigations</p> <p>A disclosure for contingent liabilities is made where there is a possible obligation or a present obligation that may probably not require an outflow of resources. When there is a possible or a present obligation where the likelihood of outflow of resources is remote, no provision or disclosure is made.</p> <p>We have identified tax litigations, provisions and contingencies as a key audit matter because it requires the management to make judgments and estimates in relation to the exposure arising out of litigations. The key judgments lies in the estimation of provisions where they may differ from the future obligations. The Company operates under several tax laws and some of these have a significant impact on the financial statements of the Company.</p>	<p>We have applied the following audit procedures in this area, among others to obtain sufficient appropriate audit evidence:</p> <ol style="list-style-type: none">1. We tested the effectiveness of key controls around the recording and assessment of tax provisions and contingent liabilities.2. We assessed the value of the provisions and contingent liabilities in light of the nature of the exposures, applicable regulations and related correspondences with the authorities.3. We assessed the relevant historical and recent judgments passed by the court authorities.4. Obtained Management's assessment of the open cases and compared to assess the reasonableness of the provision or contingency.



Information other than the financial statements and auditors' report thereon

The Company's board of directors is responsible for the preparation of the other information. The other information comprises the information included in the Board's Report including Annexures to Board's Report, Business Responsibility Report but does not include the IND AS financial statements and our auditor's report thereon.

Our opinion on the IND AS financial statement does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the IND AS financial statement, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

Management's Responsibility and Those charged with Governance for the Financial Statement

The Company's Board of Directors is responsible for the matters in section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these financial statements that give a true and fair view of the financial position, financial performance and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under Section 133 of the Act. This responsibility also includes the maintenance of adequate accounting records in accordance with the provision of the Act for safeguarding of the assets of the Company and for preventing and detecting the frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of internal financial control, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the IND AS financial statement, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

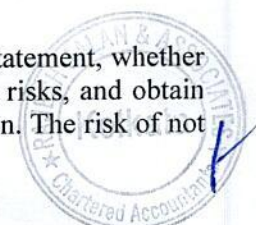
The board of directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the IND AS financial statement as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these IND AS financial statement.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the IND AS financial statement, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not



detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the IND AS financial statement or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the IND AS financial statement, including the disclosures, and whether the IND AS financial statement represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the IND AS financial statement of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

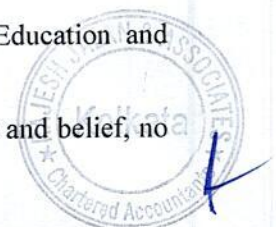
Report on the other Legal and regulatory Requirements

- 1) As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of sub-section (11) of section 143 of the Companies Act 2013, We give in the **Annexure A** on the matters specified in paragraph 3 & 4 of the order.
- 2) As required by section 143(3) of the Act, we report that:
 - a) We have sought and obtained all the information and explanations which to the best of



our knowledge and belief were necessary for the purposes of our audit.

- b) In our opinion proper books of account as required by law have been kept by the Company so far as appears from our examination of those books except for the possible effects of the matters described in basis of opinion section above and the matters stated in the paragraph (j)(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.
- c) The Balance Sheet and the Statement of Profit and Loss, and the cash flow statement dealt with by this Report are in agreement with the books of account.
- d) Except for the possible effects of the matters described in basis of opinion section above, in our opinion, the aforesaid financial statements comply with the Ind AS Specified under Section 133 of the Act.
- e) As on 31/03/2024 there are no directors on the Company's Board. Accordingly reporting on compliance of section 164(2) of the Act is not applicable.
- f) The modifications relating to the maintenance of accounts and other matters connected therewith are as stated in the paragraph 2(b) above on reporting under Section 143(3)(b) of the Act and paragraph (j)(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.
- g) With respect to the adequacy of the internal financial controls over financial reporting of the company and the operating effectiveness of such controls, refer to our separate Report in "**Annexure B**".
- h) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended, in our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of section 197 of the Act. However, it is noted that the Company faced challenges related to financial constraints and regulatory compliance due to ongoing CIRP, which impacted remuneration decisions.
- i) The matters described in the basis for opinion section above and material uncertainty related to going concern section above, in our opinion, may have an adverse effect on the functioning of the company.
- j) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our Information and according to the explanations given to us:
 - i. The company has disclosed the impact of pending litigation on its financial position in its standalone financial statement.(Refer Note No 27 to the financial statements)
 - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - iii. There are no amount required to be transferred, to the Investor Education and Protection Fund by the Company
 - iv. a) The management has represented that, to the best of its knowledge and belief, no



funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from the borrowed funds or share premium or any other sources or kind of funds) by the company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manners whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

b) The management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the company shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

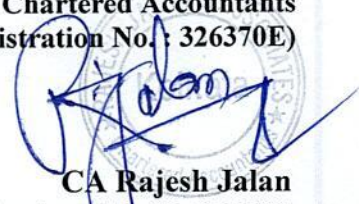
c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause one (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.

v. No dividend is declared or paid during the year.

vi. The reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014 is applicable from 1 April 2023. Based on our examination which included test checks, except for the instances mentioned below, the Company has used accounting softwares for maintaining its books of account, which have a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the respective software:

The feature of recording audit trail (edit log) facility was not enabled at the application layer of the accounting software's relating to revenue, trade receivables and general ledger for the period 1 April 2023 to 10 August 2023. Further, for the periods where audit trail (edit log) facility was enabled and operated throughout the year for the respective accounting software, we did not come across any instance of the audit trail feature being tampered with.

For Rajesh Jalan & Associates
Chartered Accountants
(Firm Registration No. : 326370E)



CA Rajesh Jalan
Membership No.065792
(UDIN No. : 24065792BKEXZD7899)

Place: Kolkata
Date : 30/05/2024

The **Annexure A** referred to in paragraph 1 of the Our Report of even date to the members of **M/s AANCHAL ISPAT LIMITED** on the accounts of the company for the year ended 31st March, 2024.

On the basis of such checks as we considered appropriate and according to the information and explanation given to us during the course of our audit, we report that:

1. (a) (i) The Company has maintained proper records showing full particulars including quantitative details and situation of Property, Plant and Equipment's and relevant details of right of use assets.

(ii) The Company is not having any intangible assets. Therefore, the provision of Clause is not Applicable to the company.

(b) According to the information and explanations given to us, property, plant and equipment's have been physically verified by the management in a phased periodical manner which in our opinion is reasonable having regards to the size of the company and nature of its assets. No material discrepancies were noticed on such verification.

(c) Based upon the audit procedure performed and according to the records of the company, the title deeds of all the immovable properties (other than properties where the company is the lessee, and the lease agreements are duly executed in favor of the lessee) are held in the old name of the company. (Title Deed is in the Name of Vinita Projects (P) Ltd which is the old name of Aanchal Ispat Ltd. CIN No-U27106WB1996PLC076866)

(d) The Company has not revalued any of its Property, Plant and Equipment (including right-of-use assets) and intangible assets during the year.

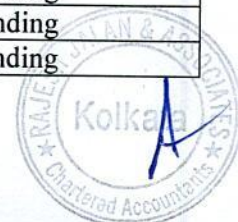
(e) According to the information and explanation given to us, No proceedings have been initiated during the year or are pending against the Company as at March 31, 2024 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 and rules made thereunder.
2. (a) The management has conducted physical verification of inventory at reasonable intervals during the year, except for inventory lying with third parties. In our opinion, the coverage and procedure of such verification by the management is appropriate and no discrepancies of 10% or more in the aggregate for each class of inventory were noticed. In respect of inventory lying with third parties, these have substantially been confirmed by the third parties.

(b) The company had sanctioned working capital limits of Rs 82.69 crores, in aggregate, from bank on the basis of security of current assets. According to the information and explanation given to us, the Company has defaulted in repayment of principal and interest payments from October 2022 and the company has not filled any quarterly statement with the bank. So, we are unable to comment on that.
3. The company has not made investments in companies, firms, Limited Liability Partnerships and not granted unsecured loans to other parties, during the year, in respect of which:
 - (a) The Company has not provided any loans or advances in the nature of loans or stood guarantee, or provided security to any other entity during the year, and hence reporting under clause 3(iii)(a) of the Order is not applicable.
 - (b) The company has not made any investments and hence reporting under clause 3(iii)(b) of the Order is not applicable.
 - (c) The Company has not provided any loans or advances in the nature of loans hence reporting with respect to repayment of principal and regular payment of interest is not applicable.



- (d) The Company has not provided any loans or advances in the nature of loans hence reporting with respect to overdue amounts and steps taken by the company for the recovery is not applicable.
- (e) There were no loan granted by the Company which has fallen due during the year and has been renewed or extended or fresh loans granted to settle the over dues of existing loans given to the same parties.
- (f) The Company has not granted any loans or advances in the nature of loans either repayable on demand or without specifying any terms or period of repayment during the year. Hence, reporting under clause 3(iii) (f) is not applicable.
4. The company has complied with the provisions of Section 185 and 186 of the companies Act 2013 in respect of loans granted, investments made and guarantees and securities provided as applicable.
5. The Company has not accepted any deposits from the public and hence the directives issued by the Reserve Bank of India and the provisions of Sections 73 to 76 or any other relevant provisions of the Act and the Companies (Acceptance of Deposit) Rules, 2015 with regard to the deposits accepted from the public are not applicable.
6. We have broadly reviewed the cost records maintained by the Company relating to its products pursuant to the Companies (Cost Accounting Records) Rules, 2011 prescribed by the Central Government under Section 148(1) of the Act, and are of the opinion that prima facie the prescribed Cost Records have been made and maintained. We have, however, not made a detailed examination of the cost record with a view to determine whether they are accurate or complete.
7. a) According to the information and explanations given to us, the Company is generally regular in depositing undisputed statutory dues, including provident fund, employees' state insurance, sales tax, income tax, wealth tax, service tax, duty of customs, duty of excise, value added tax, cess and other statutory dues, as applicable, and no statutory dues which have remained outstanding as at the last day of the financial year concerned for a period of more than six months from the date they became payable with the appropriate authorities except as below:

Nature of payment	Amount	Month of Payment	Due date	Remarks
PF	62156.00	April 2023	15/05/2023	Paid on April 2024
PF	61498.00	May 2023	15/06/2023	Paid on April 2024
PF	60318.00	June 2023	15/07/2023	Paid on April 2024
PF	67149.00	July 2023	15/08/2023	Paid on April 2024
PF	63493.00	August 2023	15/09/2023	Paid on April 2024
PF	122590.00	September 2023	15/10/2023	Paid on April 2024
ESI	23707.00	April 2023	15/05/2023	Paid on April 2024
ESI	23432.00	May 2023	15/06/2023	Paid on April 2024
ESI	22834.00	June 2023	15/07/2023	Paid on April 2024
ESI	26080.00	July 2023	15/08/2023	Paid on April 2024
ESI	24263.00	August 2023	15/09/2023	Paid on April 2024
ESI	26718.00	October 2023	15/11/2023	Paid on April 2024
TDS	42028.21	March 2017	07/04/2018	Pending
TDS	32000.00	November 2018	07/12/2018	Pending
TDS	32000.00	December 2018	07/01/2019	Pending
TDS	99000.00	March 2019	07/04/2020	Pending
TDS	126000.00	March 2018	07/04/2018	Pending
TDS	8486.50	August 2018	07/09/2018	Pending
TDS	12200.00	September 2018	07/10/2018	Pending



TDS	20768.00	October 2018	07/11/2018	Pending
TDS	5468.00	November 2018	07/12/2018	Pending
TDS	10000.00	December 2018	07/01/2019	Pending
TDS	25000.00	October 2018	07/11/2018	Pending
TDS	25000.00	November 2018	07/12/2018	Pending
TDS	50000.00	December 2018	07/01/2019	Pending
TDS	52000.00	January 2019	07/02/2019	Pending
TDS	2000.00	February 2019	07/03/2019	Pending
TDS	45230.00	March 2019	07/04/2019	Pending

b) The particulars of dues of sales tax, income tax, wealth tax, service tax, duty of customs, duty of excise, value added tax and cess as applicable as at 31st March 2024 which have not been deposited on account of a dispute are as follows –

Name of the Statute	Nature of Dues	Amount Involved (Rs. In Lakhs)	Period to which the amount relates	Forum where Dispute is Pending
The Central Excise Act, 1944	Excise Duty	Rs. 164.81 Lakhs	FY 2007 - 08	Customs & Central Excise, Service Tax Tribunal
Income Tax Act, 1961	Income Tax	Rs. 601.90 lakhs	FY 2010 - 11	CIT (A)- 1, Kolkata
Income Tax Act, 1961	Income Tax	Rs.173.42 Lakhs	FY 2011 - 12	CIT (A)- 1, Kolkata
Income Tax Act, 1961	Income Tax	Rs. 74.86 Lakhs	FY 2012 - 13	CIT(A)-1, Kolkata
Income Tax Act, 1961	Income Tax	Rs. 18.10 Lakhs	FY 2013 - 14	CIT (A)- 1, Kolkata
Income Tax Act, 1961	Income Tax	Rs. 43.83 Lakhs	FY 2014 - 15	CIT (A)- 1, Kolkata
Income Tax Act, 1961	Income Tax	Rs.12.25 Lakhs	FY 2015 - 16	CIT (A)- 1, Kolkata
Income Tax Act, 1961	Income Tax	Rs. 1.79 Lakhs	FY 2016 - 17	CIT (A)- 1, Kolkata
Income Tax Act, 1961	Income Tax	Rs.72.84 Lakhs	FY 2017 - 18	CIT(A)-1, Kolkata
West Bengal Value Added Tax Act, 2003(Transfer to SOD Scheme)	VAT	Rs. 271.47 Lakhs	FY2012-13,2013-14,2015-16	Sr Joint Commissioner, Howrah Circle

NOTE: It is important to note that the company is currently under Corporate Insolvency Resolution Process (CIRP).

8. As explained and informed us there was no transactions unrecorded income that have been surrendered or disclosed as income during the year in the tax assessment under the income Tax Act, 1961 (43of 1961).



9. a) According to the information and explanations given to us, the company has defaulted in repayment of its loan and interest payments to the bank as below:

Name of Lender	Principle	Interest	Period of Continuing Default Start Month
Karur Vysya Bank	339.11	246.51	Oct 2022

b) According to the information and explanations given to us including representations received from the management of the company, and on the basis of our audit procedures, we report that the company has not declared a willful defaulter by any bank or financial or other lender. However, No NOC from bank has been procured in this regard.

c) In our opinion and according to the information and explanation given to us, the term loan taken by the company have been applied for the purpose for which they were raised

d) In our opinion and according to the information and explanation given to us, funds raised by the company on short term basis have not been utilized for long term purpose.

e) According to the information and explanations given to us and on an overall examination of the financial statements of the company, the Company has not taken any funds from any entity or person on account of or to meet the obligation of its subsidiaries.

f) According to the information and explanations given to us, the company has not raised any loans during the year on the pledge of securities held in the subsidiaries.

10. a) The company has not raised moneys by way of initial public offer or further public offer(including debt instruments)during the year, Hence, reporting under clause 3(x)(a)of the order is not applicable.

b) The company has not made any preferential allotment of share or fully or partial convertible debentures during the year. Hence, reporting under clause 3(x)(b)of the order is not applicable

11. a) No fraud by the company and no material fraud on the company has been noticed or reported during the year.

b) No report under sub-section (12) of section 143 of the companies Act has been filed in form ADT-4 as prescribed under rule 13 of the companies rules 2014 with the central government, during the year and up to the date of this report.

c) As represented to us by the management, there are no whistle blower complaints received by the company during the year.

12. In our opinion, the Company is not a Nidhi Company. Therefore, the provisions of clause 3 (xii) of the Order are not applicable to the Company.

13. In our opinion, and according to the information and explanation given to us, all transactions with the related parties are in compliance with section 177 and 188 of Companies Act, 2013 and the details have been disclosed in the Financial Statements as required by the applicable accounting standards.

14. a)In our opinion and according to the information and explanations given to us, the company has an internal audit system as required under section 138 of the Act which is Commensurate with the size and nature of its business.



- b) We have considered the reports issued by the internal auditors of the company till date for the period under audit.
15. In our opinion during the year the Company has not entered into any non-cash transactions with its Directors or persons connected with its directors and hence provisions of section 192 of the Companies Act, 2013 are not applicable to the Company.
16. a) In our opinion, the company is not required to be registered under section 45 IA of the Reserve Bank of India Act, 1934 and accordingly, the provisions of clause a),b) c) of the Order are not applicable to the Company and hence not commented upon.
- b) As informed to us there is no core Investment Company within the group, hence provisions of the clause not applicable.
17. The company have incurred cash loss during the year and also in immediately preceding financial year.
18. There has been no resignations of the statutory auditors of the company during the year.
19. On the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, we draw attention to the Ind As financial statement which indicate that company has not been able to make the repayment of borrowing availed from the bank and account has become NPA. Further as on 12.09.2023 Company have moved to NCLT by it's one of the creditors and still under CIRP as on the date of this audit report. Therefore, material uncertainty may exists as on the date of audit report which raises significant concern over going concern ability of the company. However the Resolution Professional as on date is undertaking and will endeavor to take all the possible steps to run the company as a going concern. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.
20. The provisions of Section 135 towards corporate social responsibility are not applicable on the company. Accordingly, the provisions of clause 3(xx) of the Order is not applicable.
21. The reporting under clause (xxi) is not applicable in respect of audit of standalone financial statements of the Company. Accordingly, no comment has been included in respect of said clause under this report.

**For Rajesh Jalan & Associates
Chartered Accountants
(Firm Registration No.: 326370E)**



**CA Rajesh Jalan
Membership No. 065792
(UDIN-24065792BKEXZD7899)**

**Place: Kolkata
Date: 30/05/2024**

“Annexure B” to the Independent Auditor’s Report of even date on the Financial Statements of M/s AANCHAL ISPAT LIMITED

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 (“the Act”)

We have audited the internal financial controls over financial reporting of M/s AANCHAL ISPAT LIMITED (“the Company”) as of March 31, 2024 in conjunction with our audit of the Ind AS financial statements of the Company for the year ended on that date.

Management’s Responsibility for Internal Financial Controls

The Company’s management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India”. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company’s policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors’ Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the “Guidance Note”) and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company’s internal financial controls system over financial reporting except note given in Audit Report in opinion paragraph for Sundry debtors and advance.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial



control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Basis for Opinion

According to information and explanation given to us and based on our audit, the following weakness have been identified in the effectiveness of the Company's internal financial controls over financing reporting as at March 31, 2024:

a) Refer to Note 5 and 9 of the financial statements, in respect of long outstanding overdue trade receivables and advance, whereby evidences of control over monitoring / assessing recoverability of such over dues, including assessment of provision for doubtful trade receivables and advances were not operation effectively. This could potentially result in the company not recognizing a provision for doubtful / old overdue trade receivables.

b) The Company's internal controls over updating the customers/ vendors master data with present addresses were not operating effectively in past but now it will be updated as and when new vendor added.

In our opinion, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2024, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India”

**For Rajesh Jalan & Associates
Chartered Accountants
(Firm Registration No.: 326370E)**



**CA Rajesh Jalan
Membership No.065792
(UDIN No.: 24065792BKEXZD7899)**

**Place: Kolkata
Date: 30/05/2024**

AANCHAL ISPAT LIMITED

CIN: L27106WB1996PLC076866

Registered Office: Chamrail, NH- 6, Howrah-711114

Email: info@aanchalispac.com, Tel: 03212-246121,

Balance Sheet as at 31st March, 2024

(₹ in Lakhs)

Particulars		Note No.	As at March 31st, 2024	As at March 31st, 2023
A	ASSETS			
1	Non-current assets			
	(a) Property, Plant and Equipment	2	2,458.86	2,528.04
	(b) Capital Work in Progress	2(c)	47.82	47.82
	(c) Financial Assets			
	(i) Investments	3	8.79	8.79
	(d) Deferred Tax Assets		949.44	820.04
	Total-Non-current assets		3,464.91	3,404.70
2	Current assets			
	(a) Inventories	4	1,177.83	1,614.52
	(b) Financial Assets			
	(i) Trade receivables	5	5,649.32	5,463.63
	(ii) Cash and cash equivalents	6	0.71	8.08
	(iii) Bank Balances other than (iii) above	7	612.28	11.67
	(iv) Loans and Deposits	8	66.24	35.56
	(c) Other current assets	9	727.84	592.81
	Total-Current assets		8,234.22	7,726.27
	TOTAL ASSETS		11,699.14	11,130.97
B	EQUITY AND LIABILITIES			
	EQUITY			
	(a) Equity Share capital	10	2,085.38	2,085.38
	(b) Other Equity	11	(402.91)	235.55
	Total-Equity		1,682.47	2,320.92
	LIABILITIES			
1	Non-current liabilities			
	(a) Financial Liabilities			
	(i) Borrowings	12	-	5,569.59
	(b) Provisions	13	26.27	19.94
	(c) Deferred tax liabilities (Net)		-	-
	Total-Non-current liabilities		26.27	5,589.53
2	Current liabilities			
	(a) Short-term borrowings			
	(a) Financial Liabilities			
	(i) Borrowings	14	8,411.00	2,519.75
	(ii) Trade payables	15	243.16	98.36
	(b) Other current liabilities	16	1,146.90	413.82
	(c) Provisions	17	189.34	188.58
	Total-Current liabilities		9,990.39	3,220.51
	TOTAL EQUITY AND LIABILITIES		11,699.14	11,130.97

Significant Accounting Policies and Notes to Accounts

1 to 40

The accompanying notes are an integral part of the financial statements.

This is the Balance Sheet referred to in our report of even date.

FOR RAJESH JALAN & ASSOCIATES

Chartered Accountants

Firm Registration No: 326370E

[Rajesh Jalan]

Partner

ICAI Membership No. 065792

Kolkata, 30th May, 2024

(UDIN- 24065792BKEXZD7899)



For Aanchal Ispat Limited

CA Santanu Brahma
(Resolution Professional)

IBBI Regn. No. IBBI/IPA-01/IP-P01482/2018-19/12251

For and on behalf of suspended board of directors of Aanchal Ispat Ltd

Mukesh Goel

Mukesh Goel

AANCHAL ISPAT LIMITED

CIN: L27106WB1996PLC076866
Registered Office: Chamrail, NH- 6, Howrah-711114
Email: info@aanchalispac.com, Tel: 03212-246121,

Profit and Loss for the Year ended 31st March, 2024

(₹ in Lakhs)

Particulars	Note No.	For the year ended 31st March, 2024	For the year ended 31st March, 2023
INCOME			
I Revenue from operations	18	10,934.70	19,406.47
II Other income	19	4.34	47.20
III Total Income (I+II)		10,939.05	19,453.67
EXPENSES			
IV Cost of materials purchased	20	9,512.32	18,103.90
Changes in inventories of finished goods and work in progress	21	436.69	85.19
Employee benefits expense	22	247.24	202.65
Finance costs	23	351.46	765.15
Depreciation and amortization expense	2	62.99	63.81
Other expenses	24	1,082.55	3,300.70
Total expenses (IV)		11,693.26	22,521.40
V Profit/(Loss) before exceptional items and tax (III-IV)		(754.21)	(3,067.74)
VI Exceptional items		-	(20.48)
Forfeiture of Advances		-	(14.19)
Sundry Balance Written off		-	(6.29)
VII Profit/(Loss) before tax(V-VI)		(754.21)	(3,047.25)
VIII Tax expense:			
Current tax/MAT		-	-
MAT Credit		-	-
Deferred tax		(129.40)	(701.55)
IX Profit/(Loss) for the year (VII-VIII)		(624.81)	(2,345.71)
X Other Comprehensive Income / (Expenses)(net of tax)		(0.48)	(1.15)
Items that will not be reclassified subsequently to Profit and Loss			
Total-Other Comprehensive Income (net of tax)		(0.48)	(1.15)
XI Total Comprehensive Income for the Year (IX-X)		(625.30)	(2,346.86)
Earnings per equity share			
[Nominal Value per share: Rs. 10 (2021-22: Rs. 10)]			
Basic - Rs.		(3.00)	(11.25)
Diluted - Rs.		(3.00)	(11.25)

Significant Accounting Policies and Notes to Accounts

1 to 40

The accompanying notes are an integral part of the financial statements.

This is the Statement of Profit and Loss referred to in our report of even date.

FOR RAJESH JALAN & ASSOCIATES

Chartered Accountants

Firm Registration No: 326370E

[Rajesh Jalan]

Partner

ICAI Membership No. 065792

Kolkata, 30th May, 2024

(UDIN- 24065792BKEXZD7899)



For Aanchal Ispat Limited

CA Santanu Brahma
(Resolution Professional)

IBBI Regn. No. IBBI/PA-01/IP-P01482/2018-19/12251

For and on behalf of suspended board of
directors of Aanchal Ispat Ltd

Mukesh Goel

AANCHAL ISPAT LIMITED

CIN: L27106WB1996PLC076866

Registered Office: Chamrail, NH- 6, Howrah-711114

Email: info@aanchalispasat.com, Tel: 03212-246121,

Cash Flow Statement as on 31st March, 2024

(₹ in Lakhs)

Particulars	As at March 31st, 2024	As at March 31st, 2023
A. CASH FLOW FROM OPERATING ACTIVITIES		
Net Profit before Tax and Extra Ordinary Items	(754.21)	(3,047.25)
Adjustment For:		
Depreciation and amortisation expenses	62.99	63.81
Interest Income	(0.82)	(0.73)
Finance Cost	351.46	765.15
Bad debts	-	2,063.33
Operating Profit before working capital changes	(340.59)	(155.69)
Adjustment for increase/decrease in operating assets		
Inventory	436.69	85.19
Trade Receivables	(185.69)	156.65
Other Financial Assets	(30.69)	(2.45)
Other Non Current Assets	-	-
Other Current Assets	(135.03)	392.39
Adjustments for increase/decrease in operating liabilities		
Trade Payable	144.80	(372.29)
Other Non-Financial Liabilities	733.07	109.60
Short Term Provisions	0.76	2.93
Long Term Provisions	6.33	3.75
Cash Generated from operations:	629.67	220.08
Direct Taxes Paid	-	-
Net Cash Generated from Operating Activities (A)	629.67	220.08
B. CASH FLOW FROM INVESTING ACTIVITIES		
Purchase of Property, Plant and Equipments (Net)	(7.45)	(16.02)
Interest Received	0.82	0.73
Net Cash Used in Investing Activities (B)	(6.63)	(15.29)
C. CASH FLOW FROM FINANCING ACTIVITIES		
Short Term Borrowings	5,891.24	792.51
Long Term Borrowings	(5,569.59)	(494.77)
Finance Cost	(351.46)	(765.15)
Net Cash Generated/used in Financing Activities (C)	(29.80)	(467.42)
Net Increase/(Decrease) in Cash and Cash Equivalents (A+B+C)	593.24	(262.63)
Opening Cash & Cash Equivalens	19.75	282.38
Closing Cash & Cash Equivalents	612.99	19.75
* Comprises:		
(a) Cash in Hand	0.01	0.53
(b) Balance with banks		
(i) In Current Accounts	0.70	7.55
(ii) In Deposits Accounts	612.28	11.67
	612.99	19.75

* As defined in AS 3 Cash Flow Statements

Notes:

(i) The Cash Flow Statement refelects the combined cash flows pertaining to continuing and discounting operations.

(ii) Previous Year's figures have been recast/restated where necessary

See accompanying notes forming part of financial statements

1 to 36

FOR RAJESH JALAN & ASSOCIATES

Chartered Accountants

Firm Registration No: 326370E

[Rajesh Jalan]

Partner

ICAI Membership No. 065792

Kolkata, 30th May, 2024

(UDIN- 24065792BKEXZD7899)

For and on behalf of Board

For Aanchal Ispat Limited



CA Santanu Brahma

(Resolution Professional)

IBBI Regn. No. IBBI/IPA-01/IP-P01482/2018-19/12251

For and on behalf of suspended board of
directors of Aanchal Ispat Ltd

Mukesh Goel

AANCHAL ISPAT LIMITED

CIN: L27106WB1996PLC076866

Registered Office: Chamrail, NH- 6, Howrah-711114

Email: info@aanchalispac.com, Tel: 03212-246121,

1) NOTES AND SIGNIFICANT ACCOUNTING POLICIES

(I) General Corporate Information

M/s AANCHAL ISPAT LIMITED (the company) is a public limited company domiciled in India and incorporated under the provisions of the Companies Act, 1956. The shares of the company are listed on Bombay Stock Exchange. The company caters to domestic markets only. The company has been incorporated with the object of manufacturing of Mild Steel TMT Re-bars, Structural Re-bars, Round and other Sectional products.

The Company also engages in trading of Mild Steel Billets, Cement and Clinker and TMT and Structural Re-Bars.

(II) Statement of compliance

Standalone financial statements have been prepared in accordance with accounting principles generally accepted in India including Indian Accounting Standard (Ind AS) prescribed under the section 133 of the Companies Act, 2013 read with rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 (as amended from time to time) and presentation requirement of Division II of Schedule III of the Companies Act 2013, as applicable to standalone financial statement.

(III) Basis of preparation and presentation

These financial statements of the Company are prepared under the historical cost except for certain financial instruments that are measured at fair value at end of each reporting period. Historical cost is generally based on fair value of the consideration given in exchange for goods and services

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Company takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date.

In addition, for financial reporting purposes, fair value measurements are categorised in to Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included in Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability

The Financial Statements is presented in INR and all values are rounded to the nearest lakhs (upto two decimal) except when otherwise stated.



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(IV) Use of Estimates

The preparation of separate financial statements in conformity with the recognition and measurement principles of Ind AS requires the management of the Company to make estimates and assumptions that affect the reported balances of assets and liabilities, disclosures relating to contingent liabilities as at the date of the separate financial statements and the reported amounts of income and expense for the periods presented. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and future periods are affected. Future results could differ due to these estimates and the differences between the actual results and the estimates are recognised in the periods in which the results are known/materialise.

(V) Revenue Recognition

(i) Sale of goods

Revenue from the sale of goods is recognised when the goods are delivered and titles have been passed, at which time all the following conditions are satisfied:

- The Company has transferred to the buyer the significant risks and rewards of ownership of the goods;
- The Company retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- The amount of revenue can be measured reliably;
- It is probable that the economic benefits associated with the transaction will flow to the Company; and
- The costs incurred or to be incurred in respect of the transaction can be measured reliably.

(ii) Dividend and Interest income

Dividend income is recognised when the company's right to receive dividend is established. Interest income is recognised on a time proportion basis taking into account the amount outstanding and the effective interest rate applicable.

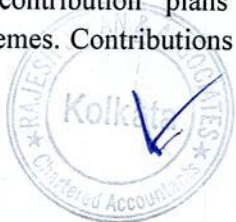
(VI) Foreign currencies

Transactions in currencies other than entity's functional currency (foreign currency) are recorded at the rates of exchange prevailing on the date of the transaction. Monetary assets and liabilities denominated in foreign currencies remaining unsettled at the end of the each reporting period are re-measured at the rates of exchange prevailing at that date.

(VII) Employee Benefits

i) Short-term benefits Short term employee benefits are recognised as an expense at the undiscounted amount in the statement of profit and loss of the year in which the related service is rendered.

ii) Defined contribution retirement benefits Payments to defined contribution retirement benefits are recognised as an expense when employees have rendered services entitling them to the contributions. Defined contribution plans are those plans where the Company pays fixed contributions to funds/schemes. Contributions are paid in return for services rendered by the employees during the year.



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The contributions are expensed as they are incurred in line with the treatment of wages and salaries. The liability as on the balance sheet is ascertained by an independent actuarial valuation.

iii) Defined benefit retirement benefits the cost of providing defined benefit retirement benefits are determined & recognised as per independent actuarial valuations report carried out at the end of each reporting period. The Company provides gratuity to its employees. All actuarial gains or losses are recognised in the statement of profit and loss in the period in which they occur.

(VIII) Taxation

i) Current tax

Current tax is payable based on taxable profit for the year. Taxable profit differs from 'profit before tax' as reported in the statement of profit and loss because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The current tax is calculated using tax rates in accordance with the provisions of the Income Tax Act, 1961.

ii) Deferred tax

Deferred tax is recognised on timing differences, being the differences between the taxable income and the accounting income that originate in one period and are capable of reversal in one or more subsequent periods. Deferred tax is measured using the tax rates and the tax laws enacted or substantially enacted as at the reporting date. Deferred tax liabilities are recognised for all timing differences. Deferred tax assets in respect of unabsorbed depreciation and carry forward of losses are recognised only if there is virtual certainty that there will be sufficient future taxable income available to realise such assets. Deferred tax assets are recognised for timing differences of other items only to the extent that reasonable certainty exists that sufficient future taxable income will be available against which these can be realised. Deferred tax assets and liabilities are offset if such items relate to taxes on income levied by the same governing tax laws and the Company has a legally enforceable right to such set off. Deferred tax assets are reviewed at each Balance Sheet date for their reliability.

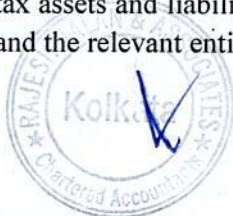
iii) Minimum alternate tax

Minimum Alternate Tax (MAT) paid in accordance with the tax laws, which gives future economic benefits in the form of adjustment to future income tax liability, is recognised as an asset in the balance sheet. When there is convincing evidence that the Company will pay normal income tax during the specified period and it is probable that future economic benefit associated with it will flow to the Company.

iii) Current and deferred tax for the year

Current and deferred tax are recognised in profit or loss, except when they are relating to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognized in other comprehensive income or directly in equity respectively. Where current tax or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

Deferred tax assets and liabilities are offset when they relate to income taxes levied by the same taxation authority and the relevant entity intends to settle its current tax assets and liabilities on a net basis.



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(IX) Property, Plant and equipment

a) Buildings and Roads, Plant and Equipment, Furniture and Fixtures and Vehicles held for use in the production or supply of goods or services, or for administrative purposes are stated at cost less accumulated depreciation and accumulated impairment losses. Cost includes purchase cost of materials, including import duties and non-refundable taxes, any directly attributable costs of bringing an asset to the location and condition of its intended use and borrowing costs capitalised in accordance with the Company's accounting policy.

Depreciation is recognised so as to write off the cost of assets (other than properties under construction) less their residual values over the useful lives, using the straight-line method. Depreciation of assets commences when the assets are ready for their intended use. The estimated useful lives and residual values are reviewed at the end of each reporting period, with the effect of any changes is accounted as change in estimate on a prospective basis.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is recognised in the statement of profit and loss.

The Company has elected to continue with the carrying value of all of its property, plant and equipment recognised as of April 1, 2016 measured as per the previous GAAP and use that carrying value as its deemed cost as of the transition date.

(X) Intangible assets

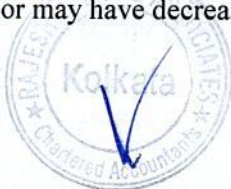
Intangible assets with finite useful lives that are acquired separately are carried at cost less accumulated amortisation and accumulated impairment (if any) losses. Amortisation is recognised over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis. Intangible assets with indefinite useful lives that are acquire separately are carried at cost less accumulated impairment losses. Estimated useful lives of the intangible assets are as follows:

An intangible asset is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of intangible assets is recognised in the statement of profit and loss.

The Company has elected to continue with the carrying value of all of its intangible assets recognised as of April 1, 2015 measured as per the previous GAAP and use that carrying value as its deemed cost as of the transition date.

(XI) Impairment of assets

The carrying values of assets/cash generating units at each balance sheet date are reviewed for impairment. If any indication of impairment exists, the recoverable amount of such assets is estimated and impairment is recognised, if the carrying amount of these assets exceeds their recoverable amount. The recoverable amount is the greater of the net selling price and their value in use. Value in use is arrived at by discounting the future cash flows to their present value based on an appropriate discount factor. When there is indication that an impairment loss recognised for an asset in earlier accounting periods no longer exists or may have decreased such reversal of impairment loss is recognised in the Statement of Profit and Loss.



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(XII) Inventories

Raw materials, work-in-progress and finished products are valued at lower of cost and net realisable value after providing for obsolescence and other losses, where considered necessary and stores and Spares are valued at cost less write off for obsolescence. Cost includes purchase price, non refundable taxes and duties and other directly attributable costs incurred in bringing the goods to the point of sale. Work-in-progress and finished goods include appropriate proportion of overheads and, where applicable, excise duty. Net realisable value is the price at which the inventories can be realised in the normal course of business after allowing for the cost of conversion from their existing state to a finished condition and for the cost of marketing, selling and distribution.

Stores and spares are valued at cost comprising of purchase price, non refundable taxes and duties and other directly attributable costs after providing for obsolescence and other losses, where considered necessary.

(XIII) Provisions, Contingent liabilities and Contingent assets

(i) Provisions

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of past event, it is probable that the Company will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation. Provisions are not recognised for future operating losses. Provisions are not discounted to their present value are measured at the management's best estimate of the expenditure required to settle the present obligation at the end of the reporting period.

(ii) Contingent liabilities and assets

Contingent liability is a possible obligation that arises from past events and the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company, or is a present obligation that arises from past events but is not recognised because either it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation, or a reliable estimate of the amount of the obligation cannot be made. Contingent liabilities are disclosed and not recognised. In the normal course of business, contingent liabilities may arise from litigation and other claims against the company. There are certain obligations which management has concluded, based on all available facts and circumstances, are not probable of payment or are very difficult to quantify reliably, and such obligations are treated as contingent liabilities and disclosed in the notes but are not reflected as liabilities in the financial statements. Although there can be no assurance regarding the final outcome of the legal proceedings in which the company is involved, it is not expected that such contingencies will have a material effect on its financial position or profitability.

(XIV) Foreign exchange gain and losses

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are recognised in profit or loss.



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(XV) Cash and cash equivalents

For the purpose of presentation in the statement of cash flows, Cash and cash equivalents includes cash on hand and short term deposits with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

(XVI) Trade and other payables

These amounts represent liabilities for goods and services received by the Company prior to the end of reporting period which are unpaid. Trade and other payables are presented as current liabilities unless payment is not due within 12 months after the reporting period. They are recognised initially at their fair value and subsequently measured at amortised cost.

(XVII) Borrowing costs

Borrowing costs that are attributable to the acquisition or construction of qualifying assets are capitalized as part of the cost of such assets. A qualifying asset is one that necessarily takes substantial period of time to get ready for its intended use. All other borrowing costs are charged to Profit and Loss account.

(XVIII) Earnings per share

Basic earnings per share are computed by dividing the profit after tax before other comprehensive income by the weighted average number of equity shares outstanding during the financial year. Diluted earnings per share are computed by dividing the profit after tax by the weighted average number of equity and dilutive equity equivalent shares outstanding during the year.

XIX) Events Occurring After Balance Sheet Date

Assets and liabilities are adjusted for events occurring after balance sheet date that provide additional evidence to assist the estimation of amounts relating to condition existing at the balance sheet date.

XX) Net Profit or Loss for the Period, Prior Period Items, and Changes in Accounting Policies

Significant items of extraordinary items, and prior period incomes and expenditures, are accounted in accordance with Accounting Standard 5.

XXI) Accounting for Government Grants

1. Grants and subsidies from the government are recognized when there is reasonable assurance that the company will comply with the conditions attached to them and the grant / subsidy will be received.
2. When the grant or subsidy relates to revenue, it is recognised as income on a systematic basis in the statement of profit and loss over the periods necessary to match them with the related costs, which they are intended to compensate. Where the grants relate to an asset, it is recognized as deferred income and released to income in equal amounts over the expected useful life of the released asset.
3. Where the company receives non-monetary grants, the asset is accounted for on the basis of its acquisition cost. If a non-monetary asset is given free of cost it is recognised at nominal value.



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XXII) Investments

Investments, which are readily realizable and intended to be held for not more than one year from the date on which such investments are made, are classified as current investments. All the other investments are classified as long term investments.

Current investments are carried in the financial statements at lower of cost and fair value determined on an individual investment basis. Long term investments are carried at cost. However, provision for this diminution in value is made to recognize a decline other than temporary in the value of investment.

On disposal of an investments, the difference between its carrying amount and net disposal proceeds is charged or credited to the statement of profit and loss.



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Notes to financial statements for the year ended 31st March, 2024

Note No: 2

Property, Plant & Equipment

(₹ in Lakhs)

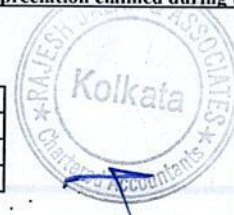
Particulars	Land	Gold & Jewelry	Plant & Machinery (20 Years)	Plant & Machinery (15 Years)	Factory Shed & Building	Furniture & Fixtures	Office Equipments	Computers & Peripherals	Motor Vehicle	Motor Cycle	Total Tangible Assets
Cost or Deemed Cost											
Balance at April 1, 2022	1,492.00	3.24	801.52	6.46	893.66	124.38	33.25	30.79	75.31	5.42	3,466.04
Additions	-	-	13.60	0.35	-	-	0.47	1.27	-	-	15.69
Revaluation	-	-	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-	-	-	-	-
Balance at March 31, 2023	1,492.00	3.24	815.12	6.81	893.66	124.38	33.72	32.06	75.31	5.42	3,481.73
Additions	-	-	6.98	-	0.47	-	-	-	-	-	7.45
Disposals	-	-	-	-	-	-	-	-	-	-	-
Balance at March 31, 2024	1,492.00	3.24	822.11	6.81	894.12	124.38	33.72	32.06	75.31	5.42	3,489.18
Accumulated Depreciation											
Balance at April 1, 2022	-	-	438.04	4.26	167.38	101.98	28.19	29.14	49.48	2.10	820.57
Depreciation expenses	-	-	36.96	0.54	13.74	2.85	1.87	0.66	6.70	0.50	63.81
Disposals	-	-	-	-	-	-	-	-	-	-	-
Balance at March 31, 2023	-	-	475.00	4.80	181.12	104.83	30.06	29.80	56.18	2.60	884.38
Depreciation expenses	-	-	37.14	0.54	13.67	2.83	1.37	0.51	6.44	0.50	62.99
Disposals	-	-	-	-	-	-	-	-	-	-	-
Balance at March 31, 2024	-	-	512.14	5.33	194.79	107.66	31.43	30.31	62.62	3.10	947.37
Carrying Amount											
Balance at April 1, 2022	1,492.00	3.24	363.49	2.20	670.61	22.40	5.07	1.66	25.84	3.32	2,589.81
Additions	-	-	13.60	0.35	-	-	0.47	1.27	-	-	15.69
Depreciation adjustment for revalued assets. Note-1	-	-	-	-	13.64	-	-	-	-	-	13.64
Disposals	-	-	-	-	-	-	-	-	-	-	-
Depreciation	-	-	36.96	0.54	13.74	2.85	1.87	0.66	6.70	0.50	63.81
Balance at March 31, 2023	1,492.00	3.24	340.13	2.02	643.23	19.55	3.66	2.27	19.13	2.82	2,528.04
Additions	-	-	6.98	-	0.47	-	-	-	-	-	7.45
Depreciation adjustment for revalued assets	-	-	-	-	13.64	-	-	-	-	-	13.64
Disposals	-	-	-	-	-	-	-	-	-	-	-
Depreciation	-	-	37.14	0.54	13.67	2.83	1.37	0.51	6.44	0.50	62.99
Balance at March 31, 2024	1,492.00	3.24	309.97	1.48	616.39	16.71	2.29	1.75	12.69	2.32	2,458.86

Note-a: Depreciation on Revalued Assets for Rs 13,64,013/- (March 2023) and Rs. 13,64,013/-(March-2024) adjusted with total depreciation claimed during the year as this amount ultimate adjusted with Revaluation Reserve.

b. Title Deeds of all immovable properties are in the name of the Companies.

c. Capital Work in Progress aging schedule :-

CWIP	Amount in CWIP for a period of				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total*
Projects in progress	-	0.33	47.49	-	47.82
Projects temporarily suspended	-	-	-	-	-



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Notes to financial statements for the year ended 31st March, 2024**Note No. 3****Investments**

(₹ in Lakhs)

(Unsecured , Considered good unless state otherwise)	31st March, 2024	31st March, 2023
--	---------------------	---------------------

Investment in Equity Instruments (Quoted):-

Investment in Equity Shares (KVB 3000 Shares)	2.43	2.43
---	------	------

Other (Unquoted)

Investment in Gold Bond	6.37	6.37
	8.79	8.79

Note: Market Value of Quated Shares as on 31.03.24 is Rs. 3.05 lakhs and on 31.03.23 is Rs. 3.05 lakhs

Note No. 4**Inventories**

(At lower of cost and net realisable value)	31st March, 2024	31st March, 2023
---	---------------------	---------------------

(a) Raw Materials (At lower of Cost and Net Realisable Value)	17.39	158.88
(b) Finished Goods (At lower of Cost and Net Realisable Value)	541.50	707.47
(c) Stores and Spares (At cost less write off for obsolescence)	527.67	515.48
(d) Traded Goods (At lower of Cost and Net Realisable Value)	91.27	232.69
	1,177.83	1,614.52

1. The mode of valuation of Inventory stated in note no.1 (XII)

2. For details of carrying amount of inventories pledged as security for secured borrowings refer note 14.

Note No.5**Trade receivables**

	31st March, 2024	31st March, 2023
--	---------------------	---------------------

Outstanding for a period exceeding six months from due date of payment

Secured , considered good

Unsecured , considered good

Unsecured , considered doubtful

4,863.47

4,080.86

4,863.47

4,080.86

Other Receivables

Secured, Considered good

Unsecured, Considered good

785.85

1,382.77

785.85

1,382.77

5,649.32

5,463.63

5,649.32

5,463.63

Allowance for doubtful debts



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Notes to financial statements for the year ended 31st March, 2024

(a) No trade or other receivable are due from directors or other officers of the company either severally or jointly with any other person.

(b) Trade receivables are pledged on pari passu first charge against working capital demand loans from Karur Vysya Bank refer note 14.

(c) The Company does not hold any collateral or other credit enhancements over these balances nor does it have a legal right of offset against any amounts owed by the Company to the counterparty.

(d) For trade Receivable outstanding, following ageing schedule shall be given :-

Trade Receivables ageing schedule**(₹ in Lakhs)****FY 2023-24**

Particulars	Undisputed Trade Receivable	Disputed Trade Receivable
Considered Good		
Less than 6 months	785.85	-
6 months -1 year	178.70	-
1-2 Years	365.10	-
2-3 years	352.13	-
More than 3 years	-	-
	A	
	1,681.78	-
Credit Impaired/High Risk		
Less than 6 months	-	-
6 months -1 year	-	-
1-2 Years	-	-
2-3 years	519.23	-
More than 3 years	3,448.31	-
	B	
	3,967.54	-
	Total (A+B)	-
	5,649.32	-

FY 2022-23

Particulars	Undisputed Trade Receivable	Disputed Trade Receivable
Considered Good		
Less than 6 months	1,382.77	-
6 months -1 year	298.58	-
1-2 Years	780.06	-
2-3 years	639.65	-
More than 3 years	299.25	-
	A	
	3,400.30	-
Credit Impaired/High Risk		
Less than 6 months	-	-
6 months -1 year	-	-
1-2 Years	-	-
2-3 years	-	-
More than 3 years	2,063.33	-
	B	
	2,063.33	-
	Total (A+B)	-
	5,463.63	-



Note No. 6

Cash and Cash Equivalents

	31st March, 2024	31st March, 2023
Cash and Cash Equivalent		
Balance with Bank		
On Current Accounts	0.70	7.48
Cheques/Drafts on Hand	-	0.07
Cash In Hand	0.01	0.53
	<u>0.71</u>	<u>8.08</u>

Note No. 7

Other Bank balances

	31st March, 2024	31st March, 2023
Balances with Banks		
On Short Term Deposit including interest accrued (Term deposit including Accrued Interest with KVB Bank Burrabazar Branch)	612.28	11.67
	<u>612.28</u>	<u>11.67</u>



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Notes to financial statements for the year ended 31st March, 2024**Note No. 8****Loans and Deposits**

(₹ in Lakhs)

	31st March, 2024	31st March, 2023
Loans to Related Parties (Refer Point (i))	-	-
Other Financial Assets		
Unsecured, considered good :		
- Others	66.24	35.56
	66.24	35.56

Note No. 9**Other Current Assets:**

	31st March, 2024	31st March, 2023
Other non financial assets		
(Unsecured, considered good unless stated otherwise)		
Advance other than Capital Advances		
Advances Against Material	265.45	148.54
Bank Interest Receivable	31.01	31.01
Prepaid Expenses	1.11	2.58
Other Receivable	96.04	101.04
<u>Balances with Government Dept:</u>		
Excise/VAT/CST/GST	234.35	234.35
Income Tax Appeal Fees	2.02	2.00
Advance Tax	15.45	15.45
TDS	61.66	37.11
TCS	12.45	12.41
Self Assessment Tax	8.32	8.32
	727.84	592.81

Note: Excise /VAT/ CST/ GST includes RS. 39.25 lakhs against Excise Appeal, Rs. 11.93 lakhs for CST, Rs. 149.67 lakhs for VAT Appeal & SOD and RS. 33.50 lakhs for Income Tax Dept.



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Notes to financial statements for the year ended 31st March, 2024**Note No. 10****SHARE CAPITAL**

(₹ in Lakhs)

	31st March, 2024	31st March, 2023
Authorised		
2,20,00,000 Equity shares of Rs.10 each	2,200.00	2,200.00
	2,200.00	2,200.00
Issued, Subscribed and Paid up		
2,08,53,750 Equity Shares of Rs. 10/- each fully paid up	2,085.38	2,085.38
	2,085.38	2,085.38

Statement of change in Equity

1	Reconciliation of the number of Equity Shares Outstanding	31st March, 2024	31st March, 2023
	Balance at the beginning of the current reporting period	2,08,53,750	2,08,53,750
	Changes in Equity Share Capital due to prior period errors	-	-
	Restated balance at the beginning of the current reporting period	-	-
	Changes in equity share capital during the current year	-	-
	Balance at the end of the current reporting period	2,08,53,750	2,08,53,750

2 Shares held by each shareholder holding more than 5 percent shares

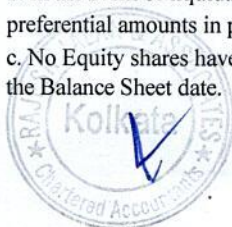
Name of shareholders	No. of Shares	%	No. of Shares	%	%
Mukesh Goel	1994850	9.57%	1994850	9.57%	0.00%
Manoj Goel	1716900	8.23%	1716900	8.23%	0.00%
Maina Securities Pvt Ltd	2546127	12.21%	4715000	22.61%	0.00%

3 Shareholding of Promoters

Promoter name	31st March, 2024		31st March, 2023		% Change during the year
	No. of Share	% of total shares	No. of Share	% of total shares	
Maina Securities Private Limited	2546127	12.21%	4715000	22.61%	-10.40%
Mukesh Goel	1994850	9.57%	1994850	9.57%	0.00%
Manoj Goel	1716900	8.23%	1716900	8.23%	0.00%
Pratik Suppliers Private Limited	0	0.00%	628000	3.01%	-3.01%
Aanchal Cement Limited	339420	1.63%	339420	1.63%	0.00%
Monika Goel	42000	0.20%	42000	0.20%	0.00%
Rashmi Goel	33000	0.16%	33000	0.16%	0.00%
Sitaram Goel	15000	0.07%	15000	0.07%	0.00%

4 Terms/rights attached to Equity Shares

- a. The Company has only one class of equity shares having a par value of Rs. 10 each. Each holder of one equity share is entitled to one vote per share.
- b. In the event of liquidation the equity shareholders are eligible to receive the remaining assets of the Company after payment of all preferential amounts in proportion to their shareholding.
- c. No Equity shares have been reserved for issue under options and contracts/commitments for the sale of shares / disinvestment as at the Balance Sheet date.



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AANCHAL ISPAT LIMITED

CIN: L27106WB1996PLC076866

Registered Office: Chamrail, NH- 6, Howrah-711114

Email: info@aanchalispac.com, Tel: 03212-246121,

Notes to financial statements for the year ended 31st March, 2024**Note No. 11****OTHER EQUITY**

Particulars						(₹ in Lakhs)
	Security Premium Reserve	Revaluation Reserve	General Reserve	Retained Earning	Other Comprehensive Income	Total
Balance as at 31st March,2022	1,458.68	1,825.52	36.00	(729.17)	3.87	2,594.89
Dividend Paid	-	-	-	-	-	-
Remeasurement of the net defined benefit liability/asset, net of tax effect	-	-	-	-	-	-
Adjustment in Reserve for depreciation on revalued asset	-	(13.64)	-	-	-	(13.64)
Equity Instrument through other comprehensive income	-	-	-	-	-	-
Profit for the year	-	-	-	(2,345.71)	-	(2,345.71)
Balance as at 31 March,2023	1,458.68	1,811.88	36.00	(3,074.88)	3.87	235.55
Dividend Paid	-	-	-	-	-	-
Remeasurement of the net defined benefit liability/asset, net of tax effect	-	-	-	-	-	-
Adjustment in Reserve for depreciation on revalued asset	-	(13.64)	-	-	-	(13.64)
Equity Instrument through other comprehensive income	-	-	-	-	-	-
Profit for the year	-	-	-	(624.81)	-	(624.81)
Balance as at 31 March, 2024	1,458.68	1,798.24	36.00	(3,699.69)	3.87	(402.91)



For

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Notes to financial statements for the year ended 31st March, 2024**Note No. 12****Borrowings**

(₹ in Lakhs)

	31st March, 2024	31st March, 2023
Secured:-		
Term Loan		
Secured:-		
Karur Vysya Bank	-	5,569.59
	-	5,569.59

Note: Since Company received recall notice from Bank and in CIRP as on 12.09.2023 ,entire long term debts transferred short term liabilities.

Note No. 13**Provisions**

	31st March, 2024	31st March, 2023
Employee Benefits (Gratuity)	26.27	19.94
	26.27	19.94

Note No. 14**Borrowings**

	31st March, 2024	31st March, 2023
Short term Borrowings:		
From Bank :-		
Secured		
Working Capital Loan from banks		
Cash Credit	1,466.39	1,408.43
Current Maturities of Long Term Borrowings		
- From Bank	6,944.60	1,111.33
	8,411.00	2,519.75

a) Cash credit facility (working capital loan) is payable on demand and effective interest rate of cash credit facility is 8.85% P.A. Working capital demand loans from bank is secured by hypothecation of movable raw material, stores and spares, book debts and other current assets. properties, finished Goods, semi Finished Goods,

b) Term Loan Included :-

(i) Rs. 4806.51 lakhs as WCDL and Rs. 850.35 lakhs as FTNL having effective rate of Interest of 9.15% secured by hypothecation of movable raw material, stores and spares, book debts and other current assets. properties, finished Goods, semi Finished Goods . Repable in 84 monthly installment start from 31/10/2023.

(ii) Rs. 1024.05 lakhs as WCTL -GECL having effective rate of Interest of Rs. 8.20% secured by hypothecation of movable raw material, stores and spares, book debts and other current assets. properties, finished Goods, semi Finished Goods .Repable in 48 monthly installment start from 31/01/2023.

c) The Company is default in repayments of the term loan from Oct 2023 . Total Principle repayment default is Rs. 339.11 Lakhs & interest default is Rs.246.51 lakhs as on balance sheet date.

d) Since company is under CIRP, entire long term debt shown in Current maturity



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Notes to financial statements for the year ended 31st March, 2024**Note No 15****Trade payables** (₹ in Lakhs)

	31st March, 2024	31st March, 2023
a) Total outstanding dues of micro enterprises and small enterprises	-	-
b) Others		
i) Creditors for supply and service	243.16	98.36
	243.16	98.36

For Trade Payables due for Payment

Trade Payables ageing schedule**FY 2023-24**

Particulars	MSME	Others
Undisputed		
Less than 1 year	-	229.97
1-2 Years	-	0.89
2-3 years	-	4.90
More than 3 years	-	-
	A	235.76
Disputed		
Less than 6 months	-	-
6 months -1 year	-	-
1-2 Years	-	-
2-3 years	-	-
More than 3 years	-	7.40
	B	7.40
Total (A+B)	-	243.16

FY 2021-22

Particulars	MSME	Others
Undisputed		
Less than 1 year	-	21.46
1-2 Years	-	57.59
2-3 years	-	1.28
More than 3 years	-	0.62
	A	80.96
Disputed		
Less than 6 months	-	-
6 months -1 year	-	-
1-2 Years	-	-
2-3 years	-	-
More than 3 years	-	17.40
	B	17.40
Total (A+B)	-	98.36

Note No. 16**Other Current Liabilities**

	31st March, 2024	31st March, 2023
Statutory Liabilities	515.65	387.74
For Expenses	13.69	13.42
Advance against Material	8.06	3.16
Other Advances	9.50	9.50
EMD DEPOSIT	600.00	-
	1,146.90	413.82

Note No. 17**Provisions**

	31st March, 2024	31st March, 2023
Employee Benefits (Gratuity)	10.13	9.37
Provision for Tax:		
Income Tax	179.21	179.21
	189.34	188.58

a) In view of global nature of the pandemic Covid-19 and the uncertainty around its severity and duration of the impact, it is difficult to determine a potential impact on financial performance of the Company in near future. The Company will continue to monitor developments to identify significant uncertainties relating to revenue in future periods.



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Notes to financial statements for the year ended 31st March, 2024**Note No. 18****Revenue from operations**

	(₹ in Lakhs)	
	31st March, 2024	31st March, 2023
Sale of products	10,115.50	19,392.92
Sale of Services	819.20	13.55
	<u>10,934.70</u>	<u>19,406.47</u>

Note No. 19**Other income**

	31st March, 2024	31st March, 2023
Interest Income :		
- Bank & Gold Bond	0.82	0.73
- Late Payment	-	0.13
Discount Received	1.25	37.89
Cutting charges	0.11	-
Dividend Income	0.06	0.05
Rent Received	2.10	8.40
	<u>4.34</u>	<u>47.20</u>

Note No.20**Cost of Materials Purchased**

	31st March, 2024	31st March, 2023
Purchase	9,512.32	18,103.90
	<u>9,512.32</u>	<u>18,103.90</u>

Note No. 21**Changes in Inventories of Finished Goods & Work-in-Progress**

	31st March, 2024	31st March, 2023
Opening Stock		
Finished Goods	1,614.52	1,699.71
	<u>1,614.52</u>	<u>1,699.71</u>
Closing Stock		
Finished Goods	1,177.83	1,614.52
	<u>1,177.83</u>	<u>1,614.52</u>
	<u>436.69</u>	<u>85.19</u>

Note No. 22**Employee benefits expense**

	31st March, 2024	31st March, 2023
Salaries, Wages, Bonus and Allowances	218.18	157.11
Directors Remuneration & Sitting Fees	10.00	28.40
Contribution to Provident, Gratuity and other funds	10.39	10.12
Staff Welfare Expenses	1.57	0.34
Provision For Gratuity	7.10	6.67
	<u>247.24</u>	<u>202.65</u>

Note No. 23**Finance costs**

	31st March, 2024	31st March, 2023
Interest Expenses :-		
Banks	349.98	754.22
ILC Interest	-	-
Bank Charges and ancillary borrowing Cost	1.48	10.93
	<u>351.46</u>	<u>765.15</u>

Note: Since company is under CIRP from 12/09/2023, no provision for interest is made on borrowing after 12.09.2023



Rajesh Jyoti & Associates
Kolkata

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Notes to financial statements for the year ended 31st March, 2024**Note No. 24****Other Expenses****(₹ in Lakhs)**

	31st March, 2024	31st March, 2023
Direct Expenses		
Carriage Inward	76.66	374.62
Consumption of Stores and Spares	84.02	81.37
Electricity charges	392.87	422.31
Labour Charges including loading & unloading charges	285.61	112.82
Rates & Taxes	22.87	15.99
Security Expenses	10.49	10.01
Volume Discount	88.71	101.65
Administrative Expenses		
Auditors Remuneration:		
Audit Fee & Tax Audit Fees	3.20	3.10
Advertisement Expense	1.11	1.49
CIRP Expenses	18.22	-
Carriage-Out-Ward	1.55	18.41
Communication Cost	1.49	1.52
Computer Expenses	0.07	0.25
Dematerialisation Exp	0.75	0.75
Discount Allowed	-	0.02
Filing fees	0.80	0.66
General Expenses	9.05	6.82
Insurance	1.68	2.03
Listing Expenses & Custodian Fees	5.39	3.19
Legal & Professional Fees	21.12	15.90
Electrical Expenses	5.13	4.28
Evoting Services	0.26	-
Car Expenses	5.29	11.67
Other Expense	0.06	0.41
Printing & Stationery	0.21	1.54
Rates & Taxes	5.89	8.78
Commision & Brokerage	0.41	-
Court Fees	2.00	-
Membership fees	-	2.47
Professional Tax Company	0.03	0.03
Bad Debts	-	2,063.33
Testing Expenses	-	0.06
Fee for Monitoring of Foreign Investment Limits.	0.10	-
Business Promotion	3.65	3.03
Interest & Penalty on Statutory Dues	-	3.01
Rent including lease rent	10.09	9.80
Repair & Maintenance	3.22	3.54
Service Charges to Share Registerer	-	0.74
Sundy Balance Written off	8.30	-
Late fine for GST	-	0.28
Subscription & Donation	0.12	3.36
Travelling & Conveyance	12.15	11.47
	1,082.55	3,300.70



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Notes to the Financial Statements for the year ended 31st March, 2024**Note: 25 (i) Income tax recognised in profit or loss:****(₹ in lakhs)**

	For the year ended (31.03.2024)	For the year ended (31.03.2023)
Current Tax		
- In respect of current year	NIL	NIL
- In respect of prior year	NIL	NIL
Deferred Tax in respect of current year	(129.40)	(701.55)
Total Income tax recognised in the current year	(129.40)	(701.55)

25(ii) Income tax recognised in other comprehensive income:

Arising on income and expenses recognised in other comprehensive income:

(₹ in Lakhs)

	For the year ended (31.03.2024)	For the year ended (31.03.2023)
Re-measurement of defined benefit obligations	(0.65)	(1.54)
Total income tax recognised in other comprehensive income	0.17	0.39
Comprehensive Income Net of Tax	(0.48)	(1.15)

Note 26: Related Party Disclosure**(₹ in Lakhs)**

Nature of Transaction	Related Party	Amount of Transaction	Balance as at 31st March, 2024 Dr. / (Cr.)
Remuneration to Key Managerial Personnel	Mukesh Goel (Director)	6.25	NIL
	Manoj Goel (Director)	3.75	NIL
	Mukesh Agarwal(KMP)	7.00	NIL
	Puja Kaul(KMP)	2.24	NIL
Company in which KMP / Relatives of KMP can exercise significant influence			
Sales of Goods	Maina International Ltd.	7834.29	300.87
Purchases of Goods	Maina International Ltd.	7315.51	NIL
Job Charges Received	Maina International Ltd.	798.76	NIL
Cutting charges Received	Maina International Ltd.	0.11	NIL
Rent Received	Maina International Ltd.	2.10	NIL
EMD Received	Mukesh Goel(Director)	200.00	200.00



Goel

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*Maina International Ltd formerly known as Aanchal International Limited.			
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Related Parties:

Description of relationship	Names of related parties
Ultimate Holding Company	Nil
Holding Company	Nil
Subsidiaries	Nil
Fellow Subsidiaries (to be given only if there are transactions)	Nil
Associates	Nil
Key Management Personnel (KMP)	Manoj Goel, Director Mukesh Goel, Managing Director Mukesh Kr. Agarwal, Chief Financial Officer (Resign w.e.f 15.11.2023) Puja Kaul , Company Secretary (Resign w.e.f 12.09.2023)
Relatives of KMP	Maina Devi Goel Monika Goel Rashmi Goel Manoj Goel HUF Mukesh Goel HUF Sita Ram Goyal Sita Ram Goyal HUF
Company in which KMP / Relatives of KMP can exercise significant influence	Maina International Ltd. Maina Securities (P) Ltd. Penguin Creation Pvt Ltd Pratik Suppliers Pvt Ltd Rashi Boutique (P) Ltd Khush Suppliers (P) Ltd. Rashi Agro Snacks (P) Ltd.

Note: 27. Contingent Liability/commitment to the extent not provided for

(₹ in Lakhs)

	As at 31st March, 2024	As at 31st March 2023
(A) Contingent Liabilities		
(i) Unexpired Bank Guarantees	105.27	105.27
(ii) Sundry Debtors considered doubtful	3000.00	3000.00

Note :

- Most of the debtors are due since long without any recovery from them. The management of the company are also send the recovery notices to various debtors but no repayment received from them till date. To give the effect of the same company made the contingent liabilities of Rs. 3000.00 lakhs.
- Company has not accounted Interest over the outstanding Borrowing from Sep 2023 due to Continuation of CIRP proceedings from the total outstanding borrowing.



Signature

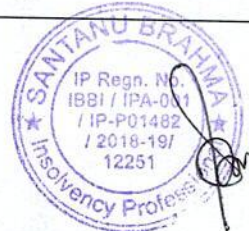
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Issuing Authority	Period	Action taken by the company	Amount (₹ in Lakhs)	Amount (₹ in Lakhs)
Commissioner of Central Excise, Haldia, Commissionerate	FY 2007-08	Appeal filed by the company on 13/07/2012 before customs excise service Tax Tribunal (Company has already deposited Rs. 39.25 lakhs)	164.81	164.81
Demand Order u/s 153A r.w.s.143(3) of the IT Act,1961 raised by DCIT, Central Circle-2(4), Kolkata	FY 2010-11	Appeal filed by the company on 30.01.2020 before CIT(A), Kolkata-20	601.90	601.90
Demand Order u/s 153A r.w.s.143(3) of the IT Act,1961 raised by DCIT, Central Circle-2(4), Kolkata	FY 2011-12	Appeal filed by the company on 30.01.2020 before CIT(A), Kolkata-20	173.42	173.42
Demand Order u/s 153A r.w.s.143(3) of the IT Act,1961 raised by DCIT, Central Circle-2(4), Kolkata	FY 2012-13	Appeal filed by the company on 30.01.2020 before CIT(A), Kolkata-20	74.86	74.86
Demand Order u/s 153A r.w.s.143(3) of the IT Act,1961 raised by DCIT, Central Circle-2(4), Kolkata	FY 2013-14	Appeal filed by the company on 30.01.2020 before CIT(A), Kolkata-20	18.10	18.10
Demand Order u/s 153A r.w.s.143(3) of the IT Act,1961 raised by DCIT, Central Circle-2(4), Kolkata	FY 2014-15	Appeal filed by the company on 30.01.2020 before CIT(A), Kolkata-20	43.83	43.83
Demand Order u/s 153A r.w.s.143(3) of the IT Act,1961 raised by DCIT, Central Circle-2(4), Kolkata	FY 2015-16	Appeal filed by the company on 30.01.2020 before CIT(A), Kolkata-20	12.25	12.25
Demand Order u/s 153A r.w.s.143(3) of the IT Act,1961 raised by DCIT, Central Circle-2(4), Kolkata	FY 2016-17	Appeal filed by the company on 30.01.2020 before CIT(A), Kolkata-20	1.79	1.79
Demand Order u/s 143(3) of the IT Act,1961 raised by DCIT, Central Circle-2(4), Kolkata	FY 2017-18	Appeal filed by the company on 30.01.2020 before CIT(A), Kolkata-20	72.84	72.84
(b) Liabilities Under SOD:-		(TO be booked as and when final order received)		
Joint Commissioner Commercial Taxes, Howrah Circle	FY 2012-13	The company has already deposited Rs. 32.27 lakhs and applied for SOD scheme on 27/03/2021 (Total Liabilities Rs.56.42 lakhs).		
Joint Commissioner Commercial Taxes, Howrah Circle	FY 2013-14	Company already deposit Rs. 74.94 lakhs and Applied for SOD scheme as on 27/03/2021 (Total Liabilities Rs.132.28 lakhs).		
Joint Commissioner Commercial Taxes, Howrah Circle	FY 2015-16	Company already deposit Rs. 50.83 lakhs and Applied for SOD scheme as on 30/03/2021 (Total Liabilities Rs.82.77 lakhs)		
Claims against the company not acknowledged as debt*		By M/s Aldous commodities Pvt Ltd (Creditor) For Rs 142.40 lakhs		



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*The Company is Under CIRP and all the contingent liabilities will be revised and crystalize in financial statement as and when the final order of Hon'ble Nation Company Law Tribunal (NCLT), Kolkata Bench received.

Note: 28: Rs. 31,00,574/- shown as interest receivable from the bank (however request letter send to bank for the refund of some part of the interest amount) and such amount showing under current assets is carried forward from the last year but there is no surety of recoverability of such amount and in the absence of any confirmation or communication from the bank side and its consequential effect on these financial statement.

Note 29: Foreign Currency Transaction during the year:

	For the year ended 31 March, 2024	For the year ended 31 March, 2023
Expenditure in foreign currency	Nil	Nil
Earnings in foreign exchange	Nil	Nil

Note 30: Deferred Tax Assets/Liability

(₹ in Lakhs)

	As at 31.03.2024	As at 31.03.2023
	Timing Difference	Timing Difference
Deferred Tax Assets	949.43	820.03
Less: Deferred Tax assets b/f	820.03	118.49
Add: Ind AS Adjustment	0	0
Deferred Tax Provision for the year	129.40	701.55
Deferred Tax Provision (Prior Period)	-	-

Note 31: Additional Information to the Financial Statements pursuant to Companies Act, 2013 requirements:**31.01 Disclosures required under Section 22 of the Micro, Small and Medium Enterprises Development Act, 2006**

	As at 31.03.2024 (₹ in Lakhs)	As at 31.03.2023 (₹ in Lakhs)
a). Principal amount remaining unpaid to the suppliers as at the end of the accounting year	Nil	Nil
b). Interest due thereon remaining unpaid to suppliers as at the end of the accounting year	Nil	Nil
c). Interest paid in terms of Section 16 along with the amount of payments made to suppliers beyond the appointment day during the year	Nil	Nil
d). Interest due and payable for the period of delays in making payment (which have been paid beyond the appointment date during the year but without adding interest specified under the act)	Nil	Nil
e). The amount of interest accrued during the year for the year remaining unpaid at the end of the accounting year.	Nil	Nil

The information above has been compiled to the best of knowledge and as per the information available with the management to the extent to which parties would be identified as Micro, Small and Medium Enterprises and relied upon by the auditors.



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Disclosures required under Section 22 the Micro, Small and Medium Enterprises Development Act, 2006: The Company is in the process of identifying the suppliers, who would be covered under the Micro, Small and Medium Enterprises Development Act, 2006. In this process the Company has given notice to its vendor/suppliers to inform about whether any of them are registered under the said Act. The Company has not yet received any information about such registration from the vendors. Since no information received from their side, we have considered all the outstanding supplier as non MSME.

- 31.02. There are no amounts that are due to be transferred to the Investor Education and Protection Fund in accordance with the relevant provisions in Companies Act 2013, and accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014 made there under.
- 31.03. Details of Benami Property held:-The company does not any Benami Property upto the end of financial year ended 31.03.2024 and no proceeding has been initiated or pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.
- 31.04. Company has not been traded or invested in Crypto currency or Virtual Currency during the financial year.
- 31.05. The company is having single reporting segment hence disclosure as require by the Ind-AS 108 is not applicable.
- 31.06. Disclosures of Loans or Advances in the nature of loans granted to promoters, directors, KMPs and the related parties (as defined under Companies Act 2013 is repayable on demand)

Type of borrower	Amount of loan or advance in the nature of loan outstanding		Percentage to the total loans and advances in the nature of loan	
	31.03.2024	31.03.2023	31.03.2024	31.03.2023
Promoters	NIL	NIL	NIL	NIL
Directors	NIL	NIL	NIL	NIL
KMP's	NIL	NIL	NIL	NIL
Related party	NIL	NIL	NIL	NIL
Total	NIL	NIL	NIL	NIL

- 31.07. The company has not been declared as a wilful defaulter by any bank of financial institution or other lender till the Financial Year 2023-24.
- 31.08. As per the information available with the management, the company has not entered into any transactions with the companies who have been struck off under section 248 of the Companies Act 2013 or section 560 of the Companies Act, 1956.
- 31.09. No Undisclosed Income has been recorded in the Books of Account for Financial Year 2023-24.
- 31.10. The Company has complied with the number of layers prescribed under clause (87) of section 2 of the Act read with the Companies (Restriction on the number of Layers) Rules 2017.



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AANCHAL ISPAT LIMITED

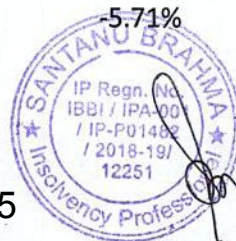
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31.11. Analytical Ratios :-

	31st March, 2024	31st March, 2023	Difference in %
1. Current Ratio (Current Assets/Current Liabilities)	0.82	2.40	65.64
2. Debt – Equity Ratio (Total Debt/Shareholder's Equity)	5.00	3.49	(43.43)
3. Debt Service Coverage Ratio (Earnings available for debt service/Debt Service) Earning for Debt Service = Net Profit after taxes + Non-cash operating expenses like depreciation and other amortizations + Interest + other adjustments like loss on sale of Fixed assets etc. Debt service = Interest & Lease Payments + Principal Repayments	(0.04)	(0.68)	94.25
4. Return on Equity (ROE): (Net Profits after taxes – Preference Dividend (if any)/Average Shareholder's Equity)	(0.31)	(0.67)	53.42
5. Inventory Turnover Ratio (Cost of goods sold OR sales/Average Inventory) Average inventory is (Opening + Closing balance / 2)	7.81	11.65	32.93
6. Trade receivables turnover ratio (Net Credit Sales/Average Accounts Receivable) Average trade debtors = (Opening + Closing balance / 2)	1.97	2.95	33.34
7. Trade payables turnover ratio (Net Credit Purchases/Average Trade Payables) Average trade payables = (Opening + Closing balance / 2)	55.71	63.63	12.46
8. Net capital turnover ratio (Net Sales/Average Working Capital) Working Capital = Current Assets- Current Liabilities	7.95	3.10	(156.20)
9. EBITDA Margin (%) (Earning before Interest Tax & Depreciation/Net sales)	-3.11%	-11.43%	72.82
10. Operating Margin (%) (Earning before interest and taxes less other income/Net Sales)	-3.72%	-12.11%	69.25
11. Net profit ratio (%) (Net Profit/Net Sales)	-5.71%	-12.09%	52.73



09/11

AANCHAL ISPAT LIMITED

CIN: L27106WB1996PLC076866

Registered Office: Chamrail, NH- 6, Howrah-711114

Email: info@aanchalispac.com, Tel: 03212-246121,

12. Return on capital employed (ROCE)	(0.04)	(0.22)	81.81
(Earning before interest and taxes/Capital Employed)			
Capital Employed = Tangible Net Worth + Total Debt + Deferred Tax Liability			
13. Return on Investment (ROI)	(51.17)	(35.47)	(44.27)
(MV at End -MV at Begin/MV at Begin)			

Note:-

1. Current ratio: - reduced due to increase current maturities of short term borrowing and reduce in current assets
2. Debt Equity ratio:- Increase due to reduction in equity (loss of the company) and increase in loans due provision for interest
3. Debt Service Coverage Ratio/ Return on Equity / EBITDA Margin/ Net profit ratio/ Return on capital employed is improved because company have not made provision for interest from Sep 2023 and last year company incurred heavy loss due to bad debts written off.
4. Inventory Turnover Ratio : Due to reduction in holding period of inventory
5. Trade Receivable turnover ratio : Due to reduction in turnover
6. Net capital turnover ratio : Due to reduction of working capital

Note 32: Reconciliation of total comprehensive income for the year ended March 31, 2024

	As at 31.03.2024
	(₹ in lakhs)
Profit as per previous GAAP	(624.81)
Re classification of actuarial gains/losses, arising in respect of employees post Employment benefit Schemes, to other Comprehensive Income (OCI)	(0.65)
Tax Effect	0.17
Total effect on transition to Ind AS	(0.48)
Total comprehensive income under Ind AS	(625.30)

Note 33: Default in Repayments of Term Loans

The Company has defaulted in repayment of principal and interest payments. The period and amount of continuing default as on the Balance sheet date are as under:

Name of Lender	Principle	Interest	Period of Continuing Default Start Month
Karur Vysya Bank	339.11	246.51	Oct 2022

Since Company is become NPA no stock statements are submitted by the company to the Bank

Note 34: Registration of charges or satisfaction with registrar of companies

No charges or satisfaction yet to be registered with the Registrar of the Companies beyond the statutory period.

Note 35: Going Concern

An application was filed against M/s AANCHAL ISPAT LIMITED under Section 9 of Insolvency and Bankruptcy Code, 2016 read with Rule 6 of the Insolvency and Bankruptcy (Application to Adjudicating Authority) Rules, 2016 before the Hon'ble NCLT Kolkata with a prayer to commence the Corporate Insolvency Resolution Process (CIRP). The said application for initiation of Corporate Insolvency Resolution Process (CIRP) has been admitted by Hon'ble Nation Company Law Tribunal (NCLT), Kolkata Bench, (Hon'ble NCLT/ Hon'ble Adjudicating Authority) vide its order dated 12-09-2023 where in Mr. Sriram Mittal was appointed Interim Resolution Professional (IRP) of the company . The committee of



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Creditors has appointed Mr. Santanu Brahma appointed as Resolution Professional(RP) of the company in place of Mr. Sriram Mittal and the same has been also approved by the Hon'ble NCLT Kolkata vide order dated 17/11/2023. Currently power of the power of the Board were suspended and such powers are now vested with RP. The NCLT order also provided for a moratorium with effect from 12-09-2023 till the completion of the Corporate Insolvency Resolution Process (CIRP) or until it approves the resolution plan under section 31(1) or passes an order for liquidation of the company under section 33, whichever is earlier. Currently, the CIRP process in respect of the company is in process. In terms of section 20 of Insolvency code, the management and operations of the Company are being managed by Resolution Professional (RP). The RP as on date is undertaking and will endeavour to take all possible steps to run the company as a going concern.

Note 36:

During the Year ended, March 2024, three Prospective Resolution Applicants (PRAs) has shown their interest for acquiring the company and deposited the EMD of Rs. 2.00 Cr. Each. The Name of PRAs are as follows:

- Mukesh Goel (MSME promoter of Aanchal Ispat Limited)
- M/s Agravanshi Pvt. Limited
- M/s Shree Ramdoot Rollers Pvt. Limited.

The Resolution plans submitted by the aforesaid PRAs are pending before the Committee of Creditors (CoC) for its approvals.

Note 37:

During the period the position of whole time company secretary were vacant in the company and such vacancy was not yet filled by the company. Company is in the process of finding a Company Secretary & Compliance Officer of the company but due to ongoing CIRP process suitable candidates are not turning up and hence the process is getting delayed.

Note 38:

During the year the company has made 76.91 % of purchase and 77.45% of sales with its sister concern Maina International Ltd.(formerly known as Anchal International Ltd) for optimum utilization of production capacity at arm's length price with the approval of Committee of creditors (CoC).

Note 39:

Previous year's figures have been regrouped / reclassified wherever necessary to correspond with the Current year's classification / disclosures.



Goel

AANCHAL ISPAT LIMITED

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Issuing Authority	Period	Action taken by the company	Amount (₹ in Lakhs)	Amount (₹ in Lakhs)
Commissioner of Central Excise, Haldia, Commissionerate	FY 2007-08	Appeal filed by the company on 13/07/2012 before customs excise service Tax Tribunal (Company has already deposited Rs. 39.25 lakhs)	164.81	164.81
Demand Order u/s 153A r.w.s.143(3) of the IT Act,1961 raised by DCIT, Central Circle-2(4), Kolkata	FY 2010-11	Appeal filed by the company on 30.01.2020 before CIT(A), Kolkata-20	601.90	601.90
Demand Order u/s 153A r.w.s.143(3) of the IT Act,1961 raised by DCIT, Central Circle-2(4), Kolkata	FY 2011-12	Appeal filed by the company on 30.01.2020 before CIT(A), Kolkata-20	173.42	173.42
Demand Order u/s 153A r.w.s.143(3) of the IT Act,1961 raised by DCIT, Central Circle-2(4), Kolkata	FY 2012-13	Appeal filed by the company on 30.01.2020 before CIT(A), Kolkata-20	74.86	74.86
Demand Order u/s 153A r.w.s.143(3) of the IT Act,1961 raised by DCIT, Central Circle-2(4), Kolkata	FY 2013-14	Appeal filed by the company on 30.01.2020 before CIT(A), Kolkata-20	18.10	18.10
Demand Order u/s 153A r.w.s.143(3) of the IT Act,1961 raised by DCIT, Central Circle-2(4), Kolkata	FY 2014-15	Appeal filed by the company on 30.01.2020 before CIT(A), Kolkata-20	43.83	43.83
Demand Order u/s 153A r.w.s.143(3) of the IT Act,1961 raised by DCIT, Central Circle-2(4), Kolkata	FY 2015-16	Appeal filed by the company on 30.01.2020 before CIT(A), Kolkata-20	12.25	12.25
Demand Order u/s 153A r.w.s.143(3) of the IT Act,1961 raised by DCIT, Central Circle-2(4), Kolkata	FY 2016-17	Appeal filed by the company on 30.01.2020 before CIT(A), Kolkata-20	1.79	1.79
Demand Order u/s 143(3) of the IT Act,1961 raised by DCIT, Central Circle-2(4), Kolkata	FY 2017-18	Appeal filed by the company on 30.01.2020 before CIT(A), Kolkata-20	72.84	72.84
(b) Liabilities Under SOD:-		(TO be booked as and when final order received)		
Joint Commissioner Commercial Taxes, Howrah Circle	FY 2012-13	The company has already deposited Rs. 32.27 lakhs and applied for SOD scheme on 27/03/2021 (Total Liabilities Rs.56.42 lakhs).		
Joint Commissioner Commercial Taxes, Howrah Circle	FY 2013-14	Company already deposit Rs. 74.94 lakhs and Applied for SOD scheme as on 27/03/2021 (Total Liabilities Rs.132.28 lakhs).		
Joint Commissioner Commercial Taxes, Howrah Circle	FY 2015-16	Company already deposit Rs. 50.83 lakhs and Applied for SOD scheme as on 30/03/2021 (Total Liabilities Rs.82.77 lakhs)		
Claims against the company not acknowledged as debt*		By M/s Aldous commodities Pvt Ltd (Creditor) For Rs 142.40 lakhs		



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*The Company is Under CIRP and all the contingent liabilities will be revised and crystalize in financial statement as and when the final order of Hon'ble Nation Company Law Tribunal (NCLT), Kolkata Bench received.

Note: 28: Rs. 31,00,574/- shown as interest receivable from the bank (however request letter send to bank for the refund of some part of the interest amount) and such amount showing under current assets is carried forward from the last year but there is no surety of recoverability of such amount and in the absence of any confirmation or communication from the bank side and its consequential effect on these financial statement.

Note 29: Foreign Currency Transaction during the year:

	For the year ended 31 March, 2024	For the year ended 31 March, 2023
Expenditure in foreign currency	Nil	Nil
Earnings in foreign exchange	Nil	Nil

Note 30: Deferred Tax Assets/Liability

((₹ in

Lakhs)

	As at 31.03.2024 Timing Difference	As at 31.03.2023 Timing Difference
Deferred Tax Assets	949.43	820.03
Less: Deferred Tax assets b/f	820.03	118.49
Add: Ind AS Adjustment	0	0
Deferred Tax Provision for the year	129.40	701.55
Deferred Tax Provision (Prior Period)	-	-

Note 31: Additional Information to the Financial Statements pursuant to Companies Act, 2013 requirements:**31.01 Disclosures required under Section 22 of the Micro, Small and Medium Enterprises Development Act, 2006**

As at 31.03.2024 As at 31.03.2023
(₹ in Lakhs) (₹ in Lakhs)

a). Principal amount remaining unpaid to the suppliers as at the end of the accounting year	Nil	Nil
b). Interest due thereon remaining unpaid to suppliers as at the end of the accounting year	Nil	Nil
c). Interest paid in terms of Section 16 along with the amount of payments made to suppliers beyond the appointment day during the year	Nil	Nil
d). Interest due and payable for the period of delays in making payment (which have been paid beyond the appointment date during the year but without adding interest specified under the act)	Nil	Nil
e). The amount of interest accrued during the year for the year remaining unpaid at the end of the accounting year.	Nil	Nil

The information above has been compiled to the best of knowledge and as per the information available with the management to the extent to which parties would be identified as Micro, Small and Medium Enterprises and relied upon by the auditors.



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Disclosures required under Section 22 the Micro, Small and Medium Enterprises Development Act, 2006: The Company is in the process of identifying the suppliers, who would be covered under the Micro, Small and Medium Enterprises Development Act, 2006. In this process the Company has given notice to its vendor/suppliers to inform about whether any of them are registered under the said Act. The Company has not yet received any information about such registration from the vendors. Since no information received from their side, we have considered all the outstanding supplier as non MSME.

- 31.02. There are no amounts that are due to be transferred to the Investor Education and Protection Fund in accordance with the relevant provisions in Companies Act 2013, and accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014 made there under.
- 31.03. Details of Benami Property held:-The company does not any Benami Property upto the end of financial year ended 31.03.2024 and no proceeding has been initiated or pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.
- 31.04. Company has not been traded or invested in Crypto currency or Virtual Currency during the financial year.
- 31.05. The company is having single reporting segment hence disclosure as require by the Ind-AS 108 is not applicable.
- 31.06. Disclosures of Loans or Advances in the nature of loans granted to promoters, directors, KMPs and the related parties (as defined under Companies Act 2013 is repayable on demand)

Type of borrower	Amount of loan or advance in the nature of loan outstanding		Percentage to the total loans and advances in the nature of loan	
	31.03.2024	31.03.2023	31.03.2024	31.03.2023
Promoters	NIL	NIL	NIL	NIL
Directors	NIL	NIL	NIL	NIL
KMP's	NIL	NIL	NIL	NIL
Related party	NIL	NIL	NIL	NIL
Total	NIL	NIL	NIL	NIL

- 31.07. The company has not been declared as a wilful defaulter by any bank of financial institution or other lender till the Financial Year 2023-24.
- 31.08. As per the information available with the management, the company has not entered into any transactions with the companies who have been struck off under section 248 of the Companies Act 2013 or section 560 of the Companies Act, 1956.
- 31.09. No Undisclosed Income has been recorded in the Books of Account for Financial Year 2023-24.
- 31.10. The Company has complied with the number of layers prescribed under clause (87) of section 2 of the Act read with the Companies (Restriction on the number of Layers) Rules 2017.



File

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31.11. Analytical Ratios :-

	31st March, 2024	31st March, 2023	Difference in %
1. Current Ratio (Current Assets/Current Liabilities)	0.82	2.40	65.64
2. Debt – Equity Ratio (Total Debt/Shareholder's Equity)	5.00	3.49	(43.43)
3. Debt Service Coverage Ratio (Earnings available for debt service/Debt Service) Earning for Debt Service = Net Profit after taxes + Non-cash operating expenses like depreciation and other amortizations + Interest + other adjustments like loss on sale of Fixed assets etc. Debt service = Interest & Lease Payments + Principal Repayments	(0.04)	(0.68)	94.25
4. Return on Equity (ROE): (Net Profits after taxes – Preference Dividend (if any)/Average Shareholder's Equity)	(0.31)	(0.67)	53.42
5. Inventory Turnover Ratio (Cost of goods sold OR sales/Average Inventory) Average inventory is (Opening + Closing balance / 2)	7.81	11.65	32.93
6. Trade receivables turnover ratio (Net Credit Sales/Average Accounts Receivable) Average trade debtors = (Opening + Closing balance / 2)	1.97	2.95	33.34
7. Trade payables turnover ratio (Net Credit Purchases/Average Trade Payables) Average trade payables = (Opening + Closing balance / 2)	55.71	63.63	12.46
8. Net capital turnover ratio (Net Sales/Average Working Capital) Working Capital = Current Assets- Current Liabilities	7.95	3.10	(156.20)
9. EBITDA Margin (%) (Earning before Interest Tax & Depreciation/Net sales)	-3.11%	-11.43%	72.82
10. Operating Margin (%) (Earning before interest and taxes less other income/Net Sales)	-3.72%	-12.11%	69.25
11. Net profit ratio (%) (Net Profit/Net Sales)	-5.71%	-12.09%	52.73



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12. Return on capital employed (ROCE)	(0.04)	(0.22)	81.81
(Earning before interest and taxes/Capital Employed)			
Capital Employed = Tangible Net Worth + Total Debt + Deferred Tax Liability			
13. Return on Investment (ROI)	(51.17)	(35.47)	(44.27)
(MV at End -MV at Begin/MV at Begin)			

Note:-

1. Current ratio: - reduced due to increase current maturities of short term borrowing and reduce in current assets
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Note 32: Reconciliation of total comprehensive income for the year ended March 31, 2024

	As at 31.03.2024
	(₹ in lakhs)
Profit as per previous GAAP	(624.81)
Re classification of actuarial gains/losses, arising in respect of employees post Employment benefit Schemes, to other Comprehensive Income (OCI)	(0.65)
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Total comprehensive income under Ind AS	(625.30)

Note 33: Default in Repayments of Term Loans

The Company has defaulted in repayment of principal and interest payments. The period and amount of continuing default as on the Balance sheet date are as under:

Name of Lender	Principle	Interest	Period of Continuing Default Start Month
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- M/s Agravanshi Pvt. Limited
- M/s Shree Ramdoot Rollers Pvt. Limited.

The Resolution plans submitted by the aforesaid PRAs are pending before the Committee of Creditors (CoC) for its approvals.

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40. Earning Per Shares												
Year Ended 31.03.2024	Continuing Operations				Discontinuing Operations				Total Operations			
	Before Extraordinary and Exceptional Items		After Extraordinary and Exceptional Items		Before Extraordinary and Exceptional Items		After Extraordinary and Exceptional Items		Before Extraordinary and Exceptional Items		After Extraordinary and Exceptional Items	
	Basic	Diluted	Basic	Diluted	Basic	Diluted	Basic	Diluted	Basic	Diluted	Basic	Diluted
Face Value of Shares	10	10	10	10	10	10	10	10	10	10	10	10
Profit	(6,24,81,317)	(6,24,81,317)	(6,25,29,781)	(6,25,29,781)					(6,24,81,317)	(6,24,81,317)	(6,25,29,781)	(6,25,29,781)
Weighted Average No of Shares	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750
EPS (Rs)	(3.00)	(3.00)	(3.00)	(3.00)	0	0	0	0	(3.00)	(3.00)	(3.00)	(3.00)

40. Earning Per Shares												
Year Ended 31.03.2023	Continuing Operations				Discontinuing Operations				Total Operations			
	Before Extraordinary and Exceptional Items		After Extraordinary and Exceptional Items		Before Extraordinary and Exceptional Items		After Extraordinary and Exceptional Items		Before Extraordinary and Exceptional Items		After Extraordinary and Exceptional Items	
	Basic	Diluted	Basic	Diluted	Basic	Diluted	Basic	Diluted	Basic	Diluted	Basic	Diluted
Face Value of Shares	10	10	10	10	10	10	10	10	10	10	10	10
Profit	(23,67,33,723)	(23,67,33,723)	(23,46,85,601)	(23,46,85,601)					(23,67,33,723)	(23,67,33,723)	(23,46,85,601)	(23,46,85,601)
Weighted Average No of Shares	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750	2,08,53,750
EPS (Rs)	(11.35)	(11.35)	(11.25)	(11.25)	0	0	0	0	(11.35)	(11.35)	(11.25)	(11.25)



Sec

PROPOSED ALLOTTEES IN THE ISSUE

In compliance with the requirements of Chapter VI of the SEBI ICDR Regulations, Allotment shall be made by our Company, in consultation with the Book Running Lead Manager to Eligible QIBs only, on a discretionary basis.

The names of the proposed Allottees and the percentage of post-Issue share capital that may be held by them is set forth below. These details of the proposed allottees, assuming that the Equity Shares are allotted to them pursuant to the Issue, will be included in the Placement Document to be sent to such proposed Allottees.

S. No.	Name of the proposed Allottees	Percentage of the post-Issue share capital held (%) ^{(1)(2)*}
1.	[●]	[●]
2.	[●]	[●]

⁽¹⁾Based on beneficiary position as on [●], 2026.

⁽²⁾ The post-Issue shareholding (in percentage terms) of the proposed Allottees will be disclosed on the basis of their respective PAN, except in case of Mutual Funds, insurance companies, and Eligible FPIs (investing through different sub accounts having common PAN across such sub accounts) wherein their respective DP ID and Client ID will be considered.

* The details of the proposed Allottees have been intentionally left blank and will be filled in before filing of the Placement Document with the Stock Exchange and issuing of the Placement Document to such proposed Allottees.

DECLARATION

Our Company certifies that all relevant provisions of Chapter VI read with Schedule VII of the SEBI ICDR Regulations have been complied with and no statement made in this Preliminary Placement Document is contrary to the provisions of Chapter VI and Schedule VII of the SEBI ICDR Regulations and that all material approvals and permissions required to carry on our Company's business have been obtained, are currently valid and have been complied with. Our Company further certifies that all the statements in this Preliminary Placement Document are true and correct.

Signed on behalf of Board of Directors:

Sd/-

Mukesh Goel
Managing Director
DIN: 00555061

Date: June 03, 2026

Place: Howrah

,

We, the Board of Directors of the Company certify that:

- I. the Company has complied with the provisions of the Companies Act, 2013 and the rules made thereunder;
- II. the compliance with the Companies Act, 2013 and the rules thereunder, does not imply that payment of dividend or interest or repayment of preference shares or debentures, if applicable, is guaranteed by the Central Government; and
- III. the monies received under the Issue shall be used only for the purposes and objects indicated in the Preliminary Placement Document (which includes disclosures prescribed under Form PAS-4).

SIGNED ON BEHALF OF THE BOARD OF DIRECTORS

Signed by:

Sd/-

Mukesh Goel
Managing Director
DIN: 00555061

Date: June 03, 2026

Place: Howrah

I am authorized by the Board of Directors of the Company, *vide* resolution dated June 03, 2026 to sign this form and declare that all the requirements of Companies Act, 2013 and the rules made thereunder in respect of the subject matter of this form and matters incidental thereto have been complied with. Whatever is stated in this form and in the attachments thereto is true, correct and complete and no information material to the subject matter of this form has been suppressed or concealed and is as per the original records maintained by the promoters subscribing to the Memorandum of Association and the Articles of Association.

It is further declared and verified that all the required attachments have been completely, correctly and legibly attached to this form.

Signed by:

Sd/-

Mukesh Goel
Managing Director
DIN: 00555061

Date: June 03, 2026

Place: Howrah

ISSUER

AANCHAL ISPAT LIMITED

Reg. Office: Mouza-Chamarail, National Highway 6, Liluah, Howrah, West Bengal, India, 711114.

Telephone: + 91 9830071918

CIN: L27106WB1996PLC076866

Website: <https://www.aanchalispac.com/>

Contact Person: Mr. Puspendu Kayal, Company Secretary and Compliance Officer

BOOK RUNNING LEAD MANAGER

GYR Capital Advisors Private Limited

428, Gala Empire, Near JB Tower,
Drive in Road, Thaltej,
Ahemdabad-380 054, Gujarat, India

LEGAL COUNSEL TO THE COMPANY

M/s Vidhigya Associates, Advocates

105 & 310, A Wing, Kanara Business
Centre, Link Road, Laxmi Nagar
Ghatkopar East, Mumbai - 400 075

AUDITORS TO OUR COMPANY

M/s. RAJESH JALAN & ASSOCIATES


Chartered Accountants,
56, Metcalfe Street, 1st Floor, Room No. 1A,
Kolkata - 700013

ESCROW BANKER

HDFC BANK LIMITED

FIG - OPS Department,
HDFC Bank Limited
Lodha - I Think Techno Campus, O-3 Level,
Next to Kanjurmarg Railway Station,
Kanjurmarg (East), Mumbai – 400042

SAMPLE APPLICATION FORM

<p>AANCHAL ISPAT LIMITED</p> 	<p align="center">APPLICATION FORM</p>
<p><i>(Incorporated in the Republic of India as a company with limited liability under the Indian Companies Act, 2013)</i></p> <p>Registered Office: Mouza-Chamarail, National Highway 6 Liluah, Howrah, West Bengal, India, 711114; CIN: L27106WB1996PLC076866; Website: https://www.aanchalispac.com/; Tel: + 91 9830071918 E-mail: cs@aanchalispac.com</p>	<p>Name of the Bidder Form. No. Date:</p>

QUALIFIED INSTITUTIONS PLACEMENT OF UP TO [●] EQUITY SHARES OF FACE VALUE ₹10/- EACH (THE "EQUITY SHARES") FOR CASH, AT A PRICE OF ₹[●] PER EQUITY SHARE (THE "ISSUE PRICE"), INCLUDING A PREMIUM OF ₹[●] PER EQUITY SHARE, AGGREGATING TO ₹[●] LAKHS IN RELIANCE UPON SECTION 42 OF THE COMPANIES ACT, 2013, AND OTHER APPLICABLE PROVISIONS OF THE COMPANIES ACT, 2013, AND THE RULES MADE THEREUNDER, EACH AS AMENDED (THE "COMPANIES ACT"), READ WITH CHAPTER VI OF THE SECURITIES AND EXCHANGE BOARD OF INDIA (ISSUE OF CAPITAL AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2018, AS AMENDED (THE "SEBI ICDR REGULATIONS") AND SECTION 42 OF THE COMPANIES ACT, 2013, AS AMENDED (THE "COMPANIES ACT"), READ WITH RULE 14 OF THE COMPANIES (PROSPECTUS AND ALLOTMENT OF SECURITIES) RULES, 2014, AS AMENDED (THE "PAS RULES"), AND OTHER APPLICABLE PROVISIONS OF THE COMPANIES ACT AND THE RULES MADE THEREUNDER BY THE AANCHAL ISPAT LIMITED (THE "COMPANY" OR THE "ISSUER", AND SUCH ISSUE, THE "ISSUE"). THE APPLICABLE FLOOR PRICE OF THE EQUITY SHARES IS ₹ 45.45/- AND OUR COMPANY MAY OFFER A DISCOUNT OF UP TO 5% ON THE FLOOR PRICE, AS APPROVED BY THE SHAREHOLDERS.

Only Qualified Institutional Buyers ("QIBs") as defined under Regulation 2(1)(ss) of the SEBI ICDR Regulations and which (a) are not excluded pursuant to Regulation 179(2)(b) of the SEBI ICDR Regulations; (b) are not restricted from participating in the Issue under the SEBI ICDR Regulations and other applicable laws; and (c) hold a valid and existing registration under the applicable laws in India (as applicable) ("Eligible QIBs") are eligible to invest in the Issue and submit this Application Form. In addition to the above, Eligible QIBs shall consist of (i) QIBs which are residents in India; and (ii) Eligible FPIs (as defined herein below) participating through Schedule II of the Foreign Exchange Management (Non-Debt Instruments) Rules, 2019 ("FEMA Rules") or a multilateral or bilateral development financial institution eligible to invest in India under applicable law including the FEMA Rules; can submit this Application Form. However, foreign venture capital investors (as defined under the Securities and Exchange Board of India (Foreign Venture Capital Investors) Regulations, 2000 are not permitted to participate in the Issue. The Equity Shares offered in the Issue have not been and will not be registered, listed or otherwise qualified in any jurisdiction, except India. In particular, the Equity Shares have not been and will not be registered under the U.S. Securities Act of 1933, as amended (the "U.S. Securities Act"), or the securities laws of any state of the United States and may not be offered or sold within the United States except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act and applicable U.S. state securities laws. The Equity Shares offered in the Issue are being offered and sold only outside the United States in 'offshore transactions' as defined in and in reliance on Regulation S under the U.S. Securities Act ("Regulation S") and the applicable laws of the jurisdiction where those offers and sales are made. For the selling restrictions in certain other jurisdictions, see the section entitled "Selling Restrictions" in the accompanying preliminary placement document dated December 1, 2025 (the "PPD"). See "Purchaser Representations and Transfer Restrictions" in the PPD for information about transfer restrictions that apply to the Equity Shares sold in the Issue.

ELIGIBLE NON-RESIDENT QIBS CAN PARTICIPATE IN THE ISSUE IN COMPLIANCE WITH FEMA RULES. ELIGIBLE FPIS ARE PERMITTED TO PARTICIPATE THROUGH THE PORTFOLIO INVESTMENT SCHEME UNDER SCHEDULE II OF THE FOREIGN EXCHANGE MANAGEMENT (NON-DEBT INSTRUMENTS) RULES, 2019 (“FEMA RULES”), IN THIS ISSUE, SUBJECT TO COMPLIANCE WITH ALL APPLICABLE LAWS AND SUCH THAT THE SHAREHOLDING OF ELIGIBLE FPIS DO NOT EXCEED SPECIFIED LIMITS AS PRESCRIBED UNDER APPLICABLE LAWS IN THIS REGARD. ALLOTMENTS MADE TO ALTERNATIVE INVESTMENT FUNDS (“AIFs”) AND VENTURE CAPITAL FUNDS (“VCFs”) IN THE ISSUE SHALL REMAIN SUBJECT TO THE RULES AND REGULATIONS APPLICABLE TO EACH OF THEM RESPECTIVELY. PURSUANT TO THE CONSOLIDATED FOREIGN DIRECT INVESTMENT (“FDI”) POLICY READ ALONG WITH PRESS NOTE NO. 3 (2020 SERIES), DATED APRIL 17, 2020, ISSUED BY THE DEPARTMENT FOR PROMOTION OF INDUSTRY AND INTERNAL TRADE, GOVERNMENT OF INDIA AND RULE 6 OF THE FEMA RULES, IN RESPECT OF INVESTMENTS BY AN ENTITY FROM A COUNTRY WHICH SHARES LAND BORDER WITH INDIA OR WHERE THE BENEFICIAL OWNER OF SUCH INVESTMENT IS SITUATED IN OR IS A CITIZEN OF SUCH COUNTRY, MAY ONLY BE MADE THROUGH THE GOVERNMENT APPROVAL ROUTE. OTHER ELIGIBLE NON-RESIDENT QIBs SHALL PARTICIPATE IN THE ISSUE UNDER SCHEDULE I OF FEMA RULES. FVCIs ARE NOT PERMITTED TO PARTICIPATE IN THE ISSUE.

STATUS (Insert ‘√’ for applicable category)			
FI	Scheduled Commercial Banks and Financial Institutions	IC	Insurance Companies
MF	Mutual Funds	VCF	Venture Capital Funds
NIF	National Investment Fund	FPI	Foreign Portfolio Investor*
IF	Insurance Funds	AIF	Alternative Investment Fund**
SI- NBFC	Systemically Important Non-Banking Financial Companies	OTH	Others _____ (Please specify)
<p><i>Total shares currently held by QIB or QIBs belonging to the same group or those who are under common control. For details of what constitutes "same group" or "common control", see "Application Form" under Issue Procedure section of the PPD.</i></p> <p><i>*Foreign portfolio investors as defined under the Securities and Exchange Board of India (Foreign Portfolio Investors) Regulations, 2019, as amended, other than individuals, corporate bodies and family offices who are not allowed to participate in the Issue.</i></p> <p><i>Board of India (Foreign Portfolio Investors) Regulations, 2019, as amended other than individuals, corporate bodies and family offices who are not allowed to participate in the Issue</i></p> <p><i>** Sponsor and Manager should be Indian owned and controlled</i></p>			

To,
The Board of Directors
Aanchal Ispat Limited
Mouza-Chamarail, National Highway 6 Liluah,
Howrah, West Bengal, India, 711114

Dear Sirs,

On the basis of the serially numbered PPD of the Company and subject to the terms and conditions contained therein, and in this Application Form, we hereby submit our Application Form for the Allotment of the Equity Shares in the Issue, on the terms and price indicated below. We confirm that we are an Eligible QIB as defined under Regulation 2(1)(ss) of the SEBI ICDR Regulations and are not: (a) excluded pursuant to Regulation 179(2)(b) of the SEBI ICDR Regulations; and (b) restricted from participating in the Issue under the applicable laws, including SEBI ICDR Regulations. We are not a promoter of the Company (as defined in the SEBI ICDR Regulations), or any person related to the promoters of the Company, directly or indirectly. Further, we confirm that we do not have any right under a shareholders’ agreement or voting agreement entered into with promoters or persons related to promoter of the Company, veto rights or right to appoint any nominee director on the board of directors of the Company. We confirm that we are either a QIB which is resident in India, or an Eligible FPI, participating through Schedule II of the FEMA Rules. We confirm that we are not an FVCI. We specifically

confirm that our Bid for the Allotment of the Equity Shares is not in violation to the amendment made to Rule 6(a) of the FEMA Rules by the Central Government on April 22, 2020. We confirm that we are neither an AIF or VCF whose sponsor and manager is not Indian owned and controlled in terms of the FEMA Rules, nor an FVCI or a multilateral or bilateral development financial institution not eligible to invest in India under applicable law.

We confirm that the Bid size / aggregate number of the Equity Shares applied for by us, and which may be Allocated to us thereon will not exceed the relevant regulatory or approved limits and further confirm that our Bid will not result in triggering an open offer under the Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, as amended (**the "Takeover Regulations"**).

We confirm, that we have a valid and existing registration under applicable laws and regulations of India, and undertake to acquire, hold, manage or dispose of any Equity Shares that are Allotted to us in accordance with Chapter VI of the SEBI ICDR Regulations and undertake to comply with the SEBI ICDR Regulations, and all other applicable laws, including any reporting obligations and the terms and conditions mentioned in the Preliminary Placement Document and this Application Form. We confirm that, in relation to our application, each foreign portfolio investor ("FPI") as defined under the Securities and Exchange Board of India (Foreign Portfolio Investors) Regulations, 2019, as amended (other than individuals, corporate bodies and family offices), and including persons who have been registered under these regulations (such FPIs, "Eligible FPIs"), have submitted a separate Application Form, and asset management companies of mutual funds have specified the details of each scheme for which the application is being made along with the Application Amount and number of shares to be Allotted under each scheme. We undertake that we will sign all such documents, provide such documents and do all such acts, if any, necessary on our part to enable us to be registered as the holder(s) of the Equity Shares that may be Allotted to us. We confirm that the signatory is authorized to apply on behalf of the Bidder and the Bidder has all the relevant authorisations. We note that the Board of Directors of the Company, or any duly authorised committee thereof, is entitled, in consultation with GYR Capital Advisors Private Limited ("**Lead Manager**"), in their sole discretion, to accept or reject this Application Form without assigning any reason thereof.

We further understand, agree and consent that (i) our names, address, contact details, PAN, bank account details and the number of Equity Shares Allotted, along with other relevant information as may be required, will be recorded by the Company in the format prescribed in terms of the PAS Rules; (ii) in the event that any Equity Shares are Allocated to us in the Issue, we are aware pursuant to the requirements under Form PAS-4 of the PAS Rules that our names (as proposed Allottees) and the percentage of our post-Issue shareholding in the Company will be disclosed in the Placement Document, and we are further aware that disclosure of such details in relation to us in the Placement Document will not guarantee Allotment to us, as Allotment in the Issue shall continue to be at the sole discretion of the Company, in consultation with the Lead Manager; and; and (iii) in the event that Equity Shares are Allotted to us in the Issue, the Company will place our name in the register of members of the Company as a holder of such Equity Shares that may be Allotted to us and in the Form PAS-3 filed by the Company with the Registrar of Companies, Kolkata (the "RoC") as required in terms of the PAS Rules. Further, we are aware and agree that if we, together with any other QIBs belonging to the same group or under common control, are Allotted more than 5% of the Equity Shares in the Issue, the Company shall be required to disclose our name, along with the names of such other Allottees and the number of Equity Shares Allotted to us and to such other Allottees, on the websites of Stock Exchange, and we consent to such disclosures. In addition, we confirm that we are eligible to invest in Equity Shares under the SEBI ICDR Regulations, circulars issued by the RBI and other applicable laws. We specifically confirm that our Bid for the Allotment of the Equity Shares is not in violation to the amendment made to Rule 6(a) of the FEMA Rules by the Central Government on April 22, 2020.

By submitting this Application Form, we hereby confirm and agree that the representations, warranties, acknowledgements and agreements as provided in the sections "*Notice to Investors*", "*Representations by Investors*", "*Issue Procedure*", "*Selling Restrictions*" and "*Transfer Restrictions and Purchaser Representations*" sections of the PPD are true and correct and acknowledge and agree that these representations and warranties are given by us for the benefit of the Company and the BRLM, each of which is entitled to rely on and is relying on these representations and warranties in consummating the Issue.

By signing and submitting this Application Form, we hereby represent, warrant, acknowledge and agree as follows: (1) we have been provided a serially numbered copy of the PPD along with the Application Form, have read it in its entirety including in particular, the section "*Risk Factors*" therein and we have relied only on the information contained in the PPD and not on any other information obtained by us either from the Company, the BRLM or from any other source, including publicly available information; (2) we will abide by the PPD and the Placement Document, this Application Form, the CAN and the terms, conditions and agreements contained therein; (3) that if Equity Shares are Allotted to us pursuant to the Issue, we shall not sell such Equity Shares otherwise than on the

floor of a recognised stock exchange in India for a period of one year from the date of Allotment; (4) we will not have the right to withdraw our Bid or revise our Bid downwards after the Issue Closing Date; (5) we will not trade in the Equity Shares credited to our beneficiary account maintained with the Depository Participant until such time that the final listing and trading approvals for the Equity Shares are issued by the Stock Exchanges; (6) Equity Shares shall be Allocated and Allotted at the sole and absolute discretion of the Company in consultation with the BRLM and the submission of this Application Form and payment of the corresponding Bid Amount by us does not guarantee any Allocation or Allotment of Equity Shares to us in full or in part; (7) in terms of the requirements of the Companies Act, upon Allocation, the Company will be required to disclose names and percentage of post-Issue shareholding of the proposed Allottees in the Placement Document; however, disclosure of such details in relation to us in the Placement Document will not guarantee Allotment to us, as Allotment in the Issue shall continue to be at the sole discretion of the Company, in consultation with the BRLM;

(8) the number of Equity Shares Allotted to us pursuant to the Issue, together with other Allottees that belong to the same group or are under common control as us, shall not exceed 50% of the Issue. For the purposes of this representation: The expression ‘belong to the same group’ shall derive meaning from Regulation 180(2) of the SEBI ICDR Regulations i.e. entities where (i) any of them controls, directly or indirectly, through its subsidiary or holding company, not less than 15% of the voting rights in the other; (ii) any of them, directly or indirectly, by itself, or in combination with other persons, exercise control over the others; or (iii) there is a common director, excluding nominee and independent directors, amongst the Eligible QIBs, its subsidiary or holding company and any other Eligible QIB; and ‘control’ shall have the same meaning as is assigned to it under Regulation 2(1)(e) of the Takeover Regulations; (9) We agree to accept the Equity Shares applied for, or such lesser number of Equity Shares as may be Allocated to us, subject to the provisions of the memorandum of association and articles of association of the Company, applicable laws and regulations, the terms of the PPD and the Placement Document, this Application Form, the CAN upon its issuance and the terms, conditions and agreements mentioned therein and request you to credit the same to our beneficiary account with the Depository Participant as per the details given below.

We acknowledge that the Equity Shares have not been and will not be registered under the Securities Act, and may not be offered or sold within the United States except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act and applicable state securities laws. By submitting this Application Form and checking the applicable box above, we hereby represent that we are located outside the United States and purchasing the Equity Shares in an offshore transaction in reliance on Regulation S of the Securities Act and the applicable laws of the jurisdiction where those offers and sales are made.

By submitting this Application Form, we further represent, warrant and agree that we have such knowledge and experience in financial and business matters that we are capable of evaluating the merits and risks of the prospective investment in the Equity Shares and we understand the risks involved in making an investment in the Equity Shares. No action has been taken by us or any of our affiliates or representatives to permit a public offering of the Equity Shares in any jurisdiction. We satisfy any and all relevant suitability standards for investors in Equity Shares, have the ability to bear the economic risk of our investment in the Equity Shares, have adequate means of providing for our current and contingent needs, have no need for liquidity with respect to our investment in Equity Shares and are able to sustain a complete loss of our investment in the Equity Shares. We acknowledge that once a duly filled Application Form is submitted by an Eligible QIB, whether signed or not, and the Bid Amount has been transferred to the Escrow Account, such Application Form constitutes an irrevocable offer and cannot be withdrawn or revised downwards after the Issue Closing Date. In case Bids are being made on behalf of the Eligible QIB and this Application Form is unsigned, we confirm that we are authorized to submit this Application Form and provide necessary instructions for transfer of the Bid Amount to the Escrow Account, on behalf of the Eligible QIB.

BIDDER DETAILS (In Block Letters)	
NAME OF BIDDER*	
NATIONALITY	
REGISTERED ADDRESS	
CITY AND CODE	
COUNTRY	
MOBILE NO.	
PHONE NO.	FAX NO.
EMAIL ID	

FOR ELIGIBLE FPIs**	SEBI FPI REGISTRATION NO.
FOR MF	SEBI MF REGISTRATION NO
FOR AIFs***	SEBI AIF REGISTRATION NO.
FOR VCFs***	SEBI VCF REGISTRATION NO.
FOR SI-NBFC	RBI REGISTRATION DETAILS
FOR INSURANCE COMPANIES	IRDAI REGISTRATION DETAILS.
FOR PENSION FUNDS	PFRDA REGISTRATION DETAILS
<p><i>*Name should exactly match with the name in which the beneficiary account is held. Bid Amount payable on Equity Shares applied for by joint holders shall be paid from the bank account of the person whose name appears first in the application. Mutual Fund bidders are requested to provide details of the bids made by each scheme of the Mutual Fund. Each Eligible FPI is required to fill a separate Application Form. Further, any discrepancy in the name as mentioned in this Application Form with the depository records would render the application invalid and liable to be rejected at the sole discretion of the Issuer and the BRLM.</i></p> <p><i>** In case you are an Eligible FPI holding a valid certificate of registration and eligible to invest in the Issue, please mention your SEBI FPI Registration Number.</i></p> <p><i>*** Allotments made to AIFs and VCFs in the Issue are subject to the rules and regulations that are applicable to each of them respectively, including in relation to lock-in requirement. AIFs and VCFs should independently consult their own counsel and advisors as to investment in and related matters concerning the Issue.</i></p>	

We are aware that the number of Equity Shares in the Company held by us, together with the number of Equity Shares, if any, Allocated to us in the Issue will be aggregated to disclose the percentage of our post-Issue shareholding in the Company in the Placement Document in line with the requirements under PAS-4 of the PAS Rules. For such information, the BRLM have relied on the information provided by the Registrar for obtaining details of our shareholding and we consent and authorize such disclosure in the Placement Document.

DEPOSITORY ACCOUNT DETAILS												
Depository Name	National Securities Depository Limited					Central Depository Services (India) Limited						
Depository Participant Name												
DP – ID	I	N										
Beneficiary Account Number												(16-digit beneficiary A/c. No. to be mentioned above)

The demographic details like address, bank account details etc., will be obtained from the Depositories as per the beneficiary account given above. However, for the purposes of refund, if any, only the bank details as mentioned below, from which the Bid Amount has been remitted for the Equity Shares applied for in the Issue will be considered.

PAYMENT DETAILS			
REMITTANCE BY WAY OF ELECTRONIC FUND TRANSFER			
By 3:30 p.m. (IST), JUNE 05, 2026 (ISSUE CLOSING DATE)			
BANK ACCOUNT DETAILS FOR PAYMENT OF BID AMOUNT THROUGH ELECTRONIC FUND TRANSFER			
Name of the Account	“AANCHAL ISPAT LTD – ESCROW QIP 2026”	Account Type	Escrow Account
Name of Bank	HDFC Bank Limited	Address of the Branch of the Bank	STEPHEN HOUSE ,4 BBD BAG - EAST, KOLKATA, WEST BENGAL 700 001
Account No.	57500001986500	IFSC Code	HDFC0000008

The Bid Amount should be transferred pursuant to the Application Form only by way of electronic fund transfers, towards the Escrow Account. Payment of the entire Bid Amount should be made along with the Application Form

on or before the closure of the Issue Period i.e. prior to or on the Issue Closing Date. All payments must be made in favor of “AANCHAL ISPAT LTD – ESCROW QIP 2026”. The payment for subscription to the Equity Shares to be allotted in the Issue shall be made only from the bank account of the person subscribing to the Equity Shares and in case of joint holders, from the bank account of the person whose name appears first in the Application Form.

RUPEE BANK ACCOUNT DETAILS (FOR REMITTANCE)			
Bank Account Number		IFSC Code	
Bank Name		Bank Branch Address	

NO. OF EQUITY SHARES BID FOR/APPLICATION LOT SIZE		PRICE PER EQUITY SHARE (RUPEES)	
(In Figures)	(In Words)	(In Figures)	(In Words)

BID AMOUNT (RUPEES)	
(In Figures)	(In Words)

DETAILS OF CONTACT PERSON	
Name	
Address:	
Tel. No:	Fax No:
Email:	

OTHER DETAILS	ENCLOSURES TO BE SUBMITTED*
PAN*	<input type="checkbox"/> Copy of the PAN Card or PAN allotment letter**
Date of Application	<input type="checkbox"/> FIRC
Signature of Authorized Signatory (may be signed either physically or digitally)	<input type="checkbox"/> Copy of the SEBI registration certificate as a Mutual Fund
	<input type="checkbox"/> Copy of the SEBI registration certificate as an Eligible FPI
	<input type="checkbox"/> Copy of the SEBI registration certificate as an AIF
	<input type="checkbox"/> Copy of the SEBI registration certificate as a VCF
	<input type="checkbox"/> Certified copy of the certificate of registration issued by the RBI as an SI-NBFC/ a scheduled commercial bank
	<input type="checkbox"/> Copy of notification as a public financial institution
	<input type="checkbox"/> Copy of the IRDAI registration certificate
	<input type="checkbox"/> Certified true copy of power of attorney
	<input type="checkbox"/> Others, _____ please specify _____

*A physical copy of the Application Form and relevant documents as required to be provided along with the Application Form shall be submitted as soon as practicable.

**Please note that the Bidder should not mention the GIR number or any other identification number instead of the PAN, unless the Bidder is exempted from requirement of obtaining a PAN under the Income-tax Act, 1961, as the application is liable to be rejected on this ground.

Note 1: Capitalized terms used but not defined herein shall have the same meaning as ascribed to them in the PPD and Placement Document.

Note 2: The Application Form may be rejected if any information provided is incomplete or inadequate, at the

discretion of the Company in consultation with the BRLM.

Note 3: The duly filed Application Form along with all enclosures shall be submitted to the Book Running Lead Manager either through electronic form at the email mentioned in the PPD or through physical deliver at the address mentioned in PPD.

The Application Form and the PPD sent to you and the Placement Document which will be sent to you in electronic form, are specific to you and you may not distribute or forward the same and are subject to the disclaimers and restrictions contained or accompanying these documents.